



Murrumbidgee
COUNCIL

COMMUNITY ENGAGEMENT STRATEGY

2022-2025



ACKNOWLEDGEMENT

OF COUNTRY

We would like to show respect and acknowledge the traditional custodians of the land, Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

Pictured is local boy Bobby admiring the incredible mural which graces the walls of the Council Chambers at Jerilderie.

The mural is titled 'Yo-thun-ing-yuna-ngarratya', meaning 'Coming Together'. Created for the 2000 Olympic Games, it was hung in Parliament House to provide a visual welcome to visitors and wish them peace and safe travel.

The painting depicts various Aboriginal design elements, including the Eaglehawk, which is the Barundji/Barkindji totem. It also depicts a white feather to symbolise safe travel.

The mural was created by four Barundji/Barkindji artists: Elsie Black, Gertrude Gittins, Eileen Ballangarry and Sos Hawkins.

These women can trace their family back at least 700 years as direct matriarchal descendants of the tribe. We sincerely thank these talented artists for this masterpiece and for allowing us to share it for all to see and appreciate.



THIS COMMUNITY ENGAGEMENT STRATEGY HAS BEEN PREPARED IN KEEPING WITH THE REQUIREMENTS OF THE LOCAL GOVERNMENT ACT 1993.

First adopted: August 2017. Revised: June 2022.

Postal address: PO Box 96 Jerilderie NSW 2716

T: 1300 676 243

E: mail@murrumbidgee.nsw.gov.au

W: www.murrumbidgee.nsw.gov.au

Coleambally Office: 39 Brolga Place Coleambally NSW 2707

Darlington Point Office: 21 Carrington Street Darlington Point NSW 2706

Jerilderie Office: 35 Jerilderie Street Jerilderie NSW 2716

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STRATEGY

At Murrumbidgee Council, we are committed to engaging in effective and meaningful conversations with our community. Together, we shape the future of our community. Together, we embark on a shared journey to realise these visions. We value the contribution our community makes and the benefits this brings.

This strategy describes how we engage with the community within the Murrumbidgee Council Local Government Area. It is part of a suite of Integrated and Reporting documents.

WHAT IS

COMMUNITY ENGAGEMENT?

Community engagement is a planned, purposeful process. During this process, we work with stakeholders in the community, such as organisations, groups and individuals to shape the decisions, directions or actions that affect, impact or interest them.

WHY WE

ENGAGE

We have a strong belief in connecting with our community and working together to make sure activities and initiatives in the area build on the area's qualities as an idyllic place to live, work and play - factors we know are held dearly in the hearts of residents. Engagement is an ongoing, two-way process in all of our strategic planning and operations. Consultation is just one part of the engagement process.

BENEFITS OF ENGAGEMENT

- Informed decision making.
- More awareness in the community.
- Greater commitment and ownership in the community.
- Healthy relationships and partnerships with individuals, organisations and groups in or involved with the community.
- Increased capability in Council and the community.
- Better long term outcomes and a stronger community.

4 | OUR APPROACH

Our community engagement activities are based on eight fundamental principles. These have been guided by feedback from our community.

ENGAGEMENT PRINCIPLES

1

GENUINE AND ONGOING



We want you to know about and contribute to decisions about plans, policies, programs and activities in our community.

2

TIMELY



We shall reach out in the planning stage and before key decisions are made so you have the opportunity to guide plans, policies, services and decisions.

3

SIMPLE AND ACCURATE



We will report information clearly and correctly so you can make an informed and balanced decision. We will use plain English.

4

ACCESSIBLE AND INCLUSIVE



We will use a variety of communication tools to reach the different target audiences in the community. Everyone should have the chance to have a say.

5

COLLABORATIVE AND TWO-WAY



We listen to each other and build a collaborative culture.

6

TRANSPARENT



We want you to understand the process and know how your feedback will be used in the decision making process.

7

RESPONSIVE



We will make sure your feedback is used to guide Council's decisions and that you are aware of the outcomes.

8

RESPECTFUL




We will respect your privacy, confidentiality and beliefs at all times in the engagement process.



HOW WE DECIDE ON THE

SCALE OF THE ENGAGEMENT

We decide on the level of engagement required for each project or issue by looking at the size of the project and the impact it will have on the community. Generally speaking, if a project has a high impact on the community or throughout the whole Council area, there will be more complexity in the community engagement. The following matrix describes the three impact categories and provides examples.

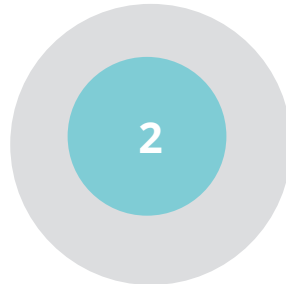
 LOW IMPACT	 MEDIUM IMPACT	 HIGH IMPACT
<p>Small discrete project with a clear decision path. It is likely that the decision will be widely accepted by the community and seen as having positive outcomes or being required. Only a small change, or enhancement to any Council service or facility.</p> <p>Examples:</p> <ul style="list-style-type: none"> • Upgrade of local playground or park – such as new equipment or landscaping. • Extension of operating hours for a service. • Local street upgrade. • Introduction or changes to a local program. 	<p>It is likely that the decision will be accepted by the majority of the community impacted, however the decision may be an inconvenience for some people in the community. There is potential for some controversy or conflict within the Council area.</p> <p>Examples:</p> <ul style="list-style-type: none"> • Redevelopment of a Council facility, such as sporting, recreational or leisure venue. • Redevelopment of a local playground. 	<p>There is potential for the decision to create controversy and/ or varying levels of acceptance. There is a high level of complexity in the issue being considered. It is likely to impact sections of the community.</p> <p>Examples:</p> <ul style="list-style-type: none"> • Long Term Financial Plan. • Closure of Council service or facility. • Rates harmonisation. • Proposals from State or Federal Government that significantly impact the community.

6 | OUR GOALS



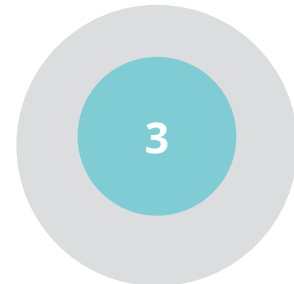
INFORM

We will provide balanced and objective information so you can understand the problem, alternatives, opportunities and/or solutions.



CONSULT

We will seek feedback from you on alternatives, projects and/or decisions.



INVOLVE

We will engage in a two-way conversation by working directly with you throughout the whole process and considering feedback received.



COLLABORATE

We will partner with you and seek advice and innovation to find a balanced solution.



EMPOWER

We will place the final decision making in the hands of the community, when possible.

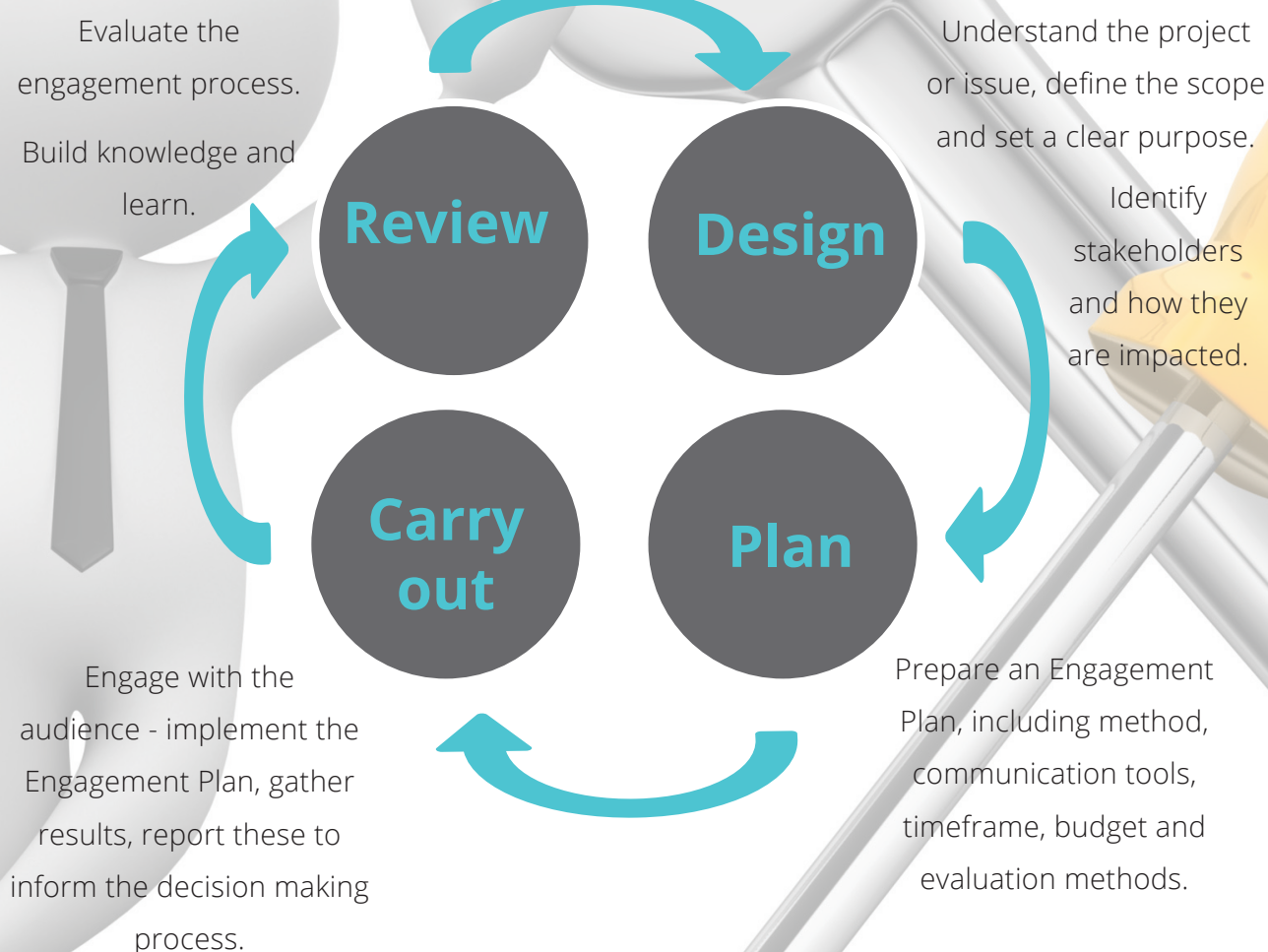
These goals align with the Community Engagement Spectrum defined by the International Association for Public Participation (IAP2) spectrum (iap2.org.au).



HOW WE ENGAGE

The steps involved

Large projects, such as the Community Strategic Plan, require a phased Engagement Plan, with the four steps below included in each phase.



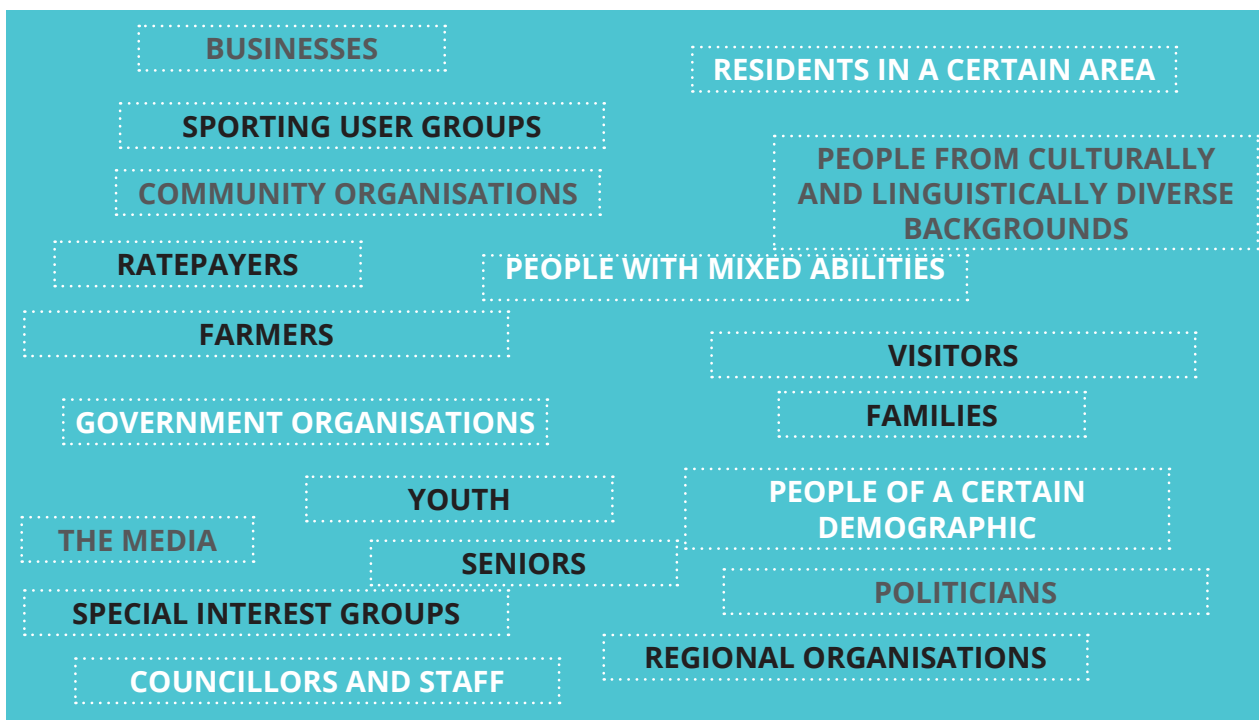
The tools we use to engage

For each engagement activity, we consider carefully how to best reach the target audience/s. This will be usually be a mix of digital, face-to-face and paper based tools.

Appendix A shows the Engagement Matrix in relation to the level of participation and our 5 goals of engagement.

WHO WE ENGAGE WITH

Every time we are planning an engagement activity, we identify who we need to reach in the community to achieve the objectives of the engagement activity. We decide on the best approach to reaching these specific target audiences.



When we don't engage

While we value every opportunity to engage with the community, there are times when engagement will be limited or when we will only let the community know about decisions or actions.

Examples of this are:

- In an emergency.
- When an immediate resolution is required.
- When public health and safety is at risk.
- When the information is confidential or there are legal constraints.
- When we are developing internal policies.
- When there are clearly defined legislative responsibilities that we must meet.

HOW WE IMPROVE

Every time we engage with the community we review the process and outcomes to analyse how effectively we reached the intended audience and if it achieved results.

We want to make sure we continue to improve our engagement activities and maintain an environment where the community feels valued as having genuine input into Council's decisions, actions and strategies.

We will consider factors such as reach, response level, audience understanding, feedback and budget.

Each time we aim to learn from an engagement activity and continue to improve on all that we do.



USEFUL LINKS

Our other strategic documents can be found on our website in the 'Publications' tab, or by calling or emailing our office. Contact details are listed on the inside front cover.

You can read more about the International Association for Public Participation (IAP2) spectrum at www.iap2.org.au.

APPENDIX A

Engagement Matrix



Level of participation and method/tool	Level of impact on community		
	Level 3 (high)	Level 2 (medium)	Level 1 (low)
INFORM			
Personal telephone contact			
In person meeting			
Written correspondence, mail out			
Fact sheets, brochure, community newsletter			
Notice or advertisement in paper			
Media release			
Information sessions/briefings			
Social media			
Email – community contacts			
Website – information/updates			
Banners/posters/signs			
CONSULT			
Telephone survey			
Written survey (paper based or online)			
Written submission			
Public exhibition			
Focus group sessions			
Public meetings			
Feedback form			
Social media			
Online discussion forum			
INVOLVE			
Meetings with key stakeholders			
Meetings with other target community groups, e.g. parents, youth, aged, disabled, various CaLD groups			
Workshop sessions			
Site tour/meeting			
Public Art session			
Community forum/debate			
Community reference groups			
Section 355 Committees			
COLLABORATE			
Community summit			
Expert reference groups			
Community reference groups			
Joint Advisory Committees			
EMPOWER			
Citizen's Jury			
Ballot			
Legend	Strongly desirable	Desirable	May be appropriate





Workplace Surveillance Policy

	Name	Position	Signature	Date
Responsible Officer				
Authorised By	John Scarce	General Manager		

Document Revision History	
Date adopted by Council:	21 September 2017
Minute No:	203/09/17
Revision Number:	
Previous Reviews:	
Next Review Date:	See item 10 of the Policy
Review Date:	
Minute Number:	
Review Date:	
Minute Number:	

May 2022

Introduction

The *Workplace Surveillance Act 2005* (the Act) requires Murrumbidgee Council to notify employees of all surveillance in the workplace which may be carried out by Council while the employee is at a workplace of Council or performing work for Council.

1. Purpose

This policy and its subsequent distribution to all current and new employees, is intended to meet Council's obligations for notification of workplace surveillance of employees under the Act.

All surveillance implemented by Council will only occur in accordance with the provisions of the Act, this policy and on the authority of the General Manager.

Surveillance is used for the general security of Council property and assets, operational needs and for the protection and safety of Council employees and the general public.

2. Scope

This Policy applies to all Council areas where surveillance activities may directly or indirectly monitor an employee, contractor, Councillor, volunteer or any other person authorised to be within the workplace.

3. Definitions

The following definitions apply to this policy:

"*surveillance*" (pursuant to section 3 of the Act) is the surveillance of any employee by any of the following means:

- (a) "*camera surveillance*", which is surveillance by means of a camera that monitors or records visual images of activities on premises or in any other place,
- (b) "*computer surveillance*", which is surveillance by means of software or other equipment that monitors or records the information input or output, or other use, of a computer (including, but not limited to, the sending and receipt of emails and the accessing of Internet websites),
- (c) "*tracking surveillance*", which is surveillance by means of an electronic device the primary purpose of which is to monitor or record geographical location or movement.

"*employee*" for the purposes of this policy includes a council employee or staff member, trainee, Council contractors, Councillors, persons performing voluntary work and any other person authorised to undertake a Council function or activity while in the workplace.

"*workplace*" means premises, or any other place, where employees work, or any part of such premises or place (section 3 of the Act).

"*The Act*" means the *Workplace Surveillance Act 2005*.

4. Types of surveillance to be carried out

4.1 Camera surveillance

Council uses camera surveillance at a number of Council facilities to monitor security and provide employee and public safety. The current facilities are detailed in Appendix A, with Appendix A updated as additional cameras are installed.

In accordance with section 10 (4) (d) of the Act, the surveillance cameras will be continuous.

In accordance with section 10 (4) (e) of the Act, the camera surveillance will be ongoing.

Facilities and areas that are the subject of camera surveillance will display clearly visible signage at the entrances of the relevant area to inform employees and the public that they are under surveillance pursuant to section 11 (b) of the Act.

Cameras used for surveillance will be clearly visible in accordance with section 11 (a) of the Act.

4.2 Computer surveillance

Computer surveillance is used for the general security of Council property or assets, for the protection of Council related information and to ensure that Council's computer and mobile phone resources are not misused.

In accordance with section 10 (4) (d) of the Act, the computer surveillance will be continuous, and in accordance with section 10 (4) (e) the computer surveillance will be ongoing.

The software applications used to record user activity include logon details and times, audit trails of data changes and deletions, telephone usage activity (including calls received, placed and length of call), photocopier and printer usage. Surveillance also extends to all web meetings and chat platforms (including Blue Jeans, Teams, Skype, Zoom etc) and social platforms (including Facebook, Instagram, Snapchat etc). Council retains logs, backups and archives of computing activities, which may be audited.

Email of employees and Councillors is not routinely read, but is continually monitored by software to ensure the security and stability of Council's network. Software is also used to ensure Council's compliance with the State Records Act. Emails are Council records which should be managed accordingly and will be accessible in that context. Further, any email may also be the subject of an application under GIPA legislation.

Internet usage is monitored by a web filtering tool to restrict access to sites which are inappropriate. Monitoring may occur where unusual or high volume activities may warrant more detailed examination. Council also keeps a readily accessible list of recently accessed web sites.

Council receives accounts from its mobile service provider that identifies each cost incurred by mobile phone users. This information relates to the dates and times calls are received and made and the use of any services such as, but not limited to, voicemail, SMS, Video Message Bank and internet access. The information provided does not include any content of the messages. These accounts may be examined if misuse of the mobile phone is suspected.

4.3 Tracking surveillance

GPS devices may be fitted to Council vehicles and plant to assist in Council operations, for security of the plant item and to assist with monitoring the safety of staff.

The tracking surveillance device fitted to vehicles with private usage will be asked, upon use, the purpose - private or work. If the staff member chooses private, the tracking system will not record.

In accordance with section 10 (4) (d) of the Act, the tracking surveillance will be continuous, and in accordance with section 10 (4) (e) the tracking surveillance will be ongoing (with the exception of private use vehicles when private use is specified).

Vehicles and plant that is the subject of GPS tracking surveillance will display clearly visible signage to inform employees of the relevant surveillance, pursuant to section 13 of the Act.

Increasingly, vehicle fleet has equipment that provides back to base, real time capability with regard to location, engine revolutions per minute (RPM) and other performance data. This data is invaluable in informing Council process improvement activities and for identifying obstacles to Council teams.

The intention of this policy is not to utilise this information primarily for performance management purposes, however available information may be accessed in the course of a workplace investigation.

5. Surveillance commencement

Pursuant to section 10(2) of the Act, written notice must be given to employees at least 14 days before surveillance commences. An email constitutes notice in writing (section 10 (5) of the Act).

New employees commencing work with Council shall be given notification of the types of workplace surveillance undertaken before they commence work (section 10 (3) of the Act).

New employees commencing work with Council will be provided with the Workplace Surveillance Policy and addressed in the employee's induction and onboarding with Council. This will include, but not be limited to, the requirements of the Policy and the types of surveillance used (section 10 (3) of the Act).

Pursuant to section 10(4) of the Act, the notice must indicate:

- (a) The kind of surveillance to be carried out.
- (b) How the surveillance will be carried out.
- (c) Whether the surveillance will be continuous or intermittent.
- (d) Whether it will be for a specified time or ongoing.

6. Responsibilities

General Manager

The General Manager is the officer responsible for the Workplace Surveillance Policy.

These responsibilities include:

- providing a point of contact for anyone wanting information or advice about the meaning and application of the Policy;
- receiving complaints/grievances or reports of possible breaches of this Policy;
- investigating possible breaches and enforcing Policy compliance;
- developing and implementing a training strategy for the application of the Policy;
- ensuring appropriate notification is given for all workplace surveillance conducted.

Other Staff

All staff must ensure that they:

- comply with the requirements of the Workplace Surveillance Policy;
- notify the General Manager of any suspected breaches of this Policy.

7. Record keeping, use of records and disclosure

The General Manager, Director of Infrastructure, Director of Planning, Community and Development and the Chief Financial Officer are the only ones who can be privy to all the information.

The Murrumbidgee Council Finance Team can only access the relevant financial information for completing tasks such as Fuel Rebates and Fringe Benefits Tax.

Retention and destruction of surveillance records will occur as required by the Local Government Records and Archives Disposal Schedule.

Pursuant to section 18 of the Act, any surveillance record must not be used or disclosed unless:

- (a) Use or disclosure is for a legitimate purpose related to the employment of employees or the legitimate business activities or functions of Council, or
- (b) disclosure is to a member or officer of a law enforcement agency for use in connection with the detection, investigation or prosecution of an offence, or
- (c) the use relates directly to the taking of civil or criminal proceedings, or
- (d) the use or disclosure is reasonably believed to avert an imminent threat of serious violence to persons or substantial damage to property.

8. Covert surveillance

Pursuant to section 19 of the Act, covert surveillance is prohibited without covert surveillance authority being granted. Part 4 of the Act prescribes how such authority may be obtained.

9. Breaches

Inappropriate use of surveillance processes should be reported to the General Manager. Any person or persons breaching this policy may be subject to disciplinary action and may also be liable to sanctions prescribed within the Act.

10. Review

This Policy:

- To be reviewed within the first year of the new Council term;
- May be reviewed and amended at any time at Council's discretion (or if legislative or State Government Policy changes occur).

APPENDIX A

CAMERA SURVEILLANCE LOCATION

- Jerilderie Office
- 63 Jerilderie Street
- Jerilderie Landfill
- Monash Park Jerilderie
- Jerilderie Swimming Pool
- Gymnasiums Jerilderie and Coleambally
- Common Tip



The Hon. Paul Toole MP
Deputy Premier
Minister for Regional New South Wales
Minister for Police

Attachment # 3 - Item # 2

OFFICIAL

ref: RVF21/4357

Clr Ruth McRae
Mayor
Murrumbidgee Council
PO Box 96
JERILDERIE NSW 2716
CC: Mr John Scarce, General Manager
E: mail@murrumbidgee.nsw.gov.au

Dear Councillor McRae

Reconnecting Regional NSW – Community Events Program

The NSW Government recently unveiled a \$200 million Regional Recovery Package that will create new jobs and support community events, shows and festivals to boost tourism across the state.

As part of this package, I am pleased to announce the NSW Government's Reconnecting Regional NSW – Community Events Program. This \$25 million commitment will promote economic and social recovery across all regional NSW local government areas.

This will be achieved by supporting regional NSW councils, the Lord Howe Island Board and Regional Development Far West to deliver COVID-Safe community events and festivals that are open for the entire community to attend, providing immediate positive outcomes for regional communities.

A dedicated allocation of **\$119,826** is available to the Murrumbidgee Council to apply for funding towards these events. We encourage you to engage with the local community and employ local external event coordinators and businesses to support local recovery.

How to apply

- Applications for Reconnecting Regional NSW – Community Events Program grants will open 7 April 2022 and will close on the 24 June 2022.
- Events must be held by 31 March 2023.
- Please visit <https://rgf.smartygrants.com.au/CEP> to make an application.
- Once your completed application is submitted, assessment and approval will be within 20 business days. A funding deed will be issued shortly after, followed by an 80% upfront payment. The remaining 20% will be paid upon completion of the project and acceptance of your submitted completion report.

Assistance to prepare applications

You are encouraged to work with your local Department of Regional NSW representative Jane Barnes on your application. Ms Barnes be contacted on jane.barnes@regional.nsw.gov.au or 0428 424 568.

For any further information on the program please visit www.nsw.gov.au/CommunityEvents.

Thank you for your ongoing collaboration and I look forward to seeing your community's events go live.

Yours sincerely

The Hon. Paul Toole MP
Deputy Premier
Minister for Regional New South Wales
Minister for Police

OFFICIAL

ADMINISTRATIVE & GENERAL CONDITIONS

CONDITIONS				REASON																								
1.	Approved plans and supporting documentation Development consent has been granted for a <i>multi-dwelling residential</i> development on part of Lot 242 DP 750908, 34 Hay Road, Darlington Point. Development must be carried out in accordance with the following approved plans and supporting documentation (stamped by Council), except where the conditions of this consent expressly require otherwise. <table><tr><th>Plan Reference</th><th>Plan Title</th><th>Prepared by</th><th>Portal Upload</th></tr><tr><td>Plan No. A.02 Revision A</td><td>Proposed Site plan</td><td>Steven Murray Architect</td><td>28.02.2022</td></tr><tr><td>Plan No. A.03 Revision C</td><td>Floor plans & elevations</td><td>Steven Murray Architect</td><td>28.02.2022</td></tr></table> <table><tr><th>Document</th><th>Reference No</th><th>Prepared by</th><th>Portal Upload</th></tr><tr><td>Statement of Environmental Effects (SEE)</td><td></td><td>Steven Murray Architect</td><td>28.02.2022</td></tr><tr><td>BASIX Certificate</td><td>1267439M</td><td>SMA</td><td>28.02.2022</td></tr></table> In the event of any inconsistency between the approved plans and the supporting documentation, the approved plans prevail. In the event of any inconsistency between the approved plans and a condition of this consent, the condition prevails. Note 1: An inconsistency occurs between an approved plan and supporting documentation or between an approved plan and a condition when it is not possible to comply with both at the relevant time.			Plan Reference	Plan Title	Prepared by	Portal Upload	Plan No. A.02 Revision A	Proposed Site plan	Steven Murray Architect	28.02.2022	Plan No. A.03 Revision C	Floor plans & elevations	Steven Murray Architect	28.02.2022	Document	Reference No	Prepared by	Portal Upload	Statement of Environmental Effects (SEE)		Steven Murray Architect	28.02.2022	BASIX Certificate	1267439M	SMA	28.02.2022	To ensure that all parties with an interest in the application are aware of the approved plans and supporting documentation that has been approved as part of the development.
Plan Reference	Plan Title	Prepared by	Portal Upload																									
Plan No. A.02 Revision A	Proposed Site plan	Steven Murray Architect	28.02.2022																									
Plan No. A.03 Revision C	Floor plans & elevations	Steven Murray Architect	28.02.2022																									
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Statement of Environmental Effects (SEE)		Steven Murray Architect	28.02.2022																									
BASIX Certificate	1267439M	SMA	28.02.2022																									
2.	Environmental Planning & Assessment Act, 1979 All works associated with the development shall be carried out in conformity with the provisions of the Environmental Planning and Assessment Act, 1979, and the Regulations made thereunder, in accordance with the plans and specifications approved by Council. Any alteration to the approved building will require the submission of a further development application or a modification application under Section 4.55 of the <i>Environmental Planning and Assessment Act 1979</i> , to amend the consent.																											
3.	Lapsing of consent In accordance with Section 4.53 of the Environmental Planning and Assessment Act, 1979 this consent is valid for a period of five (5) years from the date of consent.			The maximum period in which a consent is valid is five (5) years.																								

Note 2: Development consent for the purpose of the erection of a building or the subdivision of land or the carrying out of a work does not lapse if building, engineering or construction work relating to the development is lawfully and physically commenced on the land to which the consent applies before the date on which the consent would otherwise lapse.

4. **National Construction Code**

All works must be carried out in accordance with the following:

- a) All building work must comply with and be carried out in accordance with the requirements of the Building Code of Australia.
- b) All plumbing and drainage works must comply with and be carried out in accordance with the requirements of the Plumbing Code of Australia.

Prescribed by clause 69(1) of the EP&A Regulation, 2021.

5. **Construction certificate**

In accordance with the provisions of Part 6, Divisions 6.2 and 6.3 of the EP&A Act, 1979 a person must not carry out building works, including associated excavation works (as applicable) until such time as:

- (a) A *Construction Certificate* has been obtained from either Murrumbidgee Council or an *Accredited Certifier* holding the appropriate accreditation under the Building Professions Act, 2005;
- (b) A *Principal Certifier* has been appointed; and
- (c) The person with the benefit of the development consent has given at least two (2) days' notice to Murrumbidgee Council and the *Principal Certifier* of the person's intention to commence the erection of the building.

To ensure that the requirements of the EP&A Act, 1979 are met.

6. **Occupation certificate**

An Occupation Certificate must be obtained from the Principal Certifying Authority (PCA) prior to occupation of the new building, part of a building, or a change of building use. Before an application being made for an Occupation Certificate all conditions set out in this notice of determination are to be met to the satisfaction of the Principal Certifier.

Prescribed by Section 6.9 of the EP&A Act, 1979.

7. **Compliance with Home Building Act (if applicable)**

In the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance is in force before any building work authorised to be carried out by the consent commences.

Prescribed by clause 69(2) of the EP&A Regulation, 2021.

8. **Minimum floor level**

All dwellings shall have a minimum floor level of 30mm above the existing ground levels. For dwellings within the flood planning area the minimum floor level of the dwelling shall be 300mm above the 1% AEP.

To reduce the impact of the 1:100 ARI flood event.

BEFORE THE ISSUE OF A CONSTRUCTION CERTIFICATE

CONDITIONS	REASON
<p>9. Construction certificate information requirements</p> <p>A Construction Certificate is required for the development in accordance with Section 6.7(1) of the <i>Environmental Planning and Assessment Act 1979</i>. Any copy of documentary evidence submitted must be a complete copy of the original certificate, report or document. The following information shall be submitted for assessment when applying for a Construction Certificate:</p> <ul style="list-style-type: none"> (a) Architectural plans of the building(s) that demonstrate conformity with the National Construction Code (b) Site Classification Report by a professional geotechnical engineer, soil scientist or geologist. (c) For sites with reactive soils, engineering drawings and details of stormwater and sanitary drainage to show compliance with AS2870 and AS3500 (This includes lagging, swivel and expansion joints, trenching, grade, clay plug and backfill) (d) A signed and dated Compliance Certificate (and associated structural drawings) from a professional engineer certifying that the design and construction of the building complies with the National Construction Code (Volume 1) 2019. The Certificate shall identify the relevant Australian Standards and provisions of the Building Code of Australia that the buildings comply with. The site classification is to be referenced on the engineering plans as identified from the Site Classification Report prepared for the site. (e) Dwellings within the flood area shall be identified on the plans and the finished floor levels as required by Condition 8 be shown. <p>Should the plans submitted with the Construction Certificate differ substantially from the plans approved as part of the development consent then a Section 4.55 modification of consent application shall be made to Council.</p> <p>Note 3: Murrumbidgee Council can issue your <i>Construction Certificate</i> (or an accredited private certifier) and be appointed as your <i>Principal Certifier</i> for the development to undertake inspections and ensure compliance with the development consent. For further details contact Council on 1300 676243.</p> <p>Note 4: Where a <i>Performance Requirement</i> is proposed to be satisfied by a <i>Performance Solution</i>, the following steps must be undertaken to comply with the National Construction Code:</p> <ul style="list-style-type: none"> (a) Prepare a <i>Performance-based design brief</i> in consultation with relevant stakeholders. (b) Carry out analysis, using one or more of the <i>Assessment Methods</i> listed in (2), as proposed by the (c) <i>Performance-based design brief</i>. (d) Evaluate results from (b) against the acceptance criteria in the <i>Performance-based design brief</i>. (e) Prepare a final report that includes – <ul style="list-style-type: none"> (i) all <i>Performance Requirements</i> and/or <i>Deemed-to-Satisfy Provisions</i> identified through A2.2(3) or (ii) A2.4(3) as applicable; and 	<p>To ensure that the requirements of the EP&A Act, 1979 are met.</p>

- (iii) identification of all *Assessment Methods* used; and
- (iv) details of steps (a) to (c); and
- (v) confirmation that the *Performance Requirement* has been met; and
- (vi) details of conditions and limitations, if any exists, regarding the *Performance Solution*.

10. Civil Works Approval

Civil Works approval is required for any amplification of water, sewer, drainage and road works. The following information is to be submitted to Council for approval prior to the issue of any Construction Certificate for building works as referred to in conditions 5 & 9:

- a) Stormwater detention is to be created onsite for the critical storm event. The maximum developed stormwater discharge shall not exceed the pre-development stormwater discharge from the site. Design and details including hydraulic calculations, prepared by a suitably qualified person, are to be submitted to Council for approval.
- b) Sewer design plans are to be submitted to Council and approved for any extension of Council's sewerage system to service the proposed subdivision. Such plans shall include designs, calculations and specifications for all proposed works as required for acceptance and approval by Council.
- c) A flow rate and pressure test shall be carried out, at the applicant's expense, to justify connection to Council's existing water main. Where the existing water main cannot provide adequate flows and pressure for the proposed development, Council's water main is to be upgraded to ensure Council's water system can supply the minimum requirements for the proposed development.
- d) Nominal 150mm high integral kerb & guttering, driveway laybacks and associated road works are to be constructed along the De Mamiel Street for the full frontage of the subject allotment (or otherwise approved by Council as part of the s138 approval). Detailed engineering design drawings for the kerb and gutter and associated works shall be submitted to Council for approval.

All costs associated with the preparation of design details and works associated with the construction of the above civil works are to be at no cost to Murrumbidgee Council and to be borne by the person or entity with the benefit of the consent.

11. Design amendments

Before the issue of a construction certificate, the certifier must ensure the approved construction certificate plans (and specifications) detail the following required amendments to the approved plans and supporting documentation stamped by Council:

- a) The setback from the De Mamiel Street boundary is to be a minimum of 7.0 metres.
- b) Any solar panels are to be positioned and installed so they are not visible from the street.
- c) The covered rear deck is to be redesigned so that it has a minimum area of 8m².

To ensure that any amplification of services and works to Council's infrastructure are designed to the satisfaction of Murrumbidgee Council.

To require minor design amendments to the approved plans and/or the supporting documents following the assessment of the development are made prior to the issue of a

12. **Payment of building and construction industry long service levy**

Before the issue of a construction certificate, the applicant is to ensure that the person liable pays the long service levy as calculated at the date of this consent to the Long Service Corporation or Council under section 34 of the *Building and Construction Industry Long Service Payments Act 1986* (B&CILSP) and provides proof of this payment to the certifier.

construction certificate.

To comply with the provisions of the B&CILSP Act, 1986.

13. **Construction Management Plan**

Before the issue of a construction certificate, the applicant must ensure a construction management plan is prepared before it is provided to and approved by the certifier. The plan must include the following matters:

To require details of measures that will protect the public, and the surrounding environment, during site works and construction.

- a) Erosion and sediment control measures as set out in the NSW Department of Housing manual 'Managing Urban Stormwater: Soils and Construction Certificate' (the Blue Book).
- b) A waste management plan that includes:
 - (i) the contact details of the person(s) removing the waste; and
 - (ii) an estimate of the waste (type and quantity) and whether the waste is expected to be reused, recycled or go to landfill; and
 - (iii) the address of the disposal location(s) where the waste is to be taken.
- c) Details and location of temporary site fencing or hoardings required to provide controlled access to the site and for public safety.
- d) Location of pedestrian and vehicular site access points and construction activity zones.
- e) Details of construction traffic management, including proposed truck movements to and from the site and estimated frequency of those movements, and measures to preserve pedestrian safety in the vicinity of the site.
- f) Protective measures for on-site tree preservation (including in accordance with AS 4970-2009 Protection of trees on development sites and Council's DCP, if applicable) and trees in adjoining public domain (if applicable).
- g) Location of site storage areas, temporary toilets and any temporary site offices.

A copy of the approved construction management plan must be kept on-site at all times during construction.

Note 5: The information above may be included as a separate document or included on any site or architectural plan.

14. Payment of section 7.12 contributions (if applicable)

In accordance with Section 7.12 of the Environmental Planning and Assessment Act 1979 (former S94A) and Council's Development Contribution Plan 2010, this development requires the payment of a 7.12 contribution. The Section 7.12 Contribution is required towards the provision of public amenities and services in accordance with Councils adopted Section 7.12 Contributions Plan (copy of this policy is publicly available from Council's website www.murrumbidgee.nsw.gov.au).

To ensure development contributions are paid to address the increased demand for local community facilities.

Total payment shall be **\$9,800.00** (1% of the proposed cost of carrying out the development). The required contribution will be indexed in accordance with the Contribution Plan at the date of payment.

The contribution is to be paid prior to the issue of the Construction Certificate, unless other arrangements acceptable to Council are made. Payment is to be in the form of cash, bank cheque or EFTPOS.

15. Landscape Plan

Prior to the issue of the Construction Certificate a detailed landscaping plan shall be designed for the proposed development and submitted to the Principal Certifier for approval.

To provide a landscaping design appropriate to the scale of the development.

The landscaping plan shall be drawn to scale by a suitably qualified person and include:

- (a) Identification of all trees to be retained or removed
- (b) The location of all existing and proposed tree and shrub species
- (c) Height and spread of selected species at maturity
- (d) Irrigation measures
- (e) The nature strip and the footpath areas of the development are to be incorporated into the overall landscaped area of the development.

Landscaping to be provided within the site or along the boundary with any adjoining road reserve is to be designed and maintained to provide safe sight distance for pedestrians and motorists entering and exiting the site.

BEFORE THE COMMENCEMENT OF BUILDING WORK

CONDITIONS	REASON
16. Home Building Act requirements	
Residential building work within the meaning of the Home Building Act 1989 must not be carried out unless the principal certifier for the development to	Prescribed by clause 71(2) & (3) of the EP&A Regulation, 2021.

which the work relates (not being the council) has given the council written notice of the following information:

- a) In the case of work for which a principal contractor is required to be appointed:
 - i. the name and licence number of the principal contractor, and
 - ii. the name of the insurer by which the work is insured under Part 6 of that Act.
- b) In the case of work to be done by an owner-builder:
 - i. the name of the owner-builder, and
 - ii. if the owner-builder is required to hold an owner-builder permit under that Act, the number of the owner-builder permit.

If arrangements for doing the residential building work are changed while the work is in progress so that the information notified becomes out of date, further work must not be carried out unless the principal certifier for the development to which the work relates (not being the Council) has given the Council written notice of the updated information.

17. Erosion and sediment controls in place

Before the commencement of any site or building work, the principal certifier must be satisfied the erosion and sediment controls in the erosion and sediment control plan, (as detail in the construction management plan and approved by the principal certifier) are in place until the site is rectified.

To ensure runoff and site debris do not impact local stormwater systems and waterways.

18. Signs on site

A sign must be erected in a prominent position on any site on which building work or demolition work is being carried out:

- a) showing the name, address and telephone number of the principal certifier for the work, and
- b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
- c) stating that unauthorised entry to the work site is prohibited.

Any such sign is to be maintained while the building work or demolition work is being carried out, but must be removed when the work has been completed.

Note: This does not apply in relation to building work or demolition work that is carried out inside an existing building that does not affect the external walls of the building.

Prescribed by clause 70(2) & (3) of the EP&A Regulation, 2021.

19. Plumbing and Drainage Works

A Section 68 Approval must be obtained from Council prior to any sewer or stormwater work being carried out on the site.

It is in the public interest that plumbing

The licensed plumber must submit to Council, at least two (2) days prior to the commencement of any plumbing and drainage works on site a "Notice of Works".

Note 6: A copy of the Notice of Works form can be found on Council's website.

and drainage work is carried out with the relevant approvals required under the Local Government Act 1993 and the National Construction Code

20. Tree protection measures

Before the commencement of any site or building work, the principal certifier must ensure the measures for tree protection detailed in the construction management plan are in place.

To protect and retain trees.

21. External Service Providers

Before the commencement of works written advice shall be obtained from the electricity supply authority, an approved telecommunications carrier and an approved gas carrier (where relevant) stating that satisfactory arrangements have been made to ensure provision of adequate services to the development.

Note 7: Any costs associated with the amplification or relocation of services is the responsibility of the person or entity with the benefit of the consent.

To ensure that the services appropriate to the scale of the development.

PART D – WHILE BUILDING WORK IS BEING CARRIED OUT

CONDITIONS	REASON
<p>22. Procedure for critical stage inspections</p> <p>While building work is being carried out, any such work must not continue after each critical stage inspection unless the principal certifier is satisfied the work may proceed in accordance with this consent and the relevant construction certificate.</p> <p>Class 1 and 10 Buildings Critical stage inspections are:</p> <ul style="list-style-type: none"> (a) after excavation for, and prior to the placement of, any footings, and (b) prior to pouring any in-situ reinforced concrete building element, and (c) prior to covering of the framework for any floor, wall, roof, or other building element, and (d) prior to covering any stormwater drainage connections, and (e) after the building work has been completed and prior to any occupation certificate being issued in relation to the building. <p>Plumbing inspections:</p>	<p>To require approval to proceed with building work following each critical stage inspection.</p>

As Murrumbidgee Council is the water supply authority an inspection is also required for internal and external plumbing work prior to covering all plumbing and drainage. During works plumbing inspections are to be carried out and a Compliance Certificate for the plumbing and drainage work must be obtained from the Council. The Builder must ensure that the plumber is provided with any engineering plans that detail requirements for plumbing and drainage.

Note 6: Prior to the final plumbing inspection a sewer service diagram (SSD) drawn to the standard template details of Department of Fair Trading is required to be submitted to the Council.

23. Implementation of the construction management plans

While vegetation removal, demolition and/or building work is being carried out, the applicant must ensure the measures required by the approved construction site management plan and the erosion and sediment control plan are implemented at all times.

The applicant must ensure a copy of these approved plans is kept on site at all times and made available to Council officers upon request.

To ensure the approved construction management measures are undertaken during construction.

24. Hours of work

The principal certifier must ensure that building work, demolition or vegetation removal is only carried out between:

- 7.00am to 6.00pm on Monday to Fridays
- 8.00am to 1.00pm on Saturdays
- No work on Sundays or Public Holidays

The principal certifier must ensure building work, demolition or vegetation removal is not carried out on Sundays and public holidays, except where there is an emergency.

Unless otherwise approved within a construction site management plan, construction vehicles, machinery, goods or materials must not be delivered to the site outside the approved hours of site works.

Note 7: Any variation to the hours of work requires Council's approval.

To protect the amenity of the surrounding area in accordance with the provisions of the *NSW EPA draft Construction Noise Guideline, 2020*.

25. Construction noise

The applicant is to ensure that any noise caused by demolition, vegetation removal or construction does not exceed a LAeq (15 min) of 5dB (A) above background noise, when measured at any lot boundary of the property where the construction is being carried out.

To protect the amenity of the surrounding area in accordance with the provisions of the *NSW EPA draft Construction Noise Guideline, 2020*.

26. Implementation of BASIX commitments

While building work is being carried out, the applicant must undertake the development strictly in accordance with the commitments listed in the BASIX Certificate No. 1267439M dated 25 February 2022 prepared by SMA.

To ensure BASIX commitments are fulfilled in accordance with the BASIX certificate as prescribed by clause 97A(2) EP&A Regulation.

27. Discovery of contamination

Should any contaminated, scheduled, hazardous or asbestos material be discovered before or during construction works, the applicant and contractor shall ensure the appropriate regulatory authority is notified and that such material is contained, encapsulated, sealed, handled, or otherwise disposed of to the requirements of such Authority.

To ensure any contamination found during construction or demolition is dealt with as quickly as possible and to protect the health of the community and the environment.

28. Uncovering relics or Aboriginal objects

While demolition or building work is being carried out, all such works must cease immediately if a relic or Aboriginal object is unexpectedly discovered. The applicant must notify the Heritage Council of NSW in respect of a relic and notify the Secretary of the Department of Planning, Industry and Environment and the Heritage Council of NSW in respect of an Aboriginal object. Building work may recommence at a time confirmed by either the Heritage Council of NSW or the Secretary of the Department of Planning, Industry and Environment.

To ensure the protection of objects of potential significance during works.

In this condition:

“relic” means any deposit, artefact, object or material evidence that:

- (a) relates to the settlement of the area that comprises New South Wales, not being Aboriginal settlement; and
- (b) is of State or local heritage significance; and

“Aboriginal object” means any deposit, object or material evidence (not being a handicraft made for sale) relating to the Aboriginal habitation of the area that comprises New South Wales, being habitation before or concurrent with (or both) the occupation of that area by persons of non-Aboriginal extraction and includes Aboriginal remains.

29. Waste management

While building work, demolition or vegetation removal is being carried out, the principal certifier must be satisfied all waste management is undertaken in accordance with the approved waste management plan.

The principal certifier is to be satisfied that all waste from the site is disposed of in a lawful manner. The applicant, at the request of the principal certifier, is to compile and provide records of the disposal to the principal certifier and this may require the following details:

- The contact details of the person(s) who removed the waste
- The waste carrier vehicle registration
- The date and time of waste collection
- A description of the waste (type of waste and estimated quantity) and whether the waste is expected to be reused, recycled or go to landfill
- The address of the disposal location(s) where the waste was taken
- The corresponding tip docket/receipt from the site(s) to which the waste is transferred, noting date and time of delivery, description (type and quantity) of waste.

Note 8: If waste has been removed from the site under an EPA Resource Recovery Order or Exemption, the applicant is to maintain all records in relation to that Order or Exemption and provide the records to the principal certifier and Council.

30. **SafeWork NSW**

The applicant is to comply with all the requirements of SafeWork NSW.

To ensure the construction site is maintained in accordance with legislative requirements.

31. **Tree protection**

While site or building work is being carried out, the applicant must maintain all required tree protection measures in good condition in accordance with the construction site management plan required under this consent, the relevant requirements of *AS 4970-2009 Protection of trees on development sites* and any arborist's report approved under this consent. This includes maintaining adequate soil grades and ensuring all machinery, builders refuse, spoil and materials remain outside tree protection zones.

To protect trees during construction.

32. **Cut and fill**

While building work is being carried out, the principal certifier must be satisfied all soil removed from or imported to the site is managed in accordance with the following requirements:

- (a) All excavated material removed from the site must be classified in accordance with the EPA's Waste Classification Guidelines before it is disposed of at an approved waste management facility and the classification and the volume of material removed must be reported to the principal certifier.
- (b) All fill material imported to the site must be Virgin Excavated Natural Material as defined in Schedule 1 of the *Protection of the Environment*

To ensure soil imported to the site is safe for future occupants and that soil removed from the site is properly disposed of.

Operations Act 1997 or a material identified as being subject to a resource recovery exemption by the NSW EPA.

PART E - BEFORE THE ISSUE OF AN OCCUPATION CERTIFICATE

CONDITIONS	REASON
<p>33. Works-as-executed plans and any other documentary evidence</p> <p>Before the issue of the relevant occupation certificate, the applicant must submit, to the satisfaction of the principal certifier, works-as-executed plans, any compliance certificates and any other evidence confirming the following completed works:</p> <p>(a) Works-as-executed drawings for onsite detention and civil works set out in condition 10 have been constructed in accordance with the approved plans, being:</p> <ul style="list-style-type: none"> i. The stormwater detention system ii. Any works undertaken on the sewerage system iii. Any works undertaken on the water system. iv. Kerb & guttering and associated road works <p>(b) Council requires Compliance Certificates for the following:</p> <ul style="list-style-type: none"> i. Critical stage inspections ii. Waterproofing iii. Termite management installation system iv. Glazing v. Plumbing and drainage vi. Sewer service diagrams vii. BASIX viii. NaTHERS ix. As relevant acoustic or fire separation <p>Note 9: The principal certifier must provide a copy of the compliance certificates and the work-as-executed drawings to Council with the occupation certificate and upload the documents to the NSW Planning Portal.</p>	<p>To confirm the location of works once constructed that will become council assets</p>
<p>34. Final Plumbing Inspection</p> <p>A final inspection must be carried out upon completion of plumbing and drainage work and prior to occupation of the development, prior to the issuing of a final plumbing certificate Council must be in possession of Notice of Works, Certificate of Compliance and Works as Executed Diagrams for the works. The works as Executed Diagram must be submitted in electronic format in either AutoCAD or PDF file in accordance with Council requirements.</p> <p>All plumbing and drainage work must be carried out by a licensed plumber and drainer and to the requirements of the Plumbing and Drainage Act 2011</p>	<p>To ensure compliance with the National Construction Code</p>

35. Repair of infrastructure

Before the issue of an occupation certificate, the applicant must ensure any public infrastructure damaged as a result of the carrying out of building works (including damage caused by, but not limited to, delivery vehicles, waste collection, contractors, sub-contractors, concreting vehicles) is fully repaired to the written satisfaction of Council, and at no cost to Council.

Note 10: If the council is not satisfied, the whole or part of the bond submitted will be used to cover the rectification work.

To ensure any damage to public infrastructure is rectified

36. Removal of waste upon completion

Before the issue of an occupation certificate, the principal certifier must ensure all refuse, spoil and material unsuitable for use on-site is removed from the site and disposed of in accordance with the approved waste management plan. Written evidence of the removal must be supplied to the satisfaction of the principal certifier.

To ensure waste material is appropriately disposed or satisfactorily stored

37. Street Address

The house number shall be displayed so it is clearly visible from the street. This number shall be reflective and permanently displayed in a prominent position that is clearly visible from the public road at all times.

Note 11: Upon written request Council will provide details of the house number.

To ensure emergency service vehicles can identify the subject property.

38. Completion of landscape and tree works

Before the issue of an occupation certificate, the principal certifier must be satisfied that all landscape and tree-works, including pruning in accordance with *AS 4373-2007 Pruning of amenity trees* and the removal of all noxious weed species, have been completed in accordance with the approved plans and any relevant conditions of this consent.

To ensure the approved landscaping works have been completed before occupation, in accordance with the approved landscaping plan(s).

39. Accessway construction

Prior to the issue of an Occupation Certificate, a concrete vehicular crossing is to be constructed between the property boundary and road carriageway off De Mamiel Street. Accessway and layback construction for the proposed development is to be completed in accordance with Murrumbidgee Council Drawing SD-R-07.

To ensure driveway crossings are constructed in accordance with Council's requirements.

40. Fence location and design

The approved fence is to comply with the following:

To ensure gates do not interfere with the public

<p>a) The fence shall be contained wholly within the property boundaries. No part of the fence, or its footings, shall encroach onto the road reserve or adjoining properties.</p> <p>b) All gates shall be designed so that they do not open onto the nature strip.</p> <p>c) The water meters shall be accessible and is recommended to be located outside of the fence boundary.</p>	<p>use of the footpath and that water meters can be accessed for reading.</p>
<p>41. Letter boxes</p> <p>Separate letter boxes, which meet the requirements of Australia Post are to be provided for each unit adjacent to the street frontage.</p>	<p>To ensure that letter boxes conform to postal carriers.</p>
<p>42. Masterplan for future development</p> <p>Prior to the issue of an occupation certificate the applicant is to prepare a masterplan for the future development for the entire site. The masterplan is to be prepared within regard to the design principles set down in the Low Rise Housing Diversity Design Guide and include the following:</p> <ul style="list-style-type: none"> ▪ A site plan showing the location of all dwellings, ancillary structures, common open space, driveways and manoeuvring areas, and communal garbage storage areas and mailboxes (if proposed). ▪ An infrastructure plan showing the location of services. ▪ An indicative design of the dwellings, providing a diversity of housing in terms of the number of bedrooms. A mix of 1, 2 and 3 bedroom dwellings is required. 	

PART F – OCCUPATION AND ONGOING USE

CONDITIONS	REASON
<p>43. Stormwater Management</p> <p>The development must not result in the diversion of overland surface waters onto adjoining properties and where necessary shall construct appropriate surface drainage systems that connect to Council's stormwater system.</p> <p>Note 12: Stormwater runoff shall not be permitted to flow over property boundaries onto the adjoining properties unless legally created easements in accordance with Section 88B of the Conveyancing Act are created.</p>	<p>To ensure that stormwater is appropriately managed on the site and is properly directed to the drainage network.</p>
<p>44. Location of mechanical ventilation</p> <p>During occupation and ongoing use of the building, the applicant must ensure all subsequently installed noise generating mechanical ventilation system(s) or other plant and equipment that generates noise are in an</p>	<p>To protect the residential amenity of neighbouring properties</p>

appropriate location on the site (including a soundproofed area where necessary) to ensure the noise generated does not exceed 5dBa at the boundary adjacent to any habitable room of an adjoining residential premises.

45. **Carport not to be enclosed**

The carport is not to be enclosed.

To ensure compliance with the Low Density Diverse Housing Guidelines.

Appendix 1

Dictionary

The following terms have the following meanings for the purpose of this consent (except where the context clearly indicates otherwise):

Applicant means the applicant for development consent or any person having the benefit of the consent (including, but not limited to, the owner of the property from time to time).

Approved plans means the plans endorsed by Council and specified in Part A of this consent.

AS means Australian Standard published by Standards Australia International Limited and means the current standard which applies at the time the relevant work is undertaken.

BCA means the Building Code of Australia published by the Australian Building Codes Board.

Building work means any physical activity involved in the erection of a building.

Certifier means a council or a person that is registered to carry out certification work under the *Building and Development Certifiers Act 2018* and principal certifier means the certifier appointed as the principal certifier for the building work under section 6.6(1) of the EP&A Act.

Construction certificate means a certificate to the effect that building work completed in accordance with specified plans and specifications or standards will comply with the requirements of the EP&A Regulation.

Council means Murrumbidgee Council.

Court means the NSW Land and Environment Court.

Emergency means an actual or imminent occurrence which endangers or threatens to endanger the safety or health of any person(s), property or the environment above the normal state of affairs.

EPA means the NSW Environment Protection Authority.

EP&A Act means the *Environmental Planning and Assessment Act 1979*.

EP&A Regulation means the *Environmental Planning and Assessment Regulation 2000*.

LG Act means the *Local Government Act 1993*.

Occupation certificate means a certificate that authorises the occupation and use of a new building or a change of building use for an existing building in accordance with this consent.

Owner-builder means a person who does 'owner-builder work' as defined in section 29(1) of the *Home Building Act 1989* under an owner-builder permit issued to the person for that work.

Owner means the registered proprietor of the property from time to time.

Principal contractor means the person responsible for the overall co-ordination and control of the carrying out of the building works or the owner where a principal contractor has not been appointed by the owner of the site.

Property means the land to which the development application relates, upon which the development is to be carried out, as set out on page 1 of this consent.

Stormwater drainage system means all works and facilities relating to: the collection of stormwater, the reuse of stormwater, the detention of stormwater, the controlled release of stormwater, and connections to easements and public stormwater systems.

Suitably qualified means a person with at least a degree and 5 years' experience carrying out the type of work that is the subject of the relevant condition.

PART A – GENERAL CONDITIONS

CONDITIONS					REASON																			
1) Approved plans and supporting documentation					To ensure that all parties with an interest in the application are aware of the approved plans and supporting documentation that has been approved as part of the development.																			
Development consent has been granted for 142 frost fans on Lots 20-25, 126-128, 143-145, 172 & 174-175 DP750908 and Lot 1 DP873401 & Lot 3 DP1156216 “Huddersfield” 11573 Sturt Highway, Darlington Point in two (2) stages being:																								
<ul style="list-style-type: none">• Stage 1 involves the erection of 40 x “2430” model frost fans and six (6) “2600” model fans; and• Stage 2 involves the erection of 88 x “2430” and 8 x “2600” models.																								
Development must be carried out in accordance with the following approved plans and supporting documentation (stamped by Council), except where the conditions of this consent expressly require otherwise.																								
<table><tr><th>Plan Reference</th><th>Plan Title</th><th>Prepared by</th><th>Date Uploaded</th></tr><tr><td>Global AG Huddersfield Proposed Frost Fan Development</td><td>Untitled (Site Plan)</td><td>Riverina Agriconsultants</td><td>20/01/2022</td></tr><tr><td>Plans</td><td>Structural Drawings for Wind Machines</td><td>Orchard-Rite Ltd</td><td>20/01/2022</td></tr></table>						Plan Reference	Plan Title	Prepared by	Date Uploaded	Global AG Huddersfield Proposed Frost Fan Development	Untitled (Site Plan)	Riverina Agriconsultants	20/01/2022	Plans	Structural Drawings for Wind Machines	Orchard-Rite Ltd	20/01/2022							
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In the event of any inconsistency between the approved plans and the supporting documentation, the approved plans prevail. In the event of any inconsistency between the approved plans and a condition of this consent, the condition prevails.																								
Note 1: An inconsistency occurs between an approved plan and supporting documentation or between an approved plan and a condition when it is not possible to comply with both at the relevant time.																								
Note 2: It is advised that the proposed development has been assessed in regards to the provision of the Jerilderie/Murrumbidgee Local Environmental Plan 2012/2014 and is considered to be a “ farm building ” which is defined as “a structure the use of which is ancillary to an agricultural use of the landholding on which it is situated and includes a hay																								

shed, stock holding yard, machinery shed, shearing shed, silo, storage tank, outbuilding or the like, but does not include a dwelling”.

2) **Construction Certificate**

In accordance with the provisions of Part 6, Divisions 6.2 and 6.3 of the EP&A Act, 1979 a person must not carry out building works, including associated excavation works (as applicable) until such time as:

- (a) A *Construction Certificate* has been obtained from either Murrumbidgee Council or an *Accredited Certifier* holding the appropriate accreditation under the Building Professions Act, 2005;

The following plans/details are to be submitted to the accredited certifier:

- (i) A compliance certificate and plans and details of the design and construction of the footings for the frost fans prepared and signed by a professional engineer. The compliance certificate is to include reference to site classification report.
 - (ii) Site Classification Report
- (b) A *Principal Certifier* has been appointed; and
- (c) The person with the benefit of the development consent has given at least two (2) days’ notice to Murrumbidgee Council and the *Principal Certifier* of the person’s intention to commence the erection of the building.

Should the plans submitted with the Construction Certificate differ substantially from the plans approved as part of the development consent then a Section 4.55 modification of consent application shall be made to Council.

Note 3: Murrumbidgee Council can issue your *Construction Certificate* (or an accredited private certifier) and be appointed as your *Principal Certifier* for the development to undertake inspections and ensure compliance with the development consent. For further details contact Council on 1300 676243.

3) **National Construction Code**

- a) All building work must comply with and be carried out in accordance with the requirements of the Building Code of Australia.
- b) All plumbing and drainage works must comply with and be carried out in accordance with the requirements of the Plumbing Code of Australia.

4) **Services and assets**

- a) The applicant is to be responsible for all amplification, extension and adequate provision for connection to and any alteration to services at their own expense. The work is to be in accordance with Council’s and other relevant authorities’ specifications.

To ensure that the requirements of the EP&A Act, 1979 are met.

Prescribed by clause 98(1)(a) of the EP&A Regulation, 2000.

To ensure that the services to the subject site are able to meet the needs of the development.

- b) **Dial before your dig** - the applicant shall contact “Dial Before You Dig on 1100” to obtain a Service Diagram. The sequence number obtained from “Dial Before You Dig” shall be forwarded to the Principal Certifying Authority (PCA) and Council for their records.
- c) If any damage is occasioned to Council property during construction and associated works, the cost of repairs will be recoverable. It is therefore required that any damage which is obvious before works commence be immediately notified to Council to avoid later conflict.

5) **Native vegetation**

No native vegetation is to be removed to facilitate the placement of any of the proposed frost fans.

To ensure that native vegetation is protected and preserved.

PART B – BEFORE THE ISSUE OF A CONSTRUCTION CERTIFICATE

CONDITIONS	REASON
<p>6) Requirements for Construction Certificate</p> <p>A Construction Certificate is required for the development in accordance with Section 6.7(1) of the <i>Environmental Planning and Assessment Act 1979</i>. Any copy of documentary evidence submitted must be a complete copy of the original certificate, report or document. The following information shall be submitted for assessment when applying for a Construction Certificate:</p> <ul style="list-style-type: none"> i. Site Classification Report by a professional geotechnical engineer, soil scientist or geologist. ii. A signed and dated Compliance Certificate (and associated structural drawings) from a professional engineer certifying that the design and construction of the building complies with the National Construction Code (Volume 1) 2019. The Certificate shall identify the relevant Australian Standards and provisions of the Building Code of Australia that the buildings comply with. The site classification is to be referenced on the engineering plans as identified from the Site Classification Report prepared for the site. iii. Architectural plans and specifications iv. Plans and/or details demonstrating that the buildings will comply with the relevant Specifications of the Building Code of Australia. <p>Note 4: Where a <i>Performance Requirement</i> is proposed to be satisfied by a <i>Performance Solution</i>, the following steps must be undertaken to comply with the National Construction Code:</p> <ul style="list-style-type: none"> (a) Prepare a <i>Performance-based design brief</i> in consultation with relevant stakeholders. (b) Carry out analysis, using one or more of the <i>Assessment Methods</i> listed in (2), as proposed by the (c) <i>Performance-based design brief</i>. (d) Evaluate results from (b) against the acceptance criteria in the <i>Performance-based design brief</i>. (e) Prepare a final report that includes - 	<p>To ensure that the requirements of the EP&A Act, 1979 are met.</p>

- (i) (i)all *Performance Requirements* and/or *Deemed-to-Satisfy Provisions* identified through A2.2(3) or
- (ii) A2.4(3) as applicable; and
- (iii) identification of all *Assessment Methods* used; and
- (iv) details of steps (a) to (c); and
- (v) confirmation that the *Performance Requirement* has been met; and
- (vi) details of conditions and limitations, if any exists, regarding the *Performance Solution*.

7) **Payment of building and construction industry long service levy**

Before the issue of a construction certificate, the applicant is to ensure that the person liable pays the long service levy as calculated at the date of this consent to the Long Service Corporation or Council under section 34 of the *Building and Construction Industry Long Service Payments Act 1986* (B&CILSP) and provides proof of this payment to the certifier.

To comply with the provisions of the B&CILSP Act, 1986.

PART C - BEFORE THE COMMENCEMENT OF BUILDING WORK

CONDITIONS	REASON
<p>8) Erosion and sediment controls in place</p> <p>Before the commencement of any site or building work, the principal certifier must be satisfied the erosion and sediment controls in the erosion and sediment control plan, (as detail in the construction management plan and approved by the principal certifier) are in place until the site is rectified.</p>	<p>To ensure runoff and site debris do not impact local stormwater systems and waterways.</p>
<p>9) Signs on site</p> <p>A sign must be erected in a prominent position on any site on which building work or demolition work is being carried out:</p> <ul style="list-style-type: none"> a) showing the name, address and telephone number of the principal certifier for the work, and b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and c) stating that unauthorised entry to the work site is prohibited. <p>Any such sign is to be maintained while the building work or demolition work is being carried out, but must be removed when the work has been completed.</p>	<p>Prescribed by clause 70(2) & (3) of the EP&A Regulation, 2021.</p>

PART D – WHILE BUILDING WORK IS BEING CARRIED OUT

CONDITIONS	REASON
<p>10) Procedure for critical stage inspections</p> <p>While building work is being carried out, any such work must not continue after each critical stage inspection unless the principal certifier is satisfied the work may proceed in accordance with this consent and the relevant construction certificate.</p> <p>Class 1 and 10 Buildings Critical stage inspections are:</p> <ul style="list-style-type: none"> (a) after excavation for, and prior to the placement of, any footings, and (b) prior to pouring any in-situ reinforced concrete building element, and (c) after the building work has been completed and prior to any occupation certificate being issued in relation to the building. <p>11) Hours of work</p> <p>The principal certifier must ensure that building work, demolition or vegetation removal is only carried out between:</p> <ul style="list-style-type: none"> ▪ 7.00am to 6.00pm on Monday to Fridays ▪ 8.00am to 1.00pm on Saturdays ▪ No work on Sundays or Public Holidays <p>The principal certifier must ensure building work, demolition or vegetation removal is not carried out on Sundays and public holidays, except where there is an emergency.</p> <p>Unless otherwise approved within a construction site management plan, construction vehicles, machinery, goods or materials must not be delivered to the site outside the approved hours of site works.</p> <p>Note 5: Any variation to the hours of work requires Council's approval.</p>	<p>To require approval to proceed with building work following each critical stage inspection.</p> <p>To protect the amenity of the surrounding area in accordance with the provisions of the <i>NSW EPA draft Construction Noise Guideline, 2020</i>.</p>
<p>12) Construction noise</p> <p>The applicant is to ensure that any noise caused by demolition, vegetation removal or construction does not exceed a LAeq (15 min) of 5dB (A) above background noise, when measured at any lot boundary of the property where the construction is being carried out.</p>	<p>To protect the amenity of the surrounding area in accordance with the provisions of the <i>NSW EPA draft Construction Noise Guideline, 2020</i>.</p>
<p>13) Discovery of contamination</p> <p>Should any contaminated, scheduled, hazardous or asbestos material be discovered before or during construction works, the applicant and contractor shall ensure the appropriate regulatory authority is notified and that such</p>	<p>To ensure any contamination found during construction or demolition is dealt with</p>

material is contained, encapsulated, sealed, handled, or otherwise disposed of to the requirements of such Authority.

as quickly as possible and to protect the health of the community and the environment.

14) Uncovering relics or Aboriginal objects

While demolition or building work is being carried out, all such works must cease immediately if a relic or Aboriginal object is unexpectedly discovered. The applicant must notify the Heritage Council of NSW in respect of a relic and notify the Secretary of the Department of Planning, Industry and Environment and the Heritage Council of NSW in respect of an Aboriginal object. Building work may recommence at a time confirmed by either the Heritage Council of NSW or the Secretary of the Department of Planning, Industry and Environment.

To ensure the protection of objects of potential significance during works.

In this condition:

“relic” means any deposit, artefact, object or material evidence that:

- (a) relates to the settlement of the area that comprises New South Wales, not being Aboriginal settlement, and
- (b) is of State or local heritage significance; and

“Aboriginal object” means any deposit, object or material evidence (not being a handicraft made for sale) relating to the Aboriginal habitation of the area that comprises New South Wales, being habitation before or concurrent with (or both) the occupation of that area by persons of non-Aboriginal extraction and includes Aboriginal remains.

15) Waste management

While building work, demolition or vegetation removal is being carried out, the principal certifier must be satisfied all waste management is undertaken in accordance with the approved waste management plan.

The principal certifier is to be satisfied that all waste from the site is disposed of in a lawful manner. The applicant, at the request of the principal certifier, is to compile and provide records of the disposal to the principal certifier and this may require the following details:

- The contact details of the person(s) who removed the waste
- The waste carrier vehicle registration
- The date and time of waste collection
- A description of the waste (type of waste and estimated quantity) and whether the waste is expected to be reused, recycled or go to landfill
- The address of the disposal location(s) where the waste was taken
- The corresponding tip docket/receipt from the site(s) to which the waste is transferred, noting date and time of delivery, description (type and quantity) of waste.

Note 6: If waste has been removed from the site under an EPA Resource Recovery Order or Exemption, the applicant is to maintain all records in relation to that Order or Exemption and provide the records to the principal certifier and Council.

16) **SafeWork NSW**

The applicant is to comply with all the requirements of SafeWork NSW.

To ensure the construction site is maintained in accordance with legislative requirements.

PART E - BEFORE THE ISSUE OF A COMPLIANCE CERTIFICATE

CONDITIONS	REASON
<p>17) Works-as-executed plans and any other documentary evidence</p> <p>Before the issue of the relevant compliance certificate, the applicant must submit, to the satisfaction of the principal certifier, works-as-executed plans, any compliance certificates and any other evidence confirming the following completed works:</p> <p>(a) All stormwater drainage systems and storage systems</p> <p>(b) Council requires Compliance Certificates for the following:</p> <p>(i) Critical stage inspections</p> <p>(ii) A Field Assessment Noise Testing Report of the frost fans in operating conditions (between 10.00pm and 6.00am).</p>	<p>To confirm the location of works once constructed;</p>
<p>18) Removal of waste upon completion</p> <p>Before the issue of an occupation certificate, the principal certifier must ensure all refuse, spoil and material unsuitable for use on-site is removed from the site and disposed of in accordance with the approved waste management plan. Written evidence of the removal must be supplied to the satisfaction of the principal certifier.</p>	<p>To ensure waste material is appropriately disposed or satisfactorily stored</p>

PART F – OCCUPATION AND ONGOING USE

CONDITIONS	REASON
<p>19) Operation of Frost Fans</p> <p>To mitigate potential impacts on any non-associated dwellings the frost fans must only operate under the following circumstances:</p>	<p>To ensure that the operation of the frost fans</p>

- (a) The frost fan control must have a thermostatic and anemometric controls is set at all times to a temperature and wind speeds appropriate to the crop being protected. The anticipated temperature that the fans would come on to protect crops from frost is to be no greater than 3.0° Celcius combined with a wind speed of less than 2.2 metres/second (7.9km/h).
- (b) The engines driving the frost fans must be fitted with an acoustic muffler system and/or the exhaust pipes being set into pits in the ground.
- (c) While the frost controls fans are in operation, the noise level measured at a distance of one (1) metre from any bedroom room of a non-associated dwelling situated on an adjacent or nearby property to that containing the frost fan must not exceed the limits listed in the table below:

Location of affected residence	Outdoor (L _{Aeq})	Indoor (L _{Aeq})
Noise sensitive zone (adjacent to non-noise sensitive zone)	45 dB(A) (max)	25 dB(A) (max)
Non-noise sensitive zone	55 dB(A) (max)	35 dB(A) (max)

Certification of the level sound output level is to be provided by a suitably qualified Acoustic Consultant. Any frost fan which exceeds the permitted outdoor dB(A) maximum, at the nearest non-associated dwelling outside the site is to be rectified to comply with the criteria.

- (d) The person or entity with the benefit of the consent shall, upon the request of Council, undertake environmental noise audits, to ensure that noise levels specified in the Environmental Noise Assessment undertaken by Sonus (S6887.2C4, October 2021) are being met.

do not have an unreasonable impact on the amenity of neighbours.

20) Rectification works

Should Murrumbidgee Council receive noise complaints regarding the operations of the frost fans then the person or entity with the benefit of the consent shall undertake rectification works. Rectification works may include the removal and or repositioning of frost fans, replacement of frost fan with a different frost fan (with a different configuration in terms of blades and engines), or works to the affected property (such as acoustic treatments).

To ensure that the operation of the frost fans do not have an unreasonable impact on the amenity of neighbours

Appendix 1

Dictionary

The following terms have the following meanings for the purpose of this consent (except where the context clearly indicates otherwise):

Applicant means the applicant for development consent or any person having the benefit of the consent (including, but not limited to, the owner of the property from time to time).

Approved plans means the plans endorsed by Council and specified in Part A of this consent.

AS means Australian Standard published by Standards Australia International Limited and means the current standard which applies at the time the relevant work is undertaken.

BCA means the Building Code of Australia published by the Australian Building Codes Board.

Building work means any physical activity involved in the erection of a building.

Certifier means a council or a person that is registered to carry out certification work under the *Building and Development Certifiers Act 2018* and principal certifier means the certifier appointed as the principal certifier for the building work under section 6.6(1) of the EP&A Act.

Construction certificate means a certificate to the effect that building work completed in accordance with specified plans and specifications or standards will comply with the requirements of the EP&A Regulation.

Council means Murrumbidgee Council.

Court means the NSW Land and Environment Court.

Emergency means an actual or imminent occurrence which endangers or threatens to endanger the safety or health of any person(s), property or the environment above the normal state of affairs.

EPA means the NSW Environment Protection Authority.

EP&A Act means the *Environmental Planning and Assessment Act 1979*.

EP&A Regulation means the *Environmental Planning and Assessment Regulation 2000*.

LG Act means the *Local Government Act 1993*.

Occupation certificate means a certificate that authorises the occupation and use of a new building or a change of building use for an existing building in accordance with this consent.

Owner-builder means a person who does 'owner-builder work' as defined in section 29(1) of the *Home Building Act 1989* under an owner-builder permit issued to the person for that work.

Owner means the registered proprietor of the property from time to time.

Principal contractor means the person responsible for the overall co-ordination and control of the carrying out of the building works or the owner where a principal contractor has not been appointed by the owner of the site.

Property means the land to which the development application relates, upon which the development is to be carried out, as set out on page 1 of this consent.

Stormwater drainage system means all works and facilities relating to: the collection of stormwater, the reuse of stormwater, the detention of stormwater, the controlled release of stormwater, and connections to easements and public stormwater systems.

Suitably qualified means a person with at least a degree and 5 years' experience carrying out the type of work that is the subject of the relevant condition.

COMMUNITY STRATEGIC PLAN

2022-2032



Murrumbidgee
COUNCIL

ACKNOWLEDGEMENT OF COUNTRY

We would like to show respect and acknowledge the traditional custodians of the land, Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

Pictured is local boy Bobby admiring the incredible mural which graces the walls of the Council Chambers at Jerilderie.

The mural is titled 'Yo-thun-ing-yuna-ngarratya', meaning 'Coming Together'. Created for the 2000 Olympic Games, it was hung in Parliament House to provide a visual welcome to visitors and wish them peace and safe travel.

The painting depicts various Aboriginal design elements, including the Eaglehawk, which is the Barundji/Barkindji totem. It also depicts a white feather to symbolise safe travel.



The mural was created by four Barundji/Barkindji artists: Elsie Black, Gertrude Gittins, Eileen Ballangarry and Sos Hawkins. These women can trace their family back at least 700 years as direct matriarchal descendants of the tribe. We sincerely thank these talented artists for this masterpiece and for allowing us to share it for all to see and appreciate.

THANK YOU TO ALL CONTRIBUTORS

Thank you to the many community members and business people who so enthusiastically provided input into the plan and participated in the community engagement.

Thank you also to Councillors for their ongoing commitment to the plan and to staff for their contribution to the plan and associated documents.

Postal address: PO Box 96 Jerilderie NSW 2716

T: 1300 676 243 | E: mail@murrumbidgee.nsw.gov.au | www.murrumbidgee.nsw.gov.au

Coleambally Office: 39 Brolga Place Coleambally NSW 2707

Darlington Point Office: 21 Carrington Street Darlington Point NSW 2706

Jerilderie Office: 35 Jerilderie Street Jerilderie NSW 2716

WE WELCOME FEEDBACK ON THIS PLAN.

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THIS COMMUNITY STRATEGIC PLAN HAS BEEN PREPARED IN KEEPING WITH THE REQUIREMENTS OF THE LOCAL GOVERNMENT ACT 1993.

First adopted: August 2017. Revised: June 2022.

*A robust and innovative agricultural industry and farming community is the
cornerstone of our vibrant area.*



1

MESSAGE FROM THE MAYOR



I am delighted to present the Community Strategic Plan (CSP) which articulates the community's aspirations and visions for the next 10 years.

The plan builds on the themes of the previous CSP, which was adopted in 2017, and was used as the guiding strategic document during the first term of Murrumbidgee Council.

Community input has been a driving factor for the changes made to the plan. We thank all members of the community who so enthusiastically contributed their ideas and feedback. The responses received clearly indicate the passion and pride felt for our wonderful area.

Our research confirms this with respondents overwhelmingly stating the 'people, community and lifestyle' are the best parts of living and working in our area. These factors have shaped the unique identity of our area and must be retained as we strive for innovation, to attract investment and to achieve sustainable growth.

The last few years has seen a phenomenal amount of new and upgraded facilities in our area. Made possible with significant

government investment, we will continue to pursue funding into the future to realise the aspirations outlined in this plan.

Not all community aspirations fall under the domain of Council, but if we know that something is a strong priority of the community, we can advocate for this service or action. Likewise, realising community aspirations is always a priority, but sometimes we need to be creative with how we achieve this in order to overcome obstacles we face as a small, rural area.

Improving the level of services in the community, particularly health and essential services, was a common aspiration of community members.

We will continue to strongly advocate for this. Fostering partnerships with the State and Federal Governments and their agencies, as well as other Councils and regional organisations, is integral to achieving these objectives.

We know there will be challenges along the way, as nothing comes easy, but please join us on this journey towards the next ten years and beyond.

Ruth McRae

COMMUNITY STRATEGIC PLAN

INTRODUCTION

Welcome to the 2022-2032 Murrumbidgee Council Community Strategic Plan (CSP).

Planning is vital to ensure our area has a rich and sustainable future. The Community Strategic Plan is an integral part in this because it is the overarching strategic document that sets out the objectives and actions for our Council area.

This plan follows on from the inaugural CSP, which was adopted in 2017 by the then newly formed Murrumbidgee Council.

It builds on the elements that our community loves and wants to retain, as well as new aspirations to work towards for a sustainable, positive future for the Murrumbidgee Council area.

We achieved this by working together with involvement, at various times, by all levels of government, businesses, industry groups, community organisations and individuals. Partnerships are integral to achieving these shared values and visions.

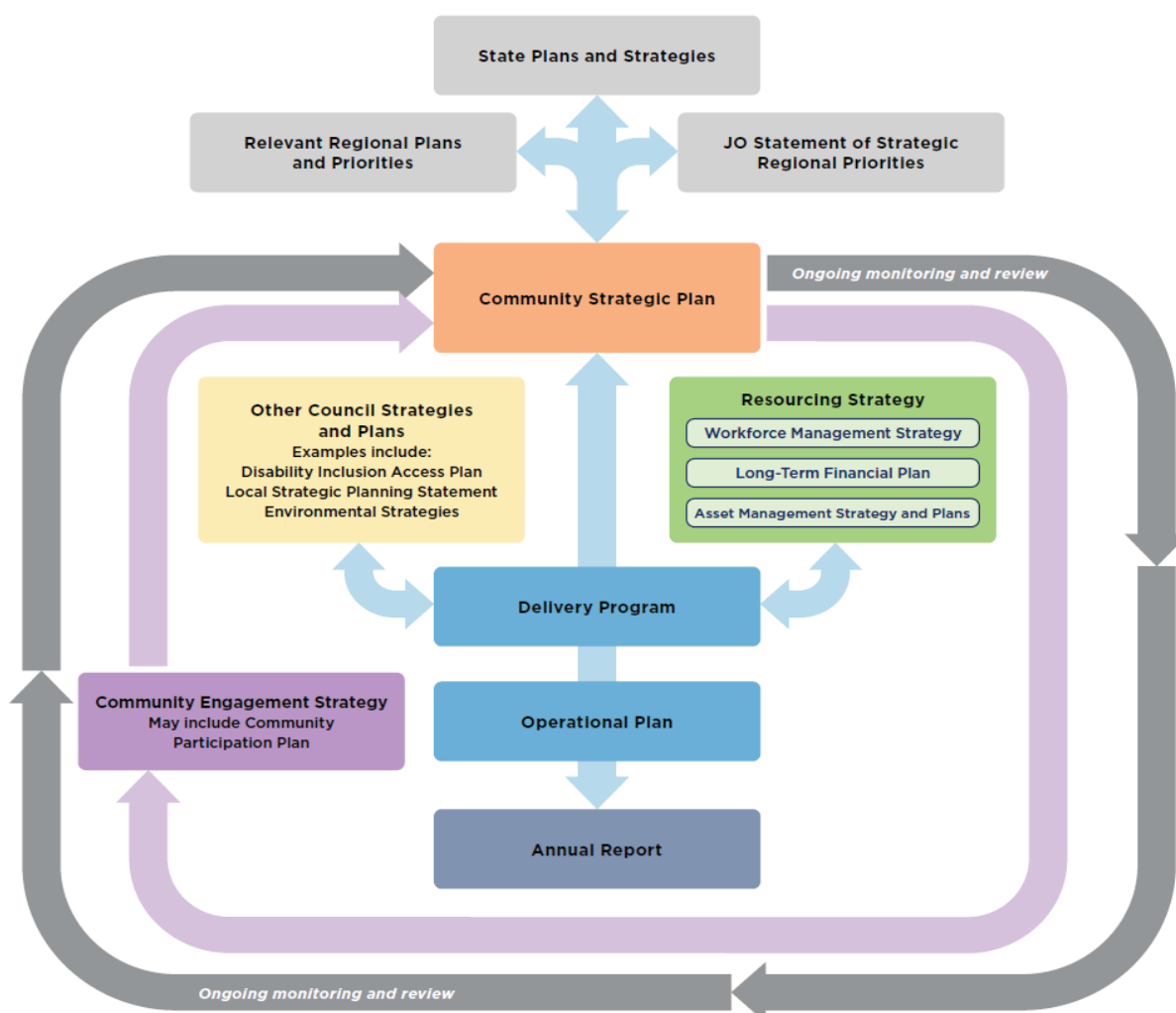
HOW THIS PLAN ALIGNS WITH STATE AND REGIONAL PRIORITIES

- NSW Government Premier Priorities
- NSW Government – Waste and Sustainable Materials Strategy 2021-2027
- RAMJO Statement of Regional Priorities (2018-2022)
- RAMJO Regional Infrastructure Priorities (Murrumbidgee) 2021
- NSW Government – Riverina Murray Regional Plan 2036
- Regional Economic Development Strategy – Western Riverina
- Riverina Murray Destination Management Plan



WHY THIS PLAN IS IMPORTANT

This plan is the overarching plan that directly influences all other plans and operational actions. It has been prepared after extensive engagement with the community to identify aspirations and expectations into the future. The diagram below shows the other plans and strategies that sit beneath the Community Strategic Plan.



These plans and strategies are explained further on the next page.

Community Strategic Plan – sets out the long-term aspirations of the community for the next 10 years. It is the key reference to guide Council’s decision-making during this period.

Delivery Program – this 4 year document outlines how the community’s priorities and wishes will be achieved during the term of Council.

Operational Plan – this is an annual plan that details Council’s activities and budget for each year of the Delivery Program.

Resourcing Strategy - made up of:

- **Long Term Financial Plan (10 year plan)** - how Council will resource the

current and future needs (ensuring we are financially sustainable).

- **Workforce Management Plan** (minimum 4 years) - Council’s human resourcing requirements.
- **Asset Management Plan** (minimum of 10 years) - accounts and plans for all existing assets (including their condition) and future community assets as proposed in the Delivery Program.

Community Engagement Strategy - sets out our approach to engaging with the community and making sure everyone has the opportunity to be involved in projects, initiatives and future directions in our Council area.

4 | HOW WE LET YOU KNOW THE PLAN’S PROGRESS


We let you know the progress in achieving the objectives of the Community Strategic Plan in the following ways:

Half yearly Operational Plan review – each action within the Delivery Program has a measure to keep track of progress. Every 6 months we report on this.

Annual Report - prepared at the end of the financial year, this outlines results and achievements for the year against the Operational Plan and Delivery Program

End of Term Report – prepared at the end of each Council term to summarise projects and achievements throughout the term, particularly in regards to the Community Strategic Plan.

Community Strategic Plan Review - every four years, the plan is reported on by the outgoing Council, and reviewed by the incoming Council. At this time, the plan is rolled forward four years to maintain a minimum long-term 10-year strategic focus.

A scenic landscape photograph of Billabong Creek. In the foreground, a calm body of water reflects the surrounding trees and sky. A large, spreading tree with light-colored bark and green foliage dominates the left side of the frame. In the middle ground, a silver car and a white trailer are parked on a dirt area near the water's edge. The background is filled with more trees under a clear blue sky.

The gorgeous Billabong Creek is a recreational hub for locals and visitors alike. Reputedly the world's longest creek, it also provides water for the Jerilderie township.

A SNAPSHOT OF THE MURRUMBIDGEE

Our location

Murrumbidgee Local Government Area is located in the Riverina region of south-western New South Wales. The area comprises the three townships of Coleambally, Darlington Point and Jerilderie. It also includes surrounding rural localities of Argoon, Bundure, Carrathool (part), Coree (part), Four Corners (part), Gala Vale, Logie Brae (part), Mabins Well (part), Mairjimmy, Nyora, Oaklands (part), Steam Plains (part), Waddi and Yamma. Together, these all form one vibrant rural community.

Population: 3,916 (ABS ERP 2020)

Land area: 6,885 square kms

Population density: 0.57 persons per square km

Location to cities:

Sydney: 615 km

Melbourne: 324 km

Canberra: 400 km



What we do

GRP: \$0.31 billion NIEIR 2021

Local Jobs: 1,978 NIEIR 2021

Largest industry (by employment): Agriculture, Forestry and Fishing, generating 1,244 FTE jobs in 2020/21- NIEIR 2021

Local businesses: 656 ABS 2021

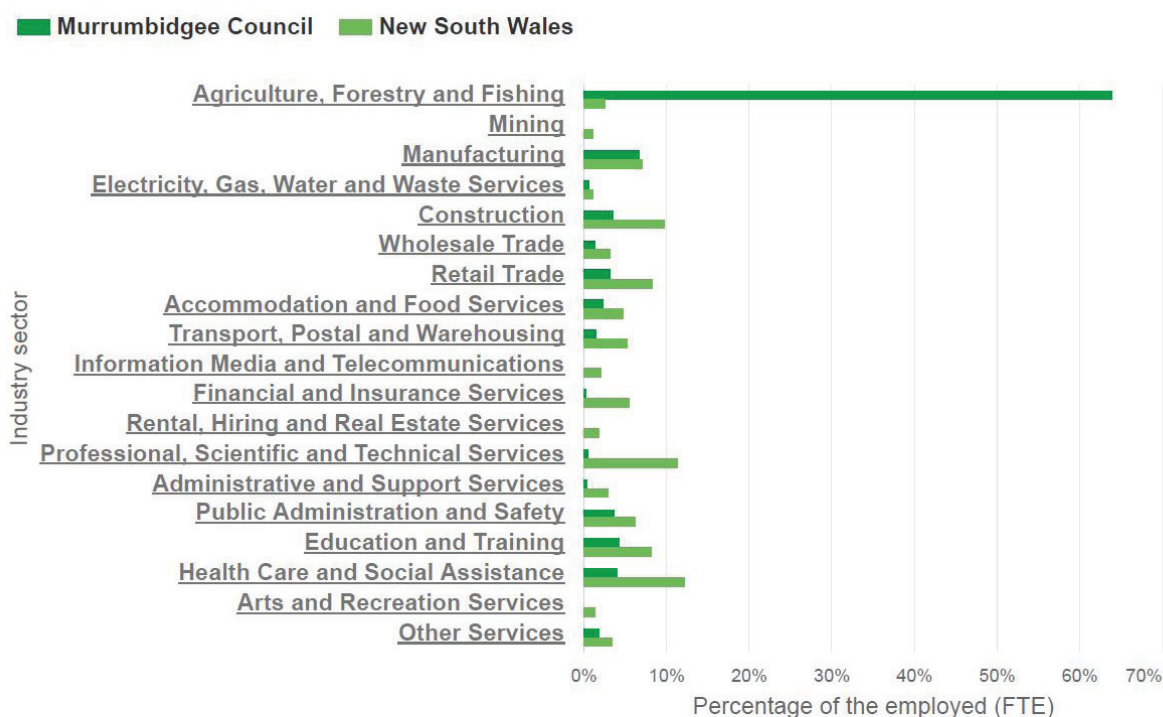
Employed residents: 1,985 = 59% of the population (NSW Average = 55%) NIEIR 2021

Ratio of jobs to residents: 1.00

At 4.5% (ABS Census 2016), the general unemployment rate is significantly lower than the regional NSW rate of 6.6%

Our economy
grew by 16% from
2020 to 2021

Top five industries



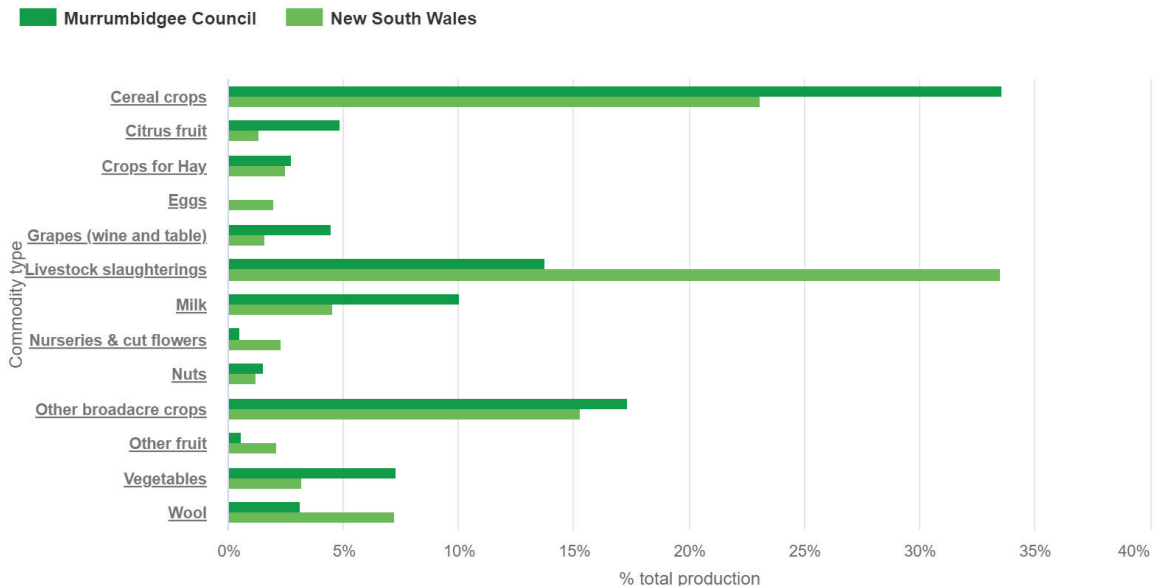
Source: National Institute of Economic and Industry Research (NIEIR) ©2021
Compiled and presented in economy.id by .id (informed decisions).

.id informed decisions

Key agricultural commodities

2021 census data not yet available

Value of agricultural production 2015/16



Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 Compiled and presented in economy.id by .id (informed decisions).

.id informed decisions

Who we are

43% of the population are under 25 years

17.3% are over 65 years

Median age is 41 years

32.3 of the population has tertiary qualifications

81.4% of the population is born in Australia

7.5% identify as Aboriginal and/or Torres Strait Islander people

28.7% of people volunteer, which is higher than the 20.8% regional NSW rate

Source: ABS Census 2016



How we live

93.3% of people live in a house

36.3% of people own their dwelling outright

24.9% of people have a mortgage

71.4% of households have a least one person access the internet from that dwelling

Source: ABS Census 2016



CHALLENGES AND OPPORTUNITIES

CHALLENGES



- Affordable housing
- Availability of medical, health and aged care services
- Retaining and engaging our youth post school
- Access to digital connectivity
- Adapting to climate change
- Local Government financial sustainability
- Sustainable waste management practices
- Improving water security

OPPORTUNITIES



- The community's strength and character, clearly demonstrated by how passionate and invested locals are in the area
- The natural environment
- Our strong agricultural sector
- Our well developed links with regional networks

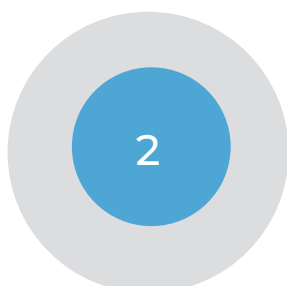
THE GUIDING FORCE IN THIS PLAN: THE COMMUNITY

In simple terms, the Community Strategic Plan is a plan for the community, by the community. Hence, engaging with the community is a vital part in its development. To ensure we engaged as effectively as possible, we prepared a Communications Plan which outlined how we would go about this. The phases in the Communications Plan were:



ENGAGE (1) AND RESEARCH

Reach out to the community and stakeholders to gather information about values, challenges, expectations and aspirations for the future (at the beginning of the Council term)



ANALYSE AND DRAFT

Compile and analyse all responses to inform the draft Community Strategic Plan



ENGAGE (2) AND REVISE

Reach out to the community and stakeholders for comment on the draft document and then incorporate changes into plan to produce the final version



ENGAGE (3)

Share the final report with the community and other stakeholders



IMPLEMENT AND ENGAGE (4)

Keeping the community informed about the plan's progress



REVIEW AND ENGAGE (5)

Reach out to the community to gather feedback at the end of the Council term

Key findings from the engagement process

A key element in phase 1 of the Communications Plan was a community survey. The survey achieved a 14.6% response rate, which in statistical terms is a high representation. We also conducted a youth survey, which achieved a 5% response rate.

Other communication tools, such as digital engagement, ideas boards in offices and at community events, newsletters, media releases, direct electronic mail, posters and advertising were used.



COMMUNITY VALUES

66.2% of respondents believe the 'people, community and lifestyle' are the best parts of living and working in our area.

COMMUNITY PRIORITY

43.31% of respondents believe the most important Council service is road maintenance and construction.

SATISFACTION LEVELS

Respondents are most satisfied with public amenities and least satisfied with aged, disabled and health services.

KEY DIRECTIONS

There was strong support for these initiatives: community safety, managing waste and recycling, assisting new and existing business and industry, and maintaining and improving roads.

OUR VISION AND COMMUNITY VALUES

OUR VISION

Smart growth. Empowering communities. Creating opportunities.



COMMUNITY ASPIRATIONS

In ten years' time our community aspires for our area to have these values:

SUSTAINABLE	PROGRESSIVE	PROUD	INCLUSIVE
Sustainable Environmentally responsible Environment leader Environmentally proactive	Progress Prosperous Thriving Flourishing Growing Bustling Opportunity Vibrant	Attractive Clean Tidy Well kept Liveable Small Safe	Inclusive Friendly Peaceful Tranquil Content Passionate Diverse Cohesive Welcoming Fair Equal

OUR VISIONS FOR THE FUTURE

The following values reflect the five key themes that form the basis of the Community Strategic Plan. They reflect who we are, what we value and what we aspire to in the future.

1. Our identity - people and place

We all live happily in a thriving, safe and vibrant community.

2. Our natural environment - sustainable living

We live in a wonderful natural environment that we value highly.

3. Our built environment - liveable places

We all enjoy access to well-planned social and community infrastructure and spaces, which are developed and maintained to a high standard.

4. Our economy - creating our own opportunities

Our thriving economy enjoys business and investment growth, with new and existing businesses and industries proactively achieving development and business success.

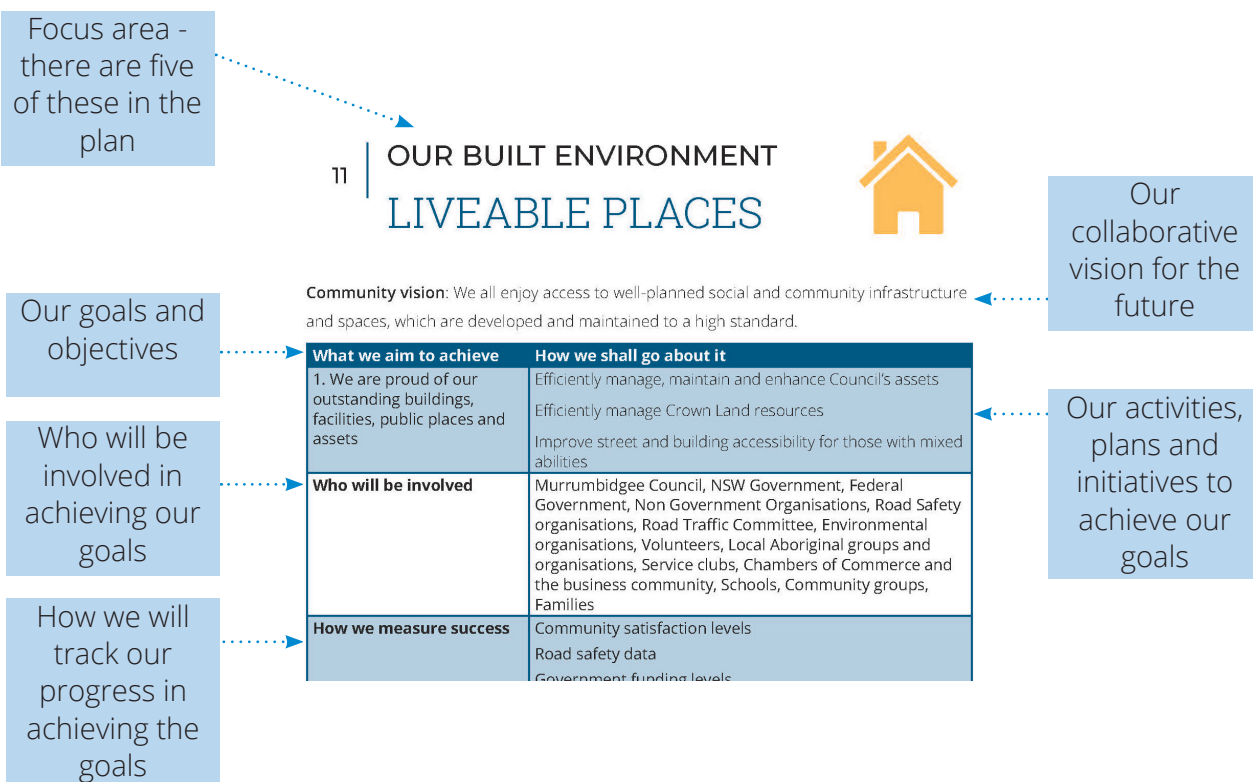
5. Leading by example

We are a highly respected local council who is recognised as a proactive civic leader that embraces opportunities for the area and community.



HOW TO READ THIS PLAN

The remainder of this document expands on the values identified on the previous page. It shows the key themes that we will focus on for the next four years and how the various goals within each theme will be achieved. These goals are expanded into further detail in the other suite of documents that align with the Community Strategic Plan - particularly the Delivery Program (outlining our strategies for the next four years) and Operational Plan (outlining our actions for the next 12 months). The information below shows how to read the tables on the following pages.



The quadruple bottom line

The Community Strategic Plan and all of our plans and reports under the Integrated Planning and Reporting framework consider the four key areas that are known as the quadruple bottom line: Social (or Community), Environment, Economic and Leadership.



Community vision: We all live happily in a thriving, safe and vibrant community. We feel safe and connected with equal access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.

What we aim to achieve	How we shall go about it
1. We work together to support all members of the community	<p>Work together to achieve enhanced community and public transport accessibility</p> <p>Support a housing mix that gives choice and meets the needs of the community</p> <p>Advocate for cheaper utility costs, particularly electricity costs</p> <p>Advocate and work for greater access to health and medical services</p> <p>Embrace and empower all groups within the community, particularly:</p> <ul style="list-style-type: none"> • First nations people • Youth • Seniors • People with mixed abilities • Socially and economically disadvantaged members of the community • People from multicultural and linguistically diverse backgrounds
2. We celebrate, embrace and preserve our cultural identities, our heritage and diversity	<p>Provide opportunities to showcase and preserve our unique culture and heritage</p> <p>Implement and encourage projects that achieve social cohesion, and celebrate diversity and inclusiveness</p> <p>Work with each town to retain and celebrate their unique identities, while working towards a shared vision for our area</p>

What we aim to achieve	How we shall go about it
3. We create opportunities for a more connected and cohesive community	<p>Promote and support sporting, social, recreational and cultural opportunities and activities to increase participation and inclusion</p> <p>Work with the community to provide a diverse mix of community entertainment and wellbeing activities</p> <p>Empower our community to embrace technology and innovation</p> <p>Advocate for improved telecommunications and utilities</p> <p>Encourage and expand volunteering opportunities</p> <p>Enhance education opportunities in the area</p>
4. We encourage healthy, active and safe communities	<p>Plan for and provide excellent parks, gardens and neighbourhoods</p> <p>Encourage an active lifestyle with outstanding recreational facilities and spaces</p> <p>Work together to enhance community safety</p> <p>Work together to enhance a safe road network</p> <p>Build community understanding to meet public health standards</p> <p>Partner with providers of emergency services to ensure appropriate response levels to community emergencies</p> <p>Work with the community to ensure responsible animal management and compliance with relevant legislation</p>
Who will be involved	<p>Murrumbidgee Council, NSW Government, Federal Government, Aged care providers, Community groups, Volunteers, Disability support services and advocacy groups, Non Government Organisations, Regional Government Agencies, Education providers, Local Aboriginal Land Councils, Local Aboriginal support organisations, Schools, Police, Creative arts sector, Service clubs, Child, youth and family services, Sporting associations, Utility providers and Regional Development organisations</p>
How we measure success	<p>Satisfaction levels with Council's services and facilities</p> <p>Satisfaction levels with various Government services</p> <p>Volunteer participation</p> <p>Road safety statistics</p> <p>Crime statistics</p> <p>Emergency response feedback</p>





Community vision: We live in a wonderful natural environment that we value highly. We undertake a stewardship role to protect and enhance sustainable living through appropriate practices and management.

What we aim to achieve	How we shall go about it
1. We protect our natural environment for future generations	<p>Work together to protect, manage and promote the health of our natural environment, including our landscapes, waterways and biodiversity</p> <p>Promote awareness of environmental issues and climate challenges</p> <p>Work together to manage pest plants and animals</p>
2. We carefully manage our resources	<p>Support sustainable energy initiatives and manage Council's energy consumption wisely</p> <p>Support waste minimisation by encouraging reusing, renewing and recycling, with sustainable waste disposal and management</p> <p>Encourage the conservation of water resources and sustainable water reuse</p>
3. We achieve a balance between growth, development and environmental protection	<p>Preserve local character and stimulate the conservation of important heritage assets</p> <p>Facilitate sustainable land use planning and ensure developments are well planned, sustainable, have minimal environmental impacts and meet legislative requirements</p> <p>Encourage local development, while protecting public interests</p> <p>Promote best practice public and environmental health activities</p>
Who will be involved	Murrumbidgee Council, NSW Government, Federal Government, Non Government Organisations, Environmental organisations, Volunteers, Local Aboriginal groups and organisations, Service clubs, Chambers of Commerce and the business community, Schools, Community groups, Weeds management organisation
How we measure success	<p>Increase in community participation in protecting and managing the environment</p> <p>Reduction in Council's energy bills</p> <p>Reduction of waste going to landfill</p> <p>Best practice land use planning</p> <p>Minimal compliance related issues</p> <p>Satisfaction with Council's planning and development services</p>

OUR BUILT ENVIRONMENT LIVEABLE PLACES



Community vision: We all enjoy access to well-planned social and community infrastructure and spaces, which are developed and maintained to a high standard.

What we aim to achieve	How we shall go about it
1. We are proud of our outstanding buildings, facilities, public places and assets	Efficiently manage, maintain and enhance Council's assets Efficiently manage Crown Land resources Improve street and building accessibility for those with mixed abilities
2. We cherish our open spaces where the community can be active	Activate spaces and places to complement activity around waterways, urban areas and green spaces for families, the community and visitors Enhance sporting, recreation and leisure facilities and opportunities
3. Our road network (reserve) is well maintained, functional and continually improved	Work together to maintain and develop a highly functioning road network (reserve), including roads, footpaths, bridges cycleways, kerb and guttering, and drainage system
4. We operate our local utilities according to best practice standards	Manage Council's utility assets in line with best practice standards and priorities
Who will be involved	Murrumbidgee Council, NSW Government, Federal Government, Non Government Organisations, Road Safety organisations, Road Traffic Committee, Environmental organisations, Volunteers, Local Aboriginal groups and organisations, Service clubs, Chambers of Commerce and the business community, Schools, Community groups, Families
How we measure success	Community satisfaction levels Road safety data Government funding levels



OUR ECONOMY - CREATING OUR OWN OPPORTUNITIES



Community vision: Our thriving economy enjoys business and investment growth, with new and existing businesses and industries proactively achieving development and business success. We spread the word about the magic of our area, with visitors joining with locals to relish our beautiful natural environment and other tourist assets.

What we aim to achieve	How we shall go about it
1. Living, working and investing in area is very enticing	<p>Provide an environment to grow and strengthen local businesses and attract new businesses</p> <p>Promote our area as a great place to do business and invest</p> <p>Advocate and identify opportunities for increased workforce participation</p> <p>Address and advocate for measures to overcome barriers to business and industry expansion (eg land availability)</p> <p>Develop and implement economic plans and strategies geared towards sustainable economic growth</p>
2. Our area is a vibrant social, recreational and cultural hub and a great place to visit	<p>Develop and promote our area as an attractive visitor destination</p> <p>Support and encourage events and activities for locals and visitors</p> <p>Encourage opportunities for further recreation activities on or around rivers and waterways</p>
3. We have a resilient, vibrant agricultural sector	Work together to address impediments and identify initiatives to ensure the sustainability of the agricultural sector
Who will be involved	Murrumbidgee Council, NSW Government, Federal Government, Non Government Organisations, Road Safety organisations, Road Traffic Committee, Environmental organisations, Volunteers, Local Aboriginal groups and organisations, Service clubs, Chambers of Commerce and the business community, Schools, Community groups, Families
How we measure success	<p>Workforce participation data</p> <p>Business satisfaction levels</p> <p>Business and investment data</p> <p>Annual visitation levels</p>



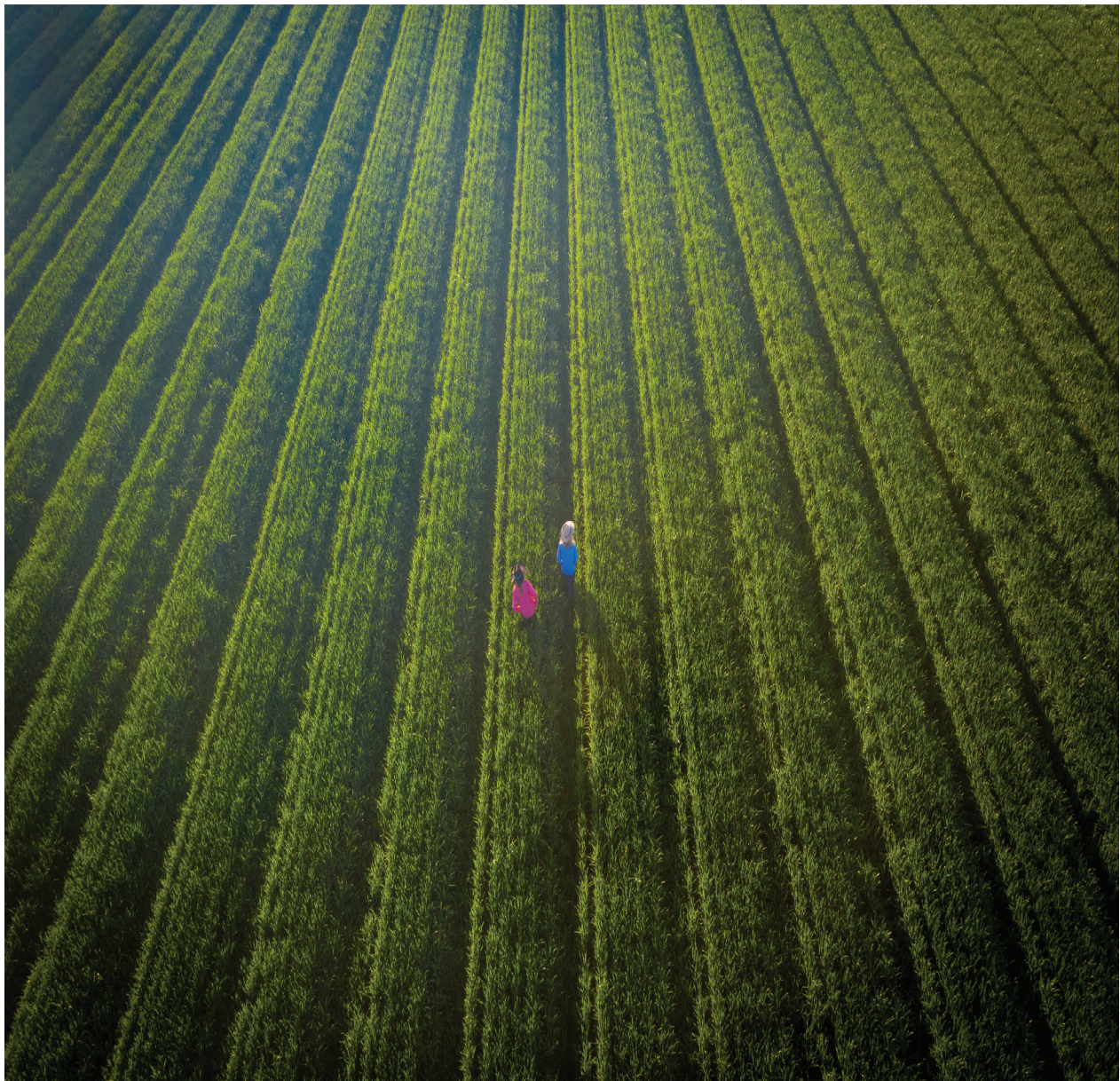
LEADING BY EXAMPLE



Community vision: We are a highly respected local council who is recognised as a proactive civic leader that embraces opportunities for the area and community. We operate ethically and implement outstanding governance to develop and ensure a positive future for the Murrumbidgee Council area. The community is highly engaged and invested in the future of the area.

What we aim to achieve	How we shall go about it
1. We have strong partnerships with our community, government and other stakeholders and are seen as a trusted and reliable organisation	<p>Build strong, effective, and productive alliances and partnerships with all stakeholders</p> <p>Focus on an excellent customer experience, that provides value for money, quality services, is convenient and simple.</p> <p>Maintain sound legislative decision-making that is ethical, accountable and transparent</p> <p>Provide best practice financial, corporate and operational management and reporting that meets legislative requirements</p> <p>Provide best practice procurement activities, as well as risk and project management</p> <p>Pursue innovative methods to source income as a local government body</p>
2. We build a collaborative culture by effective and meaningful engagement with the community	<p>Provide genuine, simple and accurate information that is accessible and inclusive</p> <p>Empower the community to become engaged in and understand Council projects and initiatives</p>
3. We are a strong and sustainable organisation that is seen as an employer of choice	<p>Develop and grow a skilled, motivated and engaged workforce</p> <p>Maintain a positive safety and risk culture supported by quality assurance, audit and training programs</p> <p>Engender a respectful culture that celebrates achievements, accountability, transparency and exceptional work standards</p> <p>Leverage new technology to monitor and innovate our people and service development</p>

What we aim to achieve	How we shall go about it
4. We empower our community through our civic leadership role	<p>Promote opportunities for leadership development for the community</p> <p>Promote funding, services and initiatives to strengthen communities</p>
Who will be involved	Murrumbidgee Council, NSW Government, Federal Government, Non Government Organisations, RAMJO, Volunteers, Local Aboriginal groups and organisations, Service clubs, Chambers of Commerce and the business community, Schools, Community groups, Families
How we measure success	<p>Engagement metrics</p> <p>Levels of customer service satisfaction</p> <p>Volume of online customer transactions</p> <p>Ability to meet NSW Government reporting legislation</p>





Murrumbidgee
COUNCIL

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022

STATEMENT OF FINANCIAL PERFORMANCE-CONSOLIDATED

	Original Estimate	Projected to 30/6/22
Revenues from Ordinary Activities		
Rates & Annual Charges	6,197,204	6,213,324
User Charges & Fees	2,679,614	2,728,042
Investment Revenues	208,893	208,893
Grants & Contributions	14,933,999	19,154,441
Rental Income	184,708	214,708
Other Revenues	277,688	304,387
Profit from Disposal of Assets	31,827	31,827
Total Revenues from Ordinary Activities	<u>24,513,933</u>	<u>28,855,622</u>
Expenses from Ordinary Activities		
Employee Costs	7,685,740	7,635,740
Materials & Contracts	3,442,247	4,353,272
Borrowing Costs	287	287
Depreciation & Amortisation	6,433,588	6,433,650
Other Expenses	1,850,803	1,872,412
Loss from Disposal of Assets	31,827	31,827
Total Expenses from Ordinary Activities	<u>19,444,492</u>	<u>20,327,188</u>
Surplus/(Deficit) from Ordinary Activities	<u>5,069,441</u>	<u>8,528,434</u>
Capital Grants & Contributions	7,112,441	7,524,898
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(2,043,000)	1,003,536

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022

STATEMENT OF FINANCIAL PERFORMANCE-WATER SUPPLY

	Original Estimate	Projected to 30/6/22
Revenues from Ordinary Activities		
Rates & Annual Charges	722,755	738,875
User Charges & Fees	616,734	600,614
Investment Revenues	12,458	12,458
Grants & Contributions	2,897,592	0
Rental Income		
Other Revenues	4,215	4,215
Profit from Disposal of Assets		
Total Revenues from Ordinary Activities	4,253,754	1,356,162
Expenses from Ordinary Activities		
Employee Costs	260,000	260,000
Materials & Contracts	479,187	464,834
Borrowing Costs	0	0
Depreciation & Amortisation	299,430	299,430
Other Expenses	183,018	197,371
Loss from Disposal of Assets		
Total Expenses from Ordinary Activities	1,221,635	1,221,635
Surplus/(Deficit) from Ordinary Activities	3,032,119	134,527
Capital Grants & Contributions	2,897,592	0
Surplus/(Deficit) from Ordinary Activities before Capital Grants	134,527	134,527

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022

STATEMENT OF FINANCIAL PERFORMANCE-SEWER SERVICES

	Original Estimate	Projected to 30/6/22
Revenues from Ordinary Activities		
Rates & Annual Charges	616,502	616,502
User Charges & Fees	28,050	28,050
Investment Revenues	26,979	26,979
Grants & Contributions	0	0
Rental Income		
Other Revenues	1,430	1,430
Profit from Disposal of Assets		
Total Revenues from Ordinary Activities	672,961	672,961
Expenses from Ordinary Activities		
Employee Costs	222,083	222,083
Materials & Contracts	143,732	143,732
Borrowing Costs	0	0
Depreciation & Amortisation	292,238	292,238
Other Expenses	85,445	85,445
Loss from Disposal of Assets		
Total Expenses from Ordinary Activities	743,498	743,498
Surplus/(Deficit) from Ordinary Activities	(70,537)	(70,537)
Capital Grants & Contributions		
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(70,537)	(70,537)

Murrumbidgee Council

Quarterly Budget Review as at 31 March 2022

STATEMENT OF FINANCIAL PERFORMANCE-GENERAL FUND

	Original Estimate	Projected to 30/6/22
Revenues from Ordinary Activities		
Rates & Annual Charges	4,857,947	4,857,947
User Charges & Fees	2,034,830	2,099,378
Investment Revenues	169,456	169,456
Grants & Contributions	12,036,407	19,154,441
Rental Income	184,708	214,708
Other Revenues	272,043	298,742
Profit from Disposal of Assets	31,827	31,827
Total Revenues from Ordinary Activities	19,587,218	26,826,499
Expenses from Ordinary Activities		
Employee Costs	7,203,657	7,153,657
Materials & Contracts	2,819,328	3,744,706
Borrowing Costs	287	287
Depreciation & Amortisation	5,841,920	5,841,982
Other Expenses	1,582,340	1,589,596
Loss from Disposal of Assets	31,827	31,827
Total Expenses from Ordinary Activities	17,479,359	18,362,055
Surplus/(Deficit) from Ordinary Activities	2,107,859	8,464,444
Capital Grants & Contributions	4,214,849	7,524,898
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(2,106,990)	939,546

FORECAST BALANCE SHEET - Consolidated

	Proposed for 30/6/22 as at	
	2021/22	31/03/2022
CURRENT ASSETS		
Cash & cash equivalents/Investments	8818	19996
Cash/Investments - Externally Restricted	6819	7160
Receivables	2328	2222
Receivables - Externally Restricted	392	403
Inventories	4558	4300
Inventories - Externally Restricted (Water Fund)	25	25
Inventories - Realisable > 12 months	0	0
Contract Assets		0
Other	0	0
Non-current assets held for sale		
TOTAL CURRENT ASSETS	22940	34106
NON-CURRENT ASSETS		
Receivables	2	0
Inventories	1101	1161
Infrastructure, Property, Plant & Equipment	283617	264547
Equity accounted investments		
Investment Property		
Intangible Assets	2530	2530
Other		
TOTAL NON-CURRENT ASSETS	287250	268238
TOTAL ASSETS	310190	302344
CURRENT LIABILITIES		
Payables	1302	1423
Contract Liabilities	0	3300
Borrowings	162	0
Provisions - Payable > 12 months	0	0
Provisions	2875	3175
TOTAL CURRENT LIABILITIES	4339	7898
NON-CURRENT LIABILITIES		
Payables		
Borrowings	4188	1500
Provisions	70	70
TOTAL NON CURRENT LIABILITIES	4258	1570
TOTAL LIABILITIES	8597	9468
NET ASSETS	301593	292876
EQUITY		
Accumulated Surplus	295427	286548
Revaluation Reserves	6166	6328
Council Equity Interest	301593	292876
Minority Equity Interest		
TOTAL EQUITY	301593	292876

FORECAST BALANCE SHEET - Water Fund

	Proposed for 30/6/22 as at	
	2021/22	31/03/2022
CURRENT ASSETS		
Cash & cash equivalents/Investments	2644	2784
Cash/Investments - Externally Restricted		
Receivables	266	279
Receivables - Externally Restricted		
Inventories	25	25
Inventories - Externally Restricted (Water Fund)		
Inventories - Realisable > 12 months		
Contract Assets		
Other		
Non-current assets held for sale		
TOTAL CURRENT ASSETS	2935	3088
NON-CURRENT ASSETS		
Receivables		
Inventories		
Infrastructure, Property, Plant & Equipment	11733	8785
Equity accounted investments		
Investment Property		
Intangible Assets	789	789
Other		
TOTAL NON-CURRENT ASSETS	12522	9574
TOTAL ASSETS	15457	12662
CURRENT LIABILITIES		
Payables		
Contract Liabilities		
Borrowings		
Provisions - Payable > 12 months		
Provisions		
TOTAL CURRENT LIABILITIES	0	0
NON-CURRENT LIABILITIES		
Payables		
Borrowings		
Provisions		
TOTAL NON CURRENT LIABILITIES	0	0
TOTAL LIABILITIES	0	0
NET ASSETS	15457	12662
EQUITY		
Accumulated Surplus	14483	11615
Revaluation Reserves	974	1047
Council Equity Interest	15457	12662
Minority Equity Interest		
TOTAL EQUITY	15457	12662

FORECAST BALANCE SHEET - Sewer Fund

	Proposed for 30/6/22 as at	
	2021/22	31/03/2022
CURRENT ASSETS		
Cash & cash equivalents/Investments	4175	4376
Cash/Investments - Externally Restricted		
Receivables	126	124
Receivables - Externally Restricted		
Inventories		
Inventories - Externally Restricted (Water Fund)		
Inventories - Realisable > 12 months		
Contract Assets		
Other	25	25
Non-current assets held for sale		
TOTAL CURRENT ASSETS	4326	4525
NON-CURRENT ASSETS		
Receivables		
Inventories		
Infrastructure, Property, Plant & Equipment	9930	9777
Equity accounted investments		
Investment Property		
Intangible Assets		
Other	19	19
TOTAL NON-CURRENT ASSETS	9949	9796
TOTAL ASSETS	14275	14321
CURRENT LIABILITIES		
Payables		
Contract Liabilities		
Borrowings		
Provisions - Payable > 12 months		
Provisions		
TOTAL CURRENT LIABILITIES	0	0
NON-CURRENT LIABILITIES		
Payables		
Borrowings		
Provisions		
TOTAL NON CURRENT LIABILITIES	0	0
TOTAL LIABILITIES	0	0
NET ASSETS	14275	14321
EQUITY		
Accumulated Surplus	13808	13765
Revaluation Reserves	467	556
Council Equity Interest	14275	14321
Minority Equity Interest		
TOTAL EQUITY	14275	14321

FORECAST BALANCE SHEET - General Fund

	Proposed for 30/6/22 as at	
	2021/22	31/03/2022
CURRENT ASSETS		
Cash & cash equivalents/Investments	8818	19996
Cash/Investments - Externally Restricted		
Receivables	2328	2222
Receivables - Externally Restricted		
Inventories	4558	4300
Inventories - Externally Restricted (Water Fund)		
Inventories - Realisable > 12 months		
Contract Assets		
Other		
Non-current assets held for sale		
TOTAL CURRENT ASSETS	15704	26518
NON-CURRENT ASSETS		
Receivables	2	
Inventories	1101	1161
Infrastructure, Property, Plant & Equipment	261954	245,985
Equity accounted investments		
Investment Property		
Intangible Assets	1741	1741
Other		
TOTAL NON-CURRENT ASSETS	264798	248887
TOTAL ASSETS	280502	275405
CURRENT LIABILITIES		
Payables	1302	1423
Contract Liabilities		3300
Borrowings	187	25
Provisions - Payable > 12 months		
Provisions	2875	3175
TOTAL CURRENT LIABILITIES	4364	7923
NON-CURRENT LIABILITIES		
Payables		
Borrowings	4207	1519
Provisions	70	70
TOTAL NON CURRENT LIABILITIES	4277	1589
TOTAL LIABILITIES	8641	9512
NET ASSETS	271861	265893
EQUITY		
Accumulated Surplus	267136	261168
Revaluation Reserves	4725	4725
Council Equity Interest	271861	265893
Minority Equity Interest		
TOTAL EQUITY	271861	265893

FORECAST STATEMENT OF CASH FLOWS - CONSOLIDATED

	Original Estimate	As at 30/6/22
Cash Flows from Operating Activities		
<u>Receipts</u>		
Rates & Annual Charges	6,197,204	6,213,324
User Charges & Fees	2,679,614	2,728,042
Interest Received	208,893	208,893
Grants & Contributions	14,933,999	19,154,441
Rental Income	184,708	214,708
Other Operating Receipts	277,688	304,387
<u>Payments</u>		
Employee Costs	-7,685,740	-7,635,740
Materials & Contracts	-3,442,247	-4,353,272
Borrowing Costs	-287	-287
Other Operating Payments	-1,850,803	-1,872,412
Net cash provided by (or used in) Operating Activities	11,503,029	14,962,084
Cash Flows from Investing Activities		
<u>Receipts</u>		
Proceeds from sale of Property Plant & Equipment	370,000	639,338
Proceeds from sale of Real Estate	100,000	200,000
<u>Payments</u>		
Purchase of Property Plant & Equipment	-16,752,959	-16,034,274
Provision of Advances & Mortgages	0	0
Net cash provided by (or used in) Investing Activities	-16,282,959	-15,194,936
Cash Flows from Financing Activities		
<u>Receipts</u>		
Proceeds from Borrowings & Advances	4,375,000	25,000
<u>Payments</u>		
Repayments of borrowings & advances	-25,000	-25,000
Net cash provided by (or used in) Financing Activities	4,350,000	0
Net Increase (Decrease) in cash held	-429,930	-232,852
Cash Assets at beginning of reporting period	16,060,504	27,388,477
Cash Assets at end of reporting period	15,630,574	27,155,625

FORECAST STATEMENT OF CASH FLOWS - WATER FUND

Cash Flows from Operating Activities

	Original Estimate	As at 30/6/22
<u>Receipts</u>		
Rates & Annual Charges	722,755	738,875
User Charges & Fees	616,734	600,614
Interest Received	12,458	12,458
Grants & Contributions	2,897,592	0
Rental Income		
Other Operating Receipts	4,215	4,215
<u>Payments</u>		
Employee Costs	-260,000	-260,000
Materials & Contracts	-479,187	-464,834
Borrowing Costs	0	0
Other Operating Payments	-183,018	-197,371
Net cash provided by (or used in) Operating Activities	3,331,549	433,957

Cash Flows from Investing Activities

<u>Receipts</u>		
Proceeds from sale of Property Plant & Equipment	0	0
Proceeds from sale of Real Estate		0
<u>Payments</u>		
Purchase of Property Plant & Equipment	-3,193,592	-246,000
Provision of Advances & Mortgages	0	0
Net cash provided by (or used in) Investing Activities	-3,193,592	-246,000

Cash Flows from Financing Activities

<u>Receipts</u>		
Proceeds from Borrowings & Advances	0	0
<u>Payments</u>		
Repayments of borrowings & advances	0	0
Net cash provided by (or used in) Financing Activities	0	0
Net Increase (Decrease) in cash held	137,957	187,957

Cash Assets at beginning of reporting period

	2,505,914	2,596,025
Cash Assets at end of reporting period	2,643,871	2,783,982

FORECAST STATEMENT OF CASH FLOWS - SEWER FUND

Cash Flows from Operating Activities

	Original Estimate	As at 30/6/22
<u>Receipts</u>		
Rates & Annual Charges	616,502	616,502
User Charges & Fees	28,050	28,050
Interest Received	26,979	26,979
Grants & Contributions	0	0
Rental Income		
Other Operating Receipts	1,430	1,430
<u>Payments</u>		
Employee Costs	-222,083	-222,083
Materials & Contracts	-143,732	-143,732
Borrowing Costs	0	0
Other Operating Payments	-85,445	-85,445
Net cash provided by (or used in) Operating Activities	221,701	221,701

Cash Flows from Investing Activities

<u>Receipts</u>		
Proceeds from sale of Property Plant & Equipment	0	0
Proceeds from sale of Real Estate		0
<u>Payments</u>		
Purchase of Property Plant & Equipment	-245,000	-67,220
Provision of Advances & Mortgages	0	0
Net cash provided by (or used in) Investing Activities	-245,000	-67,220

Cash Flows from Financing Activities

<u>Receipts</u>		
Proceeds from Borrowings & Advances	25,000	25,000
<u>Payments</u>		
Repayments of borrowings & advances	0	
Net cash provided by (or used in) Financing Activities	25,000	25,000
Net Increase (Decrease) in cash held	1,701	179,481

Cash Assets at beginning of reporting period

Cash Assets at end of reporting period	4,173,036	4,196,225
	4,174,737	4,375,706

FORECAST STATEMENT OF CASH FLOWS - GENERAL FUND

	Original Estimate	As at 30/6/22
Cash Flows from Operating Activities		
<i>Receipts</i>		
Rates & Annual Charges	4,857,947	4,857,947
User Charges & Fees	2,034,830	2,099,378
Interest Received	169,456	169,456
Grants & Contributions	12,036,407	19,154,441
Rental Income	0	0
Other Operating Receipts	456,751	513,450
<i>Payments</i>		
Employee Costs	-7,203,657	-7,153,657
Materials & Contracts	-3,194,825	-4,120,203
Borrowing Costs	-287	-287
Other Operating Payments	-1,206,843	-1,214,099
Net cash provided by (or used in) Operating Activities	7,949,779	14,306,426
Cash Flows from Investing Activities		
<i>Receipts</i>		
Proceeds from sale of Property Plant & Equipment	370,000	639,338
Proceeds from sale of Real Estate	100,000	200,000
<i>Payments</i>		
Purchase of Property Plant & Equipment	-13,314,367	-15,721,054
Provision of Advances & Mortgages	0	0
Net cash provided by (or used in) Investing Activities	-12,844,367	-14,881,716
Cash Flows from Financing Activities		
<i>Receipts</i>		
Proceeds from Borrowings & Advances	4,350,000	0
<i>Payments</i>		
Repayments of borrowings & advances	-25,000	-25,000
Net cash provided by (or used in) Financing Activities	4,325,000	-25,000
Net Increase (Decrease) in cash held	-569,588	-600,290
Cash Assets at beginning of reporting period	9,381,554	20,596,227
Cash Assets at end of reporting period	8,811,966	19,995,937

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Operating Income							
Governance & Admin	16,083,963	8,510,320	7,573,643	16,083,963	0	52.91%	
Public Order & Safety	163,849	145,984	17,865	163,849	0	89.10%	
Health	15,440	7,230	8,210	15,440	0	46.83%	
Environment	456,072	440,978	15,094	456,072	0	96.69%	
Community Services & Education	388,657	243,894	164,763	408,657	20,000	59.68%	
Housing & Community Amenities	302,327	281,931	110,396	392,327	90,000	71.86%	
Recreation & Culture	129,477	108,599	24,243	132,842	3,365	81.75%	
Mining, Manufacturing & Construction	70,390	0	70,390	70,390	0	0.00%	
Transport & Communication	3,839,152	2,265,475	1,573,677	3,839,152	0	59.01%	
Economic Affairs	378,113	138,503	239,610	378,113	0	36.63%	
Water Supply	1,356,162	985,874	370,288	1,356,162	0	72.70%	
Sewer Supply	672,961	644,317	28,644	672,961	0	95.74%	
Total Income	23,856,563	13,773,105	10,196,823	23,969,928	113,365		
Operating Expenses							
Governance & Admin	9,308,745	6,109,421	3,149,324	9,258,745	-50,000	65.99%	
Public Order & Safety	689,106	425,114	263,992	689,106	0	61.69%	
Health	45,699	34,637	11,062	45,699	0	75.79%	
Environment	979,471	783,475	213,346	996,821	17,350	78.60%	
Community Services & Education	466,940	170,961	315,979	486,940	20,000	35.11%	
Housing & Community Amenities	524,765	417,136	162,629	579,765	55,000	71.95%	
Recreation & Culture	1,945,087	1,592,913	452,174	2,045,087	100,000	77.89%	
Mining, Manufacturing & Construction	37,563	6,657	30,906	37,563	0	17.72%	
Transport & Communication	6,226,230	3,794,747	2,481,483	6,276,230	50,000	60.46%	
Economic Affairs	635,303	382,844	202,459	585,303	-50,000	65.41%	
Water Supply	1,221,635	630,075	591,560	1,221,635	0	51.58%	
Sewer Supply	743,498	479,316	264,182	743,498	0	64.47%	
Total Expenditure	22,824,042	14,827,297	8,139,095	22,966,392	142,350		

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Review of Operating Income							
Governance & Admin							
Governance	0	0	0	0	0		
Administration	375,512	118,058	257,454	375,512	0	31.44%	
Merger Funding	3,415,674	95,362	3,320,312	3,415,674	0		
General Manager	0	0	0	0	0		
General Purpose Revenue	9,411,331	6,484,687	2,926,644	9,411,331	0	68.90%	
Insurance Clearing	0	0	0	0	0		
Overhead Clearing	34,699	34,699	0	34,699	0	100.00%	
Oncost Clearing	0	0	0	0	0		
Disposal of Fixed Assets	31,827	0	31,827	31,827	0	0.00%	
Engineering Admin	0	0	0	0	0		
DES Admin	40,889	34,441	6,448	40,889	0		
Depots	2,923	3,026	-103	2,923	0		
Plant Clearing	2,771,108	1,740,048	1,031,060	2,771,108	0	62.79%	
	16,083,963	8,510,320	7,573,643	16,083,963	0		
Public Order & Safety							
Animal Control	11,269	3,404	7,865	11,269	0	30.21%	
Emergency Services	0	0	0	0	0		
Fire Control	152,580	142,580	10,000	152,580	0	93.45%	
	163,849	145,984	17,865	163,849	0		
Health							
Health & Food Control	7,440	864	6,576	7,440	0	11.61%	
Medical Services	8,000	6,366	1,634	8,000	0	79.58%	
	15,440	7,230	8,210	15,440	0		
Environment							
Noxious Plants	57,640	57,596	44	57,640	0	99.92%	
Environment Protection	20,520	20,520	0	20,520	0		
Solid Waste Management	377,912	362,862	15,050	377,912	0	96.02%	
Street Cleaning	0	0	0	0	0		
Drainage & Stormwater Management	0	0	0	0	0		
	456,072	440,978	15,094	456,072	0		

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Community Services & Education							
Community Services	388,657	243,894	164,763	408,657	20,000	59.68%	1
Housing & Community Amenities							
Housing	160,468	154,529	35,939	190,468	30,000	81.13%	2
Public Cemeteries	43,390	39,875	13,515	53,390	10,000	74.69%	3
Public Conveniences	0	0	0	0	0		
Street Lighting	46,000	0	46,000	46,000	0	0.00%	
Town Planning	52,469	87,527	14,942	102,469	50,000	85.42%	4
	302,327	281,931	110,396	392,327	90,000		
Recreation & Culture							
Museum	0	0	0	0	0		
Parks Gardens & Lakes	0	0	0	0	0		
Public Halls	9,650	4,761	4,889	9,650	0	49.34%	
Public Library	71,958	74,040	1,283	75,323	3,365	98.30%	5
Swimming Pool	0	0	0	0	0		
Sporting Grounds	7,869	6,867	1,002	7,869	0	87.26%	
Other Cultural Services	30,000	15,000	15,000	30,000	0		
Other Sports & Recreation	10,000	7,931	2,069	10,000	0	79.31%	
	129,477	108,599	24,243	132,842	3,365		
Mining, Manufacturing & Construction							
Building Control	25,390	0	25,390	25,390	0	0.00%	
Quarries & Pits	45,000	0	45,000	45,000	0	0.00%	
	70,390	0	70,390	70,390	0		

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Transport & Communication							
Aerodrome	0	0	0	0	0		
Bridges	0	0	0	0	0		
Footpaths	0	0	0	0	0		
State & National Highways	1,447,121	495,700	951,421	1,447,121	0	34.25%	
Sealed Rural Roads Local	0	0	0	0	0		
Sealed Rural Roads Regional	880,000	880,000	0	880,000	0	100.00%	
Unsealed Rural Roads Local	0	0	0	0	0		
Urban Roads	0	0	0	0	0		
Car Parking Areas	0	0	0	0	0		
Roads to Recovery	1,512,031	889,775	622,256	1,512,031	0	58.85%	
Transport Other	0	0	0	0	0		
	3,839,152	2,265,475	1,573,677	3,839,152	0		
Economic Affairs							
Caravan Parks	12,360	0	12,360	12,360	0	0.00%	
Industrial Development	0	0	0	0	0		
Real Estate Development	0	0	0	0	0		
Saleyards & Markets	15,753	14,234	1,519	15,753	0	90.36%	
Tourism & Area Promotion	0	0	0	0	0		
Sharefarming	0	0	0	0	0		
Private Works	350,000	124,269	225,731	350,000	0	35.51%	
Other Business Undertakings	0	0	0	0	0		
	378,113	138,503	239,610	378,113	0		
Water Supply							
Water Supply	1,356,162	985,874	370,288	1,356,162	0	72.70%	
Sewer Supply							
Sewer Supply	672,961	644,317	28,644	672,961	0	95.74%	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

Review of Operating Expenditure						
	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete Note
Governance & Admin						
Governance	279,586	160,561	119,025	279,586	0	57.43%
Administration	1,929,782	1,354,084	575,698	1,929,782	0	70.17%
Merger Funding	186,676	95,632	91,044	186,676	0	51.23%
General Manager's Department	1,062,464	645,885	416,579	1,062,464	0	60.79%
General Purpose Revenue	0	0	0	0	0	
Insurance Clearing	213,530	426,666	-213,136	213,530	0	199.82%
Overhead Clearing	615,968	389,863	226,105	615,968	0	63.29%
Oncost Clearing	-5,896	-80,578	74,682	-5,896	0	
Disposal of Fixed Assets	31,827	0	31,827	31,827	0	0.00%
Engineering Admin	1,065,987	643,240	422,747	1,065,987	0	60.34%
DES Admin	821,483	401,563	369,920	771,483	-50,000	52.05% 6
Depot	316,091	280,116	35,975	316,091	0	88.62%
Plant Clearing	2,791,247	1,792,390	998,857	2,791,247	0	64.21%
	9,308,745	6,109,421	3,149,324	9,258,745	-50,000	
Public Order & Safety						
Animal Control	39,494	28,440	11,054	39,494	0	72.01%
Emergency Services	20,739	14,927	5,812	20,739	0	71.97%
Fire Control	628,873	381,747	247,126	628,873	0	60.70%
	689,106	425,114	263,992	689,106	0	
Health						
Health & Food Control	1,900	304	1,596	1,900	0	15.99%
Medical Services	43,799	34,333	9,466	43,799	0	78.39%
	45,699	34,637	11,062	45,699	0	
Environment						
Noxious Plants	218,676	158,532	60,144	218,676	0	72.50%
Environment Protection	129,312	113,875	32,787	146,662	17,350	77.64% 7
Solid Waste Management	346,050	324,160	41,890	366,050	20,000	88.56% 8
Street Cleaning	73,144	20,850	32,294	53,144	-20,000	39.23% 9
Drainage & Stormwater Management	212,289	166,057	46,232	212,289	0	78.22%
	979,471	783,475	213,346	996,821	17,350	
Community Services & Education						
Community Services	466,940	170,961	315,979	486,940	20,000	
	466,940	170,961	315,979	486,940	20,000	10

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Housing & Community Amenities							
Housing	171,957	154,997	46,960	201,957	30,000	76.75%	11
Public Cemeteries	75,984	77,795	23,189	100,984	25,000	77.04%	12
Public Conveniences	85,428	111,870	23,558	135,428	50,000	82.60%	13
Street Lighting	126,687	36,128	40,559	76,687	-50,000	47.11%	14
Town Planning	64,709	36,346	28,363	64,709	0	56.17%	
	524,765	417,136	162,629	579,765	55,000		
Recreation & Culture							
Museum	17,251	10,899	6,352	17,251	0	63.18%	15
Parks Gardens & Lakes	503,602	529,744	73,858	603,602	100,000	87.76%	
Public Halls	227,509	112,672	114,837	227,509	0	49.52%	
Public Library	279,083	209,238	69,845	279,083	0	74.97%	
Swimming Pool	378,310	353,054	25,256	378,310	0	93.32%	
Sporting Grounds	414,683	314,415	100,268	414,683	0	75.82%	
Other Cultural Services	54,756	18,980	35,776	54,756	0	34.66%	
Other Sports & Recreation	69,893	43,912	25,981	69,893	0	62.83%	
	1,945,087	1,592,913	452,174	2,045,087	100,000		
Mining, Manufacturing & Construction							
Building Control	0	0	0	0	0		
Quarries & Pits	37,563	6,657	30,906	37,563	0	17.72%	
	37,563	6,657	30,906	37,563	0		
Transport & Communication							
Aerodrome	35,661	24,678	10,983	35,661	0	69.20%	
Bridges	91,932	60,000	31,932	91,932	0	65.27%	
Footpaths	80,000	51,686	28,314	80,000	0	64.61%	
State & National Highways	1,447,121	290,019	1,157,102	1,447,121	0	20.04%	
Sealed Rural Roads Local	1,738,933	1,312,667	426,266	1,738,933	0	75.49%	
Sealed Rural Roads Regional	839,532	457,631	381,901	839,532	0	54.51%	16
Unsealed Rural Roads Local	1,469,865	1,248,759	321,106	1,569,865	100,000	79.55%	17
Urban Roads	438,525	287,729	100,796	388,525	-50,000	74.06%	
Car Parking Areas	2,398	203	2,196	2,398	0	8.44%	
Roads to Recovery	0	0	0	0	0		
Transport Other	82,263	61,377	20,886	82,263	0	74.61%	
	6,226,230	3,794,747	2,481,483	6,276,230	50,000		

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Operating Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete	Note
Economic Affairs							
Caravan Parks	23,065	14,837	8,228	23,065	0	64.33%	
Industrial Development	4,096	4,975	-879	4,096	0	121.45%	
Real Estate Development	40,328	45,004	-4,676	40,328	0	111.60%	
Saleyards & Markets	45,873	33,942	11,931	45,873	0	73.99%	
Tourism & Area Promotion	213,838	82,373	81,465	163,838	-50,000	50.28%	18
Sharefarming	1,983	241	1,742	1,983	0	12.15%	
Private Works	300,000	196,351	103,649	300,000	0	65.45%	
Other Business Undertakings	6,120	5,121	999	6,120	0	83.68%	
	635,303	382,844	202,459	585,303	-50,000		
Water Supply							
Water Supply	1,221,635	630,075	591,560	1,221,635	0	51.58%	
Sewer Supply							
Sewer Supply	743,498	479,316	264,182	743,498	0	64.47%	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Capital Income						
Governance & Admin	1,316,414	213,727	1,008,403	1,222,130	-94,284	17.49%
Public Order & Safety	10,284	12,137	-1,853	10,284	0	118.02%
Health	0	0	0	0	0	
Environment Protection	0	150,068	0	150,068	150,068	
Community Services & Education	1,370,823	472,692	898,131	1,370,823	0	34.48%
Housing & Community Amenities	343,580	0	0	0	-343,580	
Recreation & Culture	2,572,240	461,491	2,110,749	2,572,240	0	17.94%
Mining, Manufacturing & Construction	0	0	0	0	0	
Transport & Communication	7,142,998	3,132,486	213,312	3,345,798	-3,797,200	93.62%
Economic Affairs	3,170,948	171,408	199,540	370,948	-2,800,000	46.21%
Water Supply	0	0	0	0	0	
Sewer Supply	25,000	12,500	12,500	25,000	0	50.00%
Total Income	15,952,287	4,626,509	4,440,782	9,067,291	-6,884,996	
Capital Expenses						
Governance & Admin	5,620,141	1,016,220	4,099,637	5,115,857	-504,284	19.86%
Public Order & Safety	10,284	12,137	-1,853	10,284	0	118.02%
Health	6,000	0	6,000	6,000	0	0.00%
Environmental Protection	224,662	175,000	61,777	236,777	12,115	73.91%
Community Services & Education	1,367,974	1,134,994	232,980	1,367,974	0	82.97%
Housing & Community Amenities	658,463	274,350	40,533	314,883	-343,580	87.13%
Recreation & Culture	2,563,774	1,884,138	688,925	2,573,063	9,289	73.23%
Mining, Manufacturing & Construction	0	0	0	0	0	
Transport & Communication	9,939,312	3,276,839	2,725,273	6,002,112	-3,937,200	54.59%
Economic Affairs	3,095,000	117,670	177,331	295,000	-2,800,000	39.89%
Water Supply	346,000	50,032	195,968	246,000	-100,000	20.34%
Sewer Supply	65,000	11,035	56,185	67,220	2,220	16.42%
Total Expenditure	23,896,610	7,952,415	8,282,755	16,235,170	-7,661,440	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Review of Capital Income						
Governance & Admin						
Governance						
Administration	15,000	0	15,000	15,000	0	
Merger Funding	0	0	0	0	0	
General Manager	0	0	0	0	0	
General Purpose Revenue	0	0	0	0	0	
Insurance Clearing	0	0	0	0	0	
Overhead Clearing	93,714	9,964	83,750	93,714	0	
Oncost Clearing	0	0	0	0	0	
Disposal of Fixed Assets	0	0	0	0	0	
Engineering Admin	0	0	0	0	0	
DES Admin	0	0	0	0	0	
Depots	40,000	0	0	0	-40,000	19
Plant Clearing	1,167,700	203,763	909,653	1,113,416	-54,284	20
	1,316,414	213,727	1,008,403	1,222,130	-94,284	
Public Order & Safety						
Animal Control	0	0	0	0	0	
Emergency Services	0	0	0	0	0	
Fire Control	10,284	12,137	-1,853	10,284	0	
	10,284	12,137	-1,853	10,284	0	
Health						
Health & Food Control	0	0	0	0	0	
Medical Services	0	0	0	0	0	
Environment						
Noxious Plants	0	0	0	0	0	
Environment Protection	0	150,068	0	150,068	150,068	21
Solid Waste Management	0	0	0	0	0	
Street Cleaning	0	0	0	0	0	
Drainage & Stormwater Management	0	0	0	0	0	
	0	150,068	0	150,068	150,068	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Community Services & Education						
Community Services	1,370,823	472,692	898,131	1,370,823	0	
Housing & Community Amenities						
Housing	10,000	0	0	0	-10,000	22
Public Cemeteries	0	0	0	0	0	
Public Conveniences	333,580	0	0	0	-333,580	23
Street Lighting	199,883	199,883	-0	199,883	0	
Town Planning	0	0	0	0	0	
	543,463	199,883	-0	199,883	-343,580	
Recreation & Culture						
Museum	109,579	82,300	27,279	109,579	0	
Parks Gardens & Lakes	705,463	172,790	532,673	705,463	0	
Public Halls	20,000	0	20,000	20,000	0	
Public Library	0	0	0	0	0	
Swimming Pool	316,528	0	316,528	316,528	0	
Sporting Grounds	1,323,250	206,401	1,116,849	1,323,250	0	
Other Cultural Services	1,466	0	1,466	1,466	0	
Other Sports & Recreation	95,954	0	95,954	95,954	0	
	2,572,240	461,491	2,110,749	2,572,240	0	
Mining, Manufacturing & Construction						
Building Control	0	0	0	0	0	
Quarries & Pits	0	0	0	0	0	
	0	0	0	0	0	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Transport & Communication						
Aerodrome	0	0	0	0	0	24
Bridges	330,000	0	0	0	-330,000	25
Footpaths	40,000	0	0	0	-40,000	
State & National Highways	0	0	0	0	0	26
Sealed Rural Roads Local	4,721,181	1,723,196	1,431,985	3,155,181	-1,566,000	
Sealed Rural Roads Regional	150,000	0	150,000	150,000	0	
Unsealed Rural Roads Local	0	0	0	0	0	27
Urban Roads	1,901,817	1,409,290	-1,368,673	40,617	-1,861,200	
Car Parking Areas	0	0	0	0	0	
Roads to Recovery	0	0	0	0	0	
Transport Other	0	0	0	0	0	
	7,142,998	3,132,486	213,312	3,345,798	-3,797,200	
Economic Affairs						
Caravan Parks	70,948	70,948	1	70,948	0	
Industrial Development	0	0	0	0	0	
Real Estate Development	3,100,000	100,461	199,539	300,000	-2,800,000	28
Saleyards & Markets	0	0	0	0	0	
Tourism & Area Promotion	0	0	0	0	0	
Sharefarming	0	0	0	0	0	
Private Works	0	0	0	0	0	
Other Business Undertakings	0	0	0	0	0	
	3,170,948	171,408	199,540	370,948	-2,800,000	
Water Supply						
Water Supply	0	0	0	0	0	
Sewer Supply						
Sewer Supply	25,000	12,500	12,500	25,000	0	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Review of Capital Expenditure						
Governance & Admin						
Governance	0	0	0	0	0	
Administration	45,547	44,816	731	45,547	0	
Merger Funding	3,228,998	42,394	3,186,604	3,228,998	0	
General Manager	0	0	0	0	0	
General Purpose Revenue	0	0	0	0	0	
Insurance Clearing	0	0	0	0	0	
Overhead Clearing	0	0	0	0	0	
Oncost Clearing	5,896	0	5,896	5,896	0	
Disposal of Fixed Assets	0	0	0	0	0	
Engineering Admin	2,000	0	2,000	2,000	0	
DES Admin	7,000	779	6,221	7,000	0	
Depots	120,000	0	80,000	80,000	-40,000	29
Plant Clearing	2,210,700	928,231	818,185	1,746,416	-464,284	30
	5,620,141	1,016,220	4,099,637	5,115,857	-504,284	
Public Order & Safety						
Animal Control	0	0	0	0	0	
Emergency Services	0	0	0	0	0	
Fire Control	10,284	12,137	-1,853	10,284	0	
	10,284	12,137	-1,853	10,284	0	
Health						
Health & Food Control	6,000	0	6,000	6,000	0	
Medical Services	6,000	0	6,000	6,000	0	
Environment						
Noxious Plants	0	0	0	0	0	
Environment Protection	106,662	118,777	0	118,777	12,115	31
Solid Waste Management	3,000	4,297	-1,297	3,000	0	
Street Cleaning	0	0	0	0	0	
Drainage & Stormwater Management	0	0	0	0	0	
	109,662	123,074	-1,297	121,777	12,115	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Community Services & Education						
Community Services	1,367,974	1,134,994	232,980	1,367,974	0	
Housing & Community Amenities						
Housing	110,000	74,467	25,533	100,000	-10,000	32
Public Cemeteries	15,000	0	15,000	15,000	0	
Public Conveniences	333,580	0	0	0	-333,580	33
Street Lighting	0	0	0	0	0	
Town Planning	0	0	0	0	0	
	458,580	74,467	40,533	115,000	-343,580	
Recreation & Culture						
Museum	109,579	82,300	27,279	109,579	0	
Parks Gardens & Lakes	705,463	599,172	106,291	705,463	0	
Public Halls	0	10,907	-10,907	0	0	
Public Library	20,000	14,517	5,483	20,000	0	
Swimming Pool	316,528	130,838	194,979	325,817	9,289	
Sporting Grounds	1,313,250	1,043,306	269,944	1,313,250	0	34
Other Cultural Services	0	0	0	0	0	
Other Sports & Recreation	98,954	3,098	95,856	98,954	0	
	2,563,774	1,884,138	688,925	2,573,063	9,289	
Mining, Manufacturing & Construction						
Building Control	0	0	0	0	0	
Quarries & Pits	0	0	0	0	0	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Capital Income & Expenses

	Total Vote	Consolidated to 31/03/2022	Remaining	Revised Estimate	Variance	% Complete
Transport & Communication						
Aerodrome	0	0	0	0	0	35
Bridges	330,000	0	0	0	-330,000	36
Footpaths	100,000	0	20,000	20,000	-80,000	
State & National Highways						37
Sealed Rural Roads Local	5,106,477	2,609,825	730,652	3,340,477	-1,766,000	
Sealed Rural Roads Regional	657,468	5,188	652,280	657,468	0	
Unsealed Rural Roads Local	331,819	383,535	48,284	431,819	100,000	38
Urban Roads	1,901,517	23,360	16,957	40,317	-1,861,200	39
Car Parking Areas	0	0	0	0	0	
Roads to Recovery	1,512,031	254,932	1,257,099	1,512,031	0	
Transport Other						
	9,939,312	3,276,839	2,725,273	6,002,112	-3,937,200	
Economic Affairs						
Caravan Parks	70,000	70,000	0	70,000	0	
Industrial Development	0	0	0	0	0	
Real Estate Development	3,025,000	47,670	177,331	225,000	-2,800,000	40
Saleyards & Markets	0	0	0	0	0	
Tourism & Area Promotion	0	0	0	0	0	
Sharefarming	0	0	0	0	0	
Private Works	0	0	0	0	0	
Other Business Undertakings						
	3,095,000	117,670	177,331	295,000	-2,800,000	
Water Supply						
Water Supply	346,000	50,032	195,968	246,000	-100,000	41
Sewer Supply						
Sewer Supply	65,000	11,035	56,185	67,220	2,220	42

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Report on recommended changes to Budget

	Financial Performance	Cash Flow	Item No
Income variations			
Additional Grant Funding			
Summer Break Grant	10,000		1
Autumn Break Grant	10,000		1
State Library Grant	3,365		5
Levee Rehabilitation Grant	150,068		21
	173,433		
		0	
Increased Income			
Housing Rental	30,000		2
Cemetery Fees	10,000		3
Development Fees	50,000		4
Residential Land Sales		100,000	28
	90,000		
Decreased Grant Funding			
Deferral of LRCIP Grant - Carrington St Lift & Change	-333,580		23
Bridge Replacement Program Grant	-330,000		24
Cycleway Grant	-40,000		25
Fixing Local Roads - Four Corners Rd	-1,566,000		26
Fixing Local Roads - Calrose Ave	-584,700		27
Public Spaces Grant	-1,276,500		27
SCF Grant - Young St	-1,400,000		28
	-5,530,780		
		0	
Decreased Income			
Sales of Plant & Equipment		-30,572	20
Loan Income - Young St Subdivision		-1,500,000	28
	0		
		-1,530,572	

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Report on recommended changes to Budget

	Financial Performance	Cash Flow	Item No
Expenditure variations			
Increased expenditure			
Operational			
Flood Maintenance - DP Levees	-17,350		7
Waste Collection and Tip Operating Expenses	-20,000		8
Summer Break Grant Expenses	-10,000		10
Autumn Break Grant Expenses	-10,000		10
Housing Maintenance	-30,000		11
Cemetery Maintenance	-25,000		12
Public Conveniences Maintenance	-50,000		13
Parks & Gardens Maintenance	-100,000		15
Unsealed Roads Maintenance	-100,000		16
	<u>-362,350</u>	<u>0</u>	
Capital Expenditure			
Darlington Point Levee additional costs		-12,115	31
Swimming Pool vacuums - Coly		-9,289	34
Gravel Resheeting		-100,000	38
Additional Costs of Sewer Dump Points		-2,220	42
		<u>-123,624</u>	
Expenditure savings			
Salaries & wages - Environmental Services	50,000		6
Street Cleaning	20,000		9
Street Lighting	50,000		14
Urban Road Maintenance	50,000		17
Tourism salaries & wages	<u>50,000</u>		18
	220,000	<u>0</u>	
Capital Expenditure Savings			
Cover over Washdown Bay		40,000	29
Plant purchases deferred		464,284	30
Housing Upgrades		10,000	32
LRCI - Carrington St Amenities		333,580	33
Bridge Upgrades		330,000	35
Footpath Constructions		80,000	36
Bitumen Resealing Program		200,000	37

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Report on recommended changes to Budget

	Financial Performance	Cash Flow	Item No
Fixing Local Roads - Four Corners Rd		1,566,000	37
Fixing Local Roads - Calrose Avenue		584,700	39
Public Spaces Grant Expenditure		1,276,500	39
Young St Subdivision		2,900,000	40
Water Tower Internal Coating - DP		100,000	41
		<u>7,885,064</u>	
Financial Performance Variation	-5,409,697		
Total Cash Flow Variance	<u>921,171</u>	<u>6,330,868</u>	
Funded from Reserves			
Plant Replacement Reserve	-23,712		20
Uncompleted Works Reserve - Washdown Bay	-40,000		19
Uncompleted Works Reserve - Housing Upgrades	-10,000		22
	<u>-73,712</u>		
Transfers to Reserves			
Land Development	-100,000		40
	<u>-100,000</u>		

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Cash and Investments

	Original Budget 2021/22	Sub Vote to 30/9/20	Sub Vote to 31/12/20	Sub Vote to 31/3/20	Total Vote	Actual to Date	Remaining	Revised Estimate	Variance
Unrestricted	3,058,085				3,058,085	3,037,222	7,852,603	10,889,825	7,831,740
Externally Restricted									
RTA Contributions					0	4,693,521	-3,078,841	0	0
Unexpended Grants			4,600		4,600	5,965,967	-4,276,208	1,614,680	1,610,080
Unexpended Grants-SCF					0			1,689,759	1,689,759
Unexpended Grants-NCIF					0	99,555	-99,555	0	0
Water Supply Funds	2,643,871		90,111		2,733,982	3,012,755	-228,773	2,783,982	50,000
Sewerage Funds	4,174,737		23,189		4,197,926	4,463,773	-88,067	4,375,706	177,780
Domestic Waste Management	73,804				73,804	73,804	0	73,804	0
Coleambally Town Development	431,703				431,703	431,703	0	431,703	0
Contributions Reserve Sec 94a	379,080		27,550		406,630	406,630	0	406,630	0
Included in liabilities					0			0	0
Unexpended loans					0			0	0
Other					0	389,133	-389,133	0	0
	7,703,195	0	145,450	0	7,848,645	19,105,138	-7,728,874	11,376,264	3,527,619
Internally Restricted									
Employee Entitlements	1,176,677		-100,000		1,076,677	1,070,781	5,896	1,076,677	0
Infrastructure Replacement	2,621,105		82,550		2,703,655	2,703,655	0	2,703,655	0
Plant Replacement	1,071,512		582,718		1,654,230	1,203,450	-94,246	1,109,204	-545,026
Residential Housing Replacement	0				0		0	0	0
Real Estate Development	0				0		0	0	0
Uncompleted Works					0		0	0	0
FAG Advance Payment									
	4,869,294	0	565,268	0	5,434,562	4,977,886	-88,350	4,889,536	-545,026
Total Restricted Funds	12,572,489	0	710,718	0	13,283,207	24,083,024	-7,817,224	16,265,800	2,982,593
Total Cash and Investments	15,630,574	0	710,718	0	16,341,292	27,120,246	35,379	27,155,625	10,814,333

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Cash and Investments

Restricted funds are invested in accordance with Council's investment policies.

Restricted funds have been invested as at 31 March 2022 as presented to meeting of 26 April 2022.

A reconciliation of cash with the bank statement to 31 March 2022 has been made as per meeting of 26 April 2022.

Cash and investments were reconciled with funds invested and cash at bank to 31 March 2022 as per item presented to meeting of 26 April 2022.

Murrumbidgee Council
Quarterly Budget Review as at 31 March 2022
Key Performance Indicators Statement

All current statutory financial requirements have been met.

Murrumbidgee Council **Quarterly Budget Review as at 31 March 2022** **Contracts and Other Expenses**

Contracts entered into during the quarter and yet to be fully performed, excluding contractors that are on Council's 'Preferred Supplier List'

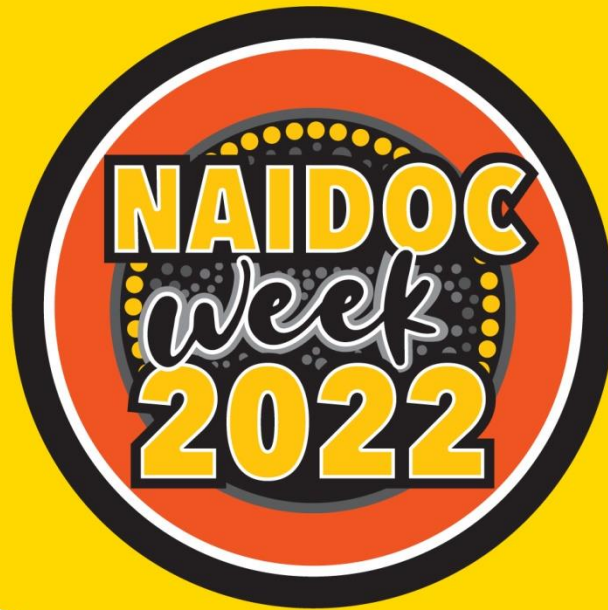
Contractor	Detail and purpose	\$ Value	Commenced	Duration	Budgeted
	Nil				

Murrumbidgee Council

Quarterly Budget Review as at 31 March 2022

Consultancy and Legal Expenses

Consultancies	Expenditure YTD	Budgeted
Steven Murray Architect	\$33,176	Grant Funded
ParisPlan Urban & Regional Planning	\$21,927	Yes
Connex Group Pty Ltd	\$7,700	Grant Funded
Building & Environmental Services	\$3,651	Yes
Integrated Site Design Pty Ltd	\$39,600	Grant Funded
Rivland Surveyors	\$7,150	Grant Funded
Macrozamia Environmental Consulting	\$15,180	Grant Funded
Somewhere Landscape Architects	\$7,920	Grant Funded
PHL Surveyors	\$20,267	Grant Funded
MJM Consulting Engineers	\$525	Grant Funded
Catchment Simulation Solutions	\$17,666	Grant Funded
Staight Lines Designs	\$9,196	Yes
McMahon Earth Science	\$8,139	Grant Funded
McArthur Recruitment	\$11,110	Yes
Early Childhood Quality Services	\$14,500	Grant Funded
Brian Mitsch & Associates	\$3,675	Yes
Tonkin	\$116,787	Grant Funded
John Stuart & Associates	\$3,300	Yes
Red Belly	\$9,817	Yes
Lance Ryan Consulting Engineers Pty Ltd	\$8,250	Grant Funded
Habitat Planning	\$18,162	Grant Funded
Connect Infrastructure Design Pty Ltd	\$6,291	Grant Funded
Legal Fees		
Kell Moore Lawyers	\$11,146	Yes
Farrell Goode Solicitors	\$9,954	Yes



NAIDOC WEEK 2022 School Initiatives

PROPOSAL DOCUMENT

Dylan Williams
Executive Director

Thank you for your continued support



Australian Government
Department of Agriculture
and Water Resources



Australian Government
Department of Education,
Skills and Employment



Australian Government
Department of Health



Australian Government
Department of Agriculture,
Water and the Environment



New South Wales
Aboriginal Land Council



Education



Health



Transport
for NSW



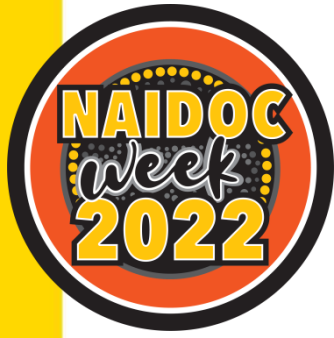
Justice



Catholic
Schools
NSW



NAIDOC WEEK 2022 – 3RD – 10TH July



Firstly, we would like to convey our appreciation for the support that has been provided the initiatives in previous years. It is only through the dedicated partnerships that we can receive such a vast and creative response to the initiatives from students across the LGA.

The 2021 NAIDOC Week School initiatives have again proven to be an overwhelming success even throughout the COVID-19 situation that seen some schools participate through schools online learning. The positive feedback received from many principals and teachers was overwhelming; *“Thank you for providing the opportunity for the students to still engage in the 2021 NAIDOC School Initiatives during this time of COVID and uncertainty”, “It is enlightening to see that something as wonderful as the NAIDOC School Initiatives can continue for our students in these worrying times”*.

The initiatives annually bring out the best creativity of school students. We are taking the opportunity through our *secondary creative initiative this year to ask students to design a poster for a NAIDOC event in their own community, that could involve either their local council, Aboriginal Land Council, or other Indigenous organisation.*

The NAIDOC Week School Initiative Competitions bring a coordinated educational component to the week-long celebrations. The competitions have been overwhelmingly successful and last year was no exception which produced over 203,117 entries from schools who participated in a variety of competitions, and we are delighted to announce the “2022 NAIDOC Week” Colouring-in/short story and Creative/Essay writing Competitions. Entry is open to all primary and secondary school students in communities.



The aim of these initiatives is to provide our kids with a greater understanding on the importance of friendship and cultural diversity. The competitions reflect Aboriginal ancestry and promote the growth of positive attitudes in all students towards Aboriginal people. They are broadly based around each year’s national NAIDOC theme. The colouring-in/ Short-Story competitions are open to all primary school students and the Creative Art / Essay Writing competitions are open to all secondary students. **The winning students are each year awarded prizes from our major sponsors or NAIDOC Medals of Excellence.**

As part of National NAIDOC Week celebrations Koori Kids coordinates, with the support of various government departments and local councils an educational component to provide a link of cultural diversity to our kids with the NAIDOC Week School Initiative Competitions. These competitions have been a successful

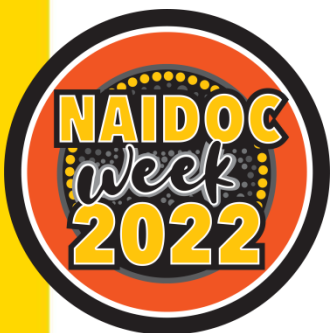
part of NAIDOC Week and to date we have received over 3,039,031 entries which include colouring-in, short story, creative art, and essay writing. As a result, we have awarded over 585 major prizes including Computers, Televisions, Mountain Bikes, Xbox consoles, DVD Players, MP3 Players, Mini Stereos, and Encyclopedia's. We have presented some 6650 encouragement awards including CDS, DVDS, Movie Tickets and certificates to all participants

This year our highlighted Indigenous role models include a broader spectre recognising Indigenous talent in entertainment and sport and their contribution to the national identity **Jessica Mauboy (Indigenous Singer) and Josh Ado Carr (Indigenous sportsman)**. Our message this year is that education is knowledge and knowledge is **GOLD**

The logistics of the initiatives involve packages being sent to all school principals inviting students to participate in the competitions. Prizes will be awarded to the winning students along with the "NAIDOC Medal of Excellence" The Prime Minister has annually provided a message of support for the initiatives encouraging students to participate. "The wonderful work of student winners – and indeed all entrants – gives me great confidence for the future and our ability to forge a more united, harmonious and respectful future together in the spirit of reconciliation. We can draw inspiration from their idealism and creativity, and their instinctive sense of possibility and openness to change. That is why I am so delighted to be associated with the successful NAIDOC Week School Initiatives"

The judging of entries last year was adjudicated by a panel including our patron, Aboriginal Elders and Sponsoring agency delegates. The judging this year will take a similar precedent. At an awards presentation held during NAIDOC Week the Minister praised the competitions and their purpose *"The initiative we are here to celebrate today provides a perfect illustration of how public awareness has been raised around these issues in recent times. The NAIDOC School Initiative competitions are a perfect opportunity to bring Australians together. They have clearly done so"*.

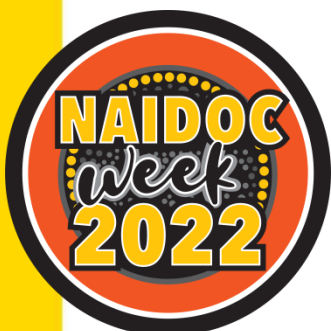
We acknowledge and appreciate the support of the council last year and seek your involvement again to maintain this year's competitions. **We are asking that you assist this year by preparing a report to council and continuing your support to the initiative with a \$450.00 contribution towards printing and distribution for students within councils LGA.** Support last year was recognised by the Prime Minister and Minister – Indigenous Affairs at the NAIDOC Awards presentation held during NAIDOC Week. Logo was displayed on all materials sent to both principals and student's across council's LGA and a proof of the 2021 competition entry forms for your information is attached. Support was also recognised in all media which included the Advertiser, National Indigenous Times, ABC Radio, Local media and ABC TV's Message Sticks.



Presentation of Prizes and or NAIDOC Medals of Excellence were presented to the winning students at special school presentations and I would particularly like to acknowledge; **Hon. Sarah Mitchell M.P – Minister for Education & Early Childhood Learning, Ms Jayde Ward (Catholic Schools NSW), Local Mayors and Mayoral Representatives of councils that hosted a winning student recipient; Northern Beaches Council, City of Canada Bay, Sutherland Shire Council, Snowy Monaro Regional Council, Waverley Council, Albury City Council, Newcastle City Council, Gunnedah Shire Council, Upper Hunter Shire Council, Orange City Council, Ryde City Council, Inverell Shire Council, Inner West Council, Wagga Wagga City Council, Fairfield City Council, Goulburn-Mulwaree Council, Blacktown City Council, Port Macquarie-Hastings Council and Representatives of the Aboriginal Land Council** Without support these initiatives would not have been an overwhelming success and we hope that you will be able to assist us with this small community contribution. For further please contact the co-ordinator on (02) 8088-0791 or send an Email to director@koorikids.com

Warm Regards

Dylan Williams
Executive Director
NAIDOC Week Initiatives 2022



ANNEXURE



NAIDOC Week 2022 School Initiatives

Koori Kids – Request for financial partnership

Mayor,
Chief Executive Officer
CC: Director: Community Services

REPORT IN BRIEF

Koori Kids is a community organisation that engages young people in a range of school initiatives to promote education and awareness of Aboriginal & Torres Strait Islander culture. Each year Koori Kids conducts the NAIDOC Week School Initiative Competitions for school aged children. This is broken up into primary and secondary school categories being colouring-in, short story writing and creative and essay writing. Koori Kids is seeking continued support from council and request consideration of council to be an associate partner with a **\$450** towards the program

Purpose

The purpose of this annexure to the proposal is to inform council of the Koori Kids 2022 School Initiatives program. The initiatives are coordinated in partnership with the Department of Education, Skills & Employment, NSW Department of Education, Department of Health, Transport for NSW, NSW Health, Catholic Schools NSW, and Department of Premier & Cabinet.

Koori Kids has provided a proposal and draft entry forms for the 2022 initiatives. The contribution sought (**\$450**) will be utilised towards the costs for printing and distribution of information packs, posters, and entry forms to schools across councils LGA. These initiatives are designed to educate all students on cultural diversity and involve a whole of community approach in the spirit of reconciliation and bringing us 'all together as one community'.

Costing	Description	Cost
Printing	Entry forms – (LGA Schools)	325.00
Distribution	Postage and Delivery	125.00

Summary

This worthwhile cross-cultural initiative has been operating very successfully and is aligned with NAIDOC Week, celebrated in July each year. Hundreds of entries are received each year from schools within councils LGA, and the success of the program is due to the support of councils and partner organisations.

Strategic

Strategic Plan – People and Culture

- A harmonious community based on respect and responsibility, where everyone is valued
- Recognition of Aboriginal & Torres Strait Islander heritage
- Cultural and community activity encouraging harmony and reconciliation

Environmental

The initiatives will enable participants to explore concepts linking environmental; and social/ cultural issues and foster harmony in the community.

Social

The initiatives enable a diverse range of children to benefit from discussion and curriculum topics focused on the development of NAIDOC Week and the broader history of Indigenous culture.

Recreation

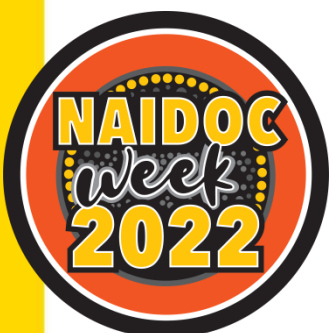
Each year at some of the winning schools Koori Kids host some 'Healthy Lifestyle Clinics' with visiting celebrity sports persons the aim of these clinics is to encourage an active lifestyle, including nutrition, sportsmanship and skill development. All Students participating are provided a T-Shirt, Water Bottle and Ball.

Council Acknowledgement

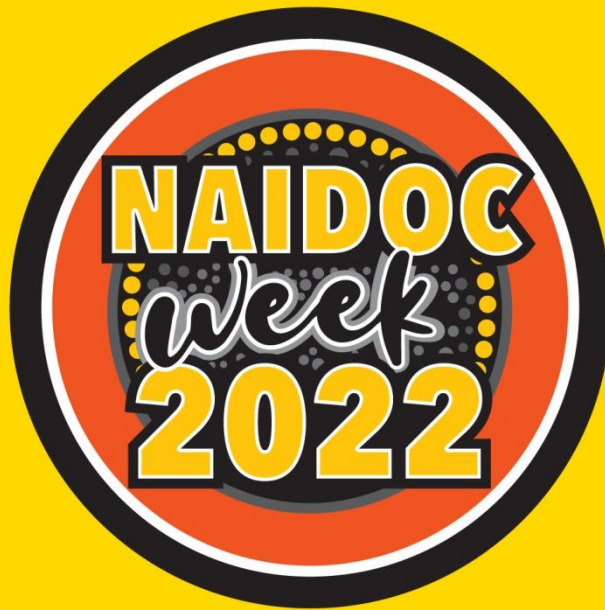
Council is acknowledged through logo inclusion as an associate partner on information packs sent to schools throughout councils LGA. If there is a winner from a school within council LGA, an invitation for the Mayor and or a representative is invited to attend the school, along with Executive Director, NAIDOC Week Initiatives, Director, Social Wellbeing and other dignitaries to make special presentation of the NAIDOC Medal of Excellence and the student's prize. (30+ NAIDOC Medals of Excellence are issued across the state). Media release for the winning school is prepared in consultation with council's media officer. Council is also forwarded a final report.

Conclusion

The NAIDOC Week School Initiatives are the only activity throughout NAIDOC Week that provides students with an educational component to NAIDOC Week and Indigenous culture and heritage. Our research and statistics confirm that schools within councils LGA are participating in the initiatives with increased participation from both state and catholic-independent schools.







**Thank you for your
continued support**



Australian Government
Department of Agriculture
and Water Resources



Australian Government
Department of Education,
Skills and Employment



Australian Government
Department of Health



Australian Government
Department of Agriculture,
Water and the Environment



New South Wales
Aboriginal Land Council



Education



Health



Transport
for NSW



Justice



Catholic
Schools
NSW

