# ITEM WITHOUT NOTICE

#### **GENERAL MANAGER MONTHLY REPORT**

Council Meeting: 29 October 2019
Report Date: 28 October 2019
Author: General Manager

File #: SC218

Approval: General Manager

# **BACKGROUND**

To provide information generally relating to past and future actions of the General Manager, along with specific action items being dealt with.

# **RECOMMENDATION**

#### That Council:

- 1. Agree with the 10-year increments for the Staff Recognition Policy;
- 2. Appoint Stephen Goodsall as Local Emergency Management Officer (LEMO), William Wade as Deputy Local Emergency Management Officer (LEMO) and Johann Pereira as Deputy Local Emergency Management Officer (LEMO), in accordance with the State Emergency and Rescue Management Act 1989;
- 3. Determine the release of \$6,000 from the \$10,000 budgetary vote to place machinery into Tiddalik Wetlands to clear cumbungi;
- 4. Authorise the turning off of the bore to the Tiddalik wetlands;
- 5. Set pool admission fees for the 2019/20 season at zero.

#### OFFICER COMMENT

1. Code of Conduct Returns of Interest

Under the new Code of Conduct, returns of interest must be tabled at the October Council meeting each year.

Attached to this report are all returns of interest.

2. <u>Independent Assessment of Social and Economic Conditions in the Murray Darling Basin</u>

Attended a stakeholder group, in all possibly 10 people present, to work through the Independent Panel's Terms of Reference.

It was very hard to judge the take-aways from this workshop for the Panel members, but they certainly got the picture of the despair felt in the communities, as if we are forgotten, and feelings that we are collateral damage for the greater good, with little understanding of what that greater good is.

We managed to convey that the area is dependent on farm production, and the rolling out of the Basin Plan has seen a down turn in growth. It was pointed out that trending the basin growth since the inception of the Plan against dry land and other irrigation areas, the Murray Darling area is stagnant while the other areas are growing. The area was generally accepting to have a neutral effect, unfortunately all metrix are showing a negative effect.

With this negative effect, essential services are under-resourced, as much of the funding is geared to population, so the double whammy, when services are most needed in times of drought, they are not on the ground because of Government formula policy.

Cr McRae asked where is the State in delivering essential services in this time of need?

What will come of the independent assessment? We can only hope that it is something that will be enacted by the Federal Government and not brushed under the carpet.

# 3. Audit Risk and Improvement Committee

Attached is the Snapshot Guide for the Audit and Risk Management Framework for Councils in NSW discussion paper. The full discussion paper can be found at: <a href="https://www.olg.nsw.gov.au/sites/default/files/A%20new%20risk%20management%20and%20internal%20audit%20framework%20for%20local%20councils%20in%20NSW%20-%20discussion%20paper.pdf">https://www.olg.nsw.gov.au/sites/default/files/A%20new%20risk%20management%20and%20internal%20audit%20framework%20for%20local%20councils%20in%20NSW%20-%20discussion%20paper.pdf</a>

I have unfortunately read the entire discussion paper. My major concern is that it is written in a way that would scare many people. I conveyed as much to the Chief Executive officer of Local Government NSW and asked if it is possible for Councils to come together before the deadline of submissions. Awaiting the reply.

The largest problem is that one size fits all, so the cost of an employee to undertake the role of Chief Audit Executive (who cannot do internal audit themselves, only manage) to engage staff or contractors to undertake the internal audit, to the payment of \$12,000 plus per year for the chair and \$1,200 per meeting per member. Conservatively, Murrumbidgee Council to undertake on the cheap would be between \$100,000 and \$150,000.

Luckily there is provision to work jointly with Joint Organisations (JO) and Councils. I personally think this is one area the JO could focus on, engaging the Chief Audit Executive for all 11 Councils and the JO (JO's under same rules as Council) employing internal auditors, employing the Chair and members, and once a quarter we go to the central location of the Audit Chair and Committee to meet.

The RAMJO General Managers met on 25 October 2019, and agreed to pursue the audit as a function of RAMJO.

## 4. Internet Coverage

During November 2019, I am meeting with an internet provider, as they will have just about completed their fibre build, which will be beneficial to us.

The topic of the conversation will be catered around high-speed, reliable internet to Murrumbidgee Council residents.

I am working on a plan that could see the three townships light up with high-speed internet, followed by all other areas of the Council footprint.

The fibre connections may even provide a solution for small cell technology to be implemented along the fibre line to provide up to 2 km radius of mobile phone coverage. This is only very early days for me.

Plenty of work to be done before I am back to Council with a feasibility. I know it is possible as I have delivered something very similar previously, I just need to get my head around regulatory rules for communications.

# 5. Caravan Park, Darlington Point

Council is now the owner of all structures at the Darlington Point Caravan Park. Council took possession on Friday 25 October 2019.

The work in developing the park into a premier tourist park is still ongoing.

I have made arrangements for Luke Payne to take on the Park for a short period of time while we work through the development plans.

Council is this week cleaning up the park alongside Luke, then he takes over.

#### 6. Staff Recognition Policy

Last time this was discussed, Council recommended 20 and 40 years, as recognition periods. Upon discussion with the Consultative Committee, they request further consideration to be given to 10, 20 30, 40 and 50 years.

Years of Service	Gift
10	Value circa \$ 150
20	Value circa \$ 500
30	Value circa \$ 750
40	Value circa \$1,000
50	Value circa \$1,250

The above table is recommended.

Fringe Benefit Tax (FBT) implications are only on the 10 year service of \$150 i.e. tax of \$72.75 which Council would be required to pay to the Australian Tax Office.

## 7. Local Emergency Management Officers

Council is required to formally endorse our Local Emergency Management Officers.

As such my recommendation is as follows

Stephen Goodsall – Local Emergency Management Officer William Wade – Deputy Local Emergency Management Officer Johann Pereira – Deputy Local Emergency Management Officer

## 8. Projects

Lions Park Toilets and Display, Darlington Point is out to tender, closing 25 November 2019. This item will be tabled for consideration at the December Council meeting. We gave extra tendering time due to the nature of the structure being a little more complex.

Darlington Point Change rooms – consideration at Council October meeting to award tender.

Darlington Point entrance signs ordered.

Darlington Point Office - still working with stakeholders on design.

Coleambally Sports Precinct - working on a January release of tenders

Brolga Place Coleambally - the Chamber has put us in touch with a supplier of solar awnings. I met with him on the 25 October 2019, and expect his ideas within a month.

Coleambally Office and Hall - just received initial layout - still to assess.

Swimming Pool, Jerilderie - out to tender closing 25 November 2019, for consideration at December Council meeting.

## 9. Tiddalik Wetlands

Prior to receiving the attached correspondence, I refused the request to allocate man and machinery to cleaning out the wetlands.

Council has budgeted \$10,000 for maintenance of the Tiddalik Wetlands in 2019/20.

As is the right of the public to formally request of Council, I supply the letter of request from Tiddalik Wetland Management Committee for release of approximately \$6,000 to engage an excavator and truck for two days.

I will not be putting forward a recommendation to Council as I have already refused the request verbally, as that was my understanding of Council's last resolution on this matter:

# Plan of Management – Tiddalik Wetlands and Bird Sanctuary 03.16

# **Resolved** on the motion of Councillors Brown and Gilbert that the Tiddalik Wetland maintenance programme be limited to the \$10,000 vote allocated in the 2018/19 budget, and grants be sourced to facilitate a removal of the wetland and return to the originally designed retardation basin.

Additionally, I reviewed the resolutions in relation to Tiddalik Wetlands, and no mention was made of turning off the bore, as such I seek this resolution.

# 10. Murray Darling Association Annual General Meeting and Conference

Very interesting speakers for the entire two days, a highlight was the University of Canberra launching the results of the 2018 Regional Wellbeing Survey. When it is uploaded I will forward to Councillors. It supports what is seen every day, but in a scientific format that we can only hope will be taken into consideration by the Independent Assessment of Economic and Social Impacts in the Basin.

Additionally, I will forward the presentations from all speakers once they are made available.

## 11. RAMJO

On 10 and 11 October I assisted the RAMJO Executive Officer and Chairman in the recruitment of an Office Manager.

#### 12. Swimming Pools

Councillors are aware that lessees were sought for each of the Council swimming pools. The leases are such that lessees are not dependent on the gate fees as part of their remuneration package. Any gate takings are to be returned to Council. Council has the ability to set/amend the fees to encourage pool use and enable the pool as a venue for social activity during these drought times.

As such, I am recommending that Council set the entrance fees to zero.

#### 13. Movements

Wednesday 30 November 2019 – Joint Tourism Trail Initiative – Narrandera Wednesday 30 November 2019 – Health District CEO – Wagga Wagga Tuesday 5 and Wednesday 6 November - RAMJO Board Meeting – Griffith Thursday 7 November – MDA Meeting and AGM – Leeton Tuesday 12 November 2019 – Newell Highway Taskforce Committee Meeting – Forbes

## **SUSTAINABILITY**

N/A

# **STATUTORY COMPLIANCE/POLICY**

N/A

# **FINANCIAL**

N/A

# **INTEGRATED PLANS**

Theme 5: Our Leadership – Looking to our Future

5.1 Demonstrating Transparent Leadership Through Accountability and Community Representation

# RISK MANAGEMENT

N/A

# **CONSULTATION / ENGAGEMENT**

N/A

# **OPTIONS**

N/A

# **ATTACHMENTS**

- 1. Returns of Interest Forms
- 2. Audit and Risk Management Framework for Councils in NSW Snapshot Guide
- 3. Tlddalik Wetlands Letter

#### ITEM WITHOUT NOTICE

#### STRONGER COMMUNITIES FUND -YAMMA HALL UPGRADE

Council Meeting: 29 October 2019
Report Date: 28 October 2019
Author: Finance Manager
File #: SC137/SC80
Approval: General Manager

#### **EXECUTIVE SUMMARY**

Council has previously prioritised Stronger Communities Funding (major projects) for Yamma Hall upgrades, with \$120,000 for the upgrading of the toilets and a further \$40,000 for upgrading of the playground.

#### RECOMMENDATION

That Council undertake upgrading of the toilets and kitchen at Yamma Hall at a proposed cost of \$150,000, with funding to be sourced from the Stronger Communities Fund for \$120,000 and Development Contributions Levy Reserve for \$30,000.

#### BACKGROUND

Yamma Hall Committee originally requested funds for the playground upgrade through the Stronger Communities Fund grants.

The previous Jerilderie Shire Council had listed the upgrading for the Yamma Hall toilets as a priority for the proposed funding opportunities that were to be provided.

Council officers provided estimate of costs for the project, which was then approved by the Panel when assessing the priority projects.

# **OFFICER COMMENT**

Council officers suggest that whilst undertaking major refurbishment works on the toilets, consideration should be given to updating the kitchen and providing air conditioning to that area of the hall.

Quotes have been sourced for the toilet upgrade works from some 3 contractors, with only one of those prices falling inside the \$120,000 budget for the toilet upgrade, at \$107,345.46.

Quotes have been sourced for the kitchen upgrade, including demolition works, new kitchen, oven and range hood, air conditioner and new hot water service, which amounts to approximately \$40,000.

There will be a requirement for Council staff to undertake clean up and rubbish removal, together with some landscaping of the area.

Whilst the total amount for these works exceeds the budget allowed within the Stronger Communities Funding, the remaining funds could be sourced from the Developer Contributions Levies currently held by Council.

The proposed works program for public facilities to be funded through S7.12 levies lists Yamma Hall Upgrade as high priority works.

# **SUSTAINABILITY**

## STATUTORY COMPLIANCE/POLICY

The provision of quotations meets the requirements of Council's Procurement Policy.

#### **FINANCIAL**

Proposed costs of upgrading the toilets and kitchen at Yamma Hall be funded from Stronger Communities Funds for \$120,000 and a further \$30,000 from the Section 7.12 Development Contribution Levies held in reserves.

#### **INTEGRATED PLANS**

Community Strategic Plan

- 3.1 Responsible, sustainable asset management
- 3.2 Infrastructure (Council buildings and facilities) which meets community and public safety needs
- 3.3 Providing the community with open space to be active

#### **CONSULTATION / ENGAGEMENT**

Management Group, Council and community.

#### **OPTIONS**

- 1. As per the recommendation;
- 2. Upgrade the Yamma Hall toilets only.

#### **ATTACHMENTS**

NIL

#### **David Garth Maxwell** Ву

In respect of the period from 1 July 2018 to 30 June 2019

Lewalllaxull Signature
15/7/16 Date

A Real Property	
Address of each parcel of real property in which I had an interest at any time during the return period.	Nature of interest
9A Charleville Road, Wagga Wagga	Part owner

B Sources of income				
1. Sources of income I received from an occupation at any time during the return period.				
Description of occupation	ion Description of office held Name under which partnersh conducted			
Chartered Accountant & Local Government Consultant	t & Partner DG & AB Maxwel Coalface Softwar Solutions Coalface Training			
Sources of income I received from a trust during the return period				
Nil				
3. Sources of other income I re	eceived at any time during the ret	turn period.		
Dividends received from lis (below Reg 189 (3) threshold	ted public company shareh	oldings		

C Gifts	
Description of each gift I received at any time during the return	Name and address of donor
period	
Nil (not required – Reg 184(2))	

D Contributions to Travel		× = =
Name and address of each person who made any financial contribution to any travel undertaken by me at any time during the return period	Dates on which travel was undertaken	Name of Territories and States of the Commonwealth and any overseas countries in which travel was undertaken
DG & AB Maxwell	Throughout financial year in course of professional duties (Reg 185(2)(c))	NSW, SA

E Interests and positions in corporations				
Name and address of each corporation in which I had an interest or held a position at any time during the return period		Description of position (if any)	Description of principal objects of corporation (except in case of public company)	
Coalface Software & Training Solutions Pty Ltd	Shareholder	Director	Provision of software & training services to local government	
Listed Public Companies	Below Reg 186(3) threshold.			

F. Were you a property developer or a close associate of a property developer on the return date?

G Positions in trade unions and professional or business associations		
Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at any time during the return period.		
Nil		

#### H Debts

Name and address of each person to whom I was liable to pay any debt at any time during the return period.

Nil

#### Dispositions of property

1. Particulars of each disposition of real property by me at any time during the return period whereby I retained, either wholly or in part, the use and benefit of the property or the right to reacquire the property at a later time.

#### Nil

2. Particulars of each disposition of property to a person by any other person under arrangements made by me, being dispositions made at any time during the return period, whereby I obtained, either wholly or in part, the use and benefit of the property.

Nil

## J Discretionary disclosures

The partnership DG & AB Maxwell received sitting fees, some of which contained a travelling component, for my services as a member of the Audit Committees of Carrathool Shire Council, Greater Hume Council, Murrumbidgee Council, Riverina Water County Council and Snowy Valleys Council (part year).

*as at			OR
*in respect of the period from 3		6)19	Ĺ
[designated person's signature]			
15 7 19 [date]			
* means delete whichever is inapplica	ble.		
A. Real Property			
Street address of each parcel of reinterest at the return date/at any til		ı	lature of interest
Nil			
P. Courses of lands	Design		
Sources of income     Sources of income I reasonably commencing on the first day after Sources of income I received from	the return date and ending or	n the foll	owing 30 June.
Description of occupation  Account ant	Name and address of emplo description of office held (if applicable)	yer or N	
	Griffith Aboria	inal	
	Medical Service	3	
	Griffith Aborie Medical Service Griffith		
<ol><li>Sources of income I reasonably the first day after the return date a Sources of income I received from</li></ol>	nd ending on the following 30		period commencing on
Name and address of settlor		d addre	ss of trustee
lî M			

3 Sources of other income I reason day after the return date and endi Sources of other income I receive identify the person from whom, or	ing on the following ed at any time since	30 June. 30 June I <i>Includ</i>	de description sufficient to
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, 11 11			
C. Gifts			
Description of each gift I received 30 June	at any time since	Name and add	ress of donor
Nr			
D. Contributions to travel			
Name and address of each	Dates on which tra	evel was	Name of States, Territories
person who made any financial or	undertaken	IVEI Was	of the Commonwealth and
other contribution to any travel undertaken by me at any time			overseas countries in
since 30 June			which travel was undertaken
Murrambibosec	30/6/18		UZM
<b>"</b>	15/2/19		1/1 2 N
Council	21/6/19		
E. Interests and positions in cor			A CONTRACTOR DIVINIS
Name and address of each		Description of	Description of principal
corporation in which I had an	(if any)		objects (if any) of
interest or held a position at the return date/at any time since 30			corporation (except in case of listed company)
June			or listed company)
Burge Industries	Pipertoc	Director	Accounting
Griffith	Owner.		Services
F. Were you a property develope return date? (Y/N)	r or a close assoc	iate of a prope	rty developer on the
No			
G. Positions in trade unions and	professional or b	usiness associ	ations
Name of each trade union and each	ch professional or	Description of p	
business association in which I he (whether remunerated or not) at th	d any position		
any time since 30 June	e return daterat		
Nil			
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п.	178	bts

Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June

17/1

# I. Dispositions of property

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

Nil

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property

Wil

# J. Discretionary disclosures

Griffith Aboriginal Medical Service purchases services from Murrumbidgee Council. Service is Community Transport.

By PHILLIP LESLIE WELLS

*as at	e19		_ OR
*in respect of the period from 1		ine 2019	
[designated person's signature]			
10-07.2019			
10 - 07. 2019 [date]	<del></del> -		
* means delete whichever is inapplical	ble.		
A. Real Property			
Street address of each parcel of reinterest at the return date/at any tir		I had an	Nature of interest
36 Carrington Street, Darlington Point 43 Darlington Street, Darlington Point 43 Hay Road, Darlington Point 2 Campbell Street, Darlington Point			Owner Owner Owner Owner
B. Sources of income			
Sources of income I reasonably commencing on the first day after Sources of income I received from	the return date and	ending on the fo	ollowing 30 June.
Description of occupation	Name and address description of office applicable)		Name under which partnership conducted (if applicable)
Real Estate Agent	Owner - Wells Property Sales, 36 Carrington Street, Darlington Point		
Casual Bar Attendant 6 DeMamiel Street, Darlington Point			
2. Sources of income I reasonably the first day after the return date a Sources of income I received from	nd ending on the fo	llowing 30 June.	
Name and address of settlor		Name and addr	ess of trustee
NIL			

3 Sources of other income I reason day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following at any time since	30 June. 30 June <i>[Includ</i>	e description sufficient to
Rental Income from properties ow	ned by me:		
43 Darlington Street, Darlington Po 43 Hay Road, Darlington Point 2 Campbell Street, Darlington Poin			
Councillor Fees-Murrumbidgee Cou	uncil		
C. Gifts			
Description of each gift I received a 30 June	at any time since	Name and addr	ess of donor
NIL			
D. Contributions to travel			
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor	porations		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	,	Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property develope return date? (Y/N)	er or a close asso	ciate of a prope	rty developer on the
YES			
G. Positions in trade unions and	l professional or b	usiness assoc	iations
Name of each trade union and each business association in which I hel (whether remunerated or not) at the any time since 30 June	ld any position	Description of p	osition
NIL			

H. Debts
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June
NIL
I. Dispositions of property
<ol> <li>Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time</li> </ol>
NIL
2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property
NIL

J. Discretionary disclosures

NIL

By CR PATRICK JOHN BROWN				
as at[return da	ntel	_ OR		
in respect of the period from 1.	July 2018 to 30 June 2019			
[designated person's signature]				
[designated person's signature]  23-1 July 2619  [date]				
[date]				
A. Real Property				
Street address of each parcel of reinterest at the return date/at any time		Nature of interest		
5 CORELLA STREET, COLEAMBALLY		RESIDENCE		
B. Sources of income				
1. Sources of income I reasonably	expect to receive from an occupa	tion in the period		
commencing on the first day after Sources of income I received from	an occupation at any time since 3	0 June		
Description of occupation	Name and address of employer of description of office held (if applicable)			
CONTRACTOR				
2. Sources of income I reasonably the first day after the return date a Sources of income I received from	nd ending on the following 30 June			
Name and address of settlor  Name and address of trustee				
NIL				
3 Sources of other income I reason day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following 30 June. If at any time since 30 June [ <i>Inclu</i> e	de description sufficient to		
I AM ENTITLED TO SOME DRAWINGS				

C. Gifts					
Description of each gift I received at any time since 30 June		Name and address of donor			
NIL					
D. Contributions to travel					
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken		
NIL					
E. Interests and positions in cor	porations	7 - X			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)		
NIL					
F. Were you a property develope return date? (Y/N)	er or a close assoc	ciate of a prope	rty developer on the		
NO					
G. Positions in trade unions and	professional or h	usiness associ	ations		
G. Positions in trade unions and professional or business associations  Name of each trade union and each professional or business association and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June  Description of position position and professional or business associations					
NIL					
H. Debts					
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June					
NIL					
I. Dispositions of property					
1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time					
NIL					

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of
the property
NIL
J. Discretionary disclosures
NIL

By CR RUTH ELIZABETH	WIOT WILL		
as at			OR
[return dat	te]		
in respect of the period from 1 J	July 2018 to 30 Ju	ne 2019	
R.E. Mikae.	<u> </u>		
[designated person's signature]			
Sth July 2019 [date]			
[date]			
			متعلق التعلق المارات
A. Real Property			
Street address of each parcel of re	al property in which	l had an	Nature of interest
interest at the return date/at any tin			
"Condamine" Jerilderie			Part owner
73 Jerilderie Street, Jerilderie 2716			Owner
20 Eureka Street, Richmond 3121			Part owner
38 Lydia Street, Brunswick 3056			Part owner
67 Silver Street Marrickville 2204			Part owner
268 Park Street North Fitzroy 3068			Part owner
B. Sources of income			
1. Sources of income I reasonably commencing on the first day after t Sources of income I received from	the return date and	ending on the fo	ollowing 30 June.
Description of occupation		of employer or	Name under which partnership conducted (if
	applicable)		applicable)
NIL			
2. Sources of income I reasonably the first day after the return date ar Sources of income I received from	nd ending on the fo	llowing 30 June	e period commencing on
Name and address of settlor	Name and address of trustee		
McRAE SERVICE TRUST  BEFARI PTY LTD			
3 Sources of other income I reason day after the return date and ending Sources of other income I received identify the person from whom, or a	ng on the following 3 If at any time since 3	30 June. 30 June <i>[Includ</i>	e description sufficient to
NIL			

C. Gifts					
		Name and addr	lame and address of donor		
30 June					
NIL					
D. Contributions to travel					
Name and address of each	Dates on which tra	vel was	Name of States, Territories		
person who made any financial or	undertaken		of the Commonwealth and		
other contribution to any travel			overseas countries in		
undertaken by me at any time			which travel was		
since 30 June			undertaken		
NIL					
E. Interests and positions in cor	porations				
Name and address of each			Description of principal		
corporation in which I had an	(if any)	position (if any)	objects (if any) of		
interest or held a position at the			corporation (except in case		
return date/at any time since 30 June			of listed company)		
Jurie					
NIL					
IVIL					
F. Were you a property develope	r or a close assoc	iate of a prope	rty developer on the		
return date? (Y/N)	. 01 4 0,000 40000	nate of a prope	ity developer on the		
NO					
G. Positions in trade unions and					
Name of each trade union and eac		Description of p	osition		
business association in which I hel					
(whether remunerated or not) at the any time since 30 June	e return date/at				
any time since 30 June					
NIL					
			The state of the s		
H. Debts					
Name and address of each person	to whom I was liab	le to pay any de	bt at the return date/at any		
time since 30 June					
The second secon		*			
MORTGAGES ON PROPERTIES:					
67 SILVER STREET, MARRICKVILLE NSW 2204					
268 PARK STREET, NORTH FITZRO			THE PLANT		
			*		

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

NIL

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property

NIL

J. Discretionary disclosures

STREETSCAPE COMMITTEE-PECUNIARY INTEREST

By CR ROBERT JOHN CURPHEY					
as at			OR		
	return date]				
in respect of the period fr	om 1 July 2018 to	30 June 2019			
107/h			*		
[designated person's signature	rel				
10 1					
23/7/2019		* * * * * * * * * * * * * * * * * * * *			
l [daje]		40 = 40			
0					
A. Real Property					
Street address of each pare			Nature of interest		
interest at the return date/a	t any time since 30	June			
25 DEMAMIEL STREET, DARLI	INGTON POINT NSW	2706 NSW 2706	OWNER OWNER		
23A, 23B, 23C ROSS STREET, 23 DEMAMIEL STREET, DARLI	INGTON POINT NSW	2706	OWNER		
9 WYANGAN AVENUE, GRIFFI			OWNER		
B. Sources of income					
Sources of income I reacommencing on the first da	sonably expect to re	eceive from an occupat	ion in the period		
Sources of income I receive	ed from an occupati	ion at any time since 30	) June		
Description of occupation	Name and address		Name under which		
	description of office	e held (if applicable)	partnership conducted (if applicable)		
MILKMAN	25 DEMAMIEL STREE	T, DARLINGTON POINT	RJ & J CURPHEY		
FIREWOOD CUTTER		ET, DARLINGTON POINT	<del></del>		
2. Sources of income I reas the first day after the return					
Sources of income I receive		e 30 June			
Name and address of settlor Name and address of trustee			rustee		
NIL					
3 Sources of other income	I reasonably expect	t to receive in the period	d commencing on the first		
day after the return date and ending on the following 30 June.  Sources of other income I received at any time since 30 June [Include description sufficient to					
identify the person from whom, or the circumstances in which, that income was received]					
RENTAL FROM PROPERTIES:					
23A, 23B, 23C ROSS STREET, DARLINGTON POINT NSW 2706					
23 DEMAMIEL STREET, DARLINGTON POINT NSW 2706					
9 WYANGAN AVENUE, GRIFFITH NSW 2680 COUNCILLOR FEES-MURRUMBIDGEE COUNCIL, 21 CARRINGTON STREET, DARLINGTON POINT					

C. Gifts			
Description of each gift I re since 30 June	ceived at any time	Name and address of	donor
NIL			
D. Contributions to travel			
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra	avel was undertaken	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions	in corporations		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June		Description of position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property de return date? (Y/N)	eveloper or a clos	e associate of a prope	rty developer on the
NO			
G. Positions in trade unio	ns and profession	nal or business associ	iations
G. Positions in trade unions and professional or business associations  Name of each trade union and each professional or business association and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30  June			
NIL	a. N. A.		
H. Debts			
Name and address of each time since 30 June	person to whom I	was liable to pay any de	bt at the return date/at any
NIL			
I. Dispositions of property			
Particulars of each disposition property) at any time since and benefit of the property o	30 June as a result	of which I retained, eith	treet address of the affected ner wholly or in part, the use ater time
NIL			

2. Particulars of each disposition of made by me (including the street addition since 30 June, as a result of withe property	dress of the affected	property), being dis	positions made at any
NIL			
J. Discretionary disclosures			
NIL	я		

By CR ANGELINA (GAILA)	SWITH	
as at		OR
[return da	ite]	
in respect of the period from 1	July 2018 to 30 June 2019	
N		
[designater person's signature]		
23/7/2019		
[date]		
A. Real Property		
Street address of each parcel of re		Nature of interest
interest at the return date/at any til	me since 30 June	
17-19 POWELL STREET, JERILDERIE		50% OWNER
21-23 POWELL STREET, JERILDERIE		50% OWNER
B. Sources of income		
Sources of income I reasonably	expect to receive from an occup	ation in the period
commencing on the first day after Sources of income I received from	the return date and ending on the	following 30 June.
Description of occupation	Name and address of employer	
	description of office held (if applicable)	partnership conducted (if applicable)
B & B OPERATOR	SELF EMPLOYED	
TOURISM OPERATOR	SELF EMPLOYED	
SMALL BUSINESS OPERATOR	SELF EMPLOYED	he nevied commencing on
2. Sources of income I reasonably the first day after the return date a		
Sources of income I received from	a trust since 30 June	
Name and address of settlor	Name and ad	dress of trustee
NIL		
3 Sources of other income I reaso	nably expect to receive in the peri	od commencing on the first
day after the return date and endir Sources of other income I received	ng on the following 30 June.	
identify the person from whom, or	the circumstances in which, that i	ncome was received]
DEDT LUIMANI CEDVICEC COMMONIA	VEALTH BANK SLIDEDANNI IATION	

C. Gifts				
Description of each gift I received at any time since 30 June		Name and address of donor		
NIL				
D. Contributions to travel				
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken	
NIL				
E. Interests and positions in cor	porations			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June			Description of principal objects (if any) of corporation (except in case of listed company)	
IAG	SHARES		INSURANCE	
F. Were you a property develope return date? (Y/N)	er or a close assoc	iate of a prope	rty developer on the	
NO				
G. Positions in trade unions and	professional or b	usiness associ	ations	
Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June				
NIL				
H. Debts				
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June				
NIL				
I. Dispositions of property				
1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time				
NIL				

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property
NIL
J. Discretionary disclosures
NIL

By FAITH BRYCE			
*as at		OR	
[return da	te]		
*in respect of the period from 1	July 2018 to 30 June 2019		
lath Breo			
[designated person's signature]			
22-7-19			
[outo]			
* means delete whichever is inapplical	ole.		
A. Real Property			
Street address of each parcel of reinterest at the return date/at any tir		Nature of interest	
30 JERILDERIE STREET, JERILDERIE	NSW 2716		
3 MUNDOORA MEWS 25 POWELL STREET	FAMILY HOME		
B. Sources of income			
1. Sources of income I reasonably commencing on the first day after the state of th	expect to receive from an occupa	ation in the period	
Sources of income I received from	an occupation at any time since 3	30 June	
Description of occupation	Name and address of employer of description of office held (if applicable)		
POSTAL DELIVERY	JERILDERIE LPO	Kancindatas	
2. Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of income I received from a trust since 30 June			
Name and address of settlor			
NIL			
3 Sources of other income I reasonably expect to receive in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of other income I received at any time since 30 June [Include description sufficient to			
identify the person from whom, or the circumstances in which, that income was received]			
NIL			

C. Gifts				
Description of each gift I received at any time since 30 June		Name and address of donor		
NIL	4			
D. Contributions to travel		2.31		
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken	
NIL				
E. Interests and positions in cor	porations			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June		Description of position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)	
JERILDERIE INDEPENDENT LIVING UNITS		DIRECTOR	VOLUNTARY	
F. Were you a property developer or a close associate of a property developer on the return date? (Y/N)				
NO				
G. Positions in trade unions and	professional or b	usiness associ	iations	
Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June		Description of position		
NIL				
H. Debts				
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June				
NIL				
I. Dispositions of property				
1. Particulars of each disposition of property) at any time since 30 June and benefit of the property or the ri	as a result of which	h I retained, eith	ner wholly or in part, the use	
NIL				

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any
time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of
the property
NIL NIL
J. Discretionary disclosures
NIL NIL

CR ROBERT HASTINGS BLACK

Ву

as at Cont freturn da	Lad		OR
in respect of the period from 1 July 2018 to 30 June 2019  [designated person's signature]  [date]			
A. Real Property			
Street address of each parcel of reinterest at the return date/at any tir		ad an	Nature of interest
FARM 69 JIMMY CULL ROAD, COLEAMBALLY FARM 536 KYOLA ROAD, COLEAMBALLY FARM 655 MARTIN BELL ROAD, COLEAMBALLY FARM 656 MARTIN BELL ROAD, COLEAMBALLY FARM 657 MARTIN BELL ROAD, COLEAMBALLY FARM 4004 KOOK ROAD, COLEAMBALLY FARM 34, EULO ROAD, COLEAMBALLY			OWNER OWNER OWNER OWNER OWNER OWNER OWNER HUSBAND OF OWNER
B. Sources of income			
Sources of income I reasonably	expect to receive from	an occupati	on in the period
commencing on the first day after			
Sources of income I received from			
Description of occupation	Name and address of e description of office hel applicable)	ld (if	name under which partnership conducted (if applicable)
FARMER COUNCILLOR	R & S BLACK, FARM 536 ROAD, COLEAMBALLY MURRUMBIDGEE COUNCI	IL	SELF EMPLOYED  COUNCILLOR
	21 CARRINGTON STREET DARLINGTON POINT	,	
2. Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of income I received from a trust since 30 June			
Name and address of settlor Name and address of trustee			ess of trustee
GRAINCORP INGREDION OLAM, QUEENSLAND COTTON		E COVE, SYDI	NEY
3 Sources of other income I reasonably expect to receive in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of other income I received at any time since 30 June [Include description sufficient to identify the person from whom, or the circumstances in which, that income was received]			
NIL			

C. Gifts			
Description of each gift I received	at any time since	Name and addr	ess of donor
30 June	1.0		
			- 11-
NIL			
		Y	
D. Contributions to travel			
Name and address of each	Dates on which tra	vel was	Name of States, Territories
person who made any financial or	undertaken		of the Commonwealth and
other contribution to any travel			overseas countries in
undertaken by me at any time			which travel was
since 30 June			undertaken
	1	· *	
NIL			
A THE RESERVE OF THE PARTY OF T			
E. Interests and positions in cor	porations		
Name and address of each		Description of	Description of principal
corporation in which I had an	(if any)	position (if any)	objects (if any) of
interest or held a position at the			corporation (except in case
return date/at any time since 30			of listed company)
June			
NIL			
F. Were you a property develope	er or a close assoc	ciate of a prope	rty developer on the
return date? (Y/N)			
NO			
NO			
G. Positions in trade unions and	professional or b	ueinose associ	ations
Name of each trade union and each			
business association in which I hel		Description of p	osition
(whether remunerated or not) at th			
any time since 30 June	c return date/at		
COLEAMBALLY COMMUNITY CLUB		MEMBER	
COLEAMBALLY FOOTBALL & NETBALL	CLUB	MEMBER	
COLEAMBALLY WATER SKI CLUB		MEMBER	
H. Debts			
Name and address of each person	to whom I was liah	le to pay any de	ebt at the return date/at any
time since 30 June			
NIL			
		120	
I. Dispositions of property			
1. Particulars of each disposition of real property by me (including the street address of the affected			
property) at any time since 30 June as a result of which I retained, either wholly or in part, the use			
and benefit of the property or the ri			
NIL			

2. Particulars of each disposition of property to a panade by me (including the street address of the af	person by any other person under arrangements fected property), being dispositions made at any
time since 30 June, as a result of which I obtained	d, either wholly or in part, the use and benefit of
the property	
NIL	
J. Discretionary disclosures	
NIL	

By CR CHRISTINE ANNE CHIRGWIN				
		0.0		
as at	atel	OR		
	in respect of the period from 1 July 2018 to 30 June 2019			
[designated persons signature]				
23. July 19 [date]				
A. Real Property				
Street address of each parcel of reinterest at the return date/at any ti		Nature of interest		
45 SANDPIPER STREET, COLEAMBALLY		OWNER		
B. Sources of income				
commencing on the first day after	y expect to receive from an occupat the return date and ending on the for an occupation at any time since 30	ollowing 30 June.		
Description of occupation	Name and address of employer or description of office held (if applicable)			
ADMINISTRATIVE ASSISTANT	COLEAMBALLY IRRIGATION CO- OPERATIVE LTD, 7 BROLGA PLACE, COLEAMBALLY	EMPLOYEE		
COUNCILLOR	MURRUMBIDGEE COUNCIL	COUNCILLOR		
2. Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of income I received from a trust since 30 June				
Name and address of settlor	Name and add	ress of trustee		
NIL				
3 Sources of other income I reasonably expect to receive in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of other income I received at any time since 30 June [Include description sufficient to identify the person from whom, or the circumstances in which, that income was received]				
NIL				

C. Gifts				
Description of each gift I received a 30 June	at any time since	Name and address of donor		
NIL				
D. Contributions to travel				
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	ivel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken	
NIL				
E. Interests and positions in cor	porations			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)	
NIL				
F. Were you a property develope return date? (Y/N)	r or a close assoc	ciate of a prope	rty developer on the	
NO				
G. Positions in trade unions and	professional or b	usiness associ	ations	
Name of each trade union and eac business association in which I held (whether remunerated or not) at the any time since 30 June	h professional or divided	Description of position		
COLEAMBALLY COMMUNITY CLUB		MEMBER		
CAN-ASSIST		MEMBER		
RURAL FIRE SERVICE		MEMBER		
H. Debts				
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June				
NIL				
I. Dispositions of property				
1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time				
NIL	The Unit	173.00	3111	

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property

NIL

J. Discretionary disclosures

MEMBER OF THE COLEAMBALLY LAKE COMMITTEE
MEMBER OF THE COLEAMBALLY CHAMBER OF COMMERCE

By GAVIN MICHAEL GILBER	RT		
*as at			OR
[return da	te]		
*in respect of the period from 1  [designated person's signature]  23.7.19  [date]  * means delete whichever is inapplical		ne 2019	
A. Real Property			
Street address of each parcel of reinterest at the return date/at any tir	eal property in which I	I had an	Nature of interest
7 BOYD STREET, DARLINGTON POINT			OWNER-RESIDENCE AND BUSINESS
B. Sources of income			
<ol> <li>Sources of income I reasonably commencing on the first day after the Sources of income I received from</li> </ol>	the return date and e	nding on the fo	ollowing 30 June.
Description of occupation	Name and address of description of office applicable)	of employer or held (if	
MECHANICAL REPAIRS COUNCILLOR	G GILBERT, RIVERSID SERVICES MURRUMBIDGEE COU		GAVIN & TAMARA GILBERT
2. Sources of income I reasonably the first day after the return date at Sources of income I received from	nd ending on the follo	owing 30 June.	e period commencing on
Name and address of settlor	N	lame and addr	ess of trustee
NIL			
3 Sources of other income I reason day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following 30 d at any time since 30	) June. ) June <i>[Include</i>	e description sufficient to
NIL			

C. Gifts			
Description of each gift I received 30 June	at any time since	Name and addr	ess of donor
NIL		· ·	
D. Contributions to travel			
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	avel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			± 1
E. Interests and positions in cor	porations		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property develope return date? (Y/N)	er or a close assoc	ciate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	usiness associ	ations
Name of each trade union and each professional or business associations  business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June			
DARLINGTON POINT CLUB		MEMBER	
GRIFFITH LEAGUES CLUB		MEMBER	
H. Debts	attended to the		
Name and address of each person time since 30 June	to whom I was liab	ole to pay any de	bt at the return date/at any
NIL			
I. Dispositions of property			The second second
1. Particulars of each disposition of property) at any time since 30 June and benefit of the property or the ri	e as a result of which	ch I retained, eith	ner wholly or in part, the use
NIL			

made by me (incluitime since 30 June	ach disposition of p ding the street add e, as a result of wh	ress of the af	fected pro	perty), be	eing dispo	ositions	made	at any
the property NIL	e e		*		4			
J. Discretionary	disclosures							8
NIL								

[full name of designated pe			
*as at			OR
[return da	ate]		_
*in respect of the period from 3.  [designated person's signature]  [date]  * means delete whichever is inapplicate	<u> </u>	2019	
A. Real Property			
Street address of each parcel of reinterest at the return date/at any time		I had an	Nature of interest
NIL			
B. Sources of income			
1. Sources of income I reasonably commencing on the first day after Sources of income I received from	the return date and e	ending on the fo	ollowing 30 June.
Description of occupation	Name and address description of office applicable)	of employer or held (if	
OPERATIONS MANAGER	MURRUMBIDGEE 35 JERILDERIE ST JERILDERIE NSV	REET	N/A
2. Sources of income I reasonably the first day after the return date a Sources of income I received from	nd ending on the foll	lowing 30 June.	period commencing on
Name and address of settlor		Name and addr	ess of trustee
NIL			

3 Sources of other income I reaso day after the return date and ending Sources of other income I receive identify the person from whom, or	ng on the following d at any time since	30 June. 30 June [Includ	le description sufficient to
NIL			
C. Gifts			
Description of each gift I received 30 June	at any time since	Name and addr	ess of donor
NIL			
D. Contributions to travel			
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	avel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor	porations		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property develope return date? (Y/N)	er or a close assoc	ciate of a prope	rty developer on the
NO			
G. Positions in trade unions and	nrofessional or h	uleinase associ	ations
Name of each trade union and each business association in which I hel (whether remunerated or not) at the any time since 30 June	ch professional or did any position	Description of p	
NIL		*	

H. Debts
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June
NIL
I. Dispositions of property
1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time
NIL
2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property
NIL
J. Discretionary disclosures
NIL

By William Wade [full name of designated pe	erson]		
*as at			OR
*in respect of the period from 1  [designated person's signature]  [date]  * means delete whichever is inapplical	[date]	2019 [date]	
A. Real Property			
Street address of each parcel of re interest at the return date/at any tir		had an	Nature of interest
24 Burley Street Griffith NSW 26	680		Owner
B. Sources of income			
<ol> <li>Sources of income I reasonably commencing on the first day after t Sources of income I received from</li> </ol>	the return date and end	ding on the fo	llowing 30 June.
Description of occupation	Name and address of description of office he applicable)	eld (if	Name under which partnership conducted (if applicable)
NIL			
Sources of income I reasonably first day after the return date and e Sources of income I received from	ending on the following		period commencing on the
Name and address of settlor		me and addre	ess of trustee
NIL			

3 Sources of other income I reaso day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following and at any time since	30 June. 30 June <i>[Include</i>	e description sufficient to
NIL			
C. Gifts			<del></del>
Description of each gift I received	at any time since	Name and addr	ess of donor
30 June	at any amountour	Tarrio aria adar	
NIL			
D. Contributions to travel			
Name and address of each persor who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	avel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor		-	12
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)
NIL		ya.	
F. Were you a property develope return date? (Y/N)	er or a close assoc	iate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	usiness associ	ations
Name of each trade union and each business association in which I he (whether remunerated or not) at the any time since 30 June	ld any position	Description of p	osition
NIL			

H. Debts
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June
NIL
I. Dispositions of property
<ol> <li>Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time</li> </ol>
NIL
2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property
NIL
J. Discretionary disclosures
NILWW

By Susan Elizabeth Mito	hell	
as at	ı date]	OR
in respect of the period from	1 July 2018 to 30 June 2019	
SueMutchell [designated person's signature]		
5/9/19 [date]	<del></del>	
A. Real Property		
	f real property in which I had an time since 30 June	Nature of interest
45 HAY ROAD, DARLINGTON POIN	T NSW 2706	50% SHARE WITH PW MITCHELL
41 BARWIDGEE BVD, DARLINGTON POINT NSW 2706 LOT 5, DP 869939, DARLINGTON POINT NSW 2706 LOT 153, DP 750908, DARLINGTON POINT NSW 2706		OWNER OWNER OWNER
B. Sources of income		
commencing on the first day aft	ably expect to receive from an oc er the return date and ending on om an occupation at any time sin	the following 30 June.
Description of occupation	Name and address of employ description of office held (if applicable)	ver or Name under which partnership conducted (if applicable)
CORPORATE & COMMUNITY SERVICES MANAGER	MURRUMBIDGEE COUNCIL 21 CARRINGTON STREET DARLINGTON POINT NSW 270	16
2. Sources of income I reasona the first day after the return date Sources of income I received fr	bly expect to receive from a trust e and ending on the following 30 om a trust since 30 June	in the period commencing on June.
Name and address of settlor	Name and	l address of trustee
NIL		
day after the return date and er Sources of other income I recei	isonably expect to receive in the adding on the following 30 June. ved at any time since 30 June [/ or the circumstances in which, the control of the contro	nclude description sufficient to
Rental Income		
<ul> <li>41 BARWIDGEE BVD, DARLING</li> <li>LOT 5, DP 869939, DARLINGTO</li> <li>LOT 153, DP 750908, DARLING</li> </ul>	ON POINT NSW 2706	
201 100) Dr. 700000 Dr. MCLING		

C. Gifts			
Description of each gift I received at any time since 30 June		Name and addr	ess of donor
NIL			
D. Contributions to travel		hi	
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor	porations		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)
BIDGEE BULK PTY LTD 45 HAY ROAD DARLINGTON POINT NSW 2706		DIRECTOR	TRANSPORT
F. Were you a property develope return date? (Y/N)	er or a close assoc	iate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	usiness associ	ations
Name of each trade union and each business association in which I hele (whether remunerated or not) at the any time since 30 June	d any position	Description of p	osition
UNITED SERVICES UNION		MEMBER	
H. Debts			
Name and address of each person time since 30 June	to whom I was liab	ole to pay any de	ebt at the return date/at any
BIDGEE BULK PTY LTD 45 HAY ROAD DARLINGTON POINT NSW 2706			
I. Dispositions of property			
<ol> <li>Particulars of each disposition of property) at any time since 30 June and benefit of the property or the ri</li> </ol>	e as a result of which	ch I retained, eith	ner wholly or in part, the use
NIL			

#### Susan Elizabeth Mitchell

<ol><li>Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of</li></ol>
the property
NIL
J. Discretionary disclosures
NIL

By VICKI HELEN SUTTON				
as at	atel	_ OR		
in respect of the period from 1				
[designated person's signature]				
1 · 7 · 19 [daté]				
[date]				
A. Real Property				
Street address of each parcel of reinterest at the return date/at any til		Nature of interest		
86 COREEN STREET, JERILDERIE NS	W 2716	JOINT OWNER		
3 BUNYOLA BOULEVARD, JERILDERIE	NSW 2716	JOINT OWNER		
B. Sources of income				
commencing on the first day after	y expect to receive from an occupa the return date and ending on the f an occupation at any time since 3	following 30 June.		
Description of occupation	Name and address of employer o description of office held (if applicable)			
FINANCE MANAGER	MURRUMBIDGEE COUNCIL			
2. Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.  Sources of income I received from a trust since 30 June				
Name and address of settlor Name and address of trustee				
NIL				
day after the return date and endir Sources of other income I received	nably expect to receive in the perions on the following 30 June. If at any time since 30 June [Include the circumstances in which, that in	de description sufficient to		
COMMONWEALTH BANK DIVIDENDS RENTAL FROM 86 COREEN ST, JERIL				

C. Gifts			
Description of each gift I received	at any time since	Name and addr	ess of donor
30 June			
NIL			
D. Contributions to travel			
Name and address of each	Dates on which tra	ivel was	Name of States, Territories
person who made any financial or			of the Commonwealth and
other contribution to any travel			overseas countries in
undertaken by me at any time			which travel was
since 30 June			undertaken
NIL			
	<u> </u>		
E. Interests and positions in cor			
Name and address of each	Nature of interest		Description of principal
corporation in which I had an	(if any)	position (if any)	objects (if any) of
interest or held a position at the			corporation (except in case
return date/at any time since 30			of listed company)
June			
NIL			
F. Were you a property develope return date? (Y/N)	er or a close assoc	ciate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	usinose sessei	ations
Name of each trade union and each			
business association in which I hel		Description of p	osition
(whether remunerated or not) at the			
any time since 30 June	e returri date/at		
arry time since 30 June			
NIL			
H. Debts		THE R. P. LEWIS CO., LANSING, MICH.	
Name and address of each person	to whom I was liab	le to pay any de	bt at the return date/at any
time since 30 June			
COMMONWEALTH BANK			

I. Dispositions of property	
1. Particulars of each disposition of real property by me (includin property) at any time since 30 June as a result of which I retained and benefit of the property or the right to re-acquire the property	ed, either wholly or in part, the use
NIL	
2. Particulars of each disposition of property to a person by any made by me (including the street address of the affected proper time since 30 June, as a result of which I obtained, either wholl the property	ty), being dispositions made at any
NIL	
J. Discretionary disclosures	
NIL	

By SUSAN LEE APPLEYA	AKU		
as at		OR	
[return da	ate]		
in respect of the period from 1	July 2018 to 17 April 2019		
sleff el			
[designated person's signature]			
Date: 17 July 2019			
A. Real Property			
Street address of each parcel of reinterest at the return date/at any time		Nature of interest	
409 HARFLEUR STREET, DENILIQUIN	OWNER		
1A BUNDOORA AVENUE, JERILDERIE NSW 2716 LESSEE			
B. Sources of income			
commencing on the first day after	y expect to receive from an occupa the return date and ending on the f an occupation at any time since 30	ollowing 30 June.	
Description of occupation	Name and address of employer or description of office held (if applicable)		
MANAGER PLANNING & ENVIRONMENT			
	expect to receive from a trust in the nd ending on the following 30 June a a trust since 30 June		
Name and address of settlor	Name and add	ress of trustee	
NIL			
day after the return date and endir Sources of other income I received	nably expect to receive in the periong on the following 30 June. It at any time since 30 June [Include the circumstances in which, that include the circumstances in which, that include the circumstances in which, that includes the circumstances in which, the circumstances in which, the circumstances in which, the circumstances in the perion of the circumstances in	le description sufficient to	

<u></u>			
NIL			
C. Gifts			
Description of each gift I received	at any time since	Name and addr	ess of donor
30 June			
NIL			
D. Contributions to travel		-	
Name and address of each	Dates on which tra	ıvel was	Name of States, Territories
person who made any financial or	undertaken		of the Commonwealth and overseas countries in
other contribution to any travel undertaken by me at any time			which travel was
since 30 June			undertaken
NIL			
E. Interests and positions in cor	norations		
Name and address of each	Nature of interest	Description of	Description of principal
corporation in which I had an	(if any)	position (if any)	objects (if any) of
interest or held a position at the	( )		corporation (except in case
return date/at any time since 30			of listed company)
June			
NITI			
NIL			
F. Were you a property develope	er or a close asso	ciate of a prope	rty developer on the
return date? (Y/N)			
YES – DE FACTO GARY BAFFSKY DEVI	ELEODMENT ADDLICA	TTON EOD 64 1EE	DILINEDIE CTDEET
JERILDERIE	ELECPMENT APPLICA	(IION I OK 04 JER	ALDENIE STREET,
DETERMINED IN PERIOD. DA52-17			
INTEREST DEFINED ON APPLICATI			
G. Positions in trade unions and		Description of p	
Name of each trade union and each business association in which I help		Description of p	OOSITION
(whether remunerated or not) at th			
any time since 30 June			
NIL			
H. Debts			
Name and address of each person to whom I was liable to pay any debt at the return date/at any			
time since 30 June			
NITI			
NIL			

. Dispos	itions	of pro	perty
----------	--------	--------	-------

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

NIL

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property

NIL

#### J. Discretionary disclosures

DEFACTO, GARY NATHAN BAFFSKY, DIRECTOR OF CORANG PTY LTD, OWNS 64 JERILDERIE STREET, JERILDERIE, WHICH IS BEING DEVELOPED DA 15-13/14 – WORKSHOP ADDITIONS.

PETER CHUDEK

Ву

as at		OR
[return	date]	
[designated person's signature]  [date]		9
A. Real Property		
Street address of each parcel of interest at the return date/at any		n Nature of interest
87 MONBULK-SEVILLE ROAD, WAN	OWNERSHIP	
B. Sources of income		
Sources of income I reasonal commencing on the first day after Sources of income I received from Description of occupation	er the return date and ending m an occupation at any time	on the following 30 June. since 30 June loyer or Name under which
ASSISTANT GENERAL MANAGER	applicable)  MURRUMBIDGEE COUNCIL 21 CARRINGTON STREET DARLINGTON POINT 2706	applicable)
Sources of income I reasonable     the first day after the return date     Sources of income I received fro	and ending on the following	ust in the period commencing on 30 June.
Name and address of settlor	Name a	and address of trustee
NIL		*
day after the return date and end	ding on the following 30 June led at any time since 30 June	[Include description sufficient to
87 MONBULK-SEVILLE ROAD, WANDIN EAST VIC 3139	REN	ITAL INCOME

C. Gifts			
Description of each gift I received 30 June	at any time since	Name and addr	ess of donor
NIL			
D. Contributions to travel			
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	evel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor	porations	w. = =_	
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	1 '	Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property develope return date? (Y/N)	er or a close asso	ciate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	ousiness assoc	iations
Name of each trade union and each business association in which I he (whether remunerated or not) at the any time since 30 June	ch professional or d any position	Description of p	
NIL			
H. Debts			
Name and address of each persor time since 30 June	to whom I was liak	ole to pay any de	ebt at the return date/at any
WESTPAC COMMONWEALTH BANK/CREDIT CO-	OP		
I. Dispositions of property			
Particulars of each disposition of property) at any time since 30 June and benefit of the property or the results.	e as a result of which	ch I retained, eitl	ner wholly or in part, the use
NIL			

<ol><li>Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any</li></ol>
time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of
the property
NIL
J. Discretionary disclosures
NIL

By RODNEY JOHN SCARC	E			
*as at			OR	
[return da	ate]			
*in respect of the period from 1	July 2018 to 30 Ju	une 2019		
[designated person's signature]				
8 July 2019.				
* means delete whichever is inapplica	ble.			
A. Real Property				
Street address of each parcel of reinterest at the return date/at any time		l had an	Nature of interest	
NIL				
B. Sources of income				
1. Sources of income I reasonably commencing on the first day after Sources of income I received from	the return date and	ending on the fo	ollowing 30 June.	
Description of occupation		of employer or	Name under which partnership conducted (if applicable)	
NIL .				
2. Sources of income I reasonably the first day after the return date a Sources of income I received from	nd ending on the fo	llowing 30 June.		
Name and address of settlor Name and address of trustee			ess of trustee	
Dorothy Thelma Scarce 1 Bryan Street Adergrove QLD 4740		Dorothy Thelma Scarce 1 Bryan Street Adergrove QLD 4740		
		Jack Cook (dec	eased estate 1986)	

3 Sources of other income I reaso day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following d at any time since	30 June. 30 June [ <i>Includ</i>	e description sufficient to
NIL	the circumstances	iii wiiicii, triat iiid	come was received
C. Gifts			
Description of each gift I received a 30 June	at any time since	Name and addr	ress of donor
NIL			
D. Contributions to travel		Total Inches	
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which tra undertaken	avel was	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
NIL			
E. Interests and positions in cor	porations		STATE OF THE PARTY OF
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	Description of position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)
NIL			
F. Were you a property develope return date? (Y/N)	er or a close asso	ciate of a prope	rty developer on the
NO			
G. Positions in trade unions and	professional or b	usiness associ	iations
Name of each trade union and each business association in which I hel (whether remunerated or not) at the any time since 30 June	ch professional or dany position	Description of p	
NIL			

#### H. Debts

Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June

NIL

#### I. Dispositions of property

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

NIL

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property

NIL

J. Discretionary disclosures

NIL

Ву	STEPHEN GOOD	SALL		
	[full name of designated p	erson]		
*as at	06/09/2019		OF	1
	[return d	ate]		-
*in respe	ct of the period from	1 July 2018 to 30 .	lune 2019	
- 54	L hardl			
laesigne	nted person's signature]			
	06/09/2019 [date]	-		
* means de	elete whichever is inapplica	able.		
A. Real Pr				
	ress of each parcel of re the return date/at any ti		n I had an	Nature of interest
26 Brooks	s Crescent Darlington	Point NSW 2706		Residence
B. Source	s of income			
commenci	s of income I reasonably	the return date and	ending on the fo	ollowing 30 June.
	f income I received from		-7	-
Description	of occupation	description of office applicable)		Name under which partnership conducted (if applicable)
A dissi	do O !!		<b>5</b>	Nil
Iviurrumbi	dgee Council	21 Carrington St Point NSW 2706	Darlington	
2. Sources	of income I reasonably	expect to receive fr	om a trust in the	period commencing on the
	ter the return date and e income I received from			
	address of settlor	a trust since 30 Jul	Name and addr	ess of trustee
ranio and	addition of Settlo		rame and add	GOO OF HUOLOG
Nil				

3 Sources of other income I reaso day after the return date and endi	ng on the following	30 June.	3	
Sources of other income I receive identify the person from whom, or	d at any time since the circumstances	30 June [Include in which, that inc	e description sufficient to come was received	
Nil				
C. Gifts				
Description of each gift I received at any time since 30 June		Name and address of donor		
	·			
D. Contributions to travel				
Name and address of each persor who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken	
	,			
E. Interests and positions in cor	1			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)	
Nil				
F. Were you a property develope return date? (Y/N)	er or a close assoc	iate of a prope	rty developer on the	
N				
G. Positions in trade unions and	professional or b	usiness associ	ations	
Name of each trade union and each business association in which I hele (whether remunerated or not) at the any time since 30 June	d any position	Description of p	osition	
United Services Union		member		

H. Debts
Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June
NAB, 322 Banna Ave Griffith NSW 2680
I. Dispositions of property
<ol> <li>Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time</li> </ol>
NII
2 Destination of each dispersition of expendents a second by the second by
<ol><li>Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June, as a result of which I obtained, either wholly or in part, the use and benefit of the property</li></ol>
Nil
J. Discretionary disclosures
Nit

BY BEN NASH			
as at			OR
[return da			
in respect of the period from 1	July 2018 to 30 Ju	ne 2019	
B			
[designated person's signature]			
23/8/2019. [date]			
A. Real Property			
Street address of each parcel of real property in which I had an interest at the return date/at any time since 30 June		I had an	Nature of interest
117 NOWRANIE STREET, JERILDERIE NSW 2716			OWNER
B. Sources of income			
1. Sources of income I reasonably commencing on the first day after Sources of income I received from	the return date and	ending on the fo	ollowing 30 June.
Description of occupation	Name and address of employer or description of office held (if		
DEVELOPMENT OFFICER	MURRUMBIDGEE COUNCIL 35 JERILDERIE STREET JERILDERIE		
2. Sources of income I reasonably the first day after the return date a Sources of income I received from	and ending on the fol	lowing 30 June.	
		Name and addr	ess of trustee
NIL			
3 Sources of other income I reaso day after the return date and endir Sources of other income I received identify the person from whom, or	ng on the following 3 d at any time since 3	30 June. 30 June [ <i>Include</i>	e description sufficient to
NIL			

C. Gifts				
Description of each gift I received at any time since 30 June		Name and address of donor		
NIL				
D. Contributions to travel				
Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken		Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken	
E. Interests and positions in cor	porations	Albert St		
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)		Description of principal objects (if any) of corporation (except in case of listed company)	
NIL				
F. Were you a property develope return date? (Y/N)	er or a close asso	ciate of a prope	rty developer on the	
NO				
G. Positions in trade unions and	professional or b	ousiness associ	iations	
Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June		Description of position		
JERILDERIE NEWSAGENCY		PART OWNER		
H. Debts	1000		Salah Barana	
Name and address of each person time since 30 June	to whom I was liab	ole to pay any de	bt at the return date/at any	
ANZ BANK JERILDERIE STREET, JERIL	DERIE 2716			
I. Dispositions of property				
<ol> <li>Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time</li> </ol>				
NIL				

2. Particulars of each disposition of property to a permade by me (including the street address of the affectime since 30 June, as a result of which I obtained, the property	ected property), being dispositions made at any
NIL	
J. Discretionary disclosures	
NIL	

# A NEW RISK MANAGEMENT AND INTERNAL AUDIT FRAMEWORK for local councils in NSW

#### **Snapshot Guide**

September 2019



#### A NEW RISK MANAGEMENT AND INTERNAL AUDIT FRAMEWORK FOR LOCAL COUNCILS IN NSW – SNAPSHOT GUIDE

2019

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## A NEW RISK MANAGEMENT AND INTERNAL AUDIT FRAMEWORK FOR LOCAL GOVERNMENT IN NSW - Snapshot Guide

#### **Purpose**

This summary guide provides a 'snapshot' of the mandatory internal audit and risk management framework that is being proposed for NSW councils.

For a full understanding of the proposed framework, please refer to the discussion paper, *A new risk management and internal audit framework for local councils in NSW*, which can be found at www.olg.nsw.gov.au.

#### Introduction

In 2016, the NSW Government made it a requirement under the *Local Government Act* 1993 ('Local Government Act') that each council have an Audit, Risk and Improvement Committee. This requirement is likely to take effect from March 2021. Councils are also required to proactively manage any risks they face under the new guiding principles of the Act.

The Government is consulting on the proposed regulatory framework that will support the operation of these committees, and the establishment of a risk management framework and internal audit function in each council.

There will be nine core requirements that councils will be required to comply with when establishing their Audit, Risk and Improvement Committees, risk management framework and internal audit function.

These requirements are based on international standards and the experience of Australian and NSW Government public sector agencies who have already implemented risk management and internal audit.

There are also components of the proposed framework that are designed to reflect the unique needs and structure of NSW councils.

The framework will apply to councils, county councils and joint organisations.

#### **Have Your Say**

The NSW Government would like to know what you think of the framework being proposed.

Submissions may be made in writing by **31 December 2019** to the following addresses.

**Post:** Locked Bag 3015 NOWRA NSW 2541 **Email:** olg@olg.nsw.gov.au

Key questions you may wish to consider when providing your feedback include:

- will the proposed framework achieve the outcomes sought?
- what challenges do you see for your council when implementing the proposed framework?
- does the proposed framework include all important elements of an effective internal audit and risk framework?
- is there anything you don't like about the proposed framework?
- can you suggest any improvements to the proposed framework?

#### Proposed regulatory framework

The NSW Government's objective is to ensure that:

- → each council in NSW has an independent Audit, Risk and Improvement Committee that adds value to the council
- each council in NSW has a robust risk management framework in place that accurately identifies and mitigates the risks facing the council and its operations
- each council in NSW has an effective internal audit function that provides independent assurance that the council is functioning effectively and the internal controls the council has put into place to manage risk are working, and
- councils comply with minimum standards for these mechanisms that are based on internationally accepted standards and good practice.

The proposed statutory framework will consist of the following three elements:

#### 1. Current provisions in the Local Government Act

#### Section 428A

Section 428A (when proclaimed) will require each council to establish an Audit, Risk and Improvement Committee to continuously review and provide independent advice to the general manager and the governing body of council about:

- whether the council is complying with all necessary legislation
- the adequacy and effectiveness of the council's risk management framework, fraud and corruption prevention activities, financial management processes, and the council's financial position and performance
- the council's governance arrangements

- the achievement of the goals set out in the council's community strategic plan, delivery program, operational plan and other strategies
- how the council delivers local services and how to improve the council's performance of its functions more generally
- the collection of performance measurement data by the council, and
- any other matters prescribed by the *Local Government (General) Regulation 2005* (i.e. internal audit).

#### Section 428B

Section 428B (when proclaimed) will also allow a council to establish a joint Audit, Risk and Improvement Committee with another council/s including through joint or regional organisations of councils.

#### Guiding principles and roles and responsibilities

Amendments made to the Local Government Act in 2016 prescribed new guiding principles for councils and updated the prescribed roles and responsibilities of the governing body (section 223) and general manager (section 335). These amendments will operate to support the work of Audit, Risk and Improvement Committees and provide for the future establishment of a risk management and internal audit function in each council.

These guiding principles and roles and responsibilities have already commenced.

#### 2. New regulations

The operation of sections 428A and 428B will be supported by new regulations in the *Local Government (General) Regulation 2005*.

These will prescribe the requirements that councils are to comply with when appointing their Audit, Risk and Improvement Committee and establishing their risk management framework and internal audit function.

The regulations will also provide for a model internal audit charter and model terms of reference for Audit, Risk and Improvement

Committees which all councils must adopt and comply with.

#### 3. New Guidelines

New guidelines will be issued setting out the core requirements that each council's Audit, Risk and Improvement Committee, risk management framework and internal audit function must comply with.

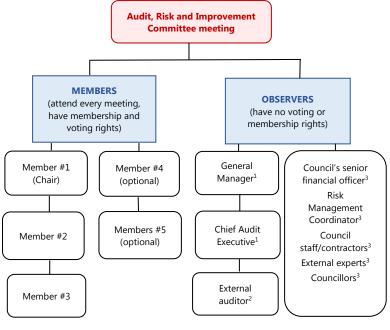
These core requirements are detailed below.

#### **Core requirement 1:**

## Appoint an independent Audit, Risk and Improvement Committee

- Each council is to have an independent Audit, Risk and Improvement Committee that reviews all the matters prescribed in section 428A of the Local Government Act
- The Audit, Risk and Improvement
   Committee is to operate according to
   terms of reference, based on a model
   terms of reference, and approved by the
   governing body of the council after
   endorsement by the Committee
- The Audit, Risk and Improvement
   Committee is to comprise of three to five
   independent members who are
   prequalified via the NSW Government's
   Prequalification Scheme: Audit and Risk
   Committee Independent Chairs and
   Members
- Audit, Risk and Improvement Committee members and the Chair are to serve a three to five-year term. A member's term cannot exceed eight years and the Chair's term cannot exceed five years
- The Audit, Risk and Improvement Committee is to meet quarterly, with the ability to hold extra meetings if required. A council's general manager and Chief Audit

- Executive (see below) should attend except where excluded by the Committee
- Audit, Risk and Improvement Committee members are to comply with the council's code of conduct and the conduct requirements of the NSW Government's Prequalification Scheme: Audit and Risk Committee Independent Chairs and Members
- Disputes between the general manager and/or the Chief Audit Executive are to be resolved by the Audit, Risk and Improvement Committee. Disputes with the Committee are to be resolved by the governing body of the council
- The Audit, Risk and Improvement
   Committee is to provide an annual
   assurance report to the governing body of
   the council and be assessed by an external
   party at least once each council term as
   part of council's quality assurance and
   improvement program
- The general manager is to nominate a council employee/s to provide secretariat support to the Audit, Risk and Improvement Committee. Minutes are to be recorded for all committee meetings



<sup>&</sup>lt;sup>1</sup> Attends each meeting except where excluded by the Committee

<sup>&</sup>lt;sup>2</sup> Open invitation to attend every meeting as an independent advisor <sup>3</sup> When invited by the Committee to attend/give information

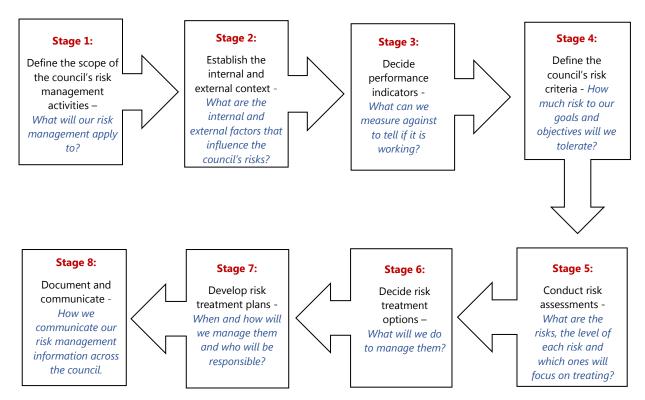
#### **Core requirement 2:**

## Establish a risk management framework consistent with the current Australian risk management standards

- Each council is to establish a risk management framework that is consistent with current Australian standards for risk management
- The governing body of the council is to ensure that council is sufficiently resourced to implement an appropriate and effective risk management framework
- Each council's risk management framework is to include the implementation of a risk management policy, risk management plan and risk management process (see below). This includes deciding the council's risk criteria and how risk that falls outside tolerance levels will be treated

- Each council is to fully integrate its risk management framework within all of council's decision-making, operational and integrated planning and reporting processes
- Each council is to formally assign responsibilities for risk management to the general manager, senior managers and other council staff and ensure accountability
- Each council is to ensure its risk management framework is regularly monitored and reviewed
- The Audit, Risk and Improvement Committee and the council's internal audit function are to provide independent assurance of risk management activities
- The general manager is to publish in the council's annual report an attestation certificate indicating whether the council has complied with the risk management requirements

#### Stages of a council's risk management process



#### **Core requirement 3:**

## Establish an internal audit function mandated by an Internal Audit Charter

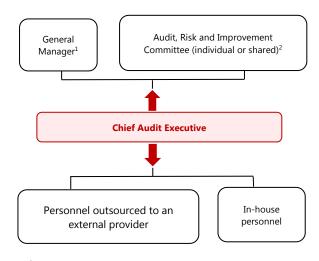
- Each council is to establish an internal audit function
- The governing body is to ensure that the council's internal audit function is sufficiently resourced to carry out its work
- The governing body of the council is to assign administrative responsibility for internal audit to the general manager and include this in their employment contract and performance reviews
- The Chief Audit Executive is to develop an Internal Audit Charter, based on a model charter, which will guide how internal audit is conducted by the council. The Charter is to be approved by the governing body of the council after endorsement by the Audit, Risk and Improvement Committee

#### **Core requirement 4:**

## Appoint internal audit personnel and establish reporting lines

- The general manager is to appoint a Chief Audit Executive to oversee the council's internal audit activities in consultation with the Audit, Risk and Improvement Committee
- The Chief Audit Executive is to report functionally to the Audit, Risk and Improvement Committee and administratively to the general manager and attend all committee meetings

 The general manager is to ensure that, if required, the council has adequate internal audit personnel to support the Chief Audit Executive. Councils will be able to appoint in-house internal audit personnel or completely or partially outsource their internal audit function to an external provider



<sup>&</sup>lt;sup>1</sup> reports administratively (day-to-day processes and resources)

#### **Core requirement 5:**

## Develop an agreed internal audit work program

- four-year strategic plan to guide the council's longer term internal audits in consultation with the governing body, general manager and senior managers. The strategic plan is to be approved by the Audit, Risk and Improvement Committee
- The Chief Audit Executive is to develop an annual risk-based internal audit work plan, based on the strategic plan, to guide the council's internal audits each year. The work plan is to be developed in consultation with the governing body, general manager and senior managers and approved by the Audit, Risk and Improvement Committee

<sup>&</sup>lt;sup>2</sup> reports functionally (strategic direction, accountability)

 The Chief Audit Executive is to ensure performance against the annual and strategic plans can be assessed

#### **Core requirement 6:**

#### How to perform and report internal audits

- The Chief Audit Executive is to ensure that council's internal audits are performed in accordance with the IPPF and current Australian risk management standards (where applicable), and approved by the Audit, Risk and Improvement Committee
- The Chief Audit Executive is to develop policies and procedures to guide the operation of the internal audit function, including the performance of internal audits
- The Chief Audit Executive is to report internal audit findings and recommendations to the Audit, Risk and Improvement Committee. Each finding is to have a recommended remedial action and a response from the relevant senior manager/s
- All internal audit documentation is to remain the property of, and can be accessed by, the audited council, including where internal audit services are performed by an external provider. It can also be accessed by the Audit Risk and Improvement Committee, external auditor and governing body of the council (by resolution)

#### **Core requirement 7:**

### Undertake ongoing monitoring and reporting

 The Audit, Risk and Improvement Committee is to be advised at each quarterly meeting of the internal audits

- undertaken and progress made implementing corrective actions
- The governing body of the council is to be advised after each quarterly meeting of the Audit, Risk and Improvement Committee of the internal audits undertaken and the progress made implementing corrective actions
- The Audit, Risk and Improvement Committee can raise any concerns with the governing body of the council at any time through the Chair

#### **Core requirement 8:**

## Establish a quality assurance and improvement program

- The Chief Audit Executive is to establish a quality assurance and improvement program which includes ongoing monitoring and periodic self-assessments, an annual review and strategic external review at least once each council term
- The general manager is to publish in the council's annual report an annual attestation certificate indicating whether the council has complied with the core requirements for the Audit, Risk and Improvement Committee and the internal audit function

Quality assurance and improvement program

#### Ongoing monitoring and selfassessment by the Chief Audit

Executive

#### Annual review

- Annual internal audit review to Committee by the Chief Audit Executive
- Annual assurance report to the governing body by the Audit, Risk and Improvement Committee
  - Annual Attestation Certificate - by the general manager

#### 4-year strategic review to the Committee and governing body by

external

assessor

#### **Core requirement 9:**

## Councils can establish shared internal audit arrangements

- A council can share all or part of its internal audit function with another council/s by either establishing an independent shared arrangement with another council/s of its choosing, or utilising an internal audit function established by a joint or regional organisation of councils that is shared by member councils
- The core requirements that apply to standalone internal audit functions will also apply to shared internal audit functions, with specified exceptions that reflect the unique structure of shared arrangements
- The general manager of each council in any shared arrangement must sign a 'Shared Internal Audit Arrangement' that describes the agreed arrangements

#### Implementation timeline

The transitional arrangements built into the Local Government Act mean that the requirement to have an Audit, Risk and Improvement Committee will not come into force until six months after the next ordinary elections in September 2020 at the earliest. Councils will therefore have until March 2021 to establish their committees.

It is proposed that councils will then have a further 18 months, until December 2022, to establish their internal audit function and risk management framework (guided by the Audit, Risk and Improvement Committee).

As these functions are bedded down and greater time and resources become available to the Audit, Risk and Improvement Committee and the council, the role of the committee is to broaden to comply with the

remaining requirements of sections 428A of the Local Government Act.

Full compliance with section 428A of the Local Government Act will be expected by 2026.

Councils with established Audit, Risk and Improvement Committees and mature risk management and internal audit functions will be encouraged to comply sooner.

#### → By March 2021

Audit, Risk and Improvement Committee established and appointed (core requirement 1 or 9 for shared arrangements)

#### → By December 2022

Risk management framework developed, including appointment of a Risk Management Coordinator (core requirement 2)

Internal audit function established, including employment of a Chief Audit Executive and personnel (core requirements 3-4 or 9 for shared arrangements)

#### $\rightarrow$ By 2024

Risk management framework fully implemented throughout council and operating in compliance with regulatory requirements (core requirement 2)

Internal audit function fully implemented by the council and operating in compliance with regulatory requirements (core requirements 5-8)

#### → **By 2026**

Audit, Risk and Improvement Committee's role expanded to include compliance, fraud control, financial management, governance, integrated planning and reporting, service reviews, performance measurement data and performance improvement in compliance with section 428A of the Local Government Act.





Darlington Point, 2706

8 October 2019

Mr John Scarse General Manager, Murrumbidgee Council

#### Re: Tiddalik Wetland maintenance

Dear John;

Members of Tiddalik Wetland Management Committee have commenced a program to control cumbungi in the wetland area. A portion of the area has been successfully burnt off, but for safety reasons mechanical means of removal will be preferable to deal with the remaining growth.

In order to carry out this work we are requesting that a portion of funds Council has allocated for the wetland be released for us to meet this cost. This has been estimated at \$6000, being for excavator and truck for two days.

Yours

Mona Finley

Chair, Tiddalik Wetland Management Committee.