2018-2022

DRAFT

Operational Programme & Delivery Plan



Murrumbidgee
COUNCIL

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Message by Mayor and General Manager

Strategic planning is a critical role undertaken by Local Government, in conjunction with its communities, in order to ensure we have robust planning for our future and create an inclusive, sustainable community and Local Government Area (LGA). In accordance with the intention of the NSW Government Integrated Planning and Reporting (IP&R) Framework to integrate various Council plans with the community's strategic objectives and aspirations, Murrumbidgee Council, like many NSW Councils, is delivering a combined Delivery Program 2018-2022 and Operational Plan for the 2018-19 reporting year.

Through our recent consultation, we know that our community want to see some changes that would make our LGA even better. This Delivery Program and Operational Plan outlines the functions of each of Council's service areas, provides financial estimates for the four-year period, and includes a detailed budget for the operational activities to be undertaken. In addition to the Community Strategic Plan 2017-2027, the Delivery Program and Operational Plan is also informed by several Council and NSW State Government strategies and plans, and the ongoing community surveys will independently rate the importance and satisfaction of Council's service delivery and performance.

The Plan aims to reflect consultation and define community priorities and aspirations for the future, and set out how individuals, community groups, Council, other organizations and levels of Government will turn that vision into a reality. It is based on the social justice principles of equity, access, participation and rights. It aims to promote equal rights for all by achieving better accessibility and inclusion for all ages and levels of ability.

This strategic document includes:

1. Murrumbidgee Council's Delivery Program 2018-2022, outlining aspects of the Community Strategic Plan under the direct control and responsibility of Council;

2. An Operational Plan 2018-2019 outlining the yearly actions and activities Council will undertake in the financial year to work towards achieving the four-year Delivery Program.

The Plan will be reviewed every four years and, throughout the life of the Plan, we will be listening to our community to ensure that it continues to reflect their long-term aspirations.

Murrumbidgee Council's Strategic Vision

Murrumbidgee Council values creativity and innovation to reliably deliver quality service and facilities to its communities. It does this through traditional principles, forward thinking, providing strong, positive leadership to nurture who we are, where we live and what we have built.

Strategic Integrated Planning and Reporting (IP&R) Framework

Integrated Planning and Reporting is the framework for planning and reporting by Local Governments across New South Wales. The aim is to integrate the various plans of Council with the strategic objectives or aspirations of the community. The key element in the framework is the involvement of the whole of the community in the formulation of the Community Strategic Plan. To ensure Council achieve the community vision in the future, it is necessary it starts embedding various elements of the Community strategic vision into Councils daily planning and service delivery.

The 2012 Integrated Planning and Reporting (IPR) framework requires each local government area to have a community strategic plan under section 402 of the Local Government Act. Each council in NSW must also prepare:

1. A 10-year Community Strategic Plan
2. A 10-year Asset Management Policy, Strategy and Plan
3. A 10-year Long Term Financial Plan
4. A 4-year Workforce Plan
5. A 4-year Delivery Program
6. A 1-year Operational Plan
7. An Annual Report by 30 November each year for the previous financial year, which also shows how Council is progressing with its Delivery Program. . Council is also required to prepare an End of Term Report that outlines how it has implemented the Community Strategic Plan during its term of office.
8. Regular reports will be prepared to measure performance against these. For example, the General Manager is required to report to Council every six months on the progress of the Delivery Program and Operational Plan

This integrated planning and reporting framework (IPR) is designed to deliver the following benefits:

1. Strengthen Council's strategic focus;
2. Align council services, programs and actions to its high level strategy;
3. Improved, integrated planning and reporting processes incorporating the 'Quadruple bottom line' of society/community, environment, economy and governance; and
4. Streamlining reporting processes and reducing duplication.



The principal, and aligned components of the integrated planning and reporting model are:

Community Strategic Plan – Sets out the Community's long term aspirations and is the key reference guiding Council decision making across the Murrumbidgee Council area for the next 10 years. The plan is prepared by Council, after extensive consultation with residents, land owners, visitors, Councillors, Council staff, businesses, community groups and youth. Through consultation, Council identified six strategic areas to be used as its principles in planning for the future. Sub strategies aligned to the Delivery program and Operating Plan cascade down from these six strategic principles. The Plan sets outs the specific strategies, direction, targets and measures necessary for achieving the following outcomes:

- Community
- Environment
- Infrastructure
- Economy
- Leadership

The six strategic principles are balanced across social, environmental, economic and civic leadership areas in recognition of the need for Council to either deliver programs and services directly and/or work in partnership with other organizations, Council's stakeholders and community members to contribute to, and ensure the implementation of the Community Strategic Plan.

Delivery Program – in preparing its Delivery Program, Council considers all available resources and the capacity to deliver services and projects to the Community. It identifies and manages what and how it intends to deliver the community's long- term goals during its term in office (four years) and its priorities.

Operational Plan – The Operational Program is an (annual) sub plan of the Delivery Program detailing Council's budgeted activities for each year of the Delivery Program. The operational Plan supports the Delivery Plan by outlining projects programs and services to be undertaken in the twelve-month period and includes a financial snapshot.

Resourcing Strategy – Consolidates Council's key planning strategies for utilizing Council's resources to meet the community's strategic objectives. The resourcing strategy includes a Long Term Financial Plan (LTFP) which outlines the future financials supporting Council's operations including key elements like rate movements, service levels, major infrastructure, asset replacement, borrowings and cash reserves; the Workforce Management Plan which ensures Council has the right skills to meet and continue to deliver sustainable service delivery into the future; and the Asset Management Plans which provide a clear direction and goal for managing Council's assets and physical infrastructure.



Reporting and Monitoring

Council is required to report periodically to the Murrumbidgee Council community on the progress of the activities undertaken by Council in achieving the strategic objectives of the Community Strategic Plan. Key accountability reporting points are:

1. Council's Annual Report is prepared after the end of the financial year and reports the results, progress and achievements for the year against the Operational Plan and Delivery Program. It also contains Council's audited financial statements.
2. Council's Disability Inclusion Action Plan is annually reviewed.
3. Every four years in alignment with Council's election cycle, the Community Strategic Plan must be reported upon by the outgoing Council and the incoming Council must undertake a review of the Plan. At this time, the Community Strategic Plan has to be rolled forward four years to maintain a minimum long term 10-year strategic focus.
4. Council produces a quarterly report outlining progress against the adopted Operational Plan and measuring the success of the implementation of the Delivery Program for the current year.

How to read the combined Delivery Program and Operational Plan:

This document has a number of sections, each providing varying levels of detail depending on the level of information required. The Delivery Program and Operational Plan have been combined so the strategies, actions and Key Performance Indicators (KPIs), are all located in the same section of the document. The actions are differentiated by their allocated time frames as well as the service area who will deliver the action and each action is aligned back to Councils annual budget.

Delivery Program Actions 2018 – 2022:

An overview of all the actions Council intends to deliver over its current four-year term (2018 – 2022). Actions are listed under the Outcomes and Strategic Goals set in the Community Strategic Plan 2017-2017 section of the document, so you can see how they contribute to the achievement of the community's aspirations identified for the next ten years. In this section you can:

1. see all the actions Council intends to deliver from the Community Strategic Plan for the period from 2018-2022;
2. find out which Council Service Areas will be responsible for delivering the actions; and
3. work out what specific actions will happen under the various CSP strategies and more detail on specific actions.

Delivery Program and Operational Plan Actions 2018 – 2019 by Service Area:

Detailed information about the actions the Council will deliver in the 2018-19 financial year. This section is structured by the Council's Service Areas so you can see what each area does, which actions they are responsible for, and how they plan to deliver them. In this section you can:

1. learn what each Service Area of the Shire does;
2. review the feedback from the community relating to this service;
3. see the four-year actions this Service Area is responsible for, and specific actions it will take in the 2018-19 financial year; and
4. find out the budget allocated to each Service Area and how performance will be measured.

Financing the Delivery Plan 2018 – 2022:

The last sections in this document provides financial modelling for how the Council will fund the actions in the Delivery Plan 2018 – 2022 and maintain a strong, sustainable financial position. It includes detailed financial statements. In this section you can:

1. review the 2018-2019 budget;
2. find out more about how Council raises revenue to support the Delivery Plan; and
3. see the detailed rates and charges information for the 2018-2019 financial year.

Murrumbidgee Council Combined Operational Plan and Delivery Program:

The annual Operational Plan supports the four-year Delivery Program. The Operational Plan identifies the projects programs and activities that Murrumbidgee Council will undertake within the financial year to deliver the objectives identified with the Community Strategic Plan and the strategies within the Delivery Program. The Operational Plan allocates responsibilities for each action; identifies how the effectiveness of the action will be measured and notes the resources available to implement the action and is reviewed and revised annually as part of the four-year life-cycle of the Delivery Program.

The Operational Plan and Delivery Program can be accessed on the Murrumbidgee Council website: www.murrumbidgee.nsw.gov.au

Further information or feedback can be provided via email to: mail@murrumbidgee.nsw.gov.au

STRATEGY 1: COMMUNITY

Community Strategies

The identified key strategies have been grouped into the following five themes that reflect the main themes identified during Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

STRATEGIC THEME 1: OUR COMMUNITY – Who we are **We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values it rural lifestyle as the place to work and live sustainably into the future.**	
STRATEGIES:	
1.1	**Building and Supporting a Diverse Community**
1.2	**Celebrating Cultural Identity**
1.3	**Creating Community Opportunities and Equitable Access to Council Services and Programs**
1.4	**Enhancing Health and Wellbeing**
1.5	**Creating a Safe Community**

STRATEGIC THEME 2: OUR ENVIRONMENT – Where we live **We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.**	
2.1	**Respecting and Protecting our Natural Environment**
2.2	**Exploring and Embracing Sustainable Energy Sources and Practices**
2.3	**Maintaining a Balance in the Natural Environment Between Growth, Development and Environmental Protection**
2.4	**Protecting Waterways and Catchments**
2.5	**Valuing and Conserving our Native Flora and Fauna**

STRATEGIC THEME 3: OUR INFRASTRUCTURE – What we have built **Our Community is well services and connected to effectively planned built, social and community infrastructure which is developed and maintained according to identified community needs and priorities encouraging community connective and partnerships – including transport. communications, road infrastructure and sustainably planned water, energy and waste management.**	
STRATEGIES:	

3.1	Supporting and Developing Responsible, Sustainable Asset Management
3.2	Providing Infrastructure (council buildings and facilities) to Meet Community Needs
3.3	Providing the Community with Open Spaces to be Active
3.4	Maintaining and improving Transport Infrastructure
3.5	Planning and Improving Communications Infrastructure for Better Connectivity

STRATEGIC THEME 4: OUR ECONOMY – Creating our own opportunities

We work with new and existing business and industry to proactively provide regional economic opportunity, development and tourism, creating stability and future growth

STRATEGIES:	
4.1	Supporting Business and Industries Growth, Diversity and Productivity
4.2	Promoting a Regional Economy and Growth
4.3	Promoting Tourism Strategies and Opportunities
4.4	Supporting Community Access to Education, Training and Future Opportunities
4.5	Fostering a Resilient, Vibrant Agricultural Sector

STRATEGIC THEME 5: OUR LEADERSHIP – Looking to our Future

Council's leadership establish effective, relevant representation and relationships ensuring sound outcomes. They operate ethically and

5.1	Demonstrating Transparent Leadership Through Sustainability, Accountability and Community Representation
5.2	Engaging and developing Future Community Leaders
5.3	Investigating Funding, Services and Programs strengthening Councils financial sustainability
5.4	Promoting Council as an 'Employer of Choice' Through Productive, Beneficial Relationships
5.5	Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in Regional Planning and Funding Arenas

COMMUNITY:

We support all members of our Council community. We strive to ensure they feel safe and connected by facilitating equitable access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.

COMMUNITY STRATEGIES & ACTIVITIES

1. Building and supporting a diverse community
2. Protecting and embracing cultural identity and heritage
3. Creating community opportunities and equitable access to council and community services and programs
4. Enhancing health and wellbeing
5. Creating a safe Community

1.1 Building and Supporting a Diverse Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.1.1	Improve and increase community and public transport access and availability options throughout the Council area including services outside our Local Government Area	**Action: 1.1.1.1: Actively liaise and coordinate with public transport providers to ensure improve public transport services** • Initiate 3 meeting with public transport providers annually to better understand community transport needs and issues – 30 June 2019 **Action 1.1.1.2: Undertake analysis of public and/or community transport needs to assist in planning service provision** • Incorporate a community transport analysis into the Community Services Plan to be developed – 30 June 2019	AGM C&C AGM C&C
Strategy 1.1.2	Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs	**Action 1.1.2.1: Partner with organizations to develop a strategy supporting the supply of affordable accessible and adaptable housing** • Initiate discussions with key stakeholders including Waddi Housing Inc. to identify the role Council can play in regards to developing such a strategy – 30 June 2019 **Action 1.1.2.2: Identify suitable land for residential development by other stakeholders**	AGM C&C

Strategy 1.1.3	Foster and provide community opportunity through the performing and visual arts	**Action 1.1.3.1 Identify a program or program of events in partnership with arts and community groups within Murrumbidgee** • Work with stakeholders including Taste Riverina and Destination NSW to identify and cost the potential for a program to be developed – 30 June 2019	AGM C&C
Strategy 1.1.4	Build a culture of respect for diversity and differences	**Action 1.1.4.1 Support programs that celebrate and strengthen multiculturalism in the community** • Work with key stakeholders to identify ways and programs that Council can celebrate and strengthen community diversity and multiculturalism – 30 June 2019 **Action 1.1.4.2 Conduct Australian Citizenship ceremonies in accordance with guidelines set by the Department of Immigration.** • Deliver citizenship ceremonies at all three towns annually – 30 June 2019	AGM C&C AGM C&C

1.2 Protecting and Embracing Cultural Identity and Heritage:

Strategic Activity		Action	Accountable Officer
Strategy 1.2.1	Provide opportunities for our community to showcase their heritage and diversity	**Action 1.2.1.1 Work with key stakeholders to promote and celebrate Murrumbidgee's heritage and diversity** • Promote Harmony Day – 21 March 2019 • Partner with key stakeholders to promoted targeted events and promotions – 30 June 2019 • Promote NAIDOC week – July 2019	AGM C&C
Strategy 1.2.2	Value-add to our historic places and spaces	**Action 1.2.2.1 Create/include Murrumbidgee's heritage assets into Councils asset and risk registers –** June 2019	GM E&I, Mgr Planning, Assets
Strategy 1.2.3	Unique historic stories from across the Council area are celebrated and protected	**Action 1.2.3.1 Partner with key stakeholders to collect and collate Murrumbidgee's unique stories** • Create/identify/incorporate Murrumbidgee's significant indigenous sites and history into Councils Tourism and Heritage documents and planning – 30 June 2020	AGM C&C

1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

Strategic Activity		Action	Accountable Officer
Strategy 1.3.1	Foster current sporting, social, recreational and cultural events and activities increasing participation and inclusion.	**Action 1.3.1 Develop/publish/distribute a yearly calendar of community events using the results of the community services analysis and plan –** 31 January 2019	AGM C&C
		Action 1.3.2 Proactively management Council's social media forums and plants to promote participation, events and activities - 30 June 2019	AGM C&C
		Action 1.3.3 Support planned cultural and wellbeing activities and events in the Murrumbidgee Local Government Area -30 June 2019	AGM C&C
		Action 1.3.4 Consider developing a "Welcome to Murrumbidgee' pack for new residents - 31 December 2018	
		Action 1.3.4 Develop a database of all community services and identify service groups -30 June 2019	AGM C&C
		Action 1.3.5 Create a brochure of all community services groups across the Murrumbidgee Local Government Area -30 June 2019	AGM C&C
		Action 1.3.6 Promote and celebrate national events • Deliver 1 IBW event annually • Deliver 3 Youth events – 1 per town annually	AGM C&C
		Action 1.3.7 Plan activities for Murrumbidgee's ageing population	

		• Deliver Seniors Week annually – 4 – 15 April 2019 • Maintain respite, meals on wheels, home modifications and community transport services- 30 June 2019 **Action 1.3.8 Support existing service providers to present activities and social initiatives for senior residents** • Initiate 4 meetings with target service providers annually – January 2019 • Initiate 4 meetings with community transport service providers – January 2019 **Action 1.3.9 Promote a published calendar of events specifically for senior residents** – 31 January 2019	AGM C&C AGM C&C Com Team Com Team AMG C&C & Com Team
Strategy 1.3.2	Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities.	**1.3.2.1 Develop new events to attract those with interests in special areas** • Continue to meet with stakeholders to source 'special interest' opportunities, events -30 June 2019	ED&CD Mgr
Strategy 1.3.3	Provide opportunities for the towns to interact more to ensure a greater sense of connectedness including fostering, supporting and recognizing volunteers and their organizations within the community	**Action 1.3.3.1 Promote recognition of volunteers and diversity in the community** • Promote volunteer organizations and the benefits of volunteering on Councils social media platforms-30 June 2019 **Action 1.3.3.2 Strengthen an awards program for volunteers in Councils current events schedule** • Partner with the community to deliver the following awards in all towns: • Australia Day – 26 January 2019	AGM C&C

		Action 1.3.3.3 Host an annual volunteer information session in partnership with community and sporting groups • Partner with local sporting and volunteer groups and run three volunteer sessions – one per town-30 June 2019 • Insert 2 articles on volunteering in community newsletter – 30 June 2019 **Action 1.3.3.4 Encourage and support aged care facilities across Murrumbidgee and/or encourage private enterprise development of a retirement facility** -30 June 2019	GM AGM C&C AGM C&C GM & ED&CD Mgr

Strategy 1.3.4	Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities	**Action 1.3.4.1 Establish, manage and promote membership of a Youth Council(s)** • Investigate the establishment of youth councils in Murrumbidgee – 30 June 2019 **Action 1.3.4.2 Partner with other organizations to deliver more events in Youth and Senior Weeks –** April 2019 **Action 1.3.4.3 Provide support for employment opportunities for people with disabilities through partnerships with relevant organizations** • Initiate meetings with relevant stakeholders to see how Council might work with them – 30 June 2019 **Action 1.3.4.3 Review Council's Disability Inclusion Action Plan** 1. Review and amend Disability Inclusion Action Plan with KPIs – 30 June 2019	AGM C&C AGM C&C AGM C&C AGM C&C
Strategy 1.3.5	Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities	**Action 1.3.5.1 Conduct/host workshops assisting community organizations in fund raising, grant writing, governance and other support activities** • Deliver 3 fund or grant writing workshops for community groups annually- 30 June 2019 • Develop Community Grants policy and guidelines – 31 December 2018	AGM C&C AGM C&C

Strategy 1.3.6	Ensure Murrumbidgee libraries are a cultural, recreational and learning centres of the communities of Murrumbidgee	**Action 1.3.6.1 Partner with Western Riverina Libraries to provide and enhance library services** • Undertake a library user profile review to inform service development and delivery – 31 December 2018 • Implement quarterly customer service review for Murrumbidgee Library users – 30 June 2019 • Partner with Western Riverina Libraries to develop and promote education opportunities in all Murrumbidgee towns using shared resource **Action 1.3.6.2 Identify and pursue grant opportunities** - 30 June 2019	AGM C&C AGM C&C AGM C&C

1.4 Enhancing Health and Wellbeing:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Manage and maintain the amenity of parks, garden and the environs of all Council communities	**Action 1.4.1.1 Review / Develop a parks and gardens Plan including proactive maintenance schedules and budgets** - 30 June 2019	AGM E&I, Ops Eng
Strategy 1.4.2	Ensure that we have access to a broad range of mental health services	**Action 1.4.2.1 Liaise with health service providers at least annually** -30 June 2019 **Action 1.4.2.2 Lobby for increased mental health services in Murrumbidgee Local Government Area** – 30 June 2019 **Action 1.4.2.3 Initiate or attend relevant interagency committees on mental health initiatives and programs –** 30 June 2019	AGM C&C AGM C&C AGM C&C
Strategy 1.4.3	Promote and support health services	**Action 1.4.3.1 Identify key stakeholders and partners involved in supporting and promoting health services across Murrumbidgee –** 30 June 2019	AGM C&C
Strategy 1.4.4	Maintain public health inspection and licensing programs and compliance	**Action 1.4.4.1 Undertake compliance activities in accordance with current public health regulations –** 30 June 2019	EP Mgr
Strategy 1.4.5	Diversify engagement to increase awareness and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities	**Action 1.4.5.1 Council works with education and training organizations to support skills focused groups and training opportunities in the Murrumbidgee Local Government Area** – 30 June 2019	AGM C&C

Strategy 1.4.6	Support the continuity of health services form public and private sector across Murrumbidgee	**Action 1.4.6.1 Ensure we retain our local GP** • Assist GP with Accreditation by providing furniture and fitting upgrades on Council premises and maintaining surgeries and dwellings in all towns – 30 June 2019	AGM C&C
Strategy 1.4.7	Support a community health facility where allied and specialist health service providers can operate an MPS service model	**Action 1.4.7.1 Engage with community service providers and facilitate meetings at least annually** -30 June 2019	AGM C&C
Strategy 1.4.8	Support our community services programs and encourage collaboration and communication linkages between service providers across the region	**Action 1.4.8.1 Proactively engage and promote programs through Councils social media platforms** • Work with other councils and regional providers to identify and support regional community and communication initiatives – 30 June 2021, with annual review. •	ED&CD Mgr
Strategy 1.4.9	Provide support to community funded cultural and wellbeing activities and events across Murrumbidgee	**Action 1.4.9.1 Create a list of community events to publish and promote through Council –** 30 June 2019 • Support the Taste of Coly Festival and Committee – October 2019	AGM C&C AGM C&C

1.5 Creating a Safe Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.5.1	Working with relevant agencies (including police and schools), to maintain and develop existing road safety initiatives within the Council area to keep our children safe	**Action 1.5.1.1 Develop an approved Road Safety Action Plan aligned with Council's Community Strategic Plan –** 30 June 2019 **Action 1.5.1.2 Implement the initiatives identified in the Road Safety Action Plan -** 30 June 2020	AGM E&I, Ops Eng
Strategy 1.5.2	Liaise with local police and State government to increase policy presence and visibility in our area	**Action 1.5.2.1 Engage with Murray and Murumbidgee Local Area Command Police through regular meetings** • Attend regular LAN meetings annually – 30 June 2021, with annual reviews. **Action 1.5.2.2 Partner with Local Policy to raise community awareness about public and traffic safety and other issues impacting on Murrumbidgee's populations –** 30 June 2019 **Action 1.5.2.3 Lobby to maintain timely responses to incidents through regular reporting** • Initiate dialogue with Policy and other service providers regarding statistical reporting across the region – 30 June 2020, with annual review **Action 1.5.2.4 Seek Police presence at key public events -** 30 June 2019	GM GM GM GM
Strategy 1.5.3	Provide adequate street and security lighting in our towns	**Action 1.5.3.1 Review/Develop a town street lighting program and maintenance schedule aligned to the LTFP -** 30 June 2020	AGM E&I, Ops Eng,

Strategy 1.5.4	Council supports, and where appropriate, seeks funding for community safety programs and initiatives	**Action 1.5.4.1 Support the initiatives of Neighborhood Watch and similar organizations and committees –** 30 June 2021 with annual review **Action 1.5.4.2 Consider/review CCTV network in the CDB including applying for grants –** 30 June 2021 with annual review	
Strategy 1.5.5	Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment	**Action 1.5.5.1 Work with relevant organizations to develop activities for young people in the Murrumbidgee Local Government Area** • Investigate capital projects supporting activities in Murrumbidgee towns for young people e.g. aquatic playgrounds – 30 June 2019 **Action 1.5.5.2 Work with local Police Area Command to investigate entertainment and safety initiatives for schools and young people** • Partner with local police to deliver 'Stranger Danger' and 'Traffic Safety' sessions to schools across Murrumbidgee – 30 June 2019	AGM E&I, Ops Eng AGM C&C

STRATEGY 2: ENVIRONMENT

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

COMMUNITY STRATEGIES

1. Protecting existing regional natural environments for future generations

2. Exploring and promoting alternate, sustainable energy sources and practices

3. Maintaining a balance between growth, development and environmental protection

4. Protecting and Managing waterways and catchments

5. Valuing and conserving native flower and fauna

ENVIRONMENT

2.1 Protecting Existing Natural Environments for Future Generations:

Strategic Activity		Action	Accountable Officer
Strategy 2.1.1	Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions	**Action 2.1.1 Develop a waterway tourism plan incorporating education, aquatic recreation and walking opportunities –** 30 June 2020 **Action 2.1.1 Create and support management plans for lakes, rivers across Murrumbidgee** -30 June 2021 **Action 2.1.1 Support the creation of the concept and implementation of the lake at Coleambally –** 30 June 2021, with annual review	ED&CD Mgr GM, AGME&I GM, AGM E&I
Strategy 2.1.2	Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush	**Action 2.1.2.1 Incorporate biodiversity and other walking trails into Councils tourism strategy and promotions** • Investigate grant opportunities for developing walking trails and biodiversity programs-30 June 2019	ED&CD Mgr
Strategy 2.1.3	Foster learning about and celebrate the Council's natural resources	**Action 2.1.3.1 Partner in environment education programs provided by organisations such as Local Land Services and Landcare** • Attend required Landcare and Local Land Service meetings and investigate identified programs – 30 June 2019	AGM E&I, EPMgr,

		Action 2.1.3.2 Collaborate with LLS and community groups to "adopt" areas of bush land that need restoration and regeneration – 30 June 2019	AGME&I, EP Mgr
Strategy 2.1.4	Manage environmental opportunities and challenges – exploring native fish stocking and carp elimination opportunities	**Action 2.1.4.1 Collaborate with local community groups to support envioronmental projects** • Support local volunteers and organisations addressing these challenges through various support including community and other grant applications (where approprirate) – 30 June 2019 **Action 2.1.4.1 Improve knowledge and understanding of the environmental issues facing the Murrumbdigee Local Government Area –** 30 June 2022, with annual review **Action 2.1.4.2 Support the development and implementation of environmental management programs and plans** – 30 June 2022, with annual review	AGM E&I, Ops Eng, P&E Mgr

2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices:

Strategic Activity		Action	Accountable Officer
Strategy 2.2.1	Engage with RAMROC and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting	**Action 2.2.1.1Actively participate in New waste or other initiatives –** 30 June 2022 with annual review	AGM E&I, Ops Eng
Strategy 2.2.2	Continue to encourage investment into solar power and other sustainable energies	**Action 2.2.2.1 Source potential grant funding for energy audits and other sustainable energy projects** -30 June 2022, with annual review **Action 2.2.2.2 Partner with relevant organizations to develop education programs assisting the community in reducing energy consumption and alternative energy practices** -30 June 2021, with annual review **Action 2.2.2.3 Develop a Council energy consumption reduction plan or concep**t – 30 June 2020	AGM E&I, Ops Eng AGM E&I, Ops Eng AGM E&I, Ops Eng
Strategy 2.2.3	Rationalize waste management and recycling priorities in accordance with relevant legislation	**Action 2.2.3.1 Maximize diversion of waste through Councils kerb collection programs** -30 June 2022, with annual review **Action 2.2.3.2 Identify/Provide opportunities for the diversion was from landfill –** 30 June 2020 **Action 2.2.3.3 Investigate landfill management options across the Local Government Area????** • Maintain ongoing management of tips across all	AGM E&I, Ops Eng AGM E&I, Ops Eng AGM E&I, Ops Eng

		three towns in Murrumbidgee -30 June 2022, with annual review **Action 2.2.3.4 Undertake upgrade works at Coleambally and Darlington Point landfills –** 30 June 2019 **Action 2.2.3.5 Implement expansion plan for Darlington Point Landfill site -** -30 June 2020 **Actiono2.2.3.6 Create a rural landfill plan for the Murrumbidgee local government area -** 30 June 2021	AGM E&I, Ops Eng AGM E&I, Ops Eng AGM E&I, Ops Eng
Strategy 2.2.4	Conduct principal certifying authority functions in the local government area	**Action 2.2.4.1 Undertake mandatory inspections as required by legislation and issue construction certificates, complying development certificates, occupation certificate and subdivision certificates -**30 June 2022, with annual review	AGM E&I, EP Mgr

2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

Strategic Activity		Action	Accountable Officer
Strategy 2.3.1	Stimulate the conservation of important heritage assets of Murrumbidgee Council	**Action 2.3.1.1 Identify/incorporate heritage assets into Councils asset management planning and reporting -**30 June 2020	AGM E&I, Ass Mgr
		Action 2.3.1.2 Create/maintain a heritage advisory service – 30 June 2021	AGM E&I, Ass Mgr
		Action 2.3.1.3 Provide a local heritage assistance fund to support the conservation of local heritage items - 30 June 2021	AGM E&I, Ass Mgr
Strategy 2.3.2	Encourage and support sustainable land use, planning and development	**Action 2.3.2.1 undertake periodic review of Council's planning policies and delegations –** 30 June 2020	AGM E&I, P&E Mgr
		Action 2.3.2.2 Utilise and update Council's Section 94A Plan • Plan Complete and Schedule 1 to be reviewed annually with budget – 30 June 2019	AGM E&I, P&E Mgr
		Action 2.3.2.3 Review the Murrumbidgee Development Control Plan and Merge Jerilderie LEP 2012 and Murrumbidgee LEP 2013 – 30 June 2020	AGM E&I, P&E Mgr
		Action 2.3.2.4 Review the Murrumbidgee Town Development Plans for residential and industrial development in Coleambally (2019) and Jerilderie (TBC) – 30 June 2020	AGM E&I, P&E Mgr

		Action 2.3.2.5 Provide a development application pre-lodgment service – 30 June 2019	AGM E&I, P&E Mgr
Strategy 2.3.3	Consider plans for the improvement, beautification and revitalization of Murrumbidgee towns including town entries	**Action 2.3.3.1 Create master plans for each of Murrumbidgee's towns and/or critical areas within the towns** - 30 June 2020 **Action 2.3.3.2 Consider developing working groups to support Council's focus and programs** - 30 June 2022 with annual review	AGM E&I, E&P Mrg, Ops Eng AGM E&I, E&P Mrg, Ops Eng
Strategy 2.3.4	Ensure best practice public and environmental health controls	**Action 2.3.4.1 Review/Implement a food safety program in accordance with the NSW food Authority** – 30 June 2019 **Action 2.3.4.2 Act on complaints received in relation to pollution and public health** - 30 June 2022 with annual review **Action 2.3.4.3 Record and process statistics for management reporting to Council and for compliance** – 30 June 2019 **Action 2.3.4.4 Conduct investigations as requested and required -** 2022 with annual review and reports	AGM E&I, E& Mgr AGM E&I, E&P Mrg, Ops Eng AGM E&I, E&P Mrg, Ops Eng AGM E&I, E&P Mrg, Ops Eng

Strategy 2.3.4	Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community	**Action 2.3.4.1 Undertake regular patrols to encourage a reduction in the numbers of stray or lost animals** - 30 June 2022 with annual review and reporting	AGN E&I, Ops Eng
		Action 2.3.4.2 Develop, implement and continuously improve partnerships and program to rehome impounded animals – 30 June 2022 with annual review and reporting	AGN E&I, Ops Eng
		Action 2.3.4.3 Maintain and operate a compliant facility for keeping companion animal and straying stock - 30 June 2022 with annual review and reporting	AGN E&I, Ops Eng
		Action 2.3.4.4 Regularly record and report on the number of companion animals accommodated at the Pound as per Animal Act Requirements - - 30 June 2022 with annual review and reporting	AGN E&I, Ops Eng

2.5 Protecting and Managing Waterways and Catchments:

Strategic Activity		Action	Accountable Officer
Strategy 2.5.1	Promote responsible water usage particularly in town areas	**Action 2.5.1.1 Finalize draft floodplain risk management study and plans for all Murrumbidgee's towns and/or implement the recommendations -** 30 June 2020	AGM E&I, Ops Eng

2.6 Valuing and Conserving Native Flora and Fauna:

Strategic Activity		Action	Accountable Officer
Strategy 2.6.1	Continue to promote flora and fauna conservation through Councils road network maintenance program	**Action 2.6.1.1 Develop partnerships with State and Federal Authorities around wild animal control -** 30 June 2022 with annual review	AGM E&I, Ops Eng
Strategy 2.6.2	Educate and inform the community on weed management	**Action 2.6.2.1 Promote biosecurity and weed management reduction through Councils weed management program** - **-** 30 June 2022 with annual review **Action 2.6.2.1 Undertake inspections of rural properties to identify the existence of noxious weeks, advise and monitor for weed control** - 30 June 2022 with annual review **Action 2.6.2.3Undertake week infestations inspections on Council and State controlled land (including roads) and implement eradication measures -** 30 June 2022 with annual review	AGM E&I, Ops Eng AGM E&I, Ops Eng AGM E&I, Ops Eng

		Action 2.6.2.4 Effectively manage flood and water management for Murrumbidgee's Local Government Area over the longer term - 30 June 2022 with annual review	AGM E&I, Ops Eng

STRATEGY 3: INFRASTRUCTURE

Our Community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.



COMMUNITY STRATEGIES

1. **R**esponsible, sustainable asset management
2. Infrastructure (Council buildings and facilities) which meets community and public safety needs
3. Providing the Community with open space to be active
4. Maintaining and improving transport infrastructure
5. Ensuring local utilities and communications infrastructure and connectivity meets future needs

INFRASTRUCTURE:

3.1 Responsible, Sustainable Asset Management:

Strategic Activity		Action	Accountable Officer
Strategy 3.1.1	Maintain a comprehensive asset management capability framework	**Action 3.1.1.1 Review Councils asset management framework, policy and plan** – 30 June 2019 **Action 3.1.1.2 Develop integrated registers for each asset class incorporating the 2017 asset management review** - 30 June 2021 – ongoing annual review with contractor's quotations being sought • Consolidate all data for the following assets classes into a consolidated asset management register as part of a staged roll out – 30 June 2022 with annual review and reporting • Identify critical assets in each of these asset classes and incorporate them into the registry – 30 June 2022 with annual review and reporting **Action 3.1.1.3 Incorporate the financial impacts from the 2017 asset management review into Council's LTFP to reflect current and future community needs and priorities** – 30 June 2021 **Action 3.1.1.4 Develop a ten-year maintenance and renewal budget and program (separate to capital works) aligned to the LTFP** - 30 June 2022 – with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord. Fin Mgr AGM E&I, Ops Eng, AGIS&W Coord

		Action 3.1.1.5 Incorporate/develop asset management reporting and monitoring regime – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.1.2	Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets	**Action 3.1.2.1 Integrate community survey and other annual feedback opportunities to improve and review Councils Asset management plan and performance** – 30 June 2019 • Identify measurable KPIs for inclusion in the customer service survey, community strategic plan and other IP&R documents – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord, AGM C&C

3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

Strategic Activity		Action	Accountable Officer
Strategy 3.2.1	Manage and maintain community and sporting build facilities for the benefit of the community	**Action 3.2.1.1 Implement or review facilities maintenance schedules and incorporate into the LTFP** - 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord
		Action 3.2.2.2 Identify/upgrade/develop a proactive maintenance plan for all facilities in a staged approach	
		• Develop a proactive maintenance plan for all facilities in 3 towns including costings and incorporate into the LTFP – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord
		Action 3.2.2.3 Consider undertaking energy audits of all council buildings and facilities	
		• Develop a four-year audit plan encompassing energy audits of all council buildings and facilities - 30 June 2022 with annual review and reports	AGM E&I, Ops Eng, AGIS&W Coord
		• Identify and research alternative, cost effective energy options for council buildings and facilities e.g. solar power - 30 June 2022 with annual review and reports	AGM E&I, Ops Eng, AGIS&W Coord

Strategy 3.2.2	Efficiently manage and maintain Council's building and specific purpose facilities	**Action 3.2.2.1 Develop/implement a programmed maintenance schedules for Councils operational buildings within budget -** 30 June 2021 with annual review and reporting • Implement maintenance, renewal and management plans for all and each of Councils sites and buildings • Undertake maintenance as per annual plan • Complete capital improvements to within business requirements and budget • Deliver Councils street cleaning program in all towns • Develop maintenance plans and works for sale yards, caravan parks • Operate and maintain swimming pools across all three towns as part of Councils maintenance and renewal program and budget	AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.2.3	Efficiently manage and maintain Council's plant and equipment	**Action 3.2.3.1 Optimize the procurement, usage and disposal of Council's plant and equipment within budget** • Review current processes, reporting and monitoring and forms for Councils plant and equipment procurement, maintenance and management at all sites - 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord

		• Deliver Councils street cleaning service across all Murrumbidgee towns - 30 June 2022 with annual review and reporting	
Strategy 3.2.4	Manage public (safety) liability and risks associated with public infrastructure	**Action 3.2.4.1 Review and include all assets in Councils risk register including the identification of critical assets** • Ensure all assets and asset-related risks are reviewed and included in Councils risk register – 30 June 2019 • Identify and incorporate priority or critical risks into Councils risk register – 30 June 2019 • Review develop and implement Council-wide risk reporting and monitoring procedure and format – 30 June 2019 **Action 3.2.4.2 Continue to provide bushfire and emergency protection in partnership with the community and State Government** • Develop transparent reporting and monitoring of budgets, works and other support provided in partnership with emergency management agencies – RFS, SES – 30 June 2022 with annual review and reporting **Action 3.2.4.3 Review, develop and implement incident and hazard reporting and investigations procedures** • Review develop and implement Council-wide incident reporting and investigation procedures - 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM C&C

Strategy 3.2.5	Manage and maintain Murrumbidgee's cemeteries	**Action 3.2.5 Implement a Murrumbidgee cemetery plan and budget and ensure works undertaken are within budget** • Implement Cemetery plans and works programs and budgets for all towns in Murrumbidgee including ongoing maintenance and renewals and capital works – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord

3.3 Providing the Community With Open Space to be Active:

Strategic Activity		Action	Accountable Officer
Strategy 3.3.1	Develop riverside locations for the enjoyment of all and to promote tourism	**Action 3.3.1.1 Develop an aquatic recreation plan as part of Councils Tourism strategy -** 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord
		Action 3.3.1.4 Ensure adequate signage and representation of Councils aquatic locations and facilities - 30 June 2019 • Develop/Review Councils town sign strategy – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord
		Action 3.3.1.3 Increase the number of walking tracks in all towns and their surrounds • Subject to funding implement the Goanna Walking Trail in Darlington Point – 30 June 2022 with annual review and reporting • Work in partnership to identify other walking tracks for grants and development opportunities – 30 June 2022	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

		with annual review and reporting	
Strategy 3.3.2	Enhance and expand sporting opportunities	**Action 3.3.2.1 Review / Develop masterplans for sporting, showgrounds and recreational facilities and precincts in all towns** – 30 June 2020 **Action 3.3.2.2 Develop business cases (where appropriate) and funding options for new or multipurpose sports and recreation facilities** – 30 June 2021	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.3.3	Provide and maintain a range of community recreation facilities	**Action 3.3.3.1 Develop a Recreational facilities management plan and align it to the LTFP** • Undertake a costed lifecycle review of all council recreational facilities including main and renal costs for incorporation into the LTFP – 30 June 2019 • Develop rolling maintenance schedules for each facility and site – 30 June 2019 • Maintain and operate halls, museums, and other cultural, arts and sporting facilities as part of Councils maintenance, renewals and capital works programs and budgets - 30 June 2021 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

Strategy 3.3.4	Ensure public places are clean and well maintained	**Action 3.3.4.1 Consider developing an Open Spaces Strategy in conjunction with Councils Open Space Asset Management Plan** – 30 June 2019 **Action 3.3.4.2 Operate and maintain a forward works plans for constructing or upgrading public toilet facilities annually** – 30 June 2022 with annual review and reporting • Investigate cost effective street cleaning options – 30 June 2019 **Action 3.3.4.3 Review / develop Councils parks and gardens asset management plans and budgets** – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.3.5	Maintain our Crown Land resources responsibilities responsibly	**Action 3.3.5.1 Develop / review Councils Crown Land Strategy** – 30 June 2020 **Action 3.3.5.2 Develop a management plan for Crown Lands under Council control aligned with the LTFP** – 30 June 2021	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

3.4 Maintaining and Improving Transport Infrastructure:

Strategic Activity		Action	Accountable Officer
Strategy 3.4.1	Maintain roads to agreed standards and ensure that school bus routes are our highest priority	**Action 3.4.1.1 Review / Deliver a staged program of accessibility and maintenance improvement to Murrumbidgee's rural and town road network and road hierarchy** • Identify and develop improvement plans for all three towns to be rolled out and incorporate these into Councils maintenance and renewal schedules – 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.4.2	Provide and maintain footpaths, cycle ways, kerb and guttering	**Action 3.4.2.1 Carry out routine and programmed maintenance for footpaths, cycle ways, kerb and gutter** • Replace $150m of kerb gutter annually – 30 June 2022 with annual review and reporting • Identify and program works for high priority footpath renewal – 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.4.3	Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times	**Action 3.4.3.1 Continue to strengthen relationships with the RMS, Newell Highway Taskforce and relevant parties to address flood impact and access issues through meeting attendance** • Attend taskforce meetings annually – 30 June 2019 • Create meetings with relevant stakeholders and Government representatives annually – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

Strategy 3.4.4	Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan	**Action 3.4.4.1 Review and implement an annual work program and budget for routine and programmed maintenance for local and regional roads and bridges** • Minimum XXkms of gravel re-sheeting • Minimum of XXXXm2 of resealing • Minimum XXXm2 of heavy patching **Action 3.4.4.2 Deliver the minimum service levels identified for roads and bridges in Council Asset Management Plan within budget** - 30 June 2022 with annual review and reporting **Action 3.4.4.3 Deliver the annual RMS contract works to a standard that consistently meets the contract requirements** - 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.4.5	Improve street and building accessibility for the disability and mobility impaired	**Action 3.4.5.1 Review / Deliver a staged program of accessibility improvements to the Murrumbidgee's town road network** • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility road works program – 30 June 2019 • Link works to Council's Disability Plan – 30 June 2019 **Action 3.4.5.2 Review / develop a staged program of accessibility improvement to the parking bays, areas and access in Murrumbidgee's Towns and**	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

		environments • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility parking works program – 30 June 2019 • Link works to Council's Disability Plan – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

3.5 Local Utilities and Communications Infrastructure and Connectivity:

Strategic Activity		Action	Accountable Officer
Strategy 3.5.1	Manage water assets in line with best practice standards and agreed priorities	**Action 3.5.1.1 Review Council's water treatment works operational plan and budget -** - 30 June 2022 with monthly review and reporting • Complete monthly review of operational water monitoring • Complete annual review of drinking water quality • Implement drinking water system improvement plan **Action 3.5.1.2 Maintain water supply to Murrumbidgee's towns. Plan for 100% compliance of ADWQ requirements with chemical and micro biological monitoring** - 30 June 2022 with monthly review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, A AGM E&I, Ops Eng, AGIS&W Coord GIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

		• Conduct regular testing of water supply to achieve 100% compliance with health requirements of Water NSW • Maintain ongoing monthly?? Monitoring of system and routine maintenance and repairs to ensure water is available. **Action 3.5.1.3 Maintain water supply for Murrumbidgee's parks and gardens and review ongoing system monitoring and routine maintenance and repairs to ensure water is available** - 30 June 2022 with monthly review and reporting • Incorporate relevant costings into Councils parks and gardens plans and budget – 30 June 2019	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.5.2	Manage sewer assets in line with best practice standards and agreed priorities	**Action 3.5.2.1 Complete the annual capital works program on water assets** 30 June 2022 with annual review and reporting **Action 3.5.2.2 Review Council's Sewer Treatment Works Operational Plan to ensure 100% compliance with EPA requirements -** 30 June 2022 with annual review and reporting **Action 3.5.2.3 Maintain systems to efficiently operate Murrumbidgee's town sewers**. **-** 30 June 2022 with annual review and reporting **Action 3.5.2.4 Complete annual capital works program on sewer assets -** 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord

Strategy 3.5.3	Manage Storm water in line with the agreed priorities	**Action 3.5.3.1 Complete the annual capital works program on storm water assets in line with agree priorities. -** 30 June 2022 with annual review and reporting **Action 3.5.3.2 Upgrade storm water facilities and system in line with agreed priorities. -** 30 June 2022 with annual review and reporting	AGM E&I, Ops Eng, AGIS&W Coord AGM E&I, Ops Eng, AGIS&W Coord
Strategy 3.5.4	Advocate and improve mobile information and communications technology and infrastructure across the Murrumbidgee Local Government Area	**Action 3.5.4.1 Initiate engagement with telecoms service providers to support Councils new tower infrastructure** • Apply for funding to improve capacity of Bundure tower – 30 June 2021 **Action 3.5.4.2 Engage with relevant stakeholders and Government to lobby for new communication networks** • Continue to lobby stakeholders for improved communications connectivity and infrastructure funding. – 30 June 2022 with annual review and reporting	GM GM

STRATEGY 4: ECONOMY

Creating our own opportunities, we work with new and existing business and industries to proactively provide regional economic opportunity, development and tourism creating stability and future growth.

COMMUNITY STRATEGIES

1. Promoting business and industries growth, diversity and productivity
2. Promoting a regional economy and growth
3. Promoting tourism strategies and opportunities
4. Supporting access to education, training and future opportunities
5. Fostering a resilient, vibrant agricultural sector

ECONOMY:

1.5 Promoting Businesses and Industries Growth, Diversity and Productivity:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas	**Action 4.1.1.1 Lobby government for improved freight corridor** 30 June 2022 with annual review and reporting **Action 4.1.1.2 Support opportunities for freight and distribution and warehousing to Eastern seaboard airports or centres** – 30 June 2022 with annual review and reporting **Action 4.1.1.3 Develop and implement a business attraction program for Murrumbidgee for industrial, logistics and manufacturing areas** – 30 June 2020	GM & ED&CD Mgr
Strategy 4.1.2	Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth	**Action 4.1.2.1 Engage with the Office of Small Business Commissioner to create programs for locating new businesses in Murrumbidgee** • Fully implement the 'Easy to Do Business Initiative' – 30 June 2019 **Action 4.1.2.2 Implement the goals of Council's Economic Development Strategy** • Ensure the goals and KPIs of Councils Economic Development Strategy are aligned and incorporated into the CSP, Delivery Program, Operational Plan and LTFP – 30 June 2022 with annual review and reporting	AGM C&C GM & ED&CD Mgr

		Action 4.1.2.3 Engage with the Murrumbidgee Council business communities • Create chamber of commerce or similar committee in Darlington Point – 30 June 2019 **Action 4.1.2.4 Council representatives to actively participate in Murumbidgee's Business Committees and Chambers** – 30 June 2022 with annual review and reporting **Action 4.1.2.5 Encourage the development of affordable housing so it is available for employees of new developments** • Continue progressing the Young Street sub division project in Darlington Point – 30 June 2022 with annual review and reporting • Proactively sell remain Wuramurra sub division blocks – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr
Strategy 4.1.3	Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas	**Action 4.1.3.1 Develop and implement a business attraction program for Murrumbidgee industrial areas** - 30 June 2020 **Action 4.1.3.2 Implement a promotional program for local industrial estates – particularly Darlington Point** – 30 June 2020 **Action 4.1.3.3 Implement a sales strategy for Murrumbidgee's industrial areas** – 30 June 2020 **Action 4.1.3.4 Create a promotional program for land available at industrial sites or areas** 30 June 2020	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr

4.2 Promoting a Regional Economy and Growth:

Strategic Activity		Action	Accountable Officer
Strategy 4.2.1	Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities	**Action 4.2.1.1 Champion a "transport hub" at the intersection of the Sturt Highway and the Kidman Way** • Initiate 3 meetings with relevant stakeholders annually including advocating in Canberra and to local members and business groups. – 30 June 2019	GM & ED&CD Mgr
		Action 4.2.1.2 Maintain membership of regional government and non-government organizations and participate in meetings • Work with surrounding councils and RAMROC to deliver outcomes of the Riverina regional plan focused on contributing to regional growth – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
		Action 4.2.1.3 Encourage strong partnerships between businesses, education and government agencies • Initiate at least four contacts with businesses, education, government agencies and other stakeholders which are focused on contributing to regional growth – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr

Strategy 4.2.2	Work collaboratively with regional stakeholders to build Murrumbidgee Council profile	**Action 4.2.2.1 Support and value-add to regional strengths to create a 'destination experience'** - 30 June 2019 **Action 4.2.2.2 Contribute the Murrumbidgee perspectives to regional meetings and forums -**30 June 2019 • Attend Riverina Taste Meetings – 30 June 2019 • Attend Destination NSW meetings – 30 June 2019	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr
Strategy 4.2.3	Contribute to regional tourism initiatives and major events in the region	**Action 4.2.3.1 Participate in regional tourism initiatives and major events** • Maintain membership and attend quarterly meetings of key organizations and stakeholder groups – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
Strategy 4.2.4	4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth	**Action 4.2.4.1 Plan for future housing and business needs in the Murrumbidgee towns** • Review/develop/implement Town Plans for three towns identifying and incorporating residential and industrial land needs and opportunities – 30 June 2019 • Develop promotion strategy for housing and industrial land developments across Murrumbidgee – 30 June 2019	GM & ED&CD Mgr GM & ED&CD Mgr

Strategy 4.2.5	Support local business with access to available training, workforce skills and technology	**Action 4.2.5.1 Review and implement Council policies of the support of new and existing employment in the Local Government Area** • Undertake/develop/review industry investment and incentive policy – 30 June 2019	GM & ED&CD Mgr
Strategy 4.2.6	Build data and analysis of business and industry in the Murumbidgee Local Government Area	**Action 4.2.6.1 Maintain economic and statistical databases and share with local business and service providers** • Proactively use REMPLAN and other economic data in Council publications and social media and other documents supporting business cases for funding, grants – 30 June 2022 with annual review and reporting • Use economic data with other stakeholders to identify suitable locations of vacant land suitable for housing and industrial developments in all of Murrumbidgee's towns. – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr GM & ED&CD Mgr

4.3 Promoting Tourism Strategies and Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.3.1	Provide professional information services promoting tourism, visitor ventures and activities in our towns	**Action 4.3.1.1 Develop and implement a Visitor Information operational plan in consultation with relevant stakeholders – including face to face and online options** – 30 June 2019	GM & ED&CD Mgr
		Action 4.3.1.2 Develop targeted promotion campaigns to enable and educate visitors and business - 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
		Action 4.3.1.3 Provision of emergency services information for the benefit of residents and visitors – SMS messaging - 30 June 2019	AGM E&I, Ops Eng
Strategy 4.3.2	Provide promotion and resources for tourism service providers	**Action 4.3.2.1 Engage with and support accommodation providers in the Murrumbidgee Local Government Area** – 30 June 2019	GM & ED&CD Mgr
		Action 4.3.2.2 Support tourism service providers with relevant guides, website promotions and publications - 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
		Action 4.3.2.3 Consider developing a visitor guide aligned to Councils branding strategy - 30 June 2019	GM & ED&CD Mgr

Strategy 4.3.2	Provide promotion and support for major events within our Destination Management Plan	**Action 4.3.2.1 Create a prioritized active program of, promotion and participation in major events** – 30 June 2019 **Action 4.3.2.2 Incorporate focus as a regional destination in Council economic development and tourism documents** - 30 June 2022 with annual review and reporting **Action 4.3.2.3 Measure event success, analysis and report results** -30 June 2022 with annual review and reporting	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr
Strategy 4.3.4	Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and federal priorities including outcomes of relevant evaluation reports and reviews	**Action 4.3.4.1 Implement a branding strategy for Murrumbidgee** - 30 June 2019 **Action 4.3.4.2 Implement an advertising and editorial program for key tourism attractions (public art)** • Initiate 2 marketing/editorial/advertising features annually – 30 June 2019 • Contribute 1 article to RV Australian publications to promote RV friendly tourism – 30 June 2019	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr
Strategy 4.3.5	Encourage opportunities for further recreation activities on or around the rivers and lakes	**Action 4.3.5.1 Engage new providers and startup operations** - 30 June 2022 with annual review and reporting **Action 4.3.5.2 Apply or assist organizations for grants supplying or supporting aquatic recreational activities as requested and required.** 30 June 2020 **Action 4.3.5.3 Investigate the viability of a business case suppling aquatic recreation activities (river tours, paddle boards) and infrastructure in the Local Government Area.** 30 June 2022 & annual review and	GM & ED&CD Mgr GM & ED&CD Mgr GM & ED&CD Mgr

		reporting	

4.4: Supporting Access to Education and Training and Future Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.4.1	Raise community awareness of TAFE, university and other regional education providers	**Action 4.4.1.1 Develop and implement a Council communication plan assisting in raising community awareness of TAFE, university and other regional education providers and programs** • 2 meetings annually with TAFE and other regional education service providers to fully understand the interrelationship with Murrumbidgee shire and use this data to create a communication plan aligned to Councils CSP, Delivery Program and operational Plan – 30 June 2019 **Action 4.4.1.2 Initiate regular engagement with TAFE, regional colleges and university to partner them on promotion, programs relevant to the region** • Initiate at least two contacts with TAFE hierarchy, state and federal government departments, local member and other stakeholders to support existing regional TAFEs and TAFE programs – 30 June 2019 **Action 4.4.1.2 Initiate regular engagement with business including new businesses to promote potential apprenticeship or trainee or other employment opportunities**	GM & ED&CD Mgr GM & ED&CD Mgr

		• Initiate 2 meetings or contacts with existing and new Murrumbidgee businesses around apprenticeship trainee and other employment opportunities – 30 June 2019 • Hold annual business lunches in three towns to seek feedback on opportunities', risk and challenges for business support and development – 30 June 2019	GM & ED&CD Mgr GM & ED&CD Mgr
Strategy 4.4.2	Identify opportunities to enhance community and business's access to internet, broadband and mobile services through the Local Government Area	**Action 4.4.2.1 Work with service providers to identify opportunities to improve community connectivity** • Proactively identify and develop business cases for grant funding for infrastructure and community infrastructure projects improving connectivity across Murrumbidgee – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr

.5: Fostering a Resilient, Vibrant Agricultural Sector:

Strategic Activity		Action	Accountable Officer
Strategy 4.5.1	Actively support development which is congruent with our lifestyle	**Action 4.5.1.1 Encourage private development of retirement villages and aged care facilities** • Investigate other rural locations who have successful attracted investment or providers to their towns - 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
Strategy 4.5.2	Enhance and maintain key economic drivers to the agricultural supply chain including our road networks	**Action 4.5.2.1 Work with stakeholders to identify targeted agribusiness promotion opportunities** - 30 June 2022 with annual review and reporting	GM & ED&CD Mgr
Strategy 4.5.3	Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions	**Action 4.5.3.1 Develop an investment strategy/policy supporting new agribusiness in Murrumbidgee –** 30 June 2019	GM & ED&CD Mgr
Strategy 4.5.4	Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment	**Action 4.5.4.1 Undertake industry profiling and gap analysis of local agriculture sector -** 30 June 2019 **Action 4.5.4.2 Engagement with other stakeholders to identify and increase supply chain protections** – 30 June 2022 with annual review and reporting	GM & ED&CD Mgr GM & ED&CD Mgr

STRATEGY 5: LEADERSHIP

Council's leadership establish effective, relevant representative and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.

COMMUNITY STRATEGIES & ACTIVITIES

1. Demonstrating transparent leadership through sustainability, accountability and Community representation
2. Engaging and Developing future community leaders
3. Investigating funding, services and programs strengthening Councils Financial Sustainability
4. Promoting Council as an 'Employer of Choice' through productive, beneficial relationships
5. Cooperating and collaborating with other Councils to achieve a strong voice in regional planning and funding arenas

LEADERSHIP:

5.1 Transparent Leadership, Sustainability, Accountability and Community Representation:

Strategic Activity		Action	Accountable Officer
Strategy 5.1.1	Provide leadership through ethical accountable and legislative decision making processes	**Action 5.1.1.1 Ensure elected members are adequate resource to enable effective representation:** • 1.Complete Council Budget Briefing – 30 June 2022 with annual review and reporting • Deliver Council's annual budget process – audited financial statements, community consultation & management of internal processes – 30 June 2022 with annual review and reporting **Action 5.1.1.2 Continuously improve governance in decision making** • Implement regular monthly financial reporting across Council departments, Manex and Council reports (where applicable) – 30 June 2022 with annual review and reporting • Create and support an Internal Audit and Risk Committee – 30 June 2019 • Create and support an internal audit program – 30 June 2019	GM AGM, C&C AGM, C&C Man Fin AGM, C&C Man Fin

		Action 5.1.1.3 Maintain resources to continually improve communication between community members and Council so the Community is kept informed and has options to contribute	
		• Deliver monthly (12) community newsletters and a regular social media presence across the LGA utilizing social media -30 June 2022 with annual review and reporting	AGM C&C
		Action 5.1.1.4 Ensure Council's Committees, focus groups and advisory bodies are relevant and provide appropriate community involvement	
		• Feedback received from each meeting is minuted and included in Council business papers (where appropriate) and/or relevant forums - 30 June 2022 with annual review and reporting	AGMC&C
		Action 5.1.1.5 Ensure a coordinated and multi-faceted approach to all Council communications with the community	
		• Provide timely and accurate updates and maintain Council's official website and Facebook page – 30 June 2022 with annual review and reporting	AGM C&C
		• Provide Council and management with relevant regular reports and performance assessments - 30 June 2022 with annual review and reporting	AGM C&C
		Action 5.1.1.6 Ensure Councils policies and processes meet the current Legislation, Statutory and regulatory requirements	

		• Create integrated policy register and schedule and present prioritized policies for Council's review and endorsement – 30 June 2019 • Update delegations as advised – 30 June 2022 with annual review and reporting	AGM C&C GM
Strategy 5.1.2	Optimize council's revenue streams and assets in Council's Long Term Strategic Plan (LTSP)	**Action 5.1.2.1 Ensure the most equitable allocation of rates across categories** – 30 June 2019 **Action 5.1.2.2Annually review all fees and charges to maximize revenue or provide cost recover for Council Services** - 30 June 2019 **Action 5.1.2.3 Maximize the long-term tenancy of Council owned residential and commercial premises** – 30 June 2019	AGM, C&C Man Fin
Strategy 5.1.3	Community participation in the Community Strategic plan is reflected in Council's budget	**Action 5.1.3.1 Incorporate feedback from Councils community participation and engagement forums into the LTFP, Annual Budget, IP&R deliverables** – 30 June 2019 **Action 5.1.3.2 Support Councils financial statements audit process and the external auditor –** 30 June 2019	AGM C&C AGM, C&C Man Fin
Strategy 5.1.4	Fully integrate Councils asset management strategy, system and programs with Council's Long Term Financial Plan	**Action 5.1.4.1 Review Councils Asset Management Plans and Policy to align with the Community Strategic Plan, Long Term Financial Plan (LTFP), Delivery Program and Operational Plan** 3- June 2022 with annual review and reporting	AGM E&I, AGM, C&C Man Fin, GISA Coord

		• Complete all asset management audit recommendations – 30 June 2019 • Develop and align asset class registers into one long term asset management plan – 30 June 2020 • Incorporate Long term asset and maintenance plans and costings into Council's Long Term Financial Plan – 30 June 2019 • Incorporate ICT assets into Council's asset and risk registers – 30 June 2019 • Review road and transport asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020 • Review water, sewerage and storm water asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020 • Review building and facilities asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020 • Review open spaces asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020	
Strategy 5.1.5	Review and implement appropriate procurement, risk and project management frameworks and cultures	**Action 5.1.5.1 Review, develop and implement framework for detailed project plans, costings and designs as part**	AGM I&ES, GM C&C

		of the project approval process for all major or complex activity – 30 June 2019 **Action 5.1.5.2 Develop an enterprise risk management policy, framework and risk registers.** – 30 June 2019 **Action 5.1.5.3 Review Councils Business Continuity Plan** – 30 June 2019 **Action 5.1.5.4 Implement an approved procurement framework-** 30 June 2022 with annual review and reporting • Develop and implement a procurement framework including contractor management – 30 June 2019 • Continue working with RAMROC programs to enhance Council's efficiency and effectiveness – 30 June 2022 • Align strategic planning and processes to Council's Long Term Financial Plan – 30 June 2020 • Complete testing and migration of all Authority modules into a live operating environment – 31 December 2019	AGM C&C AGM C&C AGM C&C
Strategy 5.1.6	Actively source external grants and funds for identifies projects and initiatives	**Action 5.1.6.1 Identify and promote grant opportunities supporting councils strategic and operation priorities** • Incorporate grants report in Councils monthly financial report – 30 June 2019 • Meeting all grant reporting requirements and reconciliations – 30 June 2019	Manex

5.2. Engaging with Future Leaders:

Strategic Activity		Action	Accountable Officer
Strategy 5.2.1	Promote leadership opportunities and programs for our community groups	**Action 5.2.1.1. Support key stakeholders and community organizations to promote leadership development**	Manex
Strategy 5.2.2	Link and promote programs for young people to develop their leadership skills	**Action 5.2.2.1 Work with key stakeholders to identify appropriate leadership programs and opportunities**	AGM C&C, ED&CD Mgr

4.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.3.1	Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA	**Action 5.3.1.1 Revisit Councils engagement strategy to ensure it reflects and meets the spread and location of Councils LGA populations** – 30 June 2022 with annual review and reporting	AGM C&C
Strategy Strategy 5.3.2	Partner with providers of emergency services to ensure appropriate response levels to community emergencies	**Action 5.3.1.2 Implement a specific community and stakeholder engagement plan for emergency situations** – 30 June 2022 with annual review and reporting **Maintain ongoing support for the local Emergency Management Centre** - 30 June 2022 with annual review and	AGM E&I

		reporting	
Strategy 5.3.3	Ensure a coordinated and multi-faceted approach to all of Council communications with the community	**Action 5.3.3.1 Review Councils communication plan around external communications management** • Develop communication project plan – 30 June 2019 **Action 5.3.3.2 Provide timely and accurate updates and maintenance of Councils website and face book page** • Monitor and report (monthly) on Website visitations to Council (where appropriate) – 30 June 2022 with annual review and reporting **Action 5.3.3.3 Provide timely and accurate updates on Councils' intranet (where appropriate)** • 100% staff access and usage - 30 June 2022 with annual review and reporting **Action 5.3.3.4 Improve internal customers' services support, enteral customer service and program provision and access though improved ICT performance and governance –** 30 June 2019	AGM C&C AGM C&C AGM C&C

		• Develop ICT strategy • Improve ICT governance through ICT group and ICT project committee **Action 5.3.3.5 Provide effective efficient and courteous customer service in accordance with Council Values, mission and IP&R framework –** 30 June 2019 • Review and analyze Councils Customers service interfaces • Develop Customer Service Charter and KPIs • Develop appropriate customer service feedback mechanism and reporting procedures • Develop and formalize customer compliant handling form and procedure	AGM C&C

5.4 Council is 'Employer of Choice':

Strategic Activity		Action	Accountable Officer
Strategy 5.4.1	Maintain a positive safety and risk culture supported by quality assurance, audit and training programs	**Action 5.4.1.1 Implement full WHS management system including reporting and monitoring**	AGM C&C

		Action 5.4.1.2 Implement risk management and risk registers across Council – 30 June 2019 **Implement all recommendations from the 2017 WHS Audit –** 30 June 2019 **Implement safe workplace requirements** – 30 June 2019 **Implement a quality assurance system –** 30 June 2019	AGM C&C AGM C&C AGM C&C AGM C&C
Strategy 5.4.2	Develop our people	**Action 5.4.2.1 Define Councils talent** • Undertake capability skills audit and training needs analysis (TNA) bi-annually to identify current strengths and develop areas across the business – 30 June 2019 <u>Measures:</u> a. 100 of staff complete TNA b. 90% compliance with required tickets and licenses within expiry period **Action 5.4.2.2 Promote generation and gender diversity** • Investigate awareness and training options for Council	AGM C&C, HRO AGM C&C, HRO

		consideration – 30 June 2020 • Work with TAFES to identify trainee, scholarship and other staff development opportunities – 30 June 2022 with annual review and reporting **Action 5.4.2.3 Measure and monitoring Council's talent** • Actively manage workforce productivity – 30 June 2022 with annual review and reporting • Introduce ratios into management reports – turnover, gender, number of appraisals completed – 31 December 2018 • Consolidate introduction of pilot performance appraisal system and KPIs – 30 June 2019 <u>Measures</u>: a) 100% 6-month performance appraisals completed b) 100% 12-month performance review process completed • Undertake Workforce Management Planning – 30 June 2022 with annual review and reporting	AGM C&C, HRO AGM C&C, HRO AGM C&C, HRO AGM C&C, HRO

		Measures: a) Annual outcomes from Workforce Management Plan delivered on time and to standard b) 100% of requirements approvals aligned with Plan c) 10key roles identified across Council as 'critical roles' **Action 5.4.2.4 Realize Councils talent** • Undertake succession planning and talent identification – 30 June 2019 Measures: a) Draft Succession plan 2018-28 developed b) Identify 'high talent' staff – 10-15% of workforce • Undertake Employee Engagement Survey – 30 June 2018 Measures: a) Survey delivered and accessible to 100% of staff b) Achieve completion rate of 50% minimum	AGM C&C, HRO AGM C&C, HRO

Strategy 5.4.3	Leverage new technology to monitor and innovate our people and service development	**Action 5.4.3.1 Consolidate existing people data and identify data gaps** • Test and migrate payroll data into authority – 30 June 2019 • Complete staff culture survey – 30 June 2019 <u>Measures:</u> • Complete personnel files and filing system into TRIM • Deliver survey report results and recommendations **Action 5.4.3.2 Utilize Data to benchmark with external LGAs** - 30 June 2022 with annual review and reporting **Action 5.4.3.3 Monitor and report on internal and external HR trends** • Automate performance appraisal system – 30 June 2020 **Action 5.4.3.4 Implement online learning management and training system** • Develop and implement integrated training calendar. 30 June 2019	 AGM C&C, HRO AGM C&C, HRO AGM C&C, HRO AGM C&C, HRO AGM C&C, HRO

5.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.5.1	Build strong, effective and productive alliance and partnerships with community organizations, state and federal governments	**Action 5.5.1.1 Council representatives participate in regular engagement through meetings, events and activities** – 30 June 2019	GM
Strategy 5.5.2	Identify opportunities and advocacy for advancing Murrumbidgee	**Action 5.5.2.1 Maintain and participate in RAMROC and other regional forums** 30 June 2022 with annual review and reporting **Action 5.5.2.2 Actively participate in Newell Highway Task Force, Policy Area Networks** – 30 June 2022 with annual review and reporting **Action 5.5.2.3 Participate in the regional and state level discussion about the future of water supplies and security for the region** - 30 June 2022 with annual review and reporting **Action 5.5.2.4 Keep state and federal members and agencies updated on Murrumbidgee's issues, challenges and achievements** 30 June 2022 with annual review and reporting	GM GM GM GM

FINANCIAL OVERVIEW

Financial Performance: Consolidated Financial Performance

STATEMENT OF CONSOLIDATED FINANCIAL PERFORMANCE

Revenues from Ordinary Activities	**2018/19**	**2019/20**	**2020/21**	**2021/22**
Rates & Annual Charges	5,589,924	5,758,917	5,951,701	6,152,044
User Charges & Fees	3,018,198	3,076,233	3,129,386	3,189,319
Investment Revenues	573,461	553,573	553,853	554,033
Grants & Contributions	17,820,170	9,729,546	7,063,020	7,353,969
Other Revenues	489,257	487,165	489,370	491,446
Profit from Disposal of Assets	27,685	28,516	29,371	30,252
Total Revenues from Ordinary Activities	27,518,695	19,633,950	17,216,701	17,771,063
Expenses from Ordinary Activities				
Employee Costs	7,769,348	8,033,328	8,274,328	8,522,558
Materials & Contracts	2,981,287	1,833,086	1,764,407	1,718,191
Borrowing Costs	16,517	9,462	4,931	2,150
Depreciation & Amortisation	4,839,766	4,782,518	4,856,918	4,865,868
Other Expenses	1,777,564	1,843,320	1,897,829	1,953,974
Loss from Disposal of Assets	27,685	28,516	29,371	30,252
Total Expenses from Ordinary Activities	17,412,167	16,530,230	16,827,784	17,092,993
Surplus/(Deficit) from Ordinary Activities	**10,106,528**	**3,103,720**	**388,917**	**678,070**
Capital Grants & Contributions	10,917,114	3,052,389	244,017	358,269
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(810,586)	51,331	144,900	319,801

Financial Performance: Cash Flow Statement

FORECAST CASH FLOW STATEMENT

	2018/19	2019/20	2020/21	2021/22
Cash Flows from Operating Activities	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**
Receipts				
Rates & Annual Charges	5,589,924	5,758,917	5,951,701	6,152,044
User Charges & Fees	3,018,198	3,076,233	3,129,386	3,189,319
Interest Received	573,461	553,573	553,853	554,033
Grants & Contributions	17,820,170	9,729,546	7,063,020	7,353,969
Other Operating Receipts	489,257	487,165	489,370	491,446
Payments				
Employee Costs	-7,769,348	-8,033,328	-8,274,328	-8,522,558
Materials & Contracts	-2,981,287	-1,833,087	-1,764,407	-1,718,191
Borrowing Costs	-16,517	-9,461	-4,931	-2,150
Other Operating Payments	-1,777,564	-1,843,320	-1,897,829	-1,953,974
Net cash provided by (or used in) Operating Activities	14,946,294	7,886,238	5,245,835	5,543,938
Cash Flows from Investing Activities				
Receipts				
Proceeds from sale of Property Plant & Equipment	744,000	1,115,000	980,000	476,000
Proceeds from sale of Real Estate	150,000	100,000	300,000	200,000
Payments				
Purchase of Property Plant & Equipment	-22,175,855	-12,389,552	-6,439,318	-5,456,583
Provision of Advances & Mortgages				
Net cash provided by (or used in) Investing Activities	-21,281,855	-11,174,552	-5,159,318	-4,780,583

Cash Flows from Financing Activities				
Receipts				
Proceeds from Borrowings & Advances	46,375	25,000	25,000	25,000
Payments				
Repayments of borrowings & advances	-135,218	-84,053	-65,966	-25,000
Net cash provided by (or used in) Financing Activities	-88,843	-59,053	-40,966	0
Net Increase (Decrease) in cash held	**-6,424,404**	**-3,347,367**	**45,551**	**763,355**
Cash Assets at beginning of reporting period	20,780,869	14,356,465	11,009,098	11,054,649
Cash Assets at end of reporting period	14,356,465	11,009,098	11,054,649	11,818,004
Net Increase (Decrease) in cash held	-6,424,404	-3,347,367	45,551	763,355
Add Extraordinary SCF & NCIF	5,000,000	2,725,803		
	-1,424,404	-621,564	45,551	763,355
Plus Transfer from reserves	772,258	1,325,000	515,000	102,242
Net Increase (Decrease) in cash held (excluding extraordinary iitems)	-652,146	703,436	560,551	865,597

PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2018/2019 – 2021/2022

Function	Description	2018/19	2019/20	2020/21	2021/22
Governance & Administration					
Administration	Computer Replacements	5,000	10,000	10,000	10,000
	Furniture, Fittings & Office Equipment Replacements	28,500	28,500	3,500	3,500
	Telephone System Upgrade				20,000
	Darlington Point Office Extension	400,000			
	Coleambally Office Extension/Verandah	50,000			200,000
	Community Infrastructure Fund Expenditure	5,424,299	3,909,285		
Engineering Admin	Engineering Office Equipment Replacement	2,000	2,000	17,000	2,000
DES Admin	Environmental Services Computer/Equipment Replacement	2,000	2,000	2,000	17,000
Depots	Darlington Point Depot Refit	5,000	5,000	5,000	5,000
Plant Clearing	Purchase of Construction Plant & Light Vehicles	2,678,000	2,922,000	3,254,000	1,462,000
Health					
Medical Services	Furniture, Fittings & Equipment-Medical Centre	6,000	1,000	1,000	6,000
Environment					
Noxious Weeds	Noxious Weeds Equipment Replacement		2,000		
Environment Protection	Darlington Point Levee Upgrade	1,982,321			
Domestic Waste Management	Mobile Garbage Bin Replacement	1,000	1,000	1,000	1,000
	Garbage Tip Pit Construction			15,000	
Drainage & Stormwater Management	Culvert Replacements	80,000	80,000	80,000	80,000
	Kerb & Gutter Replacement	35,000	35,000	35,000	35,000
Housing & Community Amenities					
Housing	Construction/Purchase of Residential Dwelling		300,000		
Public Cemeteries	Plinth Construction	5,000	2,000	5,000	2,000
Recreation & Culture					
Public Library	Library Books/IT Technology	18,000	18,000	18,000	18,000
Swimming Pool	Pool Resurfacing - Darlington Point	45,000			
Other Sports & Recreation	Sports Equipment Replacement		3,000	3,000	3,000
Mining Manufacturing & Construction					
Quarries & Pits	17437779 Purchase of quarry land				100,000

Function	Description	2018/19	2019/20	2020/21	2021/22
Transport & Communication					
Bridges	Bridge Replacement				110,000
Footpaths-New	Footpath/Cycleway Construction -New		100,000	100,000	100,000
	Footpaths-Replacement	20,000	20,000	20,000	20,000
Sealed Rural Local Roads	Bitumen Resealing Program	729,506	779,506	780,000	820,000
	McDonald Road Upgrade	1,642,015			
	Eulo Road Rehabilitation	1,131,605			
	Bencubbin Avenue Rehabilitation		1,300,000		
	Sealed Road Reconstruction	318,545	350,000	500,000	500,000
Sealed Regional Roads	Regional Road Upgrade - Repair Programme	315,165	323,180	331,435	339,938
	Regional Road Bitumen Reseal	331,377	339,818	348,513	357,468
Unsealed Rural Roads	Gravel Resheeting	811,022	620,263	626,870	633,677
Urban Roads	Bitumen Resealing Programme				50,000
	Pedestrian Access Mobility Programmes		20,000	20,000	20,000
Economic Affairs					
Real Estate Development	Residential Land Development - Darlington Point	500,000	1,000,000		
Water Supply					
Jerilderie	Replacement Water Mains	20,000	30,000	70,000	70,000
	Water Treatment Plant & other upgrades	3,249,500			
	Sprinkler Timers Installation	5,000		5,000	
	Treatment Plant Air Conditioner			2,000	
	Turbidity Meter Replacement				4,000
Darlington Point	Darlington Point - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Darlington Point - Upgrade Mains/Valve Replacements	50,000	50,000	50,000	50,000
	Darlington Point - Water Mains/Dead End Link Ups	30,000	30,000	30,000	30,000
	Darlington Point - New Tower & Treatment System	1,225,000			
	Darlington Point - Residential Subdivision Additions	200,000			
	Darlington Point - Water Tower Internal Coating				100,000
Coleambally	Coleambally - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Coleambally - Upgrade Mains/Valve Replacements	40,000	40,000	40,000	40,000

Function	Description	2018/19	2019/20	2020/21	2021/22
Sewerage					
Jerilderie	Industrial Area Sewerage				30,000
	Oaklands Rd Sewerage & Pump Station				150,000
	Humus Tank Upgrade	80,000			
	Sewer Mains Replacement	30,000	30,000	30,000	30,000
	Sewer Well Pump Replacement	13,000	14,000	14,000	15,000
Darlington Point	Darlington Point Sewer Pump Replacements	15,000	15,000	15,000	15,000
	Darlington Point Residential Subdivision Additions	300,000			
	Coleambally Sewer Pump Station Replacement	350,000	5,000	5,000	5,000
		22,175,855	**12,389,552**	**6,439,318**	**5,456,583**

MURRUMBIDGEE COUNCIL

OPERATIONAL PLAN 2018/2019

DELIVERY PROGRAMME 2018/19 - 2021/2022

APPENDIX 1

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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022
DETAILED INCOME AND EXPENDITURE

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
GOVERNANCE AND ADMINISTRATION				
Governance				
Income				
Other Revenues	0	0	0	0
****** TOTAL Income**	0	0	0	0
Expenses (1531)				0
11361341 BUILDING M & R - COUNCIL CHAMBERS	3,898	4,015	4,135	4,259
11960236 DONATIONS - SECTION 554 COUNCILLOR DETERMINED	4,389	4,461	4,534	4,611
11961446 CIVIC RECEPTIONS	250	250	250	250
11961451 CLEANING COUNCIL CHAMBER	3,360	3,461	3,565	3,672
11961561 CONFERENCES & SEMINARS - SHIRES	6,567	6,764	6,967	7,176
11961563 CONFERENCES & SEMINARS - OTHER	500	500	500	500
11962171 ELECTION EXPENSES - COSTS OF ELECTIONS	0	0	47,000	0
11962421 PROFESSIONAL DEVELOPMENT - COUNCILLORS	0	0	8,200	0
11963026 MAYORAL ALLOWANCE	26,003	26,783	27,587	28,414
11963068 MEETINGS - ROC	150	150	150	150
11963071 MEMBERS FEES SECTION 29A	107,275	110,493	113,808	117,222
11963621 PRESENTATIONS TO STAFF	1,126	1,160	1,195	1,230
11963622 PRESENTATIONS TO GUESTS	500	500	500	500
11964561 SUBSCRIPTION - LGNSW	25,000	25,750	26,523	27,318
11964621 SUNDRY EXPENSES - COUNCILLORS	100	100	100	100
11964701 SUSTENANCE ETC - MEETINGS	2,690	2,771	2,854	2,939
11964751 TELEPHONE	100	100	100	100
11964861 TRAVEL & SUSTENANCE - COUNCILLORS	24,329	25,059	25,811	26,585
BINDING OF COUNCIL MINUTES	619	638	657	676
DELEGATES EXPENSES	0	0	0	0
****** TOTAL Expenses**	**206,856**	**212,954**	**274,434**	**225,703**
Allocated Expenses (1532)				
11961750 DEPRECIATION - OTHER	2,800	2,800	2,800	2,800
10116003 ALLOCATED EXPENSES	6,245	6,432	6,625	6,824
10136004 ALLOCATED INSURANCE - GOVERNANCE	8,122	8,366	8,617	8,875
	0	0	0	0
****** TOTAL Allocated Expenses**	**17,167**	**17,598**	**18,042**	**18,499**
OPERATING SURPLUS/(DEFICIT)	**(224,023)**	**(230,552)**	**(292,476)**	**(244,203)**
Capital Expenses (1535)				
17437531 FURNITURE & FITTINGS FOR COUNCILLORS	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
**** TOTAL Governance**	**(224,023)**	**(230,552)**	**(292,476)**	**(244,203)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Administration				
Income - (1510)				
10040038 APPRENTICESHIP SUBSIDY	5,000	3,000	0	0
10040046 ESPL IMPLEMENTATION GRANT	0	0	0	0
10040114 CERTIFICATES - SECTION 735A	100	100	100	100
10040116 CERTIFICATES - SECTION 603	7,392	7,540	7,691	7,921
10040148 COMMISSION BENDIGO BANK AGENCY	50,000	40,000	40,000	35,000
10040210 COUNCIL CHAMBERS HIRE	391	403	415	427
10040248 FACSIMILE MESSAGES	39	40	41	43
10040584 PHOTOCOPIER INCOME	1,036	1,067	1,099	1,132
10040704 RENT OF DEPOT - COUNTRY ENERGY	11,156	11,156	11,491	11,491
10040842 SUNDRY INCOME - ADMIN	12,252	12,320	12,389	12,461
10040843 SUNDRY INCOME - ADMIN. GST FREE	632	651	670	691
10040848 SUNDRY SALES & SERVICES	1,385	1,427	1,469	1,513
CLERICAL ASSISTANCE - RURAL FINANCIAL COUNSELLOR	11,287	11,625	11,625	11,625
COMMUNITY SERVICES ADMIN	15,012	15,500	15,500	15,500
****** TOTAL Income**	**115,682**	**104,828**	**102,491**	**97,904**

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022
DETAILED INCOME AND EXPENDITURE

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Administration Expenses (1511)				
10041071 ADVERTISING	28,000	28,840	29,705	30,596
10041161 ARCHIVING/DESTROYING COUNCIL RECORDS	0	0	1,500	0
10041181 AUDIT FEES	46,350	47,741	49,173	50,648
INTERNAL AUDIT	15,000	15,450	15,914	16,391
10041221 BANK CHARGES - ACCOUNT KEEPING	15,524	15,990	16,469	16,963
10041416 CASHIERS COIN ROUNDING	0	0	0	0
10041420 COLLECTION COSTS	2,765	2,848	2,933	3,021
10041566 CONSULTANTS EXPENSES	3,090	5,000	5,150	5,305
10042436 FRINGE BENEFITS TAX	2,060	2,122	2,185	2,251
10042826 LEGAL EXPENSES	10,864	11,190	11,526	11,871
10044131 SALARIES & ALLOWANCES	1,356,726	1,397,428	1,439,351	1,482,531
EQUALISATION OF SALARIES & WAGES	103,000	106,090	109,273	112,551
ADMIN TRAVEL	6,790	6,994	7,204	7,420
ADMIN ASSISTANCE - PREPARATION OF AFS	0	0	0	0
STAFF TRAINING COURSE FEES	23,109	23,802	24,516	25,252
WHS TRAINING/EQUIPMENT	5,000	5,000	5,000	5,000
10044421 STAFF TRAINING & OTHER COST - FINANCE	5,628	5,797	5,971	6,150
10044431 STAFF TRAVEL EXPENSES	7,836	8,071	8,313	8,563
10044436 STAFF UNIFORM SUBSIDY	9,270	9,548	9,835	10,130
10044501 STAFF SUNDRIES	2,462	2,536	2,612	2,690
10044581 SUBSCRIPTIONS JOURNALS & PUBLICATIONS	8,742	9,004	9,274	9,553
10044936 VALUATION FEES	26,613	27,411	28,234	29,081
10045936 REVALUATION COSTS	0	10,000	10,000	10,000
13083015 MANAGEMENT FEES (W&S)	(75,987)	(78,267)	(80,615)	(83,033)
COMMUNITY GRANTS	20,000	20,000	20,000	20,000
12604006 RAMROC/JOINT ORGANISATION SUBSCRIPTION	11,626	11,975	12,334	12,704
DONATIONS/CONTRIBUTIONS - MISC	0	0	0	0
****** TOTAL Administration Expenses**	**1,634,468**	**1,694,569**	**1,745,856**	**1,795,637**
Allocated Expenses (1512)				
10041750 DEPRECIATION - ADMIN	58,000	58,000	58,000	58,000
10081781 DEPRECIATION - OTHER	49,196	49,196	49,196	49,196
10116001 ALLOCATED OTHER OVERHEADS	66,611	68,609	70,668	72,788
10136001 ALLOCATED INSURANCE - ADMIN	19,402	19,984	20,584	21,201
****** TOTAL Allocated Expenses**	193,209	195,789	198,447	201,185
ADMINISTRATION OPERATING SURPLUS/(DEFICIT)	**(1,711,995)**	**(1,785,531)**	**(1,841,813)**	**(1,898,918)**
Capital Income (1513)				
DEPT HEALTH - CONTRIBUTION - COLY VERANDAH	13,000	0	0	0
18616901 TRANSFERS FROM RESERVES - DP & COLY OFFICE	52,000	0	0	102,242
DEFERRED DEBTOR REPAYMENT - MENS SHED				
	65,000	**0**	**0**	**102,242**
Capital Expenses (1515)				
DARLINGTON POINT OFFICE EXTENSION	400,000	0	0	0
COLEAMBALLY OFFICE EXTENSION/VERANDAH	50,000	0	0	200,000
17256606 DEFERRED DEBTOR - MENS SHED				
17437523 FURNITURE & FITTINGS PURCHASES	28,500	28,500	3,500	3,500
17437525 COMPUTERS	5,000	10,000	10,000	10,000
17437790 TELEPHONE SYSTEM UPGRADE	0	0	0	20,000
18616901 TRANSFER TO RESERVES	0	0	0	0
	483,500	**38,500**	**13,500**	**233,500**
ADMINISTRATION CAPITAL SURPLUS/(DEFICIT)	**(418,500)**	**(38,500)**	**(13,500)**	**(131,258)**
ADMINISTRATION NET SURPLUS/(DEFICIT)	**(2,130,495)**	**(1,824,031)**	**(1,855,313)**	**(2,030,176)**

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022
DETAILED INCOME AND EXPENDITURE

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Merger Funding				
Expenses				
10045430 MERGER IMPLEMENTATION COSTS	1,000,000	54,018	0	
STRONGER COMMUNITIES FUND GRANT EXPENDITURE	0	0	0	
****** TOTAL Operating Expenses**	1,000,000	54,018	0	0
Capital Income				
STRONGER COUNTRY COMMUNITIES FUND GRANTS	2,024,299	1,837,500		
TRANSFER FROM UNEXPENDED GRANTS RESERVE	5,000,000	2,725,803		
	7,024,299	4,563,303	0	0
Capital Expenses				
Community Infrastructure Fund Expenditure	3,400,000	2,071,785	0	
Stronger Country Communities Fund Expenditure	2,024,299	1,837,500		
	5,424,299	3,909,285	0	0
Capital Surplus/(Deficit)	1,600,000	654,018		
**** Net Surplus/Deficit**	600,000	600,000	0	0

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022
DETAILED INCOME AND EXPENDITURE

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
General Manager's Department				
Income (1520)				
13060842 OUTSOURCING	0	0	0	0
****** TOTAL Income**	0	0	0	0
Expenses (1521)				
13061141 APPOINTMENT OF GENERAL MANAGER	15,000	0	0	0
13061561 CONFERENCES - SHIRES	1,195	1,231	1,268	1,306
13061563 CONFERENCES OTHER	691	712	733	755
13062436 FRINGE BENEFIT TAX -GM	30,900	31,827	32,782	33,765
13063421 PROFESSIONAL DEVELOPMENT	1,195	1,231	1,268	1,306
13064131 SALARIES & ALLOWANCES	348,019	358,460	369,213	380,290
13064421 STAFF TRAINING COSTS	1,345	1,385	1,427	1,470
13064431 STAFF TRAVEL EXPENSES	3,939	4,057	4,179	4,304
13064621 SUNDRY EXPENSES	0	0	0	0
13064751 TELEPHONE - CALLS & RENTALS	3,763	3,876	3,992	4,112
13064951 VEHICLE RUNNING EXPENSES	51,500	53,045	54,636	56,275
****** TOTAL Expenses**	**457,547**	**455,823**	**469,498**	**483,583**
Allocated Expenses (1522)				
10116002 ALLOCATED OTHER OVERHEADS	16,653	17,153	17,667	18,197
10136002 ALLOCATED INSURANCE - GENERAL MANAGER	2,681	2,761	2,844	2,930
13061781 DEPRECIATION - OTHER	1,508	1,508	1,508	1,508
****** TOTAL Allocated Expenses**	**20,842**	**21,422**	**22,019**	**22,635**
Operating Surplus/(Deficit)	**(478,389)**	**(477,245)**	**(491,518)**	**(506,218)**
Capital Income (1523)				
TRANSFERS FROM RESERVE	0	0	0	0
	0	**0**	**0**	**0**
**** Net Surplus/Deficit**	**(478,389)**	**(477,245)**	**(491,518)**	**(506,218)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
General Purpose Revenue				
Income (1530)				
10040268 FINANCIAL ASSISTANCE GRANT (EQUALISATION COMPON	2,626,565	2,705,362	2,786,523	2,870,118
14930268 FINANCIAL ASSISTANCE GRANT (ROAD COMPONENT)	1,572,708	1,619,889	1,668,486	1,718,540
12680408 INTEREST ON INVESTMENTS - BANK	440,000	420,000	420,000	420,000
12680455 INTERNAL INTEREST	(78,015)	(80,355)	(82,766)	(85,249)
TOWN IMPROVEMENT RATE -DARLINGTON POINT	34,841	35,886	36,963	38,072
ABANDONED RATES - DARLINGTON POINT	(2,569)	(2,569)	(2,569)	(2,569)
PENSIONER RATE SUBSIDY - DARLINGTON POINT	1,445	1,445	1,445	1,445
TOWN IMPROVEMENT RATE -COLEAMBALLY	17,307	17,826	18,361	18,912
ABANDONED RATES - COLEAMBALLY	(797)	(797)	(797)	(797)
PENSIONER RATE SUBSIDY - COLEAMBALLY	434	434	434	434
13260088 BUSINESS RATES - URBAN - CURRENT YEAR	128,086	131,929	135,886	139,963
13260246 EXTRA CHARGES RAISED	26,231	26,718	27,219	27,736
13260252 FARMLAND RATES - CURRENT YEAR	3,669,576	3,779,663	3,893,053	4,009,845
13260576 PENSIONER REBATES - SUBSIDY	16,170	16,428	16,693	16,966
13260580 PENSIONER REBATES - THIS YEAR	(29,120)	(29,580)	(30,467)	(31,381)
13260652 RATES ABANDONED - FARMLAND	0	0	0	0
13260712 RESIDENTIAL RATES - RURAL - CURRENT YEAR	33,294	34,293	35,168	36,067
13260724 RESIDENTIAL RATES - URBAN - CURRENT YEAR	297,038	305,949	315,128	324,581
13260801 STORMWATER MANAGEMENT SERVICE CHARGE	11,000	10,875	10,875	10,875
****** TOTAL Income**	8,764,194	8,993,396	9,249,635	9,513,558
**** TOTAL General Purpose Revenue**	**8,764,194**	**8,993,396**	**9,249,635**	**9,513,558**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Insurance Clearing				
Income (1540)				
12645712 INSURANCE CLAIMS	0	0	0	0
****** TOTAL Income**	0	0	0	0
Expenses (1541)				
10132681 INSURANCE PREMIUM - FIDELITY GUARANTEE	8,715	8,976	9,246	9,523
10132701 INSURANCE PREMIUM - PROFESSIONAL INDEMNITY	40,589	41,807	43,061	44,353
10132711 INSURANCE PREMIUM - PUBLIC LIABILITY	171,147	176,281	181,570	187,017
10132718 INSURANCE PREMIUM - PROPERTY	85,595	88,163	90,808	93,532
COMBINED LIABILITY INSURANCE	1,427	1,470	1,514	1,559
JOURNEY INJURY COVER	2,060	2,122	2,185	2,251
10132720 INSURANCE - CASUAL H	3,199	3,295	3,394	3,496
10132721 INSURANCE - PERSONAL	4,525	4,661	4,801	4,945
****** TOTAL Expenses**	**317,257**	**326,775**	**336,578**	**346,675**
Allocated Expenses (1542)				
10136000 INSURANCE ALLOCATION	(195,050)	(200,902)	(206,929)	(213,136)
****** TOTAL Allocated Expenses**	**(195,050)**	**(200,902)**	**(206,929)**	**(213,136)**
**** TOTAL Insurance Clearing**	**(122,207)**	**(125,873)**	**(129,649)**	**(133,539)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Overhead Clearing				
Income (1550)				
10040550 INSURANCE SUBSIDIES & REBATES	15,000	15,000	10,000	10,000
****** TOTAL Income**	**15,000**	**15,000**	**10,000**	**10,000**
Expenses (1551)				
10042241 OFFICE EQUIPMENT & REPAIRS	5,764	5,937	6,115	6,298
PHOTOCOPIER MAINTENANCE	17,221	17,738	18,270	18,818
ADVERTISING	0	0	0	0
10042720 INTERNET - LOCAL E WEBSITE	5,222	5,379	5,540	5,706
10043851 RATES & CHARGES	2,536	2,612	2,690	2,771
10111341 BUILDING M&R - OFFICE BUILDING	44,832	48,148	49,592	51,080
10111451 CLEANING	54,423	56,056	57,737	59,469
CLEANING MATERIALS	546	562	579	597
10111506 COMPUTER CONSUMABLES	2,771	2,854	2,940	3,028
INFORMATION TECHNOLOGY EXPENSES	73,034	75,225	77,482	79,806
10111511 COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	75,679	77,949	80,288	82,696
WAN MAINTENANCE EXPENSES	28,840	29,705	30,596	31,514
10111521 COMPUTER INTERNET FEE	5,537	5,703	5,874	6,050
10112191 ELECTRICITY	23,186	23,882	24,598	25,336
10112811 Operating Lease Rental	4,811	0	0	0
10113591 POSTAGE	14,119	14,543	14,979	15,428
10113631 PRINTING & STATIONERY	39,129	40,303	41,512	42,757
10114001 RISK MANAGEMENT COST	5,000	5,000	5,000	5,000
10114211 SECURITY EXPENSES	927	955	983	1,013
10114751 TELEPHONE	62,382	64,253	66,181	68,166
SUNDRY EXPENSES	8,307	8,556	8,813	9,077
11364961 WATER CHARGES	277	285	294	303
****** TOTAL Expenses**	**474,543**	**485,645**	**500,064**	**514,916**
Allocated Expenses (1552)				
10116000 OVERHEAD ALLOCATION	(208,163)	(214,408)	(220,840)	(227,465)
****** TOTAL Allocated Expenses**	(208,163)	(214,408)	(220,840)	(227,465)
**** TOTAL Overhead Clearing**	**(251,380)**	**(256,237)**	**(269,224)**	**(277,451)**
Capital Income				
18616916 TRANSFER FROM RESERVES	0	0	0	0
06 Capital Expenses				
18616916 TRANSFER TO RESERVES	0	0	0	0
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
**** Net Surplus/Deficit**	**(251,380)**	**(256,237)**	**(269,224)**	**(277,451)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
On Cost Clearing				
Income (1560)				
10040182 CONTRIBUTION TO LONG SERVICE LEAVE	0	0	0	0
****** TOTAL Income**	**0**	**0**	**0**	**0**
Expenses (1561)	0	0	0	0
10092115 ANNUAL LEAVE	478,000	492,340	507,110	522,324
10092135 LONG SERVICE LEAVE	195,000	200,850	206,876	213,082
10092145 WORKERS COMPENSATION	316,000	325,480	335,244	345,302
10092155 SICK LEAVE	191,000	196,730	202,632	208,711
10093321 ONCOST (CR) WAGES	(2,192,280)	(2,254,715)	(2,322,356)	(2,392,027)
ONCOSTS CHARGED ON RTA WORKS	(69,837)	(74,631)	(76,870)	(79,176)
ONCOSTS CHARGED ON NOXIOUS PLANTS	(16,438)	(17,566)	(18,093)	(18,636)
10093721 PUBLIC HOLIDAYS	264,000	271,920	280,078	288,480
10154631 SUPERANNUATION - FUTUREPLUS - ACCUMULATION SCHE	543,000	559,290	576,069	593,351
10154641 SUPERANNUATION - SAS - 1.9 * EMPLOYEE	215,000	221,450	228,094	234,936
12002581 HEALTH COSTS	8,782	9,045	9,317	9,596
14391571 CONSULTATIVE COMMITTEE COSTS	1,385	1,427	1,469	1,513
14393296 OH & S COMMITTEE COSTS	976	1,005	1,035	1,067
15334461 STORES & MATERIALS UNALLOCATABLE (PPE)	14,544	14,980	15,430	15,893
****** TOTAL Expenses**	(50,868)	(52,394)	(53,966)	(55,585)
**** TOTAL On Cost Clearing**	**50,868**	**52,394**	**53,966**	**55,585**
Capital Income				
18616910 TRANSFER FROM RESERVES	0	0	0	0
Capital Expenses				
18616910 TRANSFER TO RESERVES	50,868	52,394	53,966	55,585
Capital Surplus/(Deficit)	**(50,868)**	**(52,394)**	**(53,966)**	**(55,585)**
**** Net Surplus/Deficit**	**0**	**0**	**(0)**	**0**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Disposal Of Fixed Assets				
Income (1570)				
10040612 PROFIT/LOSS ON DISPOSAL OF ASSETS	27,685	28,516	29,371	30,252
****** TOTAL Income**	27,685	28,516	29,371	30,252
Expenses (1571)				
10042923 LOSS ON DISPOSAL OF ASSETS	27,685	28,516	29,371	30,252
****** TOTAL Expenses**	27,685	28,516	29,371	30,252
**** TOTAL Disposal Of Fixed Assets**	**0**	**0**	**0**	**0**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Engineering Admin				
Income (1600)				
TRAINEE ALLOWANCES	0	0	0	0
12000466 LEASEBACK CONTRIBUTIONS	26,578	27,433	28,256	29,104
****** TOTAL Engineering Income**	**26,578**	**27,433**	**28,256**	**29,104**
Expenses (1601)				
12001071 ADVERTISING - OFFICE ADMINISTRATION	2,000	2,000	2,000	2,000
12001511 EQUIPMENT MAINTENANCE AND REPAIR	2,000	2,000	2,000	2,000
12001561 CONFERENCES & SEMINARS - ENGINEERS	522	538	554	570
12002231 ENGINEERING INSTRUMENTS MAINTENANCE & REPAIR	4,151	4,276	4,404	4,536
12002436 FRINGE BENEFIT TAX	29,852	30,748	31,670	32,620
12002811 OPERATING LEASE EXP	3,595	3,595	2,397	0
12003015 MANAGEMENT FEE (W & S)	(274,153)	(275,913)	(277,725)	(279,592)
12003020 MANAGEMENT FEE (RMCC WORKS)	(116,026)	(118,172)	(120,382)	(122,658)
LESS PAYABLE BY DOMESTIC WASTE MANAGEMENT	(11,385)	(11,385)	(11,385)	(11,385)
12003271 OFFICE EXPENSES - OFFICE ADMINISTRATION	5,431	5,594	5,762	5,935
12004131 SALARIES & ALLOWANCES - ENG ADMINISTRATION	711,956	733,315	755,314	777,974
RISK SIGNAGE	5,000	5,000	5,000	5,000
12004356 SOFTWARE	18,035	18,576	19,133	19,707
12004396 STAFF FUNCTIONS	1,228	1,265	1,303	1,342
12004421 STAFF TRAINING COSTS - ENGINEERING	31,654	32,604	33,582	34,589
12004581 SUBSCRIPTIONS JOURNALS & PUBLICATIONS	2,000	2,000	2,000	2,000
12004751 TELEPHONE	4,057	4,179	4,304	4,433
12004951 VEHICLE RUNNING EXPENSES	41,200	42,436	43,709	45,020
****** TOTAL Expenses**	**461,117**	**482,654**	**503,639**	**524,092**
Allocated Expenses (1602)				
10116050 ALLOCATED OVERHEADS - ENG. ADMIN	72,856	75,042	77,293	79,612
10136050 ALLOCATED INSURANCE - ENG. ADMIN	53,555	55,162	56,816	58,521
12001781 DEPRECIATION	11,300	11,300	11,300	11,300
****** TOTAL Allocated Expenses**	**137,711**	**141,503**	**145,409**	**149,433**
****Operating Surplus/(Deficit) Engineering Admin**	**(572,250)**	**(596,724)**	**(620,793)**	**(644,421)**
Capital Income				
Capital Expenses (1605)				
17437533 ENGINEERING OFFICE/DEPOT EQUIPMENT	2,000	2,000	17,000	2,000
	2,000	2,000	17,000	2,000
Capital Surplus/(Deficit)	(2,000)	(2,000)	(17,000)	(2,000)
Net Surplus/(Deficit)	**(574,250)**	**(598,724)**	**(637,793)**	**(646,421)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Dept Environmental Services				
Operating Income (1610)				
13060842 OUTSOURCING	0	0	0	0
****** TOTAL Income**	0	0	0	0
Operating Expenses (1611)				
12502436 FRINGE BENEFIT TAX	25,750	26,523	27,318	28,138
12504131 SALARIES	389,447	401,130	413,164	425,559
12504138 PROFESSIONAL DEVELOPMENT (CERTIFIERS)	4,000	4,000	4,000	4,000
12504271 OFFICE EXPENSES	2,575	2,652	2,732	2,814
12504421 TRAINING	3,090	3,183	3,278	3,377
12504431 STAFF TRAVEL EXPENSES	10,300	10,609	10,927	11,255
12504751 TELEPHONE	1,160	1,195	1,231	1,268
12504826 LEGAL EXPENSES	5,150	5,305	5,464	5,628
12504951 VEHICLE RUNNING EXPENSES	51,500	53,045	54,636	56,275
****** TOTAL Expenses**	492,972	507,641	522,750	538,313
Allocated Expenses (1612)				
10116051 ALLOCATED OVERHEADS - DES ADMIN	37,469	38,593	39,751	40,943
10136051 ALLOCATED INSURANCE - DES ADMIN	6,263	6,451	6,644	6,844
12501750 DEPRECIATION - DES ADMIN	2,100	2,100	2,100	2,100
****** TOTAL Allocated Expenses**	45,832	47,144	48,495	49,887
****Operating Surplus/(Deficit) DES Admin**	**(538,804)**	**(554,785)**	**(571,246)**	**(588,200)**
Capital Income				
	0	0	0	0
Capital Expenses (1615)				
17437527 COMPUTER/OFFICE EQUIPMENT- Env	2,000	2,000	2,000	17,000
	2,000	2,000	2,000	17,000
Capital Surplus/(Deficit)	(2,000)	(2,000)	(2,000)	(17,000)
Net Surplus/(Deficit)	**(540,804)**	**(556,785)**	**(573,246)**	**(605,200)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Depots				
Depot Income (4020)				
15290842 SUNDRY INCOME - MRE DEPOT	2,532	2,607	2,607	2,607
15290852 SUNDRY SALE OF OLD MATERIALS	0	0	0	0
****** TOTAL Income**	**2,532**	**2,607**	**2,607**	**2,607**
Depot Expenses (4021)				
15273851 RATES & CHARGES - WORKS DEPOT	1,966	2,025	2,086	2,148
15274621 SUNDRY EXPENSES - COREEN ST DEPOT	2,076	2,138	2,202	2,269
15274751 TELEPHONE	5,002	5,152	5,307	5,466
15291341 BUILDING MAINTENANCE & REPAIR - MRE DEPOT	4,030	4,151	4,275	4,404
15292131 SALARIES & WAGES	142,042	85,151	87,706	90,337
15293121 MINOR WORKSHOP EQUIPMENT PURCHASE	8,000	8,000	8,000	8,000
15293851 RATES & CHARGES - MRE SITE	2,215	2,281	2,350	2,420
15313851 RATES & CHARGES - COONONG STREET DEPOT	1,689	1,740	1,792	1,846
15331341 BUILDING M & R - COONONG ST DEPOT	3,000	3,000	3,000	3,000
15331451 CLEANING - COONONG ST DEPOT	5,806	5,980	6,160	6,344
15332461 F & F - M & R - COONONG ST DEPOT	9,832	10,127	10,431	10,744
15332486 GAS - COONONG ST DEPOT	415	427	440	453
15334211 SECURITY EXPENSES	1,345	1,385	1,427	1,470
15334431 STAFF TRAVEL EXPENSES - COONONG ST DEPOT	4,725	4,867	5,013	5,163
15334961 WATER CHARGES	554	571	588	605
15335071 WORKSHOP CLEANING - COONONG ST DEPOT	4,151	4,276	4,404	4,536
15372191 ELECTRICITY - COONONG ST DEPOT	8,357	8,608	8,866	9,132
15372241 WORKSHOP MAINTENANCE & HOUSKEEPING	24,792	25,536	26,302	27,091
DEPOT OPERATIONS	29,950	31,336	32,276	33,244
****** TOTAL Expenses**	259,947	206,751	212,623	218,672
Allocated Expenses (4022)				
15371781 DEPRECIATION - WORKSHOP	46,002	46,002	46,002	46,002
15292661 INSURANCE - MRE DEPOT	56	58	59	61
15312661 INSURANCE - COONONG ST DEPOT	7,583	7,810	8,045	8,286
15372661 INSURANCE - COREEN ST	99	102	105	108
****** TOTAL Allocated Expenses**	53,740	53,972	54,211	54,458
**** TOTAL Operating Surplus/(Deficit) Depots**	**(311,155)**	**(258,116)**	**(264,228)**	**(270,523)**
Capital Income				
TRANSFER FROM RESERVES				
	0	0	0	0
Capital Expenses (4025)				
DARLINGTON POINT DEPOT REDEVELOPMENT	5,000	5,000	5,000	5,000
EMOLEUM TANK				
17437793 COVER OVER WASHDOWN BAY	0	0	0	0
17437759 CAPITAL EXPENSES - DEPOT COLEAMBALLY	0	0	0	0
	5,000	5,000	5,000	5,000
Loan Repayments				
Capital Surplus/(Deficit)	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**
Nett Surplus/(Deficit)	**(316,155)**	**(263,116)**	**(269,228)**	**(275,523)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Plant Clearing				
Plant Clearing Income (4200)				
11408002 PLANT HIRE - INCOME	0	0	0	0
13580227 DIESEL FUEL REBATE	106,651	108,351	110,101	111,904
13580466 LEASEBACK CONTRIBUTIONS	40,000	40,000	40,000	40,000
13580588 PLANT HIRE - INCOME	2,593,936	2,608,875	2,623,964	2,639,204
13580842 SUNDRY INCOME - PLANT	0	0	0	0
****** TOTAL Plant Clearing Income**	2,740,587	2,757,226	2,774,065	2,791,108
Plant Clearing Expenses (4201)				
13581151 APPRENTICE ATTENDING TECH	15,000	15,000	15,000	5,000
13583561 PLANT RUNNING EXPENSES	1,573,463	1,582,698	1,592,025	1,601,445
13583881 PLANT RUNNING EXPENSES - INSURANCE	41,000	42,230	43,497	44,802
13584621 SUNDRY EXPENSES	0	0	0	0
****** TOTAL Plant Clearing Expenses**	1,629,463	1,639,928	1,650,522	1,651,247
Allocated Expenses (4202)				
13581781 DEPRECIATION - PLANT	905,000	905,000	905,000	905,000
****** TOTAL Allocated Expenses**	905,000	905,000	905,000	905,000
**** Operating Surplus/Deficit**	**206,124**	**212,298**	**218,544**	**234,861**
Capital Income (4203)				
17437505 SALE OF HEAVY VEHICLES	62,000	130,000	132,000	70,000
17437580 SALE OF LIGHT VEHICLES	567,000	340,000	568,000	346,000
17437581 SALE OF CONSTRUCTION PLANT	115,000	405,000	280,000	60,000
18616924 TRANSFER FROM PLANT REPLACEMENT RESERVE	0	0	500,000	0
	744,000	875,000	1,480,000	476,000
Capital Expenses (4205)				
17437585 PURCHASE OF LIGHT VEHICLES	906,000	557,000	886,000	567,000
17437586 PURCHASE OF CONSTRUCTION PLANT	887,000	1,570,000	1,391,000	280,000
17437587 PURCHASE OF HEAVY VEHICLES	840,000	750,000	932,000	570,000
17437651 SMALL PLANT	45,000	45,000	45,000	45,000
18616917 TRANSFER TO RESERVES	0	0	0	0
	2,678,000	2,922,000	3,254,000	1,462,000
**** Capital Surplus/Deficit**	(1,934,000)	(2,047,000)	(1,774,000)	(986,000)
**** Net Surplus/Deficit**	**(1,727,876)**	**(1,834,702)**	**(1,555,456)**	**(751,139)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Public Order & Safety				
Animal Control				
Income (2000)				
11480392 DOG IMPOUNDING FEES	9,691	9,712	9,733	9,755
11480694 DOG REGISTRATION FEES	1,385	1,427	1,469	1,513
****** TOTAL Income**	**11,076**	**11,138**	**11,202**	**11,269**
Expenses (2001)				
11482641 IMPOUNDING & CONTROL EXPENSES	28,970	30,489	31,404	32,346
11483601 POUND MAINTENANCE & WORKING EXPENSES	691	712	733	755
14452641 IMPOUNDING & CONTROL EXPENSES - STOCK	4,793	4,937	5,085	5,237
14453601 POUND MAINTENANCE & WORKING EXPENSES	691	712	733	755
****** TOTAL Expenses**	**35,145**	**36,849**	**37,955**	**39,093**
Allocated Expenses (2002)				
14451781 DEPRECIATION - STOCK CONTROL	200	200	200	200
****** TOTAL Allocated Expenses**	200	200	200	200
**** Operating Surplus/(Deficit) Animal Control**	**(24,269)**	**(25,911)**	**(26,952)**	**(28,025)**
Capital Income				
	0	0	0	0
Capital Expenses (2005)				
	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
****** Net Surplus/(Deficit) Animal Control**	**(24,269)**	**(25,911)**	**(26,952)**	**(28,025)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Emergency Services				
Income				
14410842 SUNDRY INCOME - STATE EMERGENCY SERVICES	0	0	0	0
****** TOTAL Income**	0	0	0	0
Expenses (2011)				
14414611 CONTRIBUTION TO EMERGENCY MANAGEMENT NSW	5,336	5,496	5,661	5,831
CONTRIBUTION TO VRA EXPENSES	1,000	1,000	1,000	1,000
14414621 SUNDRY EXPENSES - SES	0	0	0	0
****** TOTAL Expenses**	**6,336**	**6,496**	**6,661**	**6,831**
Allocated Expenses				
DEPRECIATION	10,000	10,000	10,000	10,000
****** TOTAL Allocated Expenses**	10,000	10,000	10,000	10,000
**** TOTAL Emergency Services**	**(16,336)**	**(16,496)**	**(16,661)**	**(16,831)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Fire Control				
Income (2020)				
11080070 BUSHFIRE EQUIPMENT	234,738	241,780	249,034	256,505
11080072 BUSHFIRE PREVENTION	10,000	10,000	10,000	10,000
****** TOTAL Income**	**244,738**	**251,780**	**259,034**	**266,505**
Expenses (2021/2031)				
11002191 ELECTRICITY	6,607	6,805	7,009	7,220
11002421 TRAINING COSTS RFS	5,901	6,078	6,260	6,448
11002662 INSCE BUILDINGS	2,688	2,769	2,852	2,937
11004755 VOLCALL EXPENSES	7,711	7,942	8,181	8,426
11004756 TELEPHONE - CHARGES	7,999	8,239	8,486	8,741
11005470 VEHICLE - SERVICE & INSPECTIONS	1,160	1,195	1,231	1,268
11005471 VEHICLE - REPAIRS	43,473	44,777	46,121	47,504
11005490 RADIOS M & R	1,160	1,195	1,231	1,268
11005441 STATIONS M & R	7,535	7,761	7,994	8,234
11005570 FUEL & OILS	13,911	14,328	14,758	15,201
11005580 OTHER M & R	3,477	3,581	3,689	3,799
BUSHFIRE EQUIPMENT MAINT & EXP	64,616	66,554	68,551	70,608
APZ & FIRE TRAILS	15,000	15,000	15,000	15,000
11081611 CONTRIBUTION TO DEPARTMENT OF BUSHFIRE SERVICES	259,854	267,650	275,679	283,949
11081621 CONTRIBUTION TO NSW FIRE BRIGADES	18,827	19,392	19,974	20,573
11081622 RFS MID MURRAY GROUP EXPENSES	33,241	34,238	35,265	36,323
****** TOTAL Expenses**	**493,160**	**507,505**	**522,280**	**537,498**
Allocated Expenses (2022)				
10116004 ALLOCATED OVERHEAD	8,327	8,577	8,834	9,099
11001750 DEPRECIATION - BUSH FIRE CONTROL	6,500	6,500	6,500	6,500
****** TOTAL Allocated Expenses**	**14,827**	**15,077**	**15,334**	**15,599**
**** TOTAL Fire Control**	**(263,249)**	**(270,801)**	**(278,581)**	**(286,593)**
Capital Income (2023)				
11080701 RFS GRANT FUNDING	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (2025)				
BUSHFIRE STATION - MALEY	0	0	0	0
BUSHFIRE STATION - CARARBURY				
	0	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
****** Net Surplus/(Deficit) Animal Control**	**(263,249)**	**(270,801)**	**(278,581)**	**(286,593)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Health				
Health & Food Control				
Income (3000)				
12520398 INSPECTIONS - FOOD PREMISES	6,936	7,099	7,267	7,440
12520546 ON-SITE SEWERAGE MANAGEMENT FEES	0	0	0	0
****** TOTAL Income**	**6,936**	**7,099**	**7,267**	**7,440**
Expenses (3001)				
12522411 FOOD PREMISES SURVEILANCE	5,436	5,599	5,767	5,940
SUNDRY EXPENSES	1,739	1,791	1,845	1,900
12523324 ON-SITE SEWERAGE MANAGEMENT	0	0	0	0
****** TOTAL Expenses**	**7,175**	**7,390**	**7,612**	**7,840**
Allocated Expenses				
****** TOTAL Allocated Expenses**	0	0	0	0
**** TOTAL Health & Food Control**	**(239)**	**(291)**	**(345)**	**(400)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Medical Services				
Income (3010)				
13100696 RENT - MEDICAL SERVICE	6,609	6,609	6,609	6,609
****** TOTAL Income**	**6,609**	**6,609**	**6,609**	**6,609**
Expenses (3011)				
13101341 BUILDING M&R MEDICAL SERVICES	3,500	3,500	3,500	3,500
13102341 BUILDING M&R MEDICAL CENTRE-COLY	0	0	0	0
13102661 INSURANCE - MEDICAL	1,038	1,069	1,101	1,134
13104506 IT SUPPORT - MEDICAL SERVICE	1,000	1,000	1,000	1,000
13104851 RATES & CHARGES - MEDICAL CENTRE	1,249	1,286	1,325	1,365
****** TOTAL Expenses**	**6,787**	**6,856**	**6,926**	**6,999**
Allocated Expenses (3012)				
13101781 DEPRECIATION - MEDICAL SERVICES	7,000	7,000	7,000	7,000
****** TOTAL Allocated Expenses**	**7,000**	**7,000**	**7,000**	**7,000**
Operating Surplus/(Deficit)	**(7,178)**	**(7,247)**	**(7,317)**	**(7,390)**
Capital Income				
13100336 GRANTS MEDICAL - RURAL DOCTORS	0	0	0	0
18616919 TRANSFER FROM RESERVES	0	0	0	0
	0	0	0	0
Capital Expenses (3015)				
17437672 FURNITURE & FITTINGS - MEDICAL CENTRE	6,000	1,000	1,000	6,000
TRANSFER TO RESERVES	0	0	0	0
	6,000	**1,000**	**1,000**	**6,000**
Capital Surplus/Deficit	**(6,000)**	**(1,000)**	**(1,000)**	**(6,000)**
Net Surplus/(Deficit)	**(13,178)**	**(8,247)**	**(8,317)**	**(13,390)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
ENVIRONMENT				
Noxious Plants				
Income (3020)				
13120540 NOXIOUS WEEDS/PEST GRANT	47,901	48,538	49,193	49,868
13120842 SUNDRY INCOME NOXIOUS WEEDS	500	500	500	500
****** TOTAL Income**	**48,401**	**49,038**	**49,693**	**50,368**
Expenses (3021)				
13121071 ADVERTISING	478	492	507	522
13121841 DESTRUCTION OF BOXTHORN	3,581	3,688	3,799	3,913
13121851 DESTRUCTION OF GALVANISED BURR	2,390	2,462	2,536	2,612
13121866 DESTRUCTION OF HOREHOUND	6,567	6,764	6,967	7,176
13121871 DESTRUCTION OF JOHNSON'S GRASS	239	246	254	261
13121876 DESTRUCTION OF KHAKI WEED	1,791	1,845	1,900	1,957
13121881 DESTRUCTION OF NOOGOORA BURR	180	185	191	197
13121906 DESTRUCTION OF SILVERLEAF	2,390	2,462	2,536	2,612
13121911 DESTRUCTION OF SPINY BURR GRASS	6,567	6,764	6,967	7,176
13121921 DESTRUCTION OF ST JOHNS WORT	596	614	632	651
13121951 DESTRUCTION OF XANTHIUM - BATHURST BURR	10,329	10,639	10,958	11,287
13122321 FIELD INSPECTIONS	22,688	23,369	24,070	24,792
13122656 INSPECTIONS & REPORTS	24,279	25,007	25,758	26,530
13124421 STAFF TRAINING COSTS - NOXIOUS WEEDS	1,195	1,231	1,268	1,306
13124621 SUNDRY EXPENSES	777	800	824	849
13124756 TELEPHONE - CHARGES	800	824	849	874
DESTRUCTION OF PLANTS	72,530	74,706	76,947	79,255
RIVERINA PROJECT OFFICER CONTRIBUTION	2,732	2,814	2,898	2,985
DESTRUCTION OF PESTS	1,174	1,212	1,248	1,286
****** TOTAL Expenses**	**161,283**	**166,124**	**171,108**	**176,241**
Allocated Expenses (3022)				
13121771 DEPRECIATION - NOXIOUS WEEDS PLANT	1,415	1,415	1,415	1,415
****** TOTAL Allocated Expenses**	**1,415**	**1,415**	**1,415**	**1,415**
**** TOTAL Operating Surplus/(Deficit)**	**(114,297)**	**(118,502)**	**(122,830)**	**(127,288)**
Capital Income				
18616923 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (3025)				
17437534 CAPITAL PURCHASES NOXIOUS WEEDS	0	2,000	0	0
TRANSFER TO RESERVES	0	0	0	0
	0	**2,000**	**0**	**0**
Capital Surplus/Deficit	**0**	**(2,000)**	**0**	**0**
Net Surplus/(Deficit)	**(114,297)**	**(120,502)**	**(122,830)**	**(127,288)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Environment Protection				
Income (3220)				
FLOOD STUDY FUNDING	122,571	0	0	0
12020857 GRANT FLOODPLAIN MANAGEMENT PROGRAMME	0	0	0	0
12020859 GRANT PLANNING REFORM PROGRAMME	0	0	0	0
****** TOTAL Income**	**122,571**	**0**	**0**	**0**
Expenses (3221)				
12021976 STATE OF ENVIRONMENT REPORT	0	5,000	0	0
LEVEE BANK MAINTENANCE	3,752	3,865	3,980	4,100
LEVEE BANK - DRAINAGE OUTLET GATES	5,319	5,479	5,643	5,812
DARLINGTON POINT FLOOD STUDY	143,000	0	0	0
12022700 URBAN FLOOD STUDY	0	0	0	0
15211280 PROPERTY PROTECTION - 51 COREEN ST	0	0	0	0
****** TOTAL Expenses**	**152,071**	**14,343**	**9,623**	**9,912**
****** TOTAL Allocated Expenses**	0	0	0	0
**** TOTAL Operating Surplus/(Deficit)**	**(29,500)**	**(14,343)**	**(9,623)**	**(9,912)**
Capital Income (3223)				
LEVEE REHABILITATION GRANT	1,762,063	0	0	0
18616914 TRANSFER FROM RESERVE	220,258	0	0	0
****** TOTAL Capital Income**	**1,982,321**	**0**	**0**	**0**
Capital Expenses (3225)				
DARLINGTON POINT LEVEE UPGRADE	1,982,321	0	0	0
18616914 TRANSFER TO RESERVES	0	0	0	0
	1,982,321	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
**** TOTAL Environment Protection**	**(29,500)**	**(14,343)**	**(9,623)**	**(9,912)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Domestic Waste				
Income (3200/3210)				
12240568 PENSIONER REBATES - CURRENT YEAR DWM	(25,515)	(25,852)	(26,199)	(26,556)
12240576 PENSIONER REBATES - SUBSIDY	14,223	14,412	14,607	14,807
12240888 VACANT LAND CHARGES - DOMESTIC	855	855	855	855
12240904 WASTE SERVICE CHARGES - DOMESTIC	183,118	188,612	194,270	200,098
HOUSEHOLD RECYCLING SERVICE	94,347	97,177	100,093	103,096
COMMERCIAL WASTE RECYCLING SERVICE	12,432	12,805	13,189	13,585
12280008 ADDITIONAL BIN SALES	2,200	2,200	2,200	2,200
GARBAGE SERVICE - INDUSTRIAL	2,117	2,181	2,246	2,313
12280888 VACANT LAND CHARGES - BUSINESS	2,160	2,160	2,160	2,160
12280904 WASTE SERVICE CHARGES - BUSINESS	39,613	40,801	42,025	43,286
DRUM MUSTER REIMBURSEMENT	2,000	2,000	2,000	2,000
12320866 TIPPING FEES - COMMERCIAL/INDUSTRIAL	14,963	15,412	15,874	16,350
****** TOTAL Income**	**342,513**	**352,763**	**363,320**	**374,195**
Expenses (3201/3211)				
12243341 REPAIRS & MAINTENANCE - MGB	500	500	500	500
12244611 SUNDRY COLLECTION EXPENSES	1,000	1,000	1,000	1,000
HOUSEHOLD GARBAGE - PURCHASE BIG BINS	2,000	2,000	2,000	2,000
HOUSEHOLD GARBAGE COLLECTION	145,969	158,468	163,222	168,119
HOUSEHOLD GARBAGE ADMINISTRATION CHARGE	9,360	9,360	9,360	9,360
HOUSEHOLD GARBAGE DISPOSAL COSTS	43,541	44,847	46,193	47,578
HOUSEHOLD GARBAGE REHABILITATION	2,122	2,186	2,251	2,319
COMMERCIAL WASTE REHABILITATION	14,933	15,381	15,842	16,318
COMMERCIAL WASTE ADMINISTRATION CHARGE	2,025	2,025	2,025	2,025
COMMERCIAL WASTE COLLECTION	15,302	15,761	16,234	16,721
COMMERCIAL WASTE DISPOSAL COSTS	6,796	7,000	7,210	7,426
DRUM MUSTER EXPENSES	2,000	2,000	2,000	2,000
12324801 TIP WORKING EXPENSES	43,709	45,020	46,371	47,762
12324802 COMMON TIP WORKING EXPENSES	3,000	3,000	3,000	3,000
12324851 RATES & CHARGES - TIP	478	492	507	522
****** TOTAL Expenses**	**292,735**	**309,040**	**317,715**	**326,650**
Allocated Expenses (3202)				
12241791 DEPRECIATION - OTHER EQUIPMENT	2,800	2,800	2,800	2,800
****** TOTAL Allocated Expenses**	**2,800**	**2,800**	**2,800**	**2,800**
**** Operating Surplus/(Deficit) Domestic Waste**	**46,978**	**40,923**	**42,805**	**44,745**
Capital Income				
18616915 TRANSFER FROM RESERVE	0	0	15,000	0
	0	**0**	**15,000**	**0**
Capital Expenses (3205)				
17437742 BIG BINS	1,000	1,000	1,000	1,000
17437775 FENCING OF TIP	0	0	0	0
17437777 PIT CONSTRUCTION - TIP	0	0	15,000	0
18616915 TRANSFER TO RESERVES	0	0	0	0
	1,000	**1,000**	**16,000**	**1,000**
Capital Surplus/(Deficit)	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**
Net Surplus/(Deficit)	**45,978**	**39,923**	**41,805**	**43,745**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Street Cleaning				
Expenses				
14214621 STREET SWEEPING EXPENSES	63,174	68,946	71,015	73,145
Net Surplus/(Deficit)	**(63,174)**	**(68,946)**	**(71,015)**	**(73,145)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Drainage & Stormwater Management				
Expenses				
CLEAR REPAIR & MAINTAIN DRAINAGE STRUCTURES	16,755	17,387	17,909	18,446
14891550 K & G CLEANING	34,607	35,645	36,715	37,816
14891640 K & G REPAIR	48,448	49,901	51,398	52,940
14891500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)	8,000	8,000	8,000	8,000
12921500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)	1,385	1,427	1,469	1,513
13001500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)	1,385	1,427	1,469	1,513
****** TOTAL Expenses**	**110,580**	**113,787**	**116,960**	**120,229**
Allocated Expenses				
14891838 DEPRECIATION - STORMWATER	128,400	128,400	128,400	128,400
	128,400	**128,400**	**128,400**	**128,400**
**** Operating Surplus/(Deficit)**	**(238,980)**	**(242,187)**	**(245,360)**	**(248,629)**
Capital Income				
Capital Expenses				
CULVERT REPLACEMENT	80,000	80,000	80,000	80,000
17437841 K & G RECONSTRUCTION	35,000	35,000	35,000	35,000
	115,000	**115,000**	**115,000**	**115,000**
Net Surplus/(Deficit)	**(353,980)**	**(357,187)**	**(360,360)**	**(363,629)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Community Services & Education				
Community Services				
Income (3100/3110/3120)				
DARLINGTON POINT - MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
COLEAMBALLY MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
RESPITE DAY CARE	2,000	2,000	2,000	2,000
MULTI SERVICE OUTLET	111,193	111,193	111,193	111,193
COMMUNITY TRANSPORT CONTRIBUTIONS	50,000	50,000	50,000	50,000
HOME MODIFICATIONS GRANT COMPONENT	136,554	136,554	136,554	136,554
HOME MODIFICATIONS CONTRIBUTIONS	10,000	10,000	10,000	10,000
11320501 INTERNATIONAL WOMENS DAY GRANT	1,000	1,000	1,000	1,000
11320804 SENIOR CITIZENS WEEK GRANT	1,000	1,000	1,000	1,000
11320810 MONASH DINNER INCOME	4,500	4,500	0	0
15770332 YOUTH WEEK ACTIVITIES GRANT	2,230	2,230	2,230	2,230
15770842 SUNDRY INCOME - YOUTH WEEK	0	0	0	0
****** TOTAL Income**	**321,477**	**321,477**	**316,977**	**316,977**
Expenses (3101/3111/3121/3131)				
DARLINGTON POINT - MEALS ON WHEELS SALARY	19,351	19,351	19,932	20,529
COLEAMBALLY - MEALS ON WHEELS SALARY	19,357	19,357	19,938	20,536
RESPITE DAY CARE - DARLINGTON POINT	21,000	21,000	21,630	22,279
RESPITE DAY CARE - COLEAMBALLY	15,500	15,500	15,965	16,444
COMMUNITY TRANSPORT SALARY	131,495	131,495	135,440	139,503
HOME MODIFICATIONS - SALARY	106,044	106,044	109,225	112,502
10344621 AUSTRALIA DAY EXPENSES	1,323	1,363	1,404	1,446
11324132 CSU SCHOLARSHIP	4,000	4,000	4,000	4,000
11324134 MONASH EDUCATION SCHOLARSHIP	2,000	2,000	2,000	2,000
STUDENT SCHOLARSHIPS	3,000	3,000	3,000	3,000
11324221 SENIOR CITIZENS WEEK EXPENSES	4,500	4,500	4,500	4,500
11324230 MONASH DINNER EXPENSES	6,500	6,500	0	0
11324351 Social Plan	1,000	1,000	1,000	1,000
11324621 SUNDRY EVENTS - COMMUNITY SERVICES	859	885	911	939
11324655 INTERNATIONAL WOMENS DAY EXPENSES	1,000	1,000	1,000	1,000
CENTENARY/SESQUICENTENNIAL CELEBRATIONS	0	0	0	0
DARLINGTON POINT PRE SCHOOL	2,700	2,700	2,700	2,700
15775121 YOUTH WEEK ACTIVITIES	3,460	3,460	3,460	3,460
****** TOTAL Expenses**	**343,089**	**343,154**	**346,104**	**355,838**
Allocated Expenses				
11324781 DEPRECIATION - AGED CARE	6,500	6,500	6,500	6,500
DEPRECIATION - PRE SCHOOL	3,500	3,500	3,500	3,500
****** TOTAL Allocated Expenses**	**10,000**	**10,000**	**10,000**	**10,000**
**** TOTAL Operating Surplus/(Deficit)**	**(31,612)**	**(31,677)**	**(39,127)**	**(48,861)**
Capital Income				
18616931 TRANSFER FROM RESERVES	0	0	0	0
Capital Expenses (3125)				
COMMUNITY TRANSPORT CAPITAL EXPENDITURE				
18616916 TRANSFER TO RESERVES	0	0	0	0
	0	0	0	0
Net Surplus/(Deficit)	**(31,612)**	**(31,677)**	**(39,127)**	**(48,861)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Housing & Community Amenities				
Housing				
Income (3230)				
11920696 RENT - HOUSING	40,021	41,094	42,117	43,170
13280704 RENTS & FEES - OTHER LAND & BUILDINGS	7,000	7,000	7,000	7,000
COUNCIL SHOPS & SURGERY RENTAL	50,780	52,430	54,003	55,623
COLEAMBALLY RADIO MAST RENTAL	17,524	18,094	18,637	19,196
GRAZING LEASES/CLOSED ROAD RENTALS	13,915	14,368	14,799	15,243
COLEAMBALLY TOWN IMPROVEMENT - LEASE RENTALS	20,236	20,236	20,236	20,236
COLEAMBALLY TOWN IMPROVEMENT - LEASE CONVERSIONS	5,000	5,000	5,000	5,000
****** TOTAL Income**	**154,476**	**158,222**	**161,792**	**165,468**
Expenses (3231)				
11563851 RATES & CHARGES - 9 GOOLGUMBLA ESPLANADE	1,897	1,954	2,013	2,073
11683851 RATES & CHARGES - 1 KOONGARA CRESCENT	1,787	1,841	1,896	1,953
11763851 RATES & CHARGES - 67 MAHONGA STREET - DOCTORS RE	1,245	1,282	1,321	1,360
11773851 RATES & CHARGES - 1 BUNDOORA AVE	1,787	1,841	1,896	1,953
11803851 RATES & CHARGES - 2 MUNDOORA MEWS	1,764	1,817	1,871	1,928
13281341 BUILDING MAINTENANCE & REPAIR	34,352	35,294	35,903	36,530
13281341 SPECIFIC MAINTENANCE - PAINTING	10,000	10,000	10,000	0
SHOPS/OFICE MAINTENANCE	17,948	18,486	19,041	19,612
COLEAMBALLY RADIO TOWER MAINTENANCE	2,508	2,583	2,661	2,741
OTHER LAND/BUILDINGS MAINTENANCE	2,898	2,985	3,074	3,167
COLEAMBALLY TOWN IMPROVEMENT - BLOCK CONVERSION COSTS	1,000	1,000	0	0
13282661 INSURANCE	6,119	6,303	6,492	6,686
13283851 RATES & CHARGES - OTHER LAND AND BUILDINGS	14,829	15,274	15,732	16,204
INTEREST REPAYMENT LOAN NO	0	0	0	0
****** TOTAL Expenses**	**98,134**	**100,659**	**101,899**	**94,206**
Allocated Expenses (3232)				
13281781 DEPRECIATION - OTHER LAND AND BUILDINGS	25,000	25,000	25,000	25,000
13281781 DEPRECIATION - HOUSING	33,000	33,000	33,000	33,000
****** TOTAL Allocated Expenses**	**58,000**	**58,000**	**58,000**	**58,000**
Operating Surplus/(Deficit)	**(1,658)**	**(437)**	**1,892**	**13,262**
Capital Income				
11920301 SALE OF RESIDENTIAL PROPERTIES	0	240,000	0	0
18616926 TRANSFER FROM RESERVES	0	0	0	0
	0	**240,000**	**0**	**0**
Capital Expenses				
TRANSFER TO RESERVES	0	0	0	0
17437611 PURCHASE OF RESIDENTIAL DWELLING	0	300,000	0	0
	0	**300,000**	**0**	**0**
Loan Repayments				
18255932 GENERAL LOAN NO.	0	0	0	0
	0	0	0	0
Capital Surplus/(Deficit)	**0**	**(60,000)**	**0**	**0**
**** Net Surplus/(Deficit) Housing**	**(1,658)**	**(60,437)**	**1,892**	**13,262**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Public Cemeteries				
Income (3240)				
13690112 CEMETERY FEES	39,708	40,899	42,126	43,390
****** TOTAL Income**	**39,708**	**40,899**	**42,126**	**43,390**
Expenses (3241)				
13691436 CEMETERY MAINTENANCE	33,853	35,790	36,864	37,970
13692806 LAWN CEMETERY MAINTENANCE	28,840	29,705	30,596	31,514
****** TOTAL Expenses**	**62,693**	**65,495**	**67,460**	**69,484**
Allocated Expenses (3242)				
13691781 DEPRECIATION - CEMETERIES	4,300	4,300	4,300	4,300
****** TOTAL Allocated Expenses**	**4,300**	**4,300**	**4,300**	**4,300**
**** Operating Surplus/(Deficit) Public Cemeteries**	**(27,285)**	**(28,896)**	**(29,634)**	**(30,394)**
Capital Income				
SCCF GRANT - COLY CEMETERY TOILETS				
TRANSFER FROM RESERVE				
	0	0	0	0
Capital Expenses				
DARLINGTON POINT CINERARIUM	0			
COLEAMBALLY CEMETERY - PLINTHS	5,000	0	5,000	0
COLEAMBALLY CEMETERY - TOILET	0	0	0	0
17437744 PLINTH	0	2,000	0	2,000
	5,000	**2,000**	**5,000**	**2,000**
Capital Surplus/(Deficit)	**(5,000)**	**(2,000)**	**(5,000)**	**(2,000)**
Net Surplus/(Deficit)	**(32,285)**	**(30,896)**	**(34,634)**	**(32,394)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Public Conveniences				
Income (3250)				
13890842 SUNDRY INCOME - PUBLIC TOILETS	0	0	0	0
****** TOTAL Income**	0	0	0	0
Expenses (3251)				
13891341 BUILDING M & R - PUBLIC TOILETS	4,000	4,000	4,000	4,000
13891341 SPECIFIC MAINTENANCE - PUBLIC TOILETS	0	0	0	0
13891451 CLEANING - PUBLIC TOILETS	54,284	57,032	58,743	60,505
13891851 RATES & CHARGES PUBLIC CONVENIENCES	1,820	1,875	1,931	1,989
13892191 ELECTRICITY	2,616	2,694	2,775	2,859
13892661 INSURANCE	656	676	696	717
13894251 SEWER BLOCKAGES	1,000	1,000	1,000	1,000
13894961 WATER CHARGES	1,107	1,140	1,174	1,210
****** TOTAL Expenses**	**65,483**	**68,417**	**70,319**	**72,279**
Allocated Expenses (3252)				
Allocated Expenses				
13891781 DEPRECIATION - PUBLIC TOILETS	5,790	5,790	5,790	5,790
****** TOTAL Allocated Expenses**	**5,790**	**5,790**	**5,790**	**5,790**
**** Operating Surplus/(Deficit) Public Conveniences**	**(71,273)**	**(74,207)**	**(76,109)**	**(78,069)**
Capital Income				
	0	**0**	**0**	**0**
Capital Expenses				
COLEAMBALLY PUBLIC AMENITIES				
	0	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(71,273)**	**(74,207)**	**(76,109)**	**(78,069)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Street Lighting				
Street Lighting Income (4080)				
14570870 STREET LIGHTING SUBSIDY	31,000	31,000	31,000	31,000
****** TOTAL Street Lighting income**	31,000	31,000	31,000	31,000
Street lighting expenses (4081)				
14572191 STREET LIGHTING ELECTRICITY	73,538	77,001	79,311	81,690
DARLINGTON POINT TOWN IMPROVEMENT STREET LIGHTING	17,882	19,402	19,984	20,584
COLEAMBALLY TOWN IMPROVEMENT STREET LIGHTING	21,209	23,012	23,702	24,413
****** TOTAL street lighting expenses**	112,629	119,415	122,997	126,687
**** TOTAL Street Lighting**	**(81,629)**	**(88,415)**	**(91,997)**	**(95,687)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Town Planning				
Income (3260)				
11440024 DEVELOPMENT - ADVERTISING FEES	832	857	883	909
11440115 CERTIFICATES - CONSTRUCTION COMPLIANCE	10,000	2,000	2,000	2,000
11440119 CERTIFICATES - SECTION 10.7	22,241	22,458	22,682	22,912
11440148 COMMISSION - PLAN FIRST & LS LEVY	71	73	75	78
11440218 DEVELOPMENT APPLICATIONS - APPLICATION FEES	19,761	19,994	20,234	20,481
11440219 DEVELOPMENT - COMPLYING DEVELOPMENT CERTIFICAT	4,502	4,637	4,776	4,919
11440238 DRAINAGE DIAGRAMS	554	571	588	605
11440832 DEVELOPMENT - SUBDIVISION APPLICATIONS	415	427	440	453
11440834 DEVELOPMENT - SUBDIVISION CERTIFICATE	103	106	109	113
11440842 SUNDRY INCOME - DEVELOPMENT CONTROL	0	0	0	0
****** TOTAL Income**	**58,479**	**51,123**	**51,787**	**52,471**
Expenses (3261)				
11441071 ADVERTISING	832	857	883	909
SUNDRY EXPENSES	3,478	3,582	3,690	3,801
DARLINGTON POINT STRUCTURE PLAN				
11441566 CONSULTANTS EXPENSES - DEVELOPMENT CONTROL	0	0	0	0
11442826 LEGAL EXPENSES	5,000	5,000	5,000	5,000
****** TOTAL Expenses**	**9,310**	**9,439**	**9,572**	**9,710**
Allocated Expenses				
Depreciation		0	0	0
11441781 DEPRECIATION - OTHER	0	0	0	0
****** TOTAL Allocated Expenses**	0	0	0	0
**** TOTAL Town Planning**	**49,169**	**41,684**	**42,215**	**42,761**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Recreation & Culture				
Museums				
Income (3300)				
15250320 GRANT	0	0	0	0
15250321 CONTRIBUTION - MUSEUM UPGRADE	0	0	0	0
****** TOTAL Income**	**0**	**0**	**0**	**0**
Expenses (3301)				
15251191 ELECTRICITY	1,697	1,748	1,800	1,854
15251341 BUILDING M & R - WILLOWS	2,500	2,500	2,500	2,500
15252541 GROUNDS & LANDSCAPE MAINTENANCE - WILLOWS	0	0	0	0
15252661 INSURANCE	2,334	2,404	2,476	2,550
15252760 TELEPHONE & INTERNET COSTS	849	874	901	928
15253851 RATES & CHARGES - WILLOWS	2,022	2,083	2,145	2,209
15254961 WATER CHARGES - MUSEUMS	10	10	11	11
****** TOTAL Expenses**	**9,412**	**9,619**	**9,833**	**10,053**
Allocated Expenses (3302)				
15251781 DEPRECIATION - WILLOWS	2,700	2,700	2,700	2,700
****** TOTAL Allocated Expenses**	**2,700**	**2,700**	**2,700**	**2,700**
****Operating Surplus/(Deficit)Museums**	**(12,112)**	**(12,319)**	**(12,533)**	**(12,753)**
Capital Income				
15250322 GRANT - HERITAGE NEAR ME MUSEIM UPGRADE				
18616933 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses				
TRANSFER TO RESERVES	0	0	0	0
17437697 UPGRADE - MUSEUM	0	0	0	0
	0	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(12,112)**	**(12,319)**	**(12,533)**	**(12,753)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Parks, Gardens & Lakes				
Income (3310)				
13520842 SUNDRY INCOME - PARKS GARRDENS & RECREATION RES	0	0	0	0
****** TOTAL Income**	**0**	**0**	**0**	**0**
Expense (3311)				
PARKS & GARDENS MAINTENANCE	176,066	181,348	186,788	192,392
13323851 RATES & CHARGES - BREW PARK	1,075	1,107	1,140	1,175
13341341 BUILDING MAINTENANCE & REPAIR	327	337	347	357
13342541 GROUNDS & LANDSCAPE MAINTENANCE -ELLIOTT PARK	11,184	11,520	11,865	12,221
13342661 INSURANCE	295	304	313	322
13343151 MOWING OF ELLIOTT PARK	11,394	11,736	12,088	12,451
13343851 RATES & CHARGES - ELLIOT PARK	1,396	1,438	1,481	1,525
13361321 HORGAN WALK - MAINTENANCE OF BRIDGES	1,385	1,427	1,469	1,513
13362541 GROUNDS & LANDSCAPE MAINTENANCE-HORGAN WALK	691	712	733	755
13363851 RATES & CHARGES - HORGAN WALK	1,162	1,197	1,233	1,270
13381341 BUILDING MAINTENANCE & REPAIR	1,385	1,427	1,469	1,513
13382541 GROUNDS & LANDSCAPE MAINTENANCE LUKE/BREW	16,494	16,989	17,498	18,023
13383151 MOWING OF LUKE & BREW PARK	14,091	14,514	14,949	15,398
13383191 ELECTRICITY - MEMORIAL PARK	1,313	1,352	1,393	1,435
13383851 RATES & CHARGES - LUKE PARK	1,075	1,107	1,140	1,175
13482541 GROUNDS & LANDSCAPE MAINTENANCE - STREETS	73,901	76,118	78,402	80,754
13486541 STREETS M & R - COLEAMBALLY	0	0	0	0
13482661 INSURANCE	152	157	161	166
13483151 MOWING OF PARKS & RESERVES - OTHER	22,712	23,393	24,095	24,818
13483491 PLANT & EQUIPMENT MAINTENANCE	691	712	733	755
13483851 RATES & CHARGES - OTHER PARKS	1,075	1,107	1,140	1,175
13484191 ELECTRICITY TIDY TOWN SHED	0	0	0	0
13484341 BUILDING MAINT & REPAIR MINI RAIL	500	500	500	500
13484541 GROUNDS & LANDSCAPE MAINT MINI RAIL	0	0	0	0
13484621 SUNDRY EXPENSES	225	232	239	246
13484625 LAKE MAINTENANCE	5,000	5,000	5,000	5,000
****** TOTAL Expense**	**343,589**	**353,732**	**364,179**	**374,939**
Allocated Expenses (3312)				
13382921 LOAN INTEREST	2,035	1,315	520	0
13481781 DEPRECIATION - OTHER PARKS	58,000	58,000	58,000	58,000
****** TOTAL Allocated Expenses**	**60,035**	**59,315**	**58,520**	**58,000**
**** TOTAL Parks, Gardens & Lakes**	**(403,624)**	**(413,047)**	**(422,699)**	**(432,939)**
Capital Income (3313)				
13323001 GRANT FUNDING	0	0	0	0
18616910 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (3315)				
TRANSFER TO RESERVES	0	0	0	0
FIG TREE PARK - SAFETY FENCING NEAR TREES	0	0	0	0
	0	**0**	**0**	**0**
Loan Repayments (3316)				
18255926 Loan 162 Principal Repayment	8,892	9,611	10,405	0
Capital Surplus/Deficit	**(8,892)**	**(9,611)**	**(10,405)**	**0**
Net Surplus/(Deficit)	**(412,516)**	**(422,658)**	**(433,104)**	**(432,939)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Public Halls				
Income (3320)				
13730360 HALL - HIRE CHARGES	8,628	8,797	8,971	9,150
13730368 HALL - SETTING UP CHARGE	500	500	500	500
****** TOTAL Income**	**9,128**	**9,297**	**9,471**	**9,650**
Expenses (3321)				
13731341 BUILDING MAINTENANCE & REPAIR - CIVIC HALL	46,457	48,279	49,277	50,306
13732341 BUILDING MAINTENANCE & REPAIR - SPECIFIC	0	15,000	0	0
13731451 CLEANING - CIVIC HALL	23,948	24,666	25,406	26,169
13732191 ELECTRICITY - CIVIC HALL	3,444	3,547	3,654	3,763
13732486 GAS - CIVIC HALL	1,385	1,427	1,469	1,513
13732551 HALL ARRANGEMENTS	1,514	1,559	1,606	1,654
13732661 INSURANCE	9,529	9,815	10,109	10,413
13733851 RATES & CHARGES - PUBLIC HALL CIVIC CENTRE	1,924	1,982	2,041	2,102
13734756 TELEPHONE - CHARGES - CIVIC HALL	0	0	0	0
13734961 WATER CHARGES - PUBLIC HALLS	1,751	1,804	1,858	1,913
13773851 RATES & CHARGES - RSL HALL	1,900	1,957	2,016	2,076
****** TOTAL Expenses**	**91,852**	**110,036**	**97,437**	**99,910**
Allocated Expenses (3322)				
13731781 DEPRECIATION - PUBLIC HALL CIVIC CENTRE	38,220	38,220	38,220	38,220
****** TOTAL Allocated Expenses**	**38,220**	**38,220**	**38,220**	**38,220**
****Operating Surplus/(Deficit) Public Halls**	**(120,944)**	**(138,959)**	**(126,186)**	**(128,480)**
Capital Income (3323)				
13730850 GRANT INCOME PUBLIC HALLS	0	0	0	0
13730855 CONTRIBUTIONS INCOME	30,000	0	0	0
18616922 TRANSFER FROM RESERVES	0	0	0	0
	30,000	**0**	**0**	**0**
Capital Expenses (3325)				
17437746 FURNITURE PLANT & EQUIPMENT- PUBLIC HALLS	30,000	0	0	0
TRANSFER TO RESERVES	0	0	0	0
	30,000	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(120,944)**	**(138,959)**	**(126,186)**	**(128,480)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Public Library				
Income (3330)				
12840456 INTERNET FEES	995	1,025	1,056	1,087
GRANT - COLLABORATION INCENTIVE				
12840488 LIBRARY - PER CAPITA SUBSIDY	18,633	19,192	19,768	20,361
12840500 RENTAL MULTI PURPOSE ROOM	632	651	670	691
12840842 SUNDRY INCOME - LIBRARY SERVICES	927	955	983	1,013
12840884 LIBRARY USER CHARGES (OVERDUE BOOKS)	232	239	246	254
****** TOTAL Income**	**21,419**	**22,062**	**22,723**	**23,405**
Expense (3331)				
12841341 BUILDING M & R - LIBRARY	3,500	3,500	3,500	3,500
12841451 CLEANING - LIBRARY	5,797	5,971	6,150	6,335
12841511 COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	1,385	1,427	1,469	1,513
12841666 CONTRIBUTION TO WRCL - ANNUAL SUBSIDY	94,149	96,973	99,883	102,879
PROMOTION & ADVERTISING/MERGER IMPLMENTATION				
COLLABORATION INCENTIVE COSTS				
12842191 ELECTRICITY - NEW LIBRARY	8,538	8,794	9,058	9,330
12842661 INSURANCE	7,299	7,518	7,744	7,976
12842781 LANDSCAPE MAINTENANCE - LIBRARY	7,416	7,638	7,868	8,104
12842921 LOAN INSTALMENTS - INTEREST	269		0	0
12843801 PURCHASE OF PERIODICALS	1,160	1,195	1,231	1,268
12843851 RATES & CHARGES - LIBRARY SERVICES	2,124	2,188	2,253	2,321
12844131 SALARIES & ALLOWANCES - LIBRARY SERVICES	77,977	80,316	82,726	85,208
12844421 STAFF TRAINING COSTS - LIBRARY	500	500	500	500
12844431 STAFF TRAVEL EXPENSES	651	671	691	711
12844621 SUNDRY EXPENSES - LIBRARY	2,191	2,212	2,233	2,255
12844756 TELEPHONE - CHARGES - LIBRARY	2,492	2,567	2,644	2,723
12844760 INTERNET COSTS - LIBRARY	1,458	1,502	1,547	1,593
12844961 WATER CHARGES	70	72	74	76
****** TOTAL Expense**	**216,976**	**223,043**	**229,570**	**236,292**
Allocated Expenses (3332)				
12841781 DEPRECIATION - OTHER	40,000	40,000	40,000	40,000
****** TOTAL Allocated Expense**	**40,000**	**40,000**	**40,000**	**40,000**
**** Operating Surplus/(Deficit)**	**(235,557)**	**(240,982)**	**(246,846)**	**(252,886)**
Capital Income (3333)				
12840484 LIBRARY - LOCAL SPECIAL PROJECTS GRANTS	18,000	18,000	18,000	18,000
	18,000	**18,000**	**18,000**	**18,000**
Loan Income				
18616934 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (3335)				
17437510 GRANT EXPENDITURE	18,000	18,000	18,000	18,000
17437512 RFID EQUIPMENT	0	0	0	0
18616916 TRANSFER TO RESERVES	0	0	0	0
	18,000	**18,000**	**18,000**	**18,000**
Loan Repayment (3336)				
18255904 GENERAL LOAN LIBRARY REPAYMENTS	21,375	0	0	0
	21,375	**0**	**0**	**0**
Capital Surplus/(Deficit)	**(21,375)**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(256,932)**	**(240,982)**	**(246,846)**	**(252,886)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Swimming Pool				
Income (3340)				
14650856 SWIMMING POOL FEES	15,909	16,161	16,421	16,689
****** TOTAL Income**	**15,909**	**16,161**	**16,421**	**16,689**
Expenses (3341)				
14651341 BUILDING MAINTENANCE & REPAIR - SWIMMING POOL	1,000	1,000	1,000	1,000
14652191 ELECTRICITY - POOL	4,776	4,919	5,067	5,219
14652541 GROUNDS & LANDSCAPE MAINTENANCE - POOL	7,886	8,123	8,366	8,617
14652661 INSURANCE	2,262	2,330	2,400	2,472
14652966 MAINTENANCE & WORKING EXPENSES - POOL	121,654	125,304	129,063	132,935
14653491 PLANT & EQUIPMENT MAINTENANCE	2,500	2,500	2,500	2,500
14653581 POOL MAINTENANCE -PAINTING	12,000	0	0	0
14653851 RATES & CHARGES - SWIMMING POOL	2,829	2,914	3,001	3,091
14654131 SALARIES & ALLOWANCES-CLEANERS	12,923	13,311	13,710	14,121
14654421 STAFF TRAINING COSTS	0	0	0	0
14654961 WATER CHARGES	7,239	7,456	7,680	7,910
****** TOTAL Expenses**	**175,069**	**167,856**	**172,787**	**177,865**
Allocated Expense (3342)				
14651781 DEPRECIATION - OTHER	59,000	59,000	59,000	59,000
****** TOTAL Allocated Expense**	**59,000**	**59,000**	**59,000**	**59,000**
**** TOTAL Operating Surplus/(Deficit)Swimming Pool**	**(218,160)**	**(210,695)**	**(215,366)**	**(220,177)**
Capital Income (3343)				
14650300 GRANT FUNDING	0	0	250,000	0
18616916 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**250,000**	**0**
Capital Expenditure (3345)				
17437632 CAMERAS FOR POOL - DARLINGTON POINT	0	0	0	0
SPLASH PARK CONSTRUCTION	0	0	250,000	0
POOL RESURFACING - DARLINGTON POINT	45,000	0	0	0
18616916 TRANSFER TO RESERVES	0	0	0	0
	45,000	0	250,000	0
Capital Surplus/(Deficit)	**(45,000)**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(263,160)**	**(210,695)**	**(215,366)**	**(220,177)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sporting Grounds				
Sporting Grounds (3350)				
RECREATION GROUNDS - USER CHARGES	2,269	2,337	2,407	2,479
COLY EQUESTRIAN CENTRE - RENTS	357	368	379	390
13950360 RENTAL OF MONASH PARK FACILITIES	0	0	0	0
13950842 SUNDRY INCOME - RACECOURSE/SHOWGROUND	3,000	3,000	3,000	3,000
****** TOTAL Income**	5,626	5,705	5,786	5,870
Sporting Grounds Expenses (3351)				
SPORTING GROUNDS MAINTENANCE	85,662	88,232	90,879	93,605
13401341 BUILDING M & R - MONASH PARK	4,000	4,000	4,000	4,000
13401341 BUILDING M & R - MONASH PARK SPECIFIC	0	8,000	0	0
13401451 CLEANING - MONASH PARK	855	881	907	934
13402241 EQUIPMENT MAINTENANCE & REPAIRS	1,061	1,093	1,126	1,159
13402541 GROUNDS & LANDSCAPE MAINTENANCE - MONASH PARK	21,915	22,572	23,250	23,947
13402661 INSURANCE	6,316	6,505	6,701	6,902
13402981 MAINTENANCE OF SERVICES	691	712	733	755
13403171 MOWING SPORTSFIELDS - MONASH PARK	16,224	16,711	17,212	17,728
13403851 RATES & CHARGES - MONASH PARK	2,829	2,914	3,001	3,091
13404961 WATER CHARGES - MONASH PARK	276	284	293	302
13441341 BUILDING M & R - RACECOURSE	2,800	2,800	2,800	2,800
13441451 CLEANING - RACECOURSE	3,811	3,925	4,043	4,164
13442191 ELECTRICITY	5,971	6,150	6,335	6,525
13442541 GROUNDS & LANDSCAPE MAINTENANCE - RACECOURSE	9,686	9,977	10,276	10,584
13442661 INSURANCE	4,917	5,065	5,216	5,373
13442981 MAINTENANCE OF SERVICES	691	712	733	755
13443151 MOWING OF PARKS & RESERVES - RACECOURSE	7,925	8,163	8,408	8,660
13443851 RATES & CHARGES - RACECOURSE/SHOWGROUND	2,309	2,378	2,450	2,523
13444961 WATER CHARGES - RACECOURSE/SHOWGROUNDS	208	214	221	227
****** TOTAL Expenses**	**178,147**	**191,287**	**188,582**	**194,035**
Allocated Expenses (3352)				
13401781 DEPRECIATION - MONASH PARK	42,000	42,000	42,000	42,000
14371781 DEPRECIATION - OTHER	52,000	52,000	52,000	52,000
****** TOTAL Allocated Expenses**	94,000	94,000	94,000	94,000
**** TOTAL Operating Surplus/(Deficit)Sporting Grounds**	**(266,521)**	**(279,583)**	**(276,796)**	**(282,166)**
Capital Income (3353)				
13400312 CAPEX GRANT	0	0	0	0
13400312 CAPEX GRANT - SHOWGROUND AMENITIES				
13400312 CAPEX GRANT - DARLINGTON POINT RECREATIONAL INFRASTRUCTURE				
13400312 CAPEX GRANT SCCF - COLEAMBALLY SPORTING INFRASTRUCTURE				
13400316 CONTRIBUTIONS RECEIVED	0	0	0	0
18616935 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenditure (3355)				
SCCF PRIDE OF PLACE WORKS - JUNIOR SPORTS CHANGE ROOM COLEAMBALLY				
DARLINGTON POINT OVAL SPORTING FACILITIES UPGRADES	0	0	0	0
17437649 RACECOURSE CAPITAL EXPENDITURE - AMENITIES				
TRANSFER TO RESERVES	0	0	0	0
	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
Net Surplus/(Deficit)	**(266,521)**	**(279,583)**	**(276,796)**	**(282,166)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Other Cultural Services				
Other Cultural Income (3360)				
12560842 HERITAGE - SUNDRY INCOME - HISTORY REWRITE				
CASP GRANT - ART WORKSHOP	0	0	0	0
****** TOTAL Income**	**0**	**0**	**0**	**0**
Other Cultural Expenses (3361)				
WESTERN RIVERINA ARTS PROJECT	4,122	4,328	4,458	4,592
AUSTRALIA DAY AMBASSADOR EXPENSES	600	600	600	600
DARLINGTON POINT AUSTRALIA DAY CELEBRATIONS	1,000	1,000	1,000	1,000
COLEAMBALLY AUSTRALIA DAY CELEBRATIONS	1,000	1,000	1,000	1,000
TIDDALIK WETLANDS RESTORATION	2,000	2,000	2,000	2,000
12563191 ELECTRICITY - COURTHOUSE	676	696	717	739
12563341 BUILDING M & R - COURTHOUSE	3,000	3,000	3,000	3,000
12563486 GAS - COURTHOUSE	50	52	53	55
12563661 INSURANCE - COURTHOUSE	2,589	2,667	2,747	2,829
12563781 LANDSCAPE MAINT - COURTHOUSE	2,841	2,926	3,014	3,104
12563851 RATES & CHARGES - COURTHOUSE	1,894	1,951	2,009	2,070
****** TOTAL Expenses**	19,772	20,220	20,598	20,988
Allocated Expenses (3362)				
DEPRECIATION - BARWIDGEE WETLANDS	1,000	1,000	1,000	1,000
12564781 DEPRECIATION HERITAGE BUILDIN	2,500	2,500	2,500	2,500
	3,500	**3,500**	**3,500**	**3,500**
Operating Surplus/(Deficit)	**(23,272)**	**(23,720)**	**(24,098)**	**(24,488)**
Capital Income (3363)				
12560317 HERITAGE WORKS - POLICE STABLES RESTORATION	0	0	0	0
18616936 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenditure (3365)				
17437778 POLICE STABLES RESTORATION	0	0	0	0
18616936 TRANSFER TO RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(23,272)**	**(23,720)**	**(24,098)**	**(24,488)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Other Sports and Recreation				
Other Sports Income (3370)				
14370842 SUNDRY INCOME - MEMBERSHIPS	13,000	13,000	13,000	13,000
14370845 SPORTS CENTRE HIRE	0	0	0	0
****** TOTAL Income**	13,000	13,000	13,000	13,000
Other Sports Expenses (3371)				
14371341 BUILDING MAINTENANCE & REPAIR - SPORTS COMPLEX	4,000	4,000	4,000	4,000
14371451 CLEANING - SPORTS COMPLEX	0	0	0	0
14372191 ELECTRICITY - SPORTS COMPLEX	6,180	6,365	6,556	6,753
14372541 GROUND & LANDSCAPE MAINTENANCE	651	671	691	711
14372661 INSURANCE	6,556	6,753	6,955	7,164
14373491 PLANT & EQUIPMENT MAINTENANCE	3,688	3,799	3,913	4,030
14374756 TELEPHONE - CHARGES - SPORTS COMPLEX	671	691	712	733
****** TOTAL Expenses**	**21,746**	**22,278**	**22,827**	**23,392**
Allocated Expenses (3372)				
14374781 DEPRECIATION - SPORTS CENTRE	14,000	14,000	14,000	14,000
****** TOTAL Allocated Expenses**	14,000	14,000	14,000	14,000
**** TOTAL Operating Surplus/(Deficit)Other Sports and Recreation**	**(22,746)**	**(23,278)**	**(23,827)**	**(24,392)**
Capital Income (3373)				
14370312 CAPEX GRANT	0	0	0	0
14370316 CAPEX CONTRIBUTION	0	0	0	0
BOATING NOW GRANT				
TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (3375)				
17437754 SPORTS EQUIPMENT	0	3,000	3,000	3,000
COLEAMBALLY SQUASH COURTS UPGRADE	0	0	0	0
UPGRADE BOAT RAMP	0	0	0	0
	0	**3,000**	**3,000**	**3,000**
Capital Surplus/(Deficit)	**0**	**(3,000)**	**(3,000)**	**(3,000)**
Net Surplus/(Deficit)	**(22,746)**	**(26,278)**	**(26,827)**	**(27,392)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Mining, Manufacturing & Construction				
Building Control				
Building Control Income (3400)				
10440062 CONSTRUCTION CERTIFICATE FEES	18,000	18,000	18,000	18,000
10440117 OCCUPATION CERTIFICATES	1,500	2,000	2,000	2,000
10440222 INSPECTION FEE	2,462	2,536	2,612	2,690
BUILDING CONTROL COMMISSIONS	200	200	200	200
COMPLIANCE CERTIFICATE FEES	2,000	2,000	2,000	2,000
10440512 SUNDRY - BUILDING CONTROL	500	500	500	500
10440858 SWIMMING POOL SIGNS - SALES	0	0	0	0
****** TOTAL Income**	**24,662**	**25,236**	**25,312**	**25,390**
Building Control Expenses				
BUILDING TRAVELLING	13,686	16,423	16,916	17,423
SUNDRY EXPENSES	4,057	4,179	4,304	4,433
****** TOTAL Expenses**	**17,743**	**20,602**	**21,220**	**21,856**
Net Surplus/(Deficit)	**6,919**	**4,634**	**4,092**	**3,534**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Quarries & Pits				
Quarries & Pits Income (3410)				
12480784 GRAVEL PITS - SALE OF MATERIALS	45,000	45,000	45,000	45,000
****** TOTAL Income**	**45,000**	**45,000**	**45,000**	**45,000**
Quarries and Pits Expenses (3411)				
12483461 PITS MAINTENANCE	25,000	25,000	25,000	25,000
12483466 PITS RESTORATION	9,048	9,463	9,567	9,674
12483851 RATES & CHARGES - PITS	2,644	2,723	2,805	2,889
****** TOTAL Expenses**	**36,692**	**37,186**	**37,372**	**37,563**
Allocated Expenses (3412)				
12481781 DEPRECIATION - GRAVEL SUPPLIES	0	0	0	0
****** TOTAL Allocated Expenses**	**0**	**0**	**0**	**0**
**** TOTAL Quarries & Pits**	**8,308**	**7,814**	**7,628**	**7,437**
Capital Income				
18616920 TRANSFER FROM RESERVES	0	0	0	0
Capital Expenses (3415)				
17437779 LAND PURCHASE - NEW QUARRY	0	0	0	100,000
TRANSFER TO RESERVES	0	0	0	0
	0	**0**	**0**	**100,000**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**(100,000)**
Net Surplus/(Deficit)	**8,308**	**7,814**	**7,628**	**(92,563)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Transport & Communication				
Aerodrome				
Aerodrome Income				
10240208 CONTRIBUTIONS	0	0	0	0
****** TOTAL Income**	0	0	0	0
Aerodrome Expenses (4001)				
10242966 MAINTENANCE & WORKING EXPENSE - AERODROME	12,839	13,225	13,622	14,031
10244851 RATES & CHARGES - AERODROME	3,321	3,421	3,523	3,629
****** TOTAL Expenses**	**16,160**	**16,646**	**17,145**	**17,660**
Allocated Expenses (4002)				
10244781 DEPRECIATION	16,700	16,700	16,700	16,700
****** TOTAL Allocated Expenses**	**16,700**	**16,700**	**16,700**	**16,700**
**** TOTAL Aerodrome**	**(32,860)**	**(33,346)**	**(33,845)**	**(34,360)**
Capital Income (4003)				
18616943 TRANSFER FROM RESERVES	0	0	0	0
Capital Expenses (4005)				
18616943 TRANSFER TO RESERVES	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
Net Surplus/(Deficit)	**(32,860)**	**(33,346)**	**(33,845)**	**(34,360)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Bridges -Urban Road Local				
Bridges Income				
**** TOTAL Income	0	0	0	0
Bridges Expenses				
**** TOTAL Expenses	0	0	0	0
Bridges - Allocated Expenses (4012)				
10381833 DEPRECIATION - BRIDGES	72,000	72,000	72,000	72,000
****** TOTAL Allocated Expenses**	72,000	72,000	72,000	72,000
**** TOTAL Bridges**	(72,000)	(72,000)	(72,000)	(72,000)
Capital Income (4013)				
10380200 GRANT - BRIDGE REPLACEMENT	0	0	0	110,000
	0	**0**	**0**	**110,000**
Capital Expenses (4015)				
17437780 BRIDGE REPLACEMENT	0	0	0	110,000
	0	**0**	**0**	**110,000**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
**** TOTAL Bridges -Urban Road Local**	**(72,000)**	**(72,000)**	**(72,000)**	**(72,000)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Footpaths				
Footpaths Income (4030)				
****** TOTAL Income**	0	0	0	0
Footpaths Expenses (4031)				
14891690 FOOTPATH MAINTENANCE	15,000	15,000	15,000	15,000
****** TOTAL Expenses**	15,000	15,000	15,000	15,000
Allocated Expenses (4032)				
14891834 DEPRECIATION - FOOTPATH	29,000	29,000	29,000	29,000
****** TOTAL Allocated Expenses**	29,000	29,000	29,000	29,000
**** TOTAL Footpaths**	**(44,000)**	**(44,000)**	**(44,000)**	**(44,000)**
Capital Income (4033)				
14810312 CAPITAL GRANT - CYCLEWAY	0	50,000	50,000	50,000
18616944 TRANSFER FROM RESERVES	0	0	0	0
	0	**50,000**	**50,000**	**50,000**
Capital Expenses (4035)				
17437570 FOOTPATH/CYCLEWAY CONSTRUCTION NEW	0	100,000	100,000	100,000
17437571 FOOTPATH/CYCLEWAY REPLACEMENT	20,000	20,000	20,000	20,000
	20,000	**120,000**	**120,000**	**120,000**
Capital Surplus/(Deficit)	**(20,000)**	**(70,000)**	**(70,000)**	**(70,000)**
Net Surplus/(Deficit)	**(64,000)**	**(114,000)**	**(114,000)**	**(114,000)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
State & National Highways				
National Hwy Income (4040)				
14050524 NATIONAL HIGHWAY - BUS BAY	0	0	0	0
14050548 NEWELL/KIDMAN RMCC CONTRACT	534,310	545,977	562,357	579,227
14050827 STATE ROADS - RMCC MAINTENANCE(HEAVY PATCHING)	550,746	562,918	575,456	588,370
14050829 STATE ROADS - WORKS ORDERS(RESEALING)	445,000	445,000	445,000	445,000
****** TOTAL National Hwy Income**	1,530,056	1,553,896	1,582,813	1,612,597
State and National Highway Expenses (4041)				
10171200 HAND PATCH - FLEX PAV	534,310	545,977	562,357	579,227
13215100 BITUMEN RESEALING 321 SEG 2	445,000	445,000	445,000	445,000
13215400 ROAD BASE PATCHING	550,746	562,918	575,456	588,370
****** TOTAL State and National Highway Expenses**	1,530,056	1,553,896	1,582,813	1,612,597
**** TOTAL State & National Highways**	**0**	**0**	**0**	**0**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sealed Rural Roads - Local				
Sealed Rural Roads- Local Income (4060)				
**** TOTAL Sealed Rural Roads- Local income	0	0	0	0
Sealed Rural Roads Expenses (4061)				
13001200 HAND PATCH - FLEX PAV	69,673	71,763	73,916	76,134
13001250 EDGE PATCHING BITUMEN	15,594	16,062	16,544	17,040
13001270 SHOULDER GRADING	8,306	8,555	8,812	9,076
13001520 TABLE DRAIN MAINTENANCE	3,461	3,565	3,672	3,782
13001560 MOWING WITH SLASHER	44,337	45,667	47,037	48,448
13001590 OTHER ROAD/DRAINAGE MAINTENANCE	1,385	1,427	1,469	1,513
13001600 GUIDEPOST MAINTENANCE	31,670	32,620	33,599	34,607
13001610 GUARDRAIL MAINTENANCE	1,385	1,427	1,469	1,513
13001931 FIRE BREAKS	3,461	3,565	3,672	3,782
13001941 SUPERVISION & PROJECT MANAGEMENT	20,763	21,386	22,027	22,688
13003100 SIGN MAINTENANCE	11,074	11,406	11,748	12,101
13003200 SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,151	4,276	4,404	4,536
13005400 ROAD BASE PATCHING	40,709	41,930	43,188	44,484
13005800 SHOULDER RESHEETING	3,688	3,799	3,913	4,030
13006490 SPECIFIC MAINTENANCE CONCRETE BRIDGE	13,842	14,257	14,685	15,126
SEALED ROADS REPAIRS & MAINTENANCE	175,563	193,418	199,221	205,197
13004081 RURAL ADDRESSING	2,771	2,854	2,940	3,000
**** TOTAL Sealed rural roads expenses**	451,833	477,976	492,315	507,057
Allocated Expenses (4062)				
ROADS/BRIDGES/FOOTPATHS DEPRECIATION	1,129,000	1,129,000	1,129,000	1,129,000
13007781 DEPRECIATION - SEALED RURAL ROADS	680,000	680,000	680,000	680,000
	1,809,000	1,809,000	1,809,000	1,809,000
** TOTAL Operating Surplus/(Deficit) Sealed Rural Roads - Local**	**(2,260,833)**	**(2,286,976)**	**(2,301,315)**	**(2,316,057)**
Capital Income (4063)				
FIXING COUNTRY ROADS - MAIN CANAL RD	0	0	0	0
HVSP - BENCUBBIN AVENUE		975,000		
FIXING COUNTRY ROADS - MCDONALD ROAD	1,642,015	0	0	
FIXING COUNTRY ROADS - EULO ROAD	1,131,605	0	0	
FIXING COUNTRY ROADS - CONARGO ROAD		0	0	
FIXING COUNTRY ROADS - CARRATHOOL BRIDGE APPROACHES	0	0	0	0
TRANSFER FROM RESERVES	0	325,000	0	0
	2,773,620	**1,300,000**	**0**	**0**
Capital Expenses (4065)				
17437100 BITUMEN RESEALING	310,000	360,000	360,000	400,000
RECONSTRUCTION EXPENSES	318,545	350,000	500,000	500,000
CARRATHOOL BRIDGE APPROACHES	0	0	0	0
MAIN CANAL ROAD UPGRADE	0	0	0	0
MCDONALD ROAD UPGRADE	1,642,015	0		
EULO ROAD UPGRADE	1,131,605	0		
BENCUBBIN AVENUE UPGRADE	0	1,300,000		
CONARGO ROAD UPGRADE	0	0		
18616925 TRANSFER TO RESERVES	0	0	0	0
	3,402,165	**2,010,000**	**860,000**	**900,000**
Net Surplus/(Deficit)	**(2,889,378)**	**(2,996,976)**	**(3,161,315)**	**(3,216,057)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sealed Road Regional				
Sealed Roads- Regional Income (4070)				
14050209 COUNCIL 3 x 3 WORKS FUNDING	109,000	109,000	109,000	109,000
14050692 REGIONAL ROADS MAINTENANCE GRANT	703,298	721,787	740,831	760,445
14050695 RTA REPAIR PROGRAM - TRAFFIC COMPONENT	58,000	58,000	58,000	58,000
14050220 REGIONAL ROAD FLOOD RESTORATION GRANT	0	0	0	0
	870,298	888,787	907,831	927,445
Sealed Roads - Regional Expenses (4071)				
10591000 REGIONAL ROADS MAINTENANCE ALLOCATION	257,338	263,378	269,599	276,007
10591001 REGIONAL ROADS 3 X 3	66,000	66,000	66,000	66,000
10591002 REGIONAL ROADS TRAFFIC FACILITIES ALLOCATION	58,000	58,000	58,000	58,000
****** TOTAL Sealed Roads - regional expenses**	**381,338**	**387,378**	**393,599**	**400,007**
Allocated Expenses (4072)				
15961835 DEPRECIATION - SEALED ROADS REGIONAL	370,000	370,000	370,000	370,000
****** TOTAL Allocated Expenses**	**370,000**	**370,000**	**370,000**	**370,000**
**** Operating Surplus/(Deficit) Sealed Road Regional**	**118,960**	**131,409**	**144,231**	**157,438**
Capital Income (4073)				
14050698 REPAIR PROGRAM GRANT	157,582	161,589	165,717	169,969
18616947 TRANSFER FROM RESERVES	0	0	0	0
	157,582	**161,589**	**165,717**	**169,969**
Capital Expenses (4075)				
17437573 EARTHWORKS REPAIR PROGRAM	121,607	123,815	126,090	128,432
17437574 SUBBASE & BASE REPAIR PROGRAM	99,465	102,449	105,522	108,688
17437575 WEARING SURFACE REPAIR PROGRAM	71,583	73,730	75,942	78,221
17437576 DRAINAGE REPAIR PROGRAM	11,255	11,593	11,940	12,299
17437578 PROVISION FOR TRAFFIC REPAIR PROGRAM	11,255	11,593	11,940	12,299
17437059 BITUMEN RESEALING REGIONAL ROADS	331,377	339,818	348,513	357,468
18616947 TRANSFER TO RESERVES	0	0	0	0
	646,542	**662,998**	**679,948**	**697,407**
**** Capital Surplus/(Deficit) Sealed Road Regional**	**(488,960)**	**(501,409)**	**(514,231)**	**(527,438)**
Nett Surplus/(Deficit)	**(370,000)**	**(370,000)**	**(370,000)**	**(370,000)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Unsealed Rural Roads - Local				
Income (4090)				
****** TOTAL Income**	0	0	0	0
Unsealed Rural roads local exp. (4091)				
12921400 GRADER MAINTENANCE	402,768	417,028	429,539	442,425
12921520 TABLE DRAIN MAINTENANCE	1,385	1,427	1,469	1,513
12921600 GUIDEPOST MAINTENANCE	3,461	3,565	3,672	3,782
12921610 GUARDRAIL MAINTENANCE	4,151	4,276	4,404	4,536
12921690 OTHER ROAD/FURNITURE MAINTENANCE	4,306	4,791	4,935	5,083
12921931 FIRE BREAKS	30,000	30,000	30,000	30,000
12921941 SUPERVISION & PROJECT MANAGEMENT	18,480	19,034	19,605	20,194
12923100 SIGN MAINTENANCE	4,151	4,276	4,404	4,536
12926490 SPECIFIC MAINTENANCE CONCRETE BRIDGE	6,229	6,416	6,608	6,807
12961400 GRADER MAINTENANCE	9,688	9,979	10,278	10,586
12961600 GUIDEPOST MAINTENANCE	1,385	1,427	1,469	1,513
12963100 SIGN MAINTENANCE	1,385	1,427	1,469	1,513
14254081 RURAL ADDRESSING	1,000	1,000	1,000	1,000
****** TOTAL Unsealed Rural roads local exp.**	488,389	504,643	518,853	533,488
Allocated Expenses (4092)				
12921836 DEPRECIATION - UNSEALED RURAL ROADS - LOCAL	288,000	288,000	288,000	288,000
****** TOTAL Allocated Expenses**	**288,000**	**288,000**	**288,000**	**288,000**
****Operating Surplus/(Deficit) Unsealed Rural Roads - Local**	**(776,389)**	**(792,643)**	**(806,853)**	**(821,488)**
Capital Income (4093)				
FIXING COUNTRY ROADS - CONARGO ROAD/CONTRIBUTIONS	0	0	0	0
18616921 TRANSFER FROM RESERVES	0	0	0	0
	0	0	0	0
Capital Expenses (4095)				
17437430 GRAVEL RESHEETING	313,847	320,262	326,870	333,676
18616921 TRANSFER TO RESERVES	0	0	0	0
	313,847	320,262	326,870	333,676
**** Capital Surplus/(Deficit) Sealed Road Regional**	**(313,847)**	**(320,262)**	**(326,870)**	**(333,676)**
Nett Surplus/(Deficit)	**(1,090,236)**	**(1,112,906)**	**(1,133,723)**	**(1,155,165)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Urban Roads				
Urban Roads Income (4100)				
****** TOTAL Urban Roads Income**	0	0	0	0
Urban Roads Expenses (4101)				
14811265 GRAVEL EDGE PATCHING	0	0	0	0
14811400 GRADER MAINTENANCE	1,385	1,427	1,469	1,513
14811430 GRAVEL RESHEETING	4,151	4,276	4,404	4,536
14811520 TABLE DRAIN MAINTENANCE	1,385	1,427	1,469	1,513
14811590 OTHER ROAD/DRAINAGE MAINTENANCE	691	712	733	755
14852791 BACK LANES MAINTENENCE	10,000	10,000	10,000	10,000
14891200 HAND PATCH - FLEX PAV	16,611	17,109	17,623	18,151
URBAN SEALED ROAD REPAIRS & MAINTENANCE	46,508	48,121	49,565	51,052
14891520 TABLE DRAIN MAINTENANCE	1,385	1,427	1,469	1,513
14891560 MOWING WITH SLASHER	12,668	13,048	13,439	13,843
14891590 OTHER ROAD/DRAINAGE MAINTENANCE	4,844	4,989	5,139	5,293
14891610 GUARDRAIL MAINTENANCE	1,385	1,427	1,469	1,513
14891931 FIRE BREAKS	1,385	1,427	1,469	1,513
14891941 SUPERVISION & PROJECT MANAGEMENT	26,302	27,091	27,904	28,741
14893100 SIGN MAINTENANCE	4,151	4,276	4,404	4,536
14893200 SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,844	4,989	5,139	5,293
14895400 ROAD BASE PATCHING	10,000	10,000	20,000	20,000
14897101 REPAINT ENTRANCE SIGNAGE & UPDATE INFO BOARDS				
14896490 SPECIFIC MAINTENANCE CONCRETE BRIDGE	691	712	733	755
****** TOTAL Urban Roads Expenses**	148,386	152,455	166,429	170,522
Allocated Expenses (4102)				
14891836 DEPRECIATION - URBAN ROADS	110,000	110,000	110,000	110,000
14891837 DEPRECIATION - KERB & GUTTER	37,526	37,901	38,280	38,663
14852923 LOAN INTEREST - 160	1,256	0	0	0
14852924 LOAN INTEREST - 161	3,012	796	0	0
14852925 LOAN INTEREST - 162	5,975	3,861	1,529	0
14852926 LOAN INTEREST - 163	0	0	0	0
	157,769	152,558	149,809	148,663
****Operating Surplus/(Deficit) Urban Roads**	**(306,155)**	**(305,014)**	**(316,238)**	**(319,185)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Capital Income (4103)				
14810311 CAPITAL GRANT - RTA - PAMS	0	10,000	10,000	10,000
SCCF GRANT - PRIDE OF PLACE - COLEAMBALLY - INFO BAY & SIGNAGE				
14810310 CAPITAL CONTRIBUTION TO WORKS	300	300	300	300
18616918 TRANSFER FROM RESERVES	0	0	0	0
	300	10,300	10,300	10,300
Capital Expenses (4105)				
TOWN IMPROVEMENT WORKS - COLEAMBALLY - DUMP POINT	0	0	0	0
TOWN IMPROVEMENT WORKS - COLEAMBALLY MASTERPLAN				
PRIDE OF PLACE - COLEAMBALLY WORKS - INFO BAY & SIGNAGE				
17437850 PAMS - KENNEDY ST	0	20,000	20,000	20,000
COLEAMBALLY BUS BAY CONSTRUCTION				
BOYD STREET INTERSECTION	0	0	0	0
BROLGA PLACE COLEAMBALLY SHOP ENTRANCES	0	0	0	0
REFURBISH TOILET BLOCKS & PROVIDE DISABLED ACCESS				
CONSTRUCT PARKING BAYS AT SPORTS PRECINCT				
17437857 CONSTRUCT WALKING TRACK SANDPIPER ST TO ST PETERS				
17437148 BITUMEN RESEALING	0	0	0	50,000
CONSTRUCT BUS SHELTER AT CALTEX SERVICE STATION	0	0	0	0
TRANSFER TO RESERVE - DARLINGTON POINT TOWN IMPROVEMEN	0	0	0	0
TRANSFER TO RESERVE - COLEAMBALLY TOWN IMPROVEMENT	0	0	0	0
18616918 TRANSFER TO RESERVES	0	0	0	0
	0	20,000	20,000	70,000
Loan Repayments (4106)				
18255923 GENERAL LOAN NO. 160 - STREETSCAPE	27,497	0	0	0
18255925 GENERAL LOAN NO. 161 - STREETSCAPE	26,340	21,213	0	0
18255936 GENERAL LOAN NO 162	26,114	28,229	30,561	0
18255918 GENERAL LOAN REPAYMENTS	0	0	0	0
	79,951	49,442	30,561	0
****Capital Surplus/(Deficit) Urban Roads**	(79,651)	(59,142)	(40,261)	(59,700)
Net Surplus/(Deficit)	**(385,806)**	**(364,156)**	**(356,499)**	**(378,885)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Car Parking Areas				
Operating Expenses				
PARKING AREAS MAINTENANCE	1,803	2,006	2,066	2,128
	1,803	2,006	2,066	2,128
Allocated Expenses				
DEPRECIATION	270	270	270	270
	270	270	270	270
****Operating Surplus/(Deficit)**	**(2,073)**	**(2,276)**	**(2,336)**	**(2,398)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Roads to Recovery Program (4210)				
Income (4210)				
14930324 ROADS TO RECOVERY GRANT - DEPT TRANSPORT & REGI	916,681	719,506	720,000	720,000
****** TOTAL Income**	916,681	719,506	720,000	720,000
R2R Expenses (4211)				
****** TOTAL R2R Expenses**	0	0	0	0
**** TOTAL Roads to Recovery Program**	**916,681**	**719,506**	**720,000**	**720,000**
Capital Income (4213)				
14930325 ROADS TO RECOVERY GRANT - CAPITAL COMPONENT	0	0	0	0
TRANSFER FROM UNCOMPLETED GRANTS RESERVE				
18616942 TRANSFER FROM RESERVES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (4215)				
17437800 R2R CAPITAL PROGRAMME	0	0	0	0
- SEALED ROAD RECONSTRUCTION	0	0	0	0
- RESEALING PROGRAMME	419,506	419,506	420,000	420,000
- GRAVEL RESHEETING	497,175	300,000	300,000	300,000
- K & G RECONSTRUCTION				
18616942 TRANSFER TO RESERVE	0	0	0	0
	916,681	**719,506**	**720,000**	**720,000**
Capital Surplus/(Deficit)	**(916,681)**	**(719,506)**	**(720,000)**	**(720,000)**
Net Surplus/(Deficit)	**0**	**0**	**0**	**0**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Other Transport				
Sundry Income (4220)				
****** TOTAL Sundry Income**	0	0	0	0
Transport Other- expenses (4221)				
15094886 TREE MAINTENANCE	61,371	63,212	65,108	67,062
15172861 LICENCES, FEES & SUBSCRIPTIONS - 2 WAY RADIOS	4,000	4,000	4,000	4,000
15174621 SUNDRY EXPENSES - TWO WAY RADIO PURCHASES	6,000	4,000	6,000	4,000
****** TOTAL Transport Other- expenses**	71,371	71,212	75,108	75,062
**** TOTAL Other**	**(71,371)**	**(71,212)**	**(75,108)**	**(75,062)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Economic Affairs				
Caravan Parks				
Operating Income				
CARAVAN PARK LEASE	8,441	8,695	8,956	9,225
****** TOTAL Operating Income**	8,441	8,695	8,956	9,225
Operating Expenses				
RIVERSIDE CARAVAN PARK EXPENSES	9,035	9,487	9,772	10,065
	9,035	9,487	9,772	10,065
Allocated Expenses (4102)				
DEPRECIATION - CARAVAN PARK	4,500	4,500	4,500	4,500
	4,500	4,500	4,500	4,500
Net Surplus/(Deficit)	**(5,094)**	**(5,292)**	**(5,316)**	**(5,340)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Industrial Developments				
Industrial Development Income				
12600842 SUNDRY INCOME - INDUSTRIAL DEVELOPMENT & PROMO	0	0	0	0
****** TOTAL Industrial Development Income**	0	0	0	0
Industrial Development Expenses (5001)				
12723851 RATES & CHARGES - LAND DEVELOPMENT INDUSTRIAL	3,749	3,861	3,977	4,097
****** TOTAL Industrial Development Expenses**	3,749	3,861	3,977	4,097
****Operating Surplus/(Deficit) Industrial Developments**	**(3,749)**	**(3,861)**	**(3,977)**	**(4,097)**
Capital Income (5003)				
17437565 INDUSTRIAL LAND SALES	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (5005)				
16595569 ADVANCE INDUSTRIAL LAND	0	0	0	0
	0	**0**	**0**	**0**
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(3,749)**	**(3,861)**	**(3,977)**	**(4,097)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Real Estate Development				
Real Estate Development Income				
****** TOTAL Real Estate Development Income**	0	0	0	0
Real Est. Dev Expenses (5011)				
12763851 RATES & CHARGES - LAND DEVELOPMENT RESIDENTIAL	45,000	42,642	41,375	40,041
12763921 INTERNAL LOAN INTEREST REPAYMENT	3,970	3,489	2,882	2,150
12764621 SUNDRY EXPENSES	0	0	0	0
****** TOTAL Real Est. Dev Expenses**	48,970	46,131	44,257	42,191
****Operating Surplus/(Deficit) Real Estate Development**	**(48,970)**	**(46,131)**	**(44,257)**	**(42,191)**
Capital Income (5013)				
17437636 RESIDENTIAL LAND SALES - WUNNAMURRA ESTATE	150,000	100,000	100,000	100,000
17437637 LAND SALES - DARLINGTON POINT	0	0	200,000	100,000
18616930 TRANSFER FROM RESERVES	500,000	1,000,000	0	0
	650,000	**1,100,000**	**300,000**	**200,000**
Capital Expenses (5015)				
17437610 LAND ACQUISITIONS	0	0	0	0
RESIDENTIAL LAND DEVELOPMENT - YOUNG ST DARLINGTON POIN	500,000	1,000,000	0	0
17437710 RESIDENTIAL LAND DEVELOPMENT-WUNNAMURRA ESTAT	0	0	0	0
18616940 TRANSFER TO RESERVES	0	0	0	0
	500,000	**1,000,000**	**0**	**0**
Loan Repayments (5016)				
18255927 INTERNAL LOAN REPAYMENTS	25,000	25,000	25,000	25,000
Capital Surplus/(Deficit)	**125,000**	**75,000**	**275,000**	**175,000**
Net surplus/(Deficit)	**76,030**	**28,869**	**230,743**	**132,809**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Saleyards & Markets 5020)				
Saleyard & Markets Income (5020)				
14090704 SALEYARD FEES	6,000	6,180	6,365	6,556
15130871 TRUCKWASH FEES	4,255	4,383	4,514	4,650
****** TOTAL Saleyard & Markets Income**	10,255	10,563	10,880	11,206
Expenses (5021)				
14092661 INSURANCE	863	889	916	943
14092966 MAINTENANCE & WORKING EXPENSES - SALEYARDS	22,472	23,146	23,841	24,556
14093851 RATES & CHARGES - SALEYARDS	2,925	3,013	3,103	3,196
14094621 SUNDRY EXPENSES	900	927	955	983
15132191 ELECTRICITY	1,661	1,711	1,762	1,815
15132966 MAINTENANCE & WORKING EXPENSES - TRUCKWASH	6,753	6,956	7,164	7,379
****** TOTAL Expenses**	35,574	36,641	37,740	38,873
Allocated Expenses (5023)				
14091781 DEPRECIATION - SALEYARDS	6,500	6,500	6,500	6,500
15131781 DEPRECIATION - TRUCKWASH	0	0	0	0
****** TOTAL Allocated Expenses**	**6,500**	**6,500**	**6,500**	**6,500**
****Operating Surplus/(Deficit) Saleyards & Markets**	**(31,819)**	**(32,579)**	**(33,361)**	**(34,167)**
Capital Income				
GRANT FUNDING - TRUCKWASH UPGRADE				
17437565 LAND SALES - PART SALEYARDS	0	0	0	0
	0	0	0	0
Capital Expenses (5025)				
17437689 TRUCKWASH UPGRADE	0	0	0	0
17437692 CANTEEN UPGRADE - SALEYARDS	0	0	0	0
17437693 HOLDING FENCES - SALEYARDS	0	0	0	0
	0	0	0	0
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(31,819)**	**(32,579)**	**(33,361)**	**(34,167)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Tourism & Area Promotion				
Tourism Income (5030)				
14770055 GRANT DSRD (ECONOMIC DEVELOPMENT STRATEGY)	70,000	0	0	0
ENERGISE ENTERPRISE GRANT				
14770180 CONTRIBUTION TO KIDMAN WAY BROCHURE	0	3,800	0	3,800
14770185 CONTRIBUTION TO NED KELLY TOURING ROUTE	1,500	0	0	0
14770187 CONTRIBUTION TO TOURIST BROCHURE	0	10,000	0	10,000
14770842 SUNDRY INCOME - TOURISM (CONT TO CIVIC GUIDE)	0	0	0	0
14770845 SALE OF SOUVENIRS	0	0	0	0
****** TOTAL Tourism Income**	71,500	13,800	0	13,800
Tourism expenses (5031)				
14771071 ADVERTISING - TOURISM	1,500	1,500	1,500	1,500
14771561 CONFERENCES & SEMINARS	1,000	1,000	1,000	1,000
14772766 KIDMAN WAY BROCHURE & PROMOTIONAL COMMITTEE	4,000	7,800	4,000	7,800
14773230 NED KELLY TOURING ROUTE	1,500	0	0	0
14773231 NEWELL MAGAZINE & PROMOTIONAL COMMITTEE	0	0	0	0
14773232 NED KELLY/JERILDERIE LETTER BOOKLET	0	0	0	7,500
14774102 NED KELLY WALKING TRAIL BOOKLET	1,500	0	1,500	0
TOURISM/ECONOMIC DEVELOPMENT OFFICER	118,378	91,029	93,760	96,573
TOURISM COMMITTEE MEMBERSHIP & COSTS	6,205	6,391	6,583	6,780
TOURISM DELEGATES EXPENSES	1,217	1,254	1,292	1,330
EVENT FUNDING - COLEAMBALLY	0	5,000	5,000	5,000
EVENT FUNDING - DARLINGTON POINT	0	5,000	5,000	5,000
SPECIAL INTEREST BROCHURES	0			
MURRUMBIDGEE VISITOR GUIDE	0			
VISITOR INFORMATION SERVICES	0			
VISITOR PRODUCT DEVELOPMENT - TRACKS & TRAILS	0			
REGIONAL MARKETING - ADVT IN ADJOINING GUIDES	9,000	0		
CARAVAN & FREE CAMPING STRATEGY	2,000	0		
INVESTMENT ATTRACTION - COLLATERAL & WEB MARKETING	0			
INVESTMENT ATTRACTION - STAKEHOLDER WORKSHOPS	0			
CONTRIBUTION TO TODAY SHOW COSTS				
14774621 SUNDRY EXPENSES/ECONOMIC DEVELOPMENT STRATEG	70,000	30,000	30,000	30,000
14774816 TOURIST BROCHURE	0	12,000	0	12,000
14774965 TOURISM INITIATIVES (Community Engagement-Events)	20,000	3,000	3,000	3,000
****** TOTAL Tourism expenses**	236,300	163,974	152,635	177,484
Allocated Expenses (5032)				
14771781 DEPRECIATION - TOURISM	1,499	1,499	1,499	1,499
****** TOTAL Allocated Expenses**	1,499	1,499	1,499	1,499
****Operating Surplus/(Deficit) Tourism & Area Promotion**	**(166,299)**	**(151,673)**	**(154,134)**	**(165,183)**
Capital Income (5033)				
18616945 TRANSFER FROM RESERVE	0	0	0	0
	0	0	0	0
Capital Expenses (5035)				
17437659 CAPITAL PURCHASES - TOURISM SIGNAGE	0	0	0	0
18616945 TRANSFER TO RESERVE	0	0	0	0
	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
Net Surplus/(Deficit)	**(166,299)**	**(151,673)**	**(154,134)**	**(165,183)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Share Farming				
Share Farming Income (5040)				
14130761 RICE GROWERS LIMITED - DIVIDEND INCOME	0	0	0	0
****** TOTAL Share Farming income**	0	0	0	0
Expenses (5041)				
11281031 ADMINISTRATION EXPENSES - COMMONS	691	712	733	755
11284621 SUNDRY EXPENSES - COMMONS	562	579	596	614
14174621 SUNDRY EXPENSES	562	579	596	614
11284851 RATES & CHARGES - COMMONS	0	0	0	0
****** TOTAL Expenses**	1,815	1,869	1,926	1,983
Allocated Expenses (5042)				
11281781 DEPRECIATION - OTHER	0	0	0	0
****** TOTAL Allocated Expenses**	0	0	0	0
****Operating Surplus/(Deficit) Share Farming**	**(1,815)**	**(1,869)**	**(1,926)**	**(1,983)**
Capital Income (5043)				
	0	0	0	0
Capital Expenses (5045)	0	0	0	0
	0	0	0	0
Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
Net Surplus/(Deficit)	**(1,815)**	**(1,869)**	**(1,926)**	**(1,983)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Private Works				
Private works Operating Income (5050)				
13650608 PRIVATE WORKS INCOME	650,000	650,000	650,000	650,000
****** TOTAL Private works income**	650,000	650,000	650,000	650,000
Private works expenses (5051)				
Expenses	0	0	0	0
13658000 PRIVATE WORKS CONTROL - BUDGET	500,000	500,000	500,000	500,000
****** TOTAL Private works expenses**	500,000	500,000	500,000	500,000
**** TOTAL Private Works**	**150,000**	**150,000**	**150,000**	**150,000**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Other Business Undertakings				
Other Business Income				
Other Business Income	0	0	0	0
****** TOTAL Other Business Income**	0	0	0	0
Expenses (5061)				
13971341 BUILDING MAINTENANCE & REPAIR - RAILWAY STATION	2,000	2,000	2,000	2,000
13972541 GROUND & LANDSCAPE MAINT - RAILWAY STATION	0	0	0	0
13972661 INSURANCE	1,956	2,015	2,075	2,137
13972966 MAINTENANCE & WORKING EXPENSES - RAILWAY STATIO	0	0	0	0
13973851 RATES & CHARGES - RAILWAY STATION	1,815	1,869	1,926	1,983
13974961 WATER CHARGES	0	0	0	0
****** TOTAL Expenses**	5,771	5,884	6,001	6,121
****Operating Surplus/(Deficit) Other Business Undertakings**	**(5,771)**	**(5,884)**	**(6,001)**	**(6,121)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Water Supply Operations				
Water Fund - Jerilderie				
Operating Income (6000)				
22400576 PENSIONER REBATES - SUBSIDY	6,118	6,302	6,491	6,685
22680455 INTERNAL INTEREST INCOME	4,981	5,130	5,284	5,443
24330246 EXTRA CHARGES RAISED	2,320	2,390	2,461	2,535
24330568 PENSIONER REBATES - CURRENT YEAR	(12,046)	(12,407)	(12,780)	(13,163)
24330908 WATER RATES - FILTERED	181,560	185,645	199,185	213,963
24330924 WATER RATES - RAW	236,736	241,164	258,856	277,728
24610842 SUNDRY INCOME - WATER	380	391	403	415
24610944 WATER SALES - EXCESS WATER	154,781	165,615	177,208	189,613
24690266 FILTERED WATER CONNECTIONS	1,268	1,306	1,345	1,386
24690686 RAW WATER CONNECTIONS	1,268	1,306	1,345	1,386
****** TOTAL Income**	**577,366**	**596,842**	**639,799**	**685,991**
Operating Expenses (6001)				
22361371 BUSINESS PLAN	0	0	0	0
22362661 INSURANCE	25,879	26,655	27,455	28,279
22362861 LICENCES, FEES & SUBSCRIPTIONS	1,107	1,140	1,174	1,210
22363081 METER FITTING - FILTERED	805	829	854	880
22363086 METER FITTING - RAW	805	829	854	880
23083091 METER READING	805	829	854	880
22363491 PLANT & EQUIPMENT MAINTENANCE - WATER	2,771	2,854	2,940	3,028
22363851 RATES & CHARGES	3,570	3,677	3,787	3,901
22364001 RISK MANAGEMENT COSTS	2,000	2,000	2,000	2,000
22364101 SAFETY REQUIREMENTS	1,500	1,500	1,500	1,500
22364231 SERVICES & FITTINGS - FILTERED	2,771	2,854	2,940	3,028
22364241 SERVICES & FITTINGS - RAW	2,771	2,854	2,940	3,028
22364421 STAFF TRAINING COSTS - WATER	3,500	0	3,500	0
22364961 WATER CHARGES	4,844	4,989	5,139	5,293
23042631 HYDRANT & SERVICE VALVE REPLACEMENTS	2,771	2,854	2,940	3,028
23042941 MAINS FITTINGS - REPAIR - FILTERED	12,457	12,831	13,216	13,612
23042946 MAINS FITTINGS - REPAIR - RAW	38,755	39,918	41,115	42,349
23042951 MAINS FITTINGS - REPLACE - FILTERED	6,923	7,131	7,345	7,565
23042956 MAINS FITTINGS - REPLACE - RAW	30,272	31,180	32,116	33,079
23042957 MAINS FLUSHING	8,000	0	8,000	0
23083015 MANAGEMENT FEE (ADMIN & ENG)	89,093	91,766	94,519	97,354
23084621 SUNDRY EXPENSES	691	712	733	755
23932191 ELECTRICITY - PUMPING STATION	26,269	27,057	27,869	28,705
23932241 EQUIPMENT MAINTENANCE & REPAIRS	2,771	2,854	2,940	3,028
23932966 MAINTENANCE & WORKING EXPENSES - PUMPING STATIC	13,842	14,257	14,685	15,126
24013951 RESERVOIRS MAINTENANCE - FILTERED	0	3,000	0	3,000
24013956 RESERVOIRS MAINTENANCE - RAW	5,500	0	5,500	0
24971341 BUILDING MAINTENANCE & REPAIR	2,771	2,854	2,940	3,028
24972191 ELECTRICITY - TREATMENT COSTS	13,135	13,529	13,935	14,353
24972241 EQUIPMENT M & R - TREATMENT COSTS	6,229	6,416	6,608	6,807
24972341 FILTER MATERIALS	20,763	21,386	22,027	22,688
24972541 GROUNDS & LANDSCAPE MAINTENANCE	2,076	2,138	2,202	2,269
24974201 SAMPLING & TESTING	1,385	1,427	1,469	1,513
24974621 SUNDRY EXPENSES	691	712	733	755
24974866 TREATMENT SYSTEMS MAINTENANCE & OPERATION	86,053	88,635	91,294	94,032
25214201 WATER SAMPLE TESTING	0	0	0	0
****** TOTAL Expenses**	**423,575**	**421,667**	**448,122**	**446,951**
Allocated Expenses (6002)				
22361781 DEPRECIATION - OTHER	157,293	162,012	166,872	171,878
****** TOTAL Allocated Expenses**	157,293	162,012	166,872	171,878
****Operating Surplus/(Deficit) Water**	**(3,502)**	**13,163**	**24,805**	**67,161**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Capital Income (6003)				
22400420 GRANT - WATER SUPPLY GRANT	2,449,500	0	0	0
CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)	800,000			
28516610 TRANSFER FROM RESERVE	0	0	0	0
	3,249,500	0	0	0
Capital Expenses (6005)				
27437723 WATER - NEW MAINS(REPLACEMENT)	20,000	30,000	70,000	70,000
27437729 AIR CONDITIONER REPLACEMENT - FILTRATION PLANT	0	0	2,000	0
27437730 TURBIDITY METER	0	0	0	4,000
27437732 WUNNAMURRA ESTATE ADDITIONS	0	0	0	0
27437734 SPRINKLER TIMER INSTALLATION	5,000	0	5,000	0
27437735 RAW WATER METERS	0	0	0	0
27437739 FILTERED RESEVOIR - NOWRANIE ST	0	0	0	0
WATER TREATMENT PLANT & OTHER UPGRADES	3,249,500	0	0	
	3,274,500	30,000	77,000	74,000
Capital Surplus/(Deficit)	(25,000)	(30,000)	(77,000)	(74,000)
Net Surplus/(Deficit)	**(28,502)**	**(16,837)**	**(52,195)**	**(6,839)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Water Fund - Darlington Point				
Operating Income (6000)				
PENSIONER REBATES - SUBSIDY	4,215	4,215	4,215	4,215
INTERNAL INTEREST INCOME	14,000	14,000	14,000	14,000
EXTRA CHARGES RAISED	2,251	2,319	2,389	2,461
PENSIONER REBATES - CURRENT YEAR	(7,343)	(7,343)	(7,343)	(7,343)
WATER RATES - FILTERED	109,776	115,265	118,723	122,285
SUNDRY INCOME - WATER	2,800	2,800	2,800	2,800
WATER SALES - EXCESS WATER	209,156	230,071	236,973	244,082
WATER SALES - GENERAL FUND	18,030	18,571	19,128	19,702
****** TOTAL Income**	**352,885**	**379,898**	**390,885**	**402,202**
Operating Expenses (6001)				
ADMINISTRATION COSTS	5,305	5,464	5,628	5,797
STAFF TRAINING	2,150	2,214	2,280	2,349
METER READING	1,851	1,907	1,964	2,023
PUMPING STATION - ENERGY	56,560	61,367	63,208	65,104
PUMPING STATION - OTHER	9,649	9,962	10,261	10,569
RESERVOIR MAINTENANCE	13,084	13,509	13,914	14,332
MAINS REPAIRS & MAINTENANCE	13,084	13,509	13,914	14,332
CONSUMER FITTINGS	5,796	5,970	6,149	6,334
ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	70,250	70,250	70,250	70,250
		0	0	
****** TOTAL Expenses**	**177,729**	**184,152**	**187,569**	**191,089**
Allocated Expenses (6002)				
22361781 DEPRECIATION - OTHER	65,000	65,000	65,000	65,000
****** TOTAL Allocated Expenses**	65,000	65,000	65,000	65,000
****Operating Surplus/(Deficit) Water**	**110,156**	**130,746**	**138,316**	**146,113**
Capital Income (6003)				
GRANT - WATER SUPPLY	918,750	0	0	0
TRANSFER FROM RESERVE	0	0	0	0
	918,750	0	0	0
Capital Expenses (6005)				
WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	50,000	50,000	50,000	50,000
WATER MAIN/DEAD END LINK UPS	30,000	30,000	30,000	30,000
NEW TOWER & TREATMENT SYSTEMS	1,225,000	0	0	0
WATER TOWER INTERNAL COATING	0	0	0	100,000
REPLACE NO 1 BORE	0	0	0	0
BUILDING INFRASTRUCTURE UPGRADE	0	0	0	0
YOUNG STREET RESIDENTIAL SUBDIVISION ADDITIONS	200,000	0	0	0
	1,506,000	81,000	81,000	181,000
Capital Surplus/(Deficit)	(587,250)	(81,000)	(81,000)	(181,000)
Net Surplus/(Deficit)	**(477,094)**	**49,746**	**57,316**	**(34,887)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Water Fund - Coleambally				
Operating Income (6000)				
PENSIONER REBATES - SUBSIDY	2,632	2,632	2,632	2,632
INTERNAL INTEREST INCOME	22,000	22,000	22,000	22,000
EXTRA CHARGES RAISED	2,251	2,319	2,389	2,460
PENSIONER REBATES - CURRENT YEAR	(4,955)	(4,955)	(4,955)	(4,955)
WATER RATES - FILTERED	82,393	84,865	87,411	90,033
SUNDRY INCOME - WATER	1,000	1,000	1,000	1,000
WATER SALES - EXCESS WATER	159,141	163,915	168,832	173,897
WATER SALES - GENERAL FUND	14,752	15,194	15,650	16,119
****** TOTAL Income**	**279,214**	**286,970**	**294,959**	**303,187**
Operating Expenses (6001)				
ADMINISTRATION COSTS	3,183	3,278	3,376	3,478
STAFF TRAINING	2,150	2,214	2,280	2,349
METER READING	1,817	1,876	1,932	1,990
PUMPING STATION - ENERGY	63,981	69,419	71,502	73,647
PUMPING STATION - OTHER	19,702	20,293	20,902	21,529
RESERVOIR MAINTENANCE	11,649	12,011	12,371	12,742
BORE MAINTENANCE	2,099	2,417	2,490	2,564
MAINS REPAIRS & MAINTENANCE	9,468	9,776	10,069	10,371
CONSUMER FITTINGS	4,179	4,304	4,433	4,566
ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	70,250	70,250	70,250	70,250
		0	0	
****** TOTAL Expenses**	**188,478**	**195,838**	**199,606**	**203,486**
Allocated Expenses (6002)				
DEPRECIATION - OTHER	65,000	65,000	65,000	65,000
****** TOTAL Allocated Expenses**	65,000	65,000	65,000	65,000
****Operating Surplus/(Deficit) Water**	**25,736**	**26,132**	**30,353**	**34,701**
Capital Income (6003)				
GRANT - WATER SUPPLY	0	0	0	0
TRANSFER FROM RESERVE	0	0	0	0
	0	0	0	0
Capital Expenses (6005)				
WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	40,000	40,000	40,000	40,000
RE LINE NO 1 BORE COLEAMBALLY				
UPGRADE - AERATOR TANK	0	0	0	0
	41,000	41,000	41,000	41,000
Capital Surplus/(Deficit)	(41,000)	(41,000)	(41,000)	(41,000)
Net Surplus/(Deficit)	**(15,264)**	**(14,868)**	**(10,647)**	**(6,299)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sewerage Services				
Sewerage Fund - Jerilderie				
Operating Income (7000)				
32400576 PENSIONER REBATES - SUBSIDY	7,048	7,259	7,477	7,702
32680455 INTERNAL INTEREST INCOME	73,034	75,225	77,482	79,806
32680460 INTEREST INTERNAL LOANS - LIBRARY	269	0	0	0
32680461 INTEREST INTERNAL LOANS - REAL ESTATE DEVEL	3,970	3,489	2,882	2,150
34330136 SEWER DISCHARGE	14,420	14,853	15,298	15,757
34330140 TRADE WASTE APPLICATION FEES	0	0	0	0
34330141 TRADE WASTE ANNUAL CHARGE	2,586	2,652	2,718	2,796
34330145 TRADE WASTE USAGE CHARGES	6,000	6,180	6,365	6,556
34330246 EXTRA CHARGES RAISED	2,320	2,390	2,461	2,535
34330568 PENSIONER REBATES - CURRENT YEAR	(12,818)	(13,203)	(13,599)	(14,007)
34330814 SEWERAGE RATES - CURRENT YEAR - C IN $	261,930	271,817	280,892	290,536
34690808 SEWERAGE CONNECTION FEES	2,690	2,771	2,854	2,939
****** TOTAL Income**	**361,449**	**373,433**	**384,831**	**396,771**
Operating Expenses (7001)				
32362581 HEALTH COSTS	1,385	1,427	1,469	1,513
32362661 INSURANCE	15,705	16,176	16,661	17,161
32362861 LICENCES, FEES & SUBSCRIPTIONS	1,385	1,427	1,469	1,513
32362921 LOAN INSTALMENTS - INTEREST	269	0	0	0
32363491 PLANT & EQUIPMENT MAINTENANCE	3,000	3,000	3,000	3,000
32363851 RATES & CHARGES	4,359	4,490	4,624	4,763
32364101 SAFETY REQUIREMENTS - SEWER	2,076	2,138	2,202	2,269
32364421 STAFF TRAINING COSTS	0	3,500	0	3,500
32364621 SUNDRY EXPENSES	691	712	733	755
32364756 TELEPHONE - CHARGES - SEWER	691	712	733	755
33042961 M & R - SEWERS	6,923	7,131	7,345	7,565
33043991 RISING MAINS MAINTENANCE	2,771	2,854	2,940	3,028
33083015 MANAGEMENT FEE (ADMIN & ENG)	45,506	46,871	48,277	49,726
33932191 ELECTRICITY - PUMP STATION - SEWER	8,357	8,608	8,866	9,132
33932541 GROUNDS & LANDSCAPE MAINTENANCE - SEWERS	691	712	733	755
33933761 PUMPS & CONTROL SYSTEM OPERATION & MAINTENANCE	34,607	35,645	36,715	37,816
34971341 BUILDING M & R - TREATMENT WORKS	2,076	2,138	2,202	2,269
34971341 BUILDING M & R - TREATMENT WORKS - SPECIFIC	2,320	2,390	2,461	2,535
34972191 ELECTRICITY - SEWER	8,306	8,555	8,812	9,076
34972541 GROUNDS & LANDSCAPE MAINTENANCE	2,076	2,138	2,202	2,269
34974201 SAMPLING & TESTING	691	712	733	755
34974881 TREATMENT WORKS OPERATION & MAINTENANCE	62,289	64,158	66,082	68,065
34974886 TREE MAINTENANCE - TREATMENT WORKS	691	712	733	755
****** TOTAL Expenses**	**206,865**	**216,204**	**218,995**	**228,975**
Allocated Expenses (7002)				
33931781 DEPRECIATION - OTHER	111,943	115,301	118,760	122,323
****** TOTAL Allocated Expenses**	111,943	115,301	118,760	122,323
****Operating Surplus/(Deficit) Sewerage**	**42,641**	**41,928**	**47,076**	**45,473**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Capital Income (7003)				
35900901 INTERNAL LOAN REPAYMENT - LIBRARY	21,375	0	0	0
35900902 INTERNAL LOAN REPAYMENT - REAL ESTATE DEV	25,000	25,000	25,000	25,000
38516610 TRANSFER FROM RESERVE	0	0	0	0
	46,375	**25,000**	**25,000**	**25,000**
Capital Expenses (7005)				
37437727 SEWER WELL PUMP REPLACEMENTS	13,000	14,000	14,000	15,000
37437728 NEW SEWER MAINS	30,000	30,000	30,000	30,000
37437730 REFURBISHMENT OF AMENITIES TREATMENT WORKS	0	0	0	0
37437734 WUNNAMURRA ESTATE ADDITIONS	0	0	0	0
37437735 SEWERAGE ADDITIONAL - NORTH JERILDERIE	0	0	0	0
37437737 OAKLANDS ROAD SEWERAGE	0	0	0	30,000
37437738 OAKLANDS ROAD PUMP STATION	0	0	0	150,000
37437999 HUMUS TANK UPGRADE	80,000	0	0	0
38516610 TRANSFER TO RESERVE	0	0	0	0
	123,000	44,000	44,000	225,000
Capital Surplus/(Deficit)	**(76,625)**	**(19,000)**	**(19,000)**	**(200,000)**
Net Surplus/(Deficit)	**(33,984)**	**22,928**	**28,076**	**(154,527)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sewerage Fund - Darlington Point				
Operating Income (7000)				
PENSIONER REBATES - SUBSIDY	4,229	4,229	4,229	4,229
INTERNAL INTEREST INCOME	34,000	34,000	34,000	34,000
DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST	550	550	550	550
EXTRA CHARGES RAISED	2,164	2,229	2,296	2,365
PENSIONER REBATES - CURRENT YEAR	(7,525)	(7,525)	(7,525)	(7,525)
SEWERAGE RATES - OCCUPIED	192,573	198,350	204,301	210,430
SEWERAGE RATES - CHURCHES	871	897	924	952
SUNDRY INCOME - SEWER	550	550	550	550
****** TOTAL Income**	**227,412**	**233,280**	**239,324**	**245,550**
Operating Expenses (7001)				
ADMINISTRATIVE COSTS	546	562	597	597
STAFF TRAINING	2,150	2,215	2,281	2,349
TREATMENT WORKS - ENERGY	21,730	23,577	24,284	25,013
TREATMENT WORKS - OTHER	19,406	19,938	20,536	21,152
REPAIR SEWER LINES	8,753	8,985	9,255	9,532
PUMPING STATION - ENERGY	16,756	18,181	18,726	19,288
PUMPING STATION - PUMP MAINTENANCE	30,190	30,991	31,921	32,878
ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	37,500	37,500	37,500	37,500
****** TOTAL Expenses**	**137,031**	**141,949**	**145,100**	**148,310**
Allocated Expenses (7002)				
DEPRECIATION - OTHER	85,000	85,000	85,000	85,000
****** TOTAL Allocated Expenses**	85,000	85,000	85,000	85,000
****Operating Surplus/(Deficit) Sewerage**	**5,381**	**6,331**	**9,224**	**12,240**
Capital Income (7003)				
TRANSFER FROM RESERVE	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (7005)				
FENCING TREATMENT PONDS	0			
PUMP OUTFLOW TELEMETRY	0	0	0	0
SEWER PUMP REPLACEMENTS	15,000	15,000	15,000	15,000
YOUNG ST SUBDIVISION ADDITIONS	300,000		0	
TRANSFER TO RESERVE	0	0	0	0
	315,000	15,000	15,000	15,000
Capital Surplus/(Deficit)	**(315,000)**	**(15,000)**	**(15,000)**	**(15,000)**
Net Surplus/(Deficit)	**(309,619)**	**(8,669)**	**(5,776)**	**(2,760)**

Description	Total 2018/19	Total 2019/20	Total 2020/21	Total 2021/22
Sewerage Fund - Coleambally				
Operating Income (7000)				
PENSIONER REBATES - SUBSIDY	1,970	1,970	1,970	1,970
INTERNAL INTEREST INCOME	20,000	20,000	20,000	20,000
EXTRA CHARGES RAISED	1,135	1,170	1,205	1,241
RATES ABANDONED - OTHER	(3,801)	(3,801)	(3,801)	(3,801)
SEWERAGE RATES - OCCUPIED	101,587	104,635	107,774	111,007
SEWERAGE RATES - CHURCHES	3,203	3,299	3,398	3,500
SUNDRY INCOME - SEWER	880	880	880	880
SEWERAGE CONNECTION FEES	0	0	0	0
****** TOTAL Income**	**124,974**	**128,153**	**131,426**	**134,797**
Operating Expenses (7001)				
ADMINISTRATIVE COSTS	546	563	580	597
STAFF TRAINING	2,150	2,214	2,280	2,349
TREATMENT WORKS - ENERGY	7,351	8,060	8,302	8,551
REPAIR SEWER LINES	11,221	12,427	12,800	13,184
PUMPING STATION - ENERGY	10,526	11,420	11,763	12,115
PUMPING STATION - PUMP MAINTENANCE	11,863	12,219	12,586	12,963
ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	37,500	37,500	37,500	37,500
****** TOTAL Expenses**	**81,157**	**84,403**	**85,810**	**87,259**
Allocated Expenses (7002)				
DEPRECIATION - OTHER	40,000	40,000	40,000	40,000
****** TOTAL Allocated Expenses**	40,000	40,000	40,000	40,000
****Operating Surplus/(Deficit) Sewerage**	**3,817**	**3,750**	**5,616**	**7,538**
Capital Income (7003)				
TRANSFER FROM RESERVE	0	0	0	0
	0	**0**	**0**	**0**
Capital Expenses (7005)				
LANDSCAPING SEWER TREATMENT PONDS	0			
SEWER PUMP STATION REPLACEMENT	350,000	5,000	5,000	5,000
TRANSFER TO RESERVE	0	0	0	0
	350,000	5,000	5,000	5,000
Capital Surplus/(Deficit)	**(350,000)**	**(5,000)**	**(5,000)**	**(5,000)**
Net Surplus/(Deficit)	**(346,183)**	**(1,250)**	**616**	**2,538**

Murrumbidgee COUNCIL

Revenue Policy with Council Fees & Charges 2018/19







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2018-19 Operational Plan, Budget and Fees and Charges

Murrumbidgee Council Rates and Charges

The basic principle of Council rating is that it represents the process whereby Council recovers the cost of providing its services for land within the local government area. Rates and charges are Council's main source of income and are used to improve and maintain services and facilities for the community.

Rates are assessed on land parcels based on valuations provided by the NSW Valuer General. The latest valuation of the land in Murrumbidgee Council have a base date of 1 July 2016. These valuations have been used to calculate and levy the 2018-19 ordinary rate. Council must not make rates and charges for a year which produces notional general income that exceeds the notional general income for the previous year, above the percentage approved by the Independent Pricing and Regulatory Tribunal (IPART). This is known as rate pegging.

On 28 November 2017, IPART announced that the percentage increase to apply in the 2018-19 financial year would be 2.3%. The rate peg was determined by IPART using a local government cost index and a productivity factor.

The Local Government Cost Index increased by 2.3% in the year to September 2017. IPART have made a zero adjustment to the LGCI when calculating the rate peg for 2018-19, setting the productivity factor to 0.00%.

Under the Local Government Act 1993 (the Act) councils may apply to IPART for a special variation that allows them to increase their general income by more than the rate peg. These increases may be for either an increase in a single year (section 508(2)) or successive increases for up to seven years (section 508A).

The notional general income for the previous year, 2017-18 represents what income would have been raised in 2018-19 if the same rates and charges were levied now.

The notional general income for 2018-19 has been calculated as:

Murrumbidgee Council - North	Revenue $
2017-18 Notional General Income	2,009,079
Plus 2.3% approved increase	46,209
Plus Net Catchup	-3,303
2018-19 Notional General Income Yield	2,051,985

Murrumbidgee Council - South	Revenue $
2017-18 Notional General Income	2,075,407
Plus 2.3% approved increase	47734
Plus Net Catchup	1,340
2018-19 Notional General Income Yield	2,124,481

Rating categories and sub-categories

The Local Government Act 1993 S493 and S514 require all land to be categorised as residential, farmland or mining. Where land does not correspond to these categories it is to be classified as business.

For 2018-19, Murrumbidgee Council (North) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Low Intensity
			Medium Intensity
			High Intensity

For 2018-19, Murrumbidgee Council (South) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Berriquin
			Berriquin Large
			Coleambally
			Corurgan
			River & Groundwater
			River & Groundwater Large

General Rating Information – 2018-19 Rates and Charges

The notional income for 2018-19 for Murrumbidgee North totals $1,986,235 and equates to an overall rate increase of 2.3%. This is comprised of the approved IPART rate pegging increase of 2.3%. The rates to apply to each rating category are shown below:

Rating Sub-Category	Number of Assessments - May 2018	Ad Valorem Rate	Minimum Amount $	Land Value 2016 base date	Notional Income	Average Rate	% Revenue
Residential	693	0.00845743	34.00	19,086,560	$161,423	$232.93	8.07%
Business	96	0.00945743	34.00	4,136,900	$39,125	$407.55	1.96%
Rural Residential	24	0.00808455	34.00	1,840,200	$14,877	$619.88	0.74%
Farmland - Low	193	0.00734016	34.00	32,403,061	$238,604	$1,236.29	11.93%
Farmland - Medium	96	0.01206956	34.00	63,834,200	$770,451	$8,025.53	38.52%
Farmland - High	207	0.01853954	34.00	41,827,300	$775,459	$3,746.18	38.77%
TOTALS	1309			163,128,221	$1,999,939		**100%**

Town Improvement Rates

In accordance with section 495 of the Local Government Act 1993 Council may make a special rate towards meeting the costs of any works, services, facilities or activities provided or undertaken by Council within any part of the Council's area. The special rate must be levied on rateable properties that, in Council's opinion will benefit, contribute or have access to the proposed works, services, facilities or activities. Council has adopted a 2.3% increase to the Town Improvement rates for the 2018/19 financial year.

Council will levy the following Town Improvement Special Rates for the 2018/19 financial year:

Location	No. Assessments	Rate in $	Minimum	Yield
Darlington Point	448	0.00235835	$2.00	$34,774
Coleambally	338	0.00216165	$2.00	$17,272
				$52,046

The notional income for 2018-19 for **Murrumbidgee South** totals $2,124,141 and equates to an overall rate increase of 2.3%.

The rates to apply to each rating category are shown below:

Rate Type	Category		Assessments	Base Amount	Ad Valorem Rate	Base amount % Of Yield	Rate Yield	Yield % Increase
Ordinary	Farmland		78	$ 132.00	0.00548162	6.97%	$ 147,638	1.09%
	Sub Categories							
	Berriquin		151	$ 605.00	0.01026965	19.12%	$ 477,816	2.24%
	Berriquin Large		22	$ 2,600.00	0.00615753	35.21%	$ 162,471	2.24%
	Coleambally		185	$ 241.00	0.01606821	8.32%	$ 536,094	2.34%
	Corurgan		34	$ 217.00	0.00535247	4.91%	$ 150,354	2.58%
	River & Groundwater		48	$ 664.00	0.00687163	13.48%	$ 236,417	0.32%
	River & Groundwater Large		10	$ 1,209.00	0.00556466	7.08%	$ 170,778	2.24%
	Business		150	$ 222.00	0.01008822	37.46%	$ 88,885	4.92%
	Residential		419	$ 144.00	0.00893862	44.59%	$ 135,300	11.45%
	Residential	Rural	25	$ 254.00	0.00703828	34.53%	$ 18,388	2.24
							$ 2,124,141	2.70%

Land Categories

Categorisation of all rateable land in the Council area has been undertaken in accordance with the requirements of the Local Government Act 1993. Council has used the following categories of rateable land:

1. Farmland

Land used genuinely for primary production. The dominant use of the land must be for the business or industry of grazing, dairying, the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purposes of profit on continuous or repetitive basis.

By virtue of section 529(2)(a) of the Act, a sub-category may be determined according to the intensity of land use; economic factors affecting the land or irrigability of the land. Council has determined sub-categories of farmland according to the intensity of land use.

2. Residential

The Local Government Act 1993 identifies this category as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an Environmental Planning instrument. Hotels, Motels, Guesthouses, Boarding Homes or Nursing Homes are specifically excluded from this category. This category also includes rural residential land – a lower ad valorem rate (rate in the $) applies to rural residential land.

3. Business

The Local Government Act 1993 identifies properties in this category as land that cannot be categorised in any of the other rating categories.

Payment by Instalments

The Act provides for rates to be paid either in lump sum by 31 August or by four quarterly instalments, namely: Instalment 1 Due 31 August

Instalment 2 Due 30 November

Instalment 3 Due 28 February

Instalment 4 Due 31 May

Charges on Overdue Rates

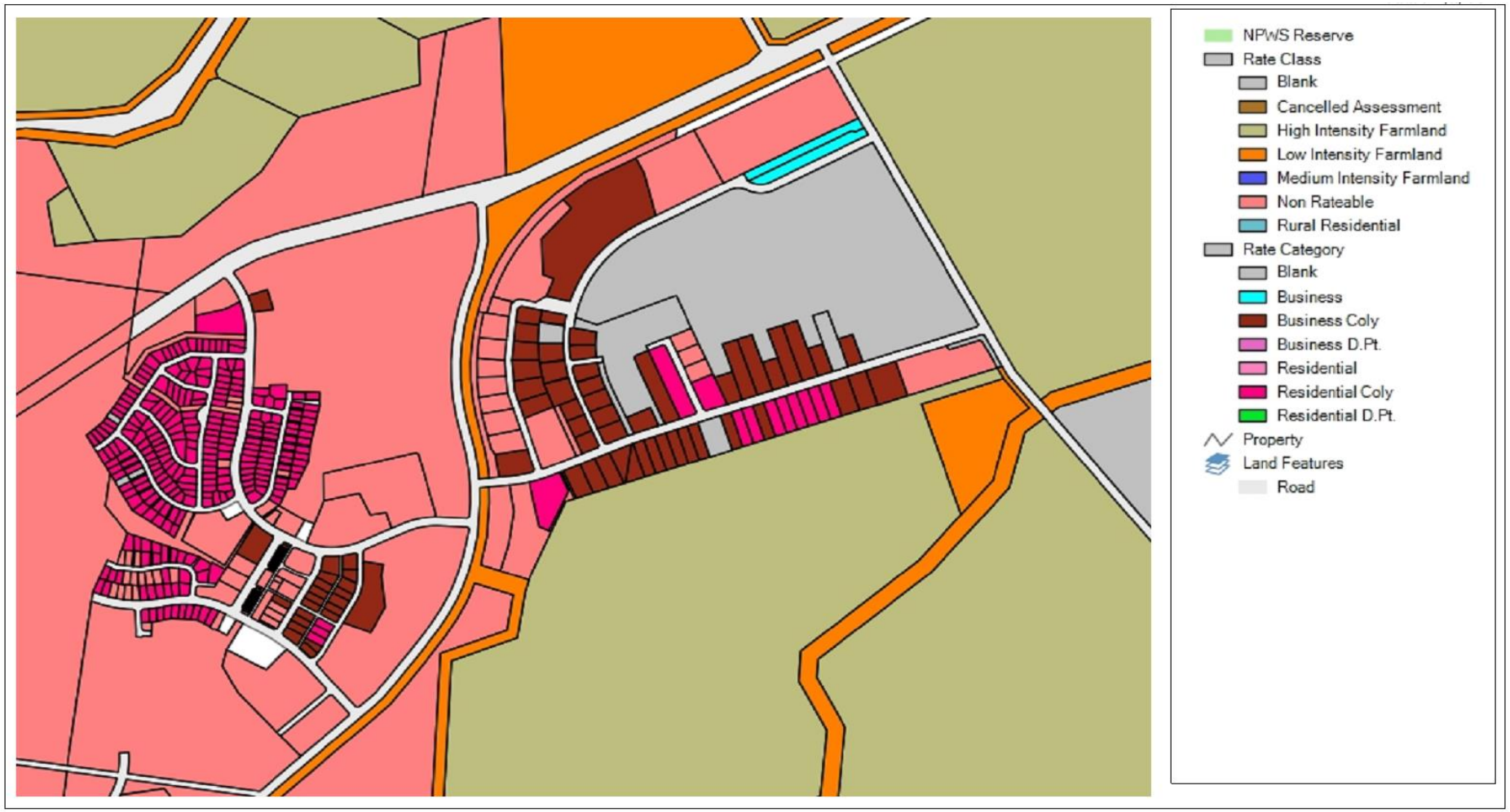
The interest rate on overdue Council rates and charges is set by Government statute and for 2018-19 the rate has been set at 7.5% (2017-18 7.5%).

Postponement of Rates

A ratepayer may apply (annually) for a postponement of rates where, in general terms, their property is being used as a single dwelling yet the land could be used for other more intensive purposes. The decision of postponement of rates is dependent upon the Valuer-General making an allowance under section 585 of the Act. The postponement of rates applies to the current owner and that concession is deemed to be lost when the property is either developed or sold. The purchaser may apply in his/her own right for postponement of future rates, but the accrued balance is due and payable within 30 days of the property being developed or sold.

Pensioner Rebates and Hardship

Eligible pensioners are entitled to a maximum rebate of $465 per annum. This covers $290 ordinary rates and domestic waste management charges, $87.50 water charges and $87.50 sewerage charges. The rebate is funded 55% by the State Government and 45% by Council for the first $425.



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Important Notice!

This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.

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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

Important

This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geographic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD) heights.

For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

Projection: GDA94 / MGA zone 55

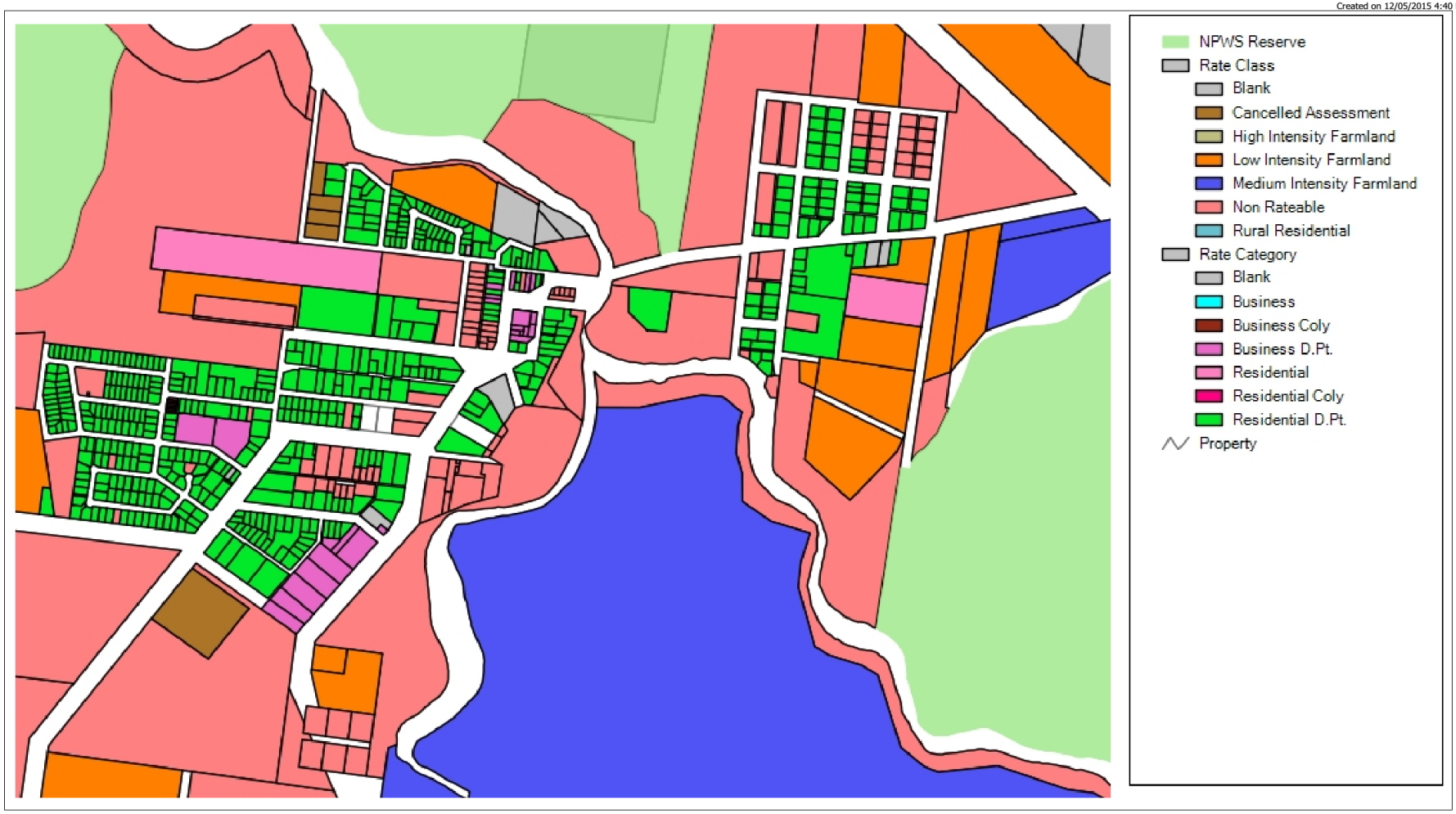
Date: 12/05/2015

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Coleambally Rating Class

Map Scale: 1:16993 at A4

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Projection: GDA94 / MGA zone 55

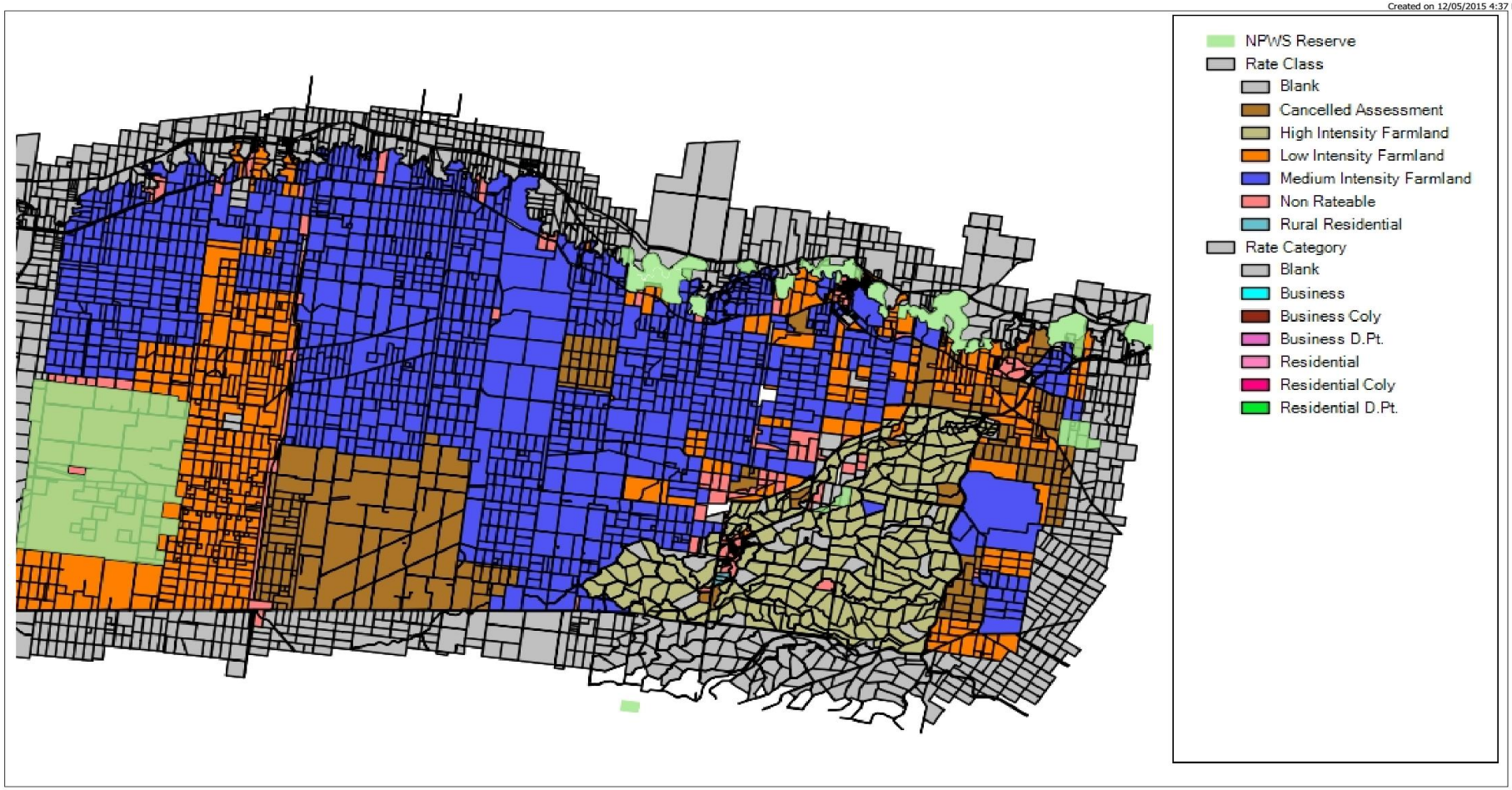
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Darlington Point Rating Class

Map Scale: 1:15762 at A4

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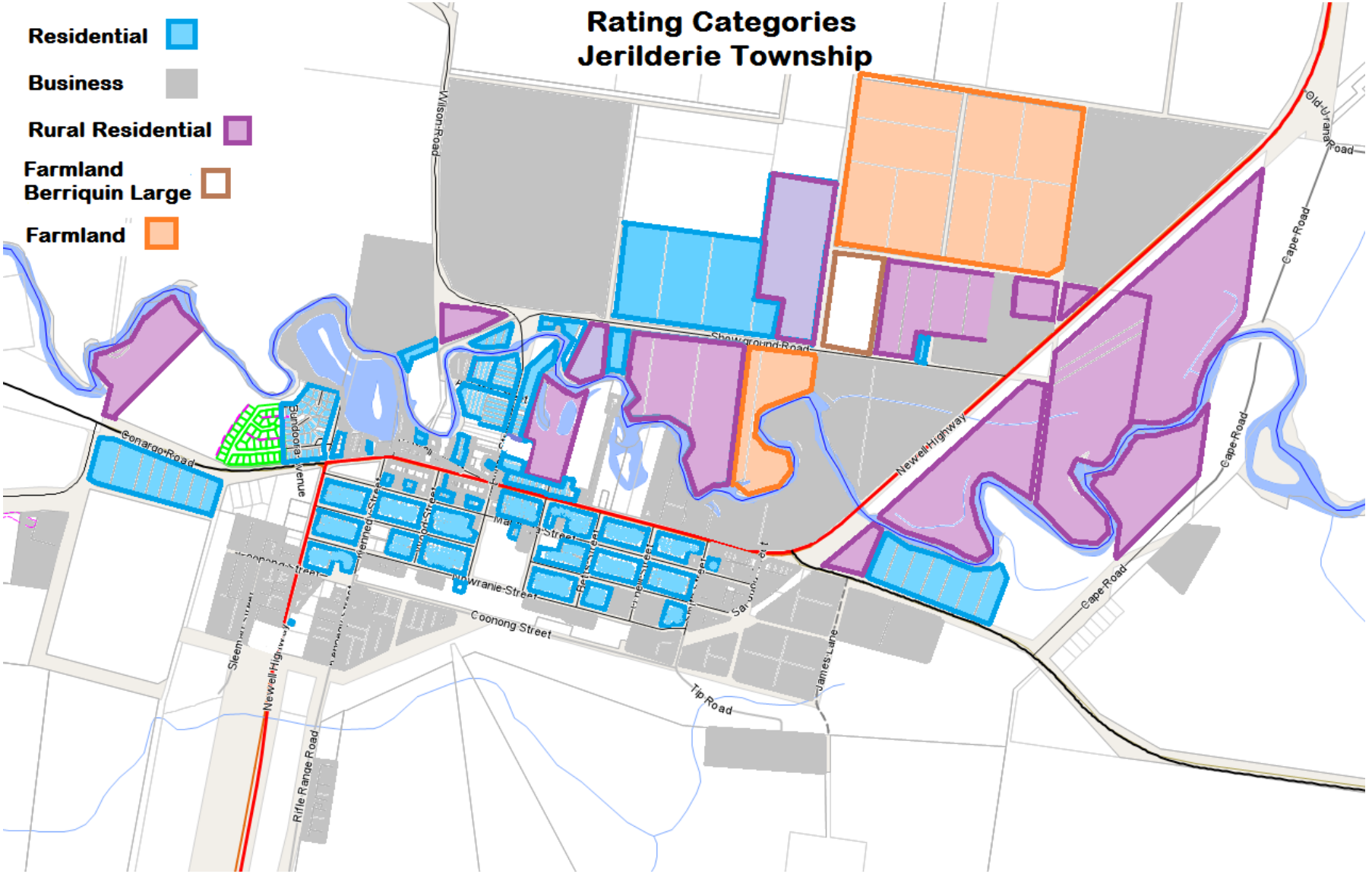
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Murrumbidgee Shire Rating Class

Map Scale: 1:478759 at A4


Rating Categories
Jerilderie Township
Residential
Business
Rural Residential
Farmland
Berriquin Large
Farmland
Wilson Road
Shawground Road
Old Urana Road
Cape Road
Newell Highway
Conargo Road
Coonong Street
Tip Road
James Lane
Rifle Range Road

ARGOON
NOURE
NYORA
OAKLANDS
YANCO CREEK
BILLABONG CREEK
DELADDI CREEK
YELLOW BOX CREEK
Bennigan-Oaklands Road
Betts Street
Bonham Street
Boorooban Road
Boyd Lane
Bridge Road
Broome Road
Brougham Lane
Brown Street
Bundocra Avenue
Bundure Road
Cadell Road
Cameron Lane
Cape
Carroll Road
Cartmell Lane
Collen's Lane
Colombo
Conargo
Coonong
Darlow Road
Elliott Lane
Fairlie Grange
Fernbank Road
Field Road
Four Corners Road
Fraser Road
Gain Road
Gala Vale Road
Gilbert Road
Glenn Road
Goolgumble
Graham Road
Green
Green's Road
Ham's Road
Hannahus Road
Hardy Road
Inner Bridge Road
Kolmen Way
Koongara Crescent
Kuki Road
Kyalla Lane
Lawton's Lane
Leahy's Road
Learay Lane
Leonard Road
Liddle Lane
Lignum Lane
Lincoln Road
Lloyd Road
Logie Brae Road
Lucas Road
Lyfield Lane
Mahins Well Road
Markie Road
Mahonga Street
Mundoora Mews
Myall
Newell Highway
Nine Mile Lane
North Coree Road
Nowranie Street
Nyora School Road
O'Neill Street
O'Neill's Lane
Oaklands Road
Oakvale Road
Old Corowa Road
Old Urana Road
Post Road
Powell
Preston Road
Pugsley Road
Pump Station Lane
Pyle's Lane
Rabby Lane
Rifle
Riverdale Lane
Rolfe Road
Sadlier Road
Sargood
Sherwood Lane
Six Mile Lane
Sleeman Street
Sloane Road
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Water Charges - potable

Water charges are levied under the provisions of the Local Government Act to collect revenue from the property owners who actually benefit from the availability or use of Council's water supply and comprise:

- Residential and Non Residential properties* that are connected to a Council Water Supply System and supplied with water from that system.
- Vacant land situated within 225 metres of a Council water main whether or not the property is connected to Council's water supply provided it is possible to supply water to the property if requested.

Water Access Charges - potable or recycled networks – Murrumbidgee North

Meter Size	Access Charge 2017-18	Access Charge 2018-19	% Change	No of Assess - May 2018	Projected Income 2018-19
20mm/additional	$210	**$221**	5.0%	789	$173,975
25mm	$335	**$352**	5.0%	23	$8,096
32mm	$355	**$373**	5.0%	1	$373
40mm	$405	**$425**	5.0%	3	$1,275
50mm	$450	**$473**	5.0%	14	$6,622
100mm	$500	**$525**	5.0%	3	$1,575
				826	**$191,916**

The water consumption charges are based on a two tiered system with the first tier covering basic household water consumption of 125kl per quarter. The water supply charge is set to cover asset replacement and recurrent costs. For 2017-18 Council will apply an increase of 5.0% as per the table above.

To avoid any doubt, a water access charge is levied on all units or dual occupancy properties (whether strata subdivided or not) as provided under Best-Practice Management of Water Supply and Sewerage Guidelines. Where a property has more than one, separate occupancy (eg a granny flat) an additional 20mm access charge will be levied per occupancy.

Access charges are levied for each water supply system available to a property. Land which is exempt from the payment of ordinary rates (pursuant to Sections 555 or 556 Local Government Act 1993) is not exempt from these charges as the charge is limited to the cost of providing the service to the land (Section 503(2)).

Water Consumption Charges - potable water – Murrumbidgee North

Type	Consumption charge 2017-18	Consumption charge 2018-19	% Change	Billable Kilolitres Consumed	Projected Income 2018-19
First Tier 0-125kls	$0.44	**$0.48**	10%	105,086	50,441
Second Tier 126kls and above	$0.66	**$0.72**	10%	404,011	290,888
Third Tier >201	N/A	**N/A**			
				509,097	**341,329**

Water consumption charges, will be issued separately in four quarterly accounts.

For properties classified as non-rateable in accordance with Section 555 and 556 of the Act, the charge shall be set at $0.48 per kilolitre for the year ending 30 June 2019.

Water access charges - potable or recycled networks – Murrumbidgee South

Charge	Category	Assessments	Annual Charge	Charge Yield
Water Local	20mm Filtered Access	544	$ 297.00	$ 161,568.00
	25mm Filtered Access	5	$ 464.00	$ 2,320.00
	32mm Filtered Access	17	$ 760.00	$ 12,920.00
	80mm Filtered Access	1	$ 4,752.00	$ 4,752.00
	Raw Water Access	548	$ 432.00	$ 236,736.00
				$ 418,296.00

Water Consumption Charges - potable water – Murrumbidgee South

Type	Consumption charge 2017-18	Consumption charge 2018-19	% Change	Billable Kilolitres Consumed	Projected Income 2018-19
First Tier 0-250kls	$1.75	**$1.88**	7%		141,414
Second Tier 251kls and above	$2.04	**$2.19**	7%		12,552
				0	**153,966**

Water Consumption Charges - Raw water – Murrumbidgee South

Type	Consumption charge 2017-18	Consumption charge 2018-19	% Change	Billable Kilolitres Consumed	Projected Income 2018-19
	$0.91	**$0.98**	7%		814

Individual metering - units

Since 2007, under Best-Practice Management of Water Supply and Sewerage Guidelines, all new units are required to be metered and billed individually.

Sewerage Charges

Sewerage charges are structured in accordance with Section 409 of the Act and are levied under the provisions of the Local Government Act to collect revenue from property owners who actually benefit from the availability or use of a Council sewerage system and comprise:-

- Residential and non-residential properties that are connected to a Council sewer mains.

- Vacant land situated within 75 metres of a Council sewer main whether or not the property is connected, provided that, it is possible to connect the property to the sewer main if requested.

Best-practice sewerage pricing involves a uniform annual sewerage bill for residential customers. For non-residential customers an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system, together with an access charge based on the capacity requirements that their loads place on the system relative to residential customers.

Residential Sewerage Access Charges

Sewerage Access Charges – Murrumbidgee North

Sewerage access charges will increase by 3% for 2018-19 in accordance with the following table:

Location	Access Charge 2017-18	Access Charge 2018-19	% Change	No of Assess - May 2018	Projected Income 2018-19
Darlington Point	$405	**$417**	3%	442	$ 184,314
Coleambally	$325	**$335**	3%	284	$ 95,140
				726	**$279,454**

All units (whether strata title or not) are levied the sewerage access charge in accordance with the table above. Where a property has more than one separate occupancy (eg a granny flat), excluding non-rateable properties, an additional charge shall be levied per occupancy. This complies with the requirements under the Best-Practice Management of Water Supply and Sewerage Guidelines.

In accordance with Section 501(1) of the Local Government Act 1993 Council will levy the following annual charges for sewer services:

Category	No of Assess - May 2018	Charge 2018-19	% Change	Yield
Darlington Point				
Church Buildings	2	**$35**	3%	$70
Multiple Units	4	**$202**	3%	$808
Non Rateable Properties	19	**$417**	3%	$7923
Coleambally				
Church Buildings	3	**$44**	3%	$132
Multiple Units	19	**$165**	3%	$3135
Non Rateable Properties	21	**$335**	3%	$7035
TOTALS	70			**$19,103**

Sewerage Access Charges – Murrumbidgee South

Category	Type	No of Assessments	Charge	Yield
Sewerage Local	20mm Access Charge	483	$ 494.00	$238,602
	25mm Access Charge	4	$ 772.00	$3,088
	32mm Access Charge	16	$ 1,265.00	$20,240
				$261,930

Stormwater Management Charge – Murrumbidgee South

Category	Type	No of Assessments	Charge	Charge Yield
Stormwater Management	Urban Stormwater	440	$25	$11,000

Domestic Waste Management – Murrumbidgee North

Council's annual charge for domestic waste management services applies to each occupied residential unit which includes dwellings and each separate occupancy in any flat, townhouse, duplex, dual occupancy, including non rateable residential premises. It does not include service for a secondary dwelling (as defined in the Environmental Planning and Assessment Act 1979) which are charged as an additional service. For the 2018-19 financial year the domestic waste management charge will increase by 3% from the 2017-18 charges. Waste management charges must cover operating costs, including tip rehabilitation.

Type	No. Services May 2018	Domestic Waste Charge 2017-18	Domestic Waste Charge 2018-19	% Change	Projected Income 2018-19
Domestic Waste Management Charge	859	$132	**$136**	5%	$ 116,824
Additional Service	82	$66	**$68**	5%	$ 5,576
Domestic Waste - Recycling	811	$126	**$130**	0	$ 105,430
					$ 227,830

Individual Servicing

The charge is based on the cost of providing the service. The charge reflects the reasonable operating and planning costs in providing the following services:
- weekly collection, removal and disposal of waste 240L mobile garbage bin
- fortnightly collection and removal of 240L bin of household recyclables

Waste Management – Actual Use

In accordance with Section 502 of the Local Government Act Council adopted to levy the following charges on industrial properties that utilise Council tips for the dumping of large quantities of waste, which is an increase of 3% on the 2017/2018 charges.

Type	No. Assess – May 2018	Business Waste Charge 2017-18	Business Waste Charge 2018-19	% Change
Industrial Waste charge	1	$2,095	**$2,158**	3%

Domestic Waste Management – Murrumbidgee South

Type	Assessments	No of bins	Charge per unit	Charge Yield	Yield % increase
Domestic - Urban Collection	373	391	$ 183	$ 71,553	
Domestic - Vacant land	19	19	$ 45	$ 855	
Business - Collection	84	140	$ 183	$ 25,620	
Business - Vacant land	48	48	$ 45	$ 2,160	
				$ 100,188	0.00%

Rubbish Tip Fees – Murrumbidgee North

Council has adopted to charge the following (GST Inclusive) rubbish tip fees on rural ratepayers for the use of Council tips. Subject to the following conditions:

a) town residents to dump from car boot, sulo bin, utility truck or box trailer free of charge: and
b) car boot or sulo bin annual charge to only be available to Murrumbidgee Council Rural Ratepayers.

Operation of the landfill site is under review. The charges will remain in place, subject to a future report being presented to Council.

Category	Charge 2017-18	Charge 2018-19	% Change
Car boot or sulo bin	$4.00	**$4.00**	0%
Utility or box trailer	$7.00	**$7.00**	0%
Bogie trailer or truck under 2t	$22.00	**$22.00**	0%
Large Truck	70.00	**$71.00**	0%
Semi-Trailer	145.00	**$148.00**	0%
Car bodies	$30.00	**$31.00**	0%
Car boot or sulo bin annual charge	$125.00	**$127.00**	0%

Tyre Muster

Subject to compliance with Protection of the Environment Operations (Waste) Regulations 2014.

Tyre	Charge 2017-18	Charge 2018-19	% Change
Car	$3.50	**$3.50**	0%
Light Truck	$8.00	**$8.00**	0%
Truck	$14.00	**$14.25**	0%
Motor Cycle	$2.50	**$2.50**	0%
Grader	$65.00	**$66.00**	0%
Super single	$27.00	**$27.50**	0%
Earthmover – small (< 1m diameter)	$69.00	**$70.00**	0%
- medium (< 1.5m diameter)	$155.00	**$158.00**	0%
- large	$285.00	**$291.00**	0%
Bobcat	$11.00	**$11.00**	0%
Tyres with rims	Extra $3.50	**extra $3.50**	0%

Water and Sewerage Dividend

Section 409 (6) of the Act enables Council to declare a dividend from the water and sewerage businesses. At this time no dividend is proposed for 2018-19 from either business.

Borrowing Policy

Council has no planned borrowings for 2018-2019.

Sundry Debtors

The Act is silent in respect to charging interest on outstanding sundry debtor accounts.

Pricing Policy

Council's pricing policy with respect to the fees and charges it makes has to take into account the greatest good to the community as well as market pressures. The pricing philosophy is designed to meet the needs of the community in that, whilst it is generally one of market pricing, it is flexible enough to provide for community service obligations. The market pricing philosophy can sometimes be incorrectly perceived as just passing on excessive costs to ratepayers. The real effect of the philosophy is a strong discipline on Council to bring its costs and prices into line with market rates. The effect is to promote cost efficiencies throughout all of Council's operations for the benefit of the community. In this respect, Council has developed four pricing types to meet operational requirement as follows:

A. Subsidised or Community Services Obligation

To provide facilities, services or goods for members of the community who may not be able to afford full cost recovery, or the market rate for them. These may be covered by cross subsidisation (use of general revenue) or by specific purpose funding. This pricing policy is applied when either (a) it is known that the customers are unable to pay but should nonetheless have access to the services on social justice ground, or (b) it is impractical to start collecting more given the historical development of the facility, service or good.

B. Determined by Legislation

The price is set by legislation (usually State Government legislation) and Council does not have the opportunity to vary the cost. Not all costs have been advised for 2017-18. The fees and charges currently default to the 2017-18 charge and will be updated when Council is advised of any changes for 2018-19.

C. Market

To provide facilities, services or goods for customers at a price that enables Council to make a profit or to reduce losses of the services to keep them financially viable.

D. Cost Recovery

To provide facilities, services or goods for customers at the actual cost of providing them where the cost is less than market rates. This pricing policy is applied when it is known that customers are willing and able to meet cost recovery, but it is viewed as inappropriate for a public authority to seek to profit from it.

Schedule of Fees

Council's schedule of fees is detailed below in the Revenue Policy.

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Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
GIPPA Applications Formal	Individual – Fee including first hour		**$30.00**	D
	Individual – Fee thereafter (per hour)		**$30.00**	D
GIPPA Applications Informal	Subsequent Copies – refer to photocopying charges			
	GIPAA - Informal Access Information if produced in electronic format		**$21.40**	D
	Business Papers, Minutes, Management Plan and Annual Reports		**No charge**	D
Business Papers	Supply of Council Business Papers/ Manuals (not including press) ***** hard copy on paper *****		**$46.00**	D
Companion Animals	Fees are per animal			
Lifetime Registration	Assistance animal		**No charge**	B
	Not de-sexed		**$201.00**	B
	De-sexed		**$55.00**	B
	Pensioner with de-sexed dog		**$23.00**	B
	Breeder		**$55.00**	B
Health Inspection Fees				
	Food Premise Inspection Fee (per inspection)		**$170.00**	D
	Improvement Notice – Administration Fee		**$170.00**	D
	Hairdresser/Beauty Salon/Skin Penetration or similar		**$170.00**	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Itinerant Food Vendors	Limited approval up to one week		**$76.00**	D
	Annual Approval		**$262.00**	D
Private Swimming Pool Inspections	NSW Swimming Pool Register		**$10.00**	B
	Application for certificate of compliance for swimming pool including inspection		**$75.00**	B
	2nd inspection		**$100.00**	B
	Resuscitation Charts		**$30.00**	D
Public Swimming Pools	Fees for inspection of pool water quality (public pools only) under Public Health Act		**$150 plus sampling costs**	B
Water Sampling	Rain Water Tank Sampling & Analysis (Microbiology)		**$314.00**	D
Water Meter Readings (Special) (Application Fees)	Water Meter Reading - Special Application (per inspection)	**$53.00**		
Septic Tank Installations	Septic (OSSMS) application		**$125.00**	D
	Septic (OSSMS registration		**$25.00**	D
	Septic (OSSMS) inspection (Compliance Certificate)		**$115.00**	D
On-site Sewerage Management Fees	Sewer management Facility Amended Application		**$62.00**	0.00
On-site Sewerage Management Fees	OSSM Inspection Assessment		**$110.00**	0.00
Sewerage Plans	Request for copies of sewerage diagrams associated with property transfers		**$37.00**	0.00
Sewer Disposal	Effluent Disposal per load		**$58.00**	0.00
Liquid Trade Waste (LTW)	Application Fee for approval to discharge liquid trade waste to sewer			
	Category 1 Discharger		**$72.00**	**B**
	Category 2 Discharger		**$145.00**	**B**
	Category 2S Discharger		**$145.00**	**B**
	Category 3 Discharger		**$364.00**	**B**

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
LTW Annual Fees	Annual Trade Water Fee			B
	Category 1 Disharger		**$94.00**	
	Category 2 Discharger		**$189.00**	
	Category 3 Discharger			
	* Large Discharger		**$632.00**	
	* Industrial Discharger		**$189.00-$632.00**	
LTW Re-inspection Fee	Re-inspection fee per re-inspection all categories	**$88.00**		B
LTW Usage Charges	Category 1 Discharger with appropriate equipment (per kL)		**Nil**	B
	Category 1 Discharger without appropriate equipment (per kL)		**$1.76**	B
	Category 2 Discharger with appropriate pre-treatment (per kL)		**$1.76**	B
	Category 2 Discharger without appropriate pre-treatment (per kL)		**$16.15**	B
LTW Food Waste Disposal Charge	Food waste disposal charge per bed		**$29.00**	B
LTW Non-compliance pH Charge	Value of coefficient K in equation 3 of Liquid Trade Waste Policy		**$0.44**	B
LTW Excess Mass Charges	Excess Mass Charges (Prices in $/kg)			
	Applies only to Category 3 dischargers			
	Aluminium		**$0.79**	B
	Ammonia (as N)		**$2.34**	B
	Arsenic		**$79.32**	B
	Barium		**$39.66**	B
	Biochemical oxygen demend (BOD)		**$0.79**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges cont.	Boron		$0.79	B
	Bromine		$15.86	B
	Cadmium		$367.00	B
	Chloride		No charge	B
	Chlorinated hydrocarbons		$39.66	B
	Chlorinated phenolics		$1586.00	B
	Chlorine		$1.62	B
	Chromium		$26.44	B
	Cobalt		$16.15	B
	Copper		$16.15	B
	Cyanide		$79.32	B
	Fluoride		$3.96	B
	Formaldehyde		$1.62	B
	Oil and Grease* (Total O&G)		$1.43	B
	Herbicides/defoliants		$794.00	B
	Iron		$1.62	B
	Lead		$39.66	B
	Lithium		$7.94	B
	Manganese		$7.94	B
	Mercaptans		$79.32	B
	Mercury		$2644.00	B
	Methylene blue active substances (MBAS)		$0.79	B
	Molybdenum		$0.79	B
	Nickel		$26.44	B
	Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N		$0.21	B
	Organoarsenic compounds		$794.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Pesticides general (excludes organochlorines and organophosphates)		**$794.00**	B
	Petroleum hydrocarbons (non-flammable)		**$2.65**	B
	Phenolic compounds (non-chlorinated)		**$7.94**	B
	Phosphorous* (Total P)		**$1.62**	B
	Polynuclear aromatic hydrocarbons		**$16.15**	B
	Selenium		**$55.81**	B
	Silver		**$1.47**	B
	Sulphate* (SO_4)		**$0.17**	B
	Sulphide		**$1.62**	B
	Sulphite		**$1.76**	B
	Suspended Solids* (SS)		**$1.02**	B
	Thiosulphate		**$0.28**	B
	Tin		**$7.94**	B
	Total dissolved solids* (TDS)		**$0.06**	B
	Uranium		**$7.94**	B
	Zinc		**$16.15**	B
LTW Charges for Tankered Waste (Fees in $/kL)	Charged for Tankered Waste (Fees in $/kL)			B
	Chemical Toilet		**$17.63**	B
	Septic Tank Waste * Effluent * Septage		 **2.34** **23.51**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Development Application Fees	Minor Works in Heritage Precinct or Signage		**$75.00**	B
	Up to $5,000		**$110.00**	B
	$5,001 -$50,000		**$170 + $3 for each $1,000 above $5k**	B
	$50,001 - $250,000		**$352 + $3.64 for each $1,000 above $50k**	B
	$250,001 - $500,000		**$1160 + $2.34 for each $1,000 above $250k**	B
	$500,001 - $1,000,000		**$1745 + $1.64 for each $1000 above $500k**	B
	$1,000,001 - $10,000,000		**$2615 + $1.44 for each $1000 above $1,000K**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Development Application Fees cont.	More than $10,000,000		**$15,875 + $1.19 for each $1000 above $10,000k**	B
	For dwelling house - construction cost under $100,000 (Clause 94 of Reg)		**$455**	B
Construction Certificates	Up to $5,000	**$100.00 plus $6.00 for each $1,000 (or part thereof) of the estimated cost**		D
	$5,001 - $250,000	**$130 plus $4.00 for each $1,000 (or part of $1,000) of the estimated cost which exceeds $5,000**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Construction Certificates cont.	$250,000 - $500,000	**$1,325 plus $4.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**		D
	$500,001 - $1,000,000	**$2,325 plus $3.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**		D
	$1,000,001 - $10,000,000	**$3,825 plus $1.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Construction Certificates cont.	More than $10,000,000	**$12,825 plus $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000**		D
	Amendments to Construction Certificate	**50% of the CC fee for the project**		
	Works not involving erection of building or carrying out of works, the subdivision of land or the demolition of a building work	**$285.00**		
Complying Development Certificate	Complying Development Certificate			
	Project less than $5,000	**$110.00**		
	Project $5,001 - $100,000	**$110.00 plus an additional $5.00 for each $1,000 (or part thereof) of the estimated cost over $5,000**		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Complying Development Certificate cont.	Project $100,001 - $250,000	**$585.00 plus an additional $3.50 for each $1,000 (or part thereof) of the estimated cost over $100,000**		
	Project more than $250,000	**$1,110 plus an additional $2.00 for each $1,000 (or part thereof) of the estimated cost over $250,000**		
	Amendments to Complying Development Certificate	**50% of the CDC fee for the project**		
	Compliance Certificate Inspection	**$110.00**		
	Administration fee for construction, compliance, occupation and complying development certificates	**$36.00**		
Integrated/Designated/Advertised Development	LEP Amendment (Rezoning etc)		**At full cost to developer or land owner**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Integrated/Designated/Advertised Development cont.	Integrated approvals – fee for concurring authority (per approval)		**$320.00**	B
	Development Application Advertising Fees (includes integrated development)		**$600.00**	D
	Designated Development Advertising Fees		**$2200.00**	D
	Advertised Development Advertising Fees		**$1105.00**	
	Prohibited Development Advertising Fees		**$1105.00**	
Long Service Levy	Long Service Levy (only on construction valued at $25,000 and over)		**0.35% of estimated cost of development**	D
Modification of consent under Section 4.55	(1)Section 4.55 (1)		**$71.00**	B
	(1A) Section 4.55 (1A)		**$645 or 50% of the fee for the original development whichever is the lesser amount**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Modification of consent under Section 4.55 cont.	(2) Section 4.55(2)(a) if the fee for the original application was less than $100		**50% of the fee for the original development application**	B
	(b) if the fee for the original application was $100 or more (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out or a work or the demolition of a work or building		**50% of the fee for the original development application**	B
	(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less		**$190.00**	B
	(iii) Table in the case of an application with respect to any other development application, as set out in the table following: Up to $5,000		**$55.00**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Modification of consent under Section 4.55 cont.	$5001 - $250,000		**$85.00 plus additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost**	B
	$250,001 - $500,000		**$500 plus additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**	B
	$500,001 - $1,000,000		**$712 plus additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Modification of consent under Section 4.55 cont.	$1,000,001 - $10,000,000		**$987 plus additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**	B
	More than $10,000,000		**$4,737 plus an additional $0.27 for each $1,000 (or part of $1,000) by**	B
	An additional fee is payable for development to which clause 115(3) applies		**$760.00**	B
	Application to vary a development standard		**At cost to developer**	B
Modification of consent under Section 4.55 cont.	Fee for review of Modification Application Section 8.9		**50% of the fee that was payable in respect of the application that is the subjective of the review**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3)	(a)The maximum fee for a request for a review of a determination under Section STET of the Act is:			
	(i)In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of work or the demolition of a work or building		**50% of the fee for the original development application**	B
	(ii) In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less		**$190.00**	B
	(iii) In the case of an application with respect to any other development application, as set out in the table following: Up to $5,000		**$55.00**	B
	$5,001 - $250,000		**$85.00 plus additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) cont.	$250,001 - $500,000		**$500 plus additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**	B
	$500,001 - $1,000,000		**$712 plus additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**	B
	$1,000,001 - $10,000,000		**$987 plus additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) cont.	More than $10,000,000		**$4,737 plus an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000**	B
Principal Certifying Authority Inspection	Per Inspection	**$110.00**		
Occupation Certificate Fees	Occupation Certificate (interim and final)	**$110.00**		B
Building Control - Sundry Activities (GST Free)	Application for approval of temporary building		**$153.00**	B
	Application for inspection of dwelling to be re-sited – fee + $2.00 per km travelled		**$153.00**	B
	Local Approvals under Section 68 of the Local Government Act 1993		**$76.00**	B
	Refundable Bond to cover damage to roads, kerb & gutters – Security Deposit (only subject to GST if non- refundable)		**$1020.00**	B
	Flood Level Peg installation	**$110.00**		B
Planning Certificates	Section 10.7(2) Certificate (per lot – up to 5 lots)		**$53.00**	B
	Section 10.7 (2) Certificate (6 lots plus)		**$318 plus $10 per additional lot**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Planning Certificates cont.	Section 10.7 (2) &(5) Certificate (per lot – up to 5 lots)		**$133.00**	B
	Section 10.7 (2)&(5) Certificate (6 lots plus)		**$503 plus $20.00 per each additional lot**	B
	Sewerage/ Drainage Diagram	**$37.00**		D
	Section 735A LGA		**$53.00**	B
	Section 121ZP & EP&A Reg 2017		**$53.00**	B
	Administration Charge upon refund		**$15.00**	B
	Urgency Fee (within 3 working days of application)	**$100.00**		B
	Reprint of S10.7 Certificate		**$26.00**	D
	Swimming Pool Compliance Certificate		**$75.00**	
Section 10.7B Building Certificates (For Buildings which are lawfully erected) (clause 260)	Building Certificate under Section 149B of the EP&A Act Dwellings and Class 10 Buildings		**$250.00**	B
	Non Dwellings not exceeding 200 sq/m		**$250.00**	B
	Non Dwelling exceeding 200 sq/m but not exceeding 2,000 sq/m		**$250.00 plus $0.50 per sq/m for each sq/m over 200**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Section 149B Building Certificates (For Buildings which are lawfully erected) (clause 260) cont.	Non dwelling exceeding 2,000 sq/m		**$1,165, plus an additional 7.5cents per sq/m over 2,000 sq/m**	B
	Any part of a building which does not otherwise have a floor area		**$250.00**	B
Section 149B Building Certificates (For Buildings which are not lawfully erected)	Additional Building Certificate Inspection	**$110.00**		D
	Copy of a Building Certificate		**$13.00**	B
	Process variations to Building Code of Australia – Administration Charge		**$306.00**	
Section 603 Certificates	*Normal S603*		**$80.00**	B
	Urgency Fee (Within 48hrs)	**$20.00**		D
	Noxious weeds certificate		**$53.00**	D
Sub-Division Fees	Involving the opening of a public road		**$665 plus $65 for each additional lot created by the subdivision**	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sub-Division Fees cont.	Not involving the opening of a public road		**$330 plus $53 for each additional lot created by the subdivision**	D
	Strata subdivision		**$330 plus $65 for each additional lot created by the subdivision**	D
	Release of Subdivision Certificate		**$96.00**	D
	Reinspection of Work Fee	**$110.00**		D
Amendment to Local Environmental Plan Sundry Town Planning Activities (GST Free)	Amendment to LEP	**At cost to applicant**		
	Clause 4.6 Director General's Concurrence Fee		**$320.00**	D
	Application for Advertising Structures		**$75.00**	D
	Search Fee General Fee		**Actual Cost $55 minimum**	D

Murrumbidgee North - Administration Fees

Activity/Function	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sundry Admin Activities	Returned Cheque Fee		**$30.00**	D
Valuation Properties Lists	Supply of Extract from Valuation Book	**$11.00**		B
	Valuation Ownership Enquiry (Written Advice)	**$13.00**		B
	Rate Enquiry Fee - per Property (Written Response)	**$26.00**		B
	- plus $16.50 / 15 min staff time			
	- 1 month	**$52.00**		B
	- 6 months	**$104.00**		B
	- 12 months	**$208.00**		B
Computer Sales Advice	- per property	**$5.20**		B
	- up to 250 properties printed	**$26.00 + $16.50/15 mins staff time**		B
	- 251 or more properties printed	**No. of properties/5 x $1 + $16.50**		B
Copies of Council and Non-Council Maps & Documents	Computer Plan per single sheet	**$8.00**		B
	- Photocopies per single A3 sheet	**$1.20**		B
	- Photocopies A4 sheet up to 10 copies	**$0.60**		B
	Photocopies A4 sheet over 10 copies	**$0.45**		B
Sundry Administration Activities	Administration Staff (per hr - 15 minimum	**$35.00**		D
	Professional / Technical Advice	**$92.00**		D
	Facsimile Cost	**$2.50**		D
Shops/Offices Rental	Council Office Rental - per day	**$38.00**		D
	- per half day	**$19.00**		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Companion Animals				
Impounding Fees (per animal)	Seizure Fee		**$23.50**	D
	Seizure Fee for release of dog on second or subsequent occasion in 12 months		**$62.00**	D
	Maintenance fee for each day dog is in pound - Weekday		**$12.00**	D
	Maintenance fee for each day dog is in pound – Weekend		**$26.00**	D
	Surrender of Animal (per animal)	**$114.00**		D
Horses, Cattle, Goats and Pigs	1st animal		**$21.00**	D
	2nd and additional animals		**$13.00**	D
Rams, Ewes, Sheep and Lambs	1 – 20		**$6.00**	D
	21 - 50		**$12.00**	D
	51 - 100		**$25.00**	D
	Each additional 100		**$12.00**	D
Driving/Transport Fee (per km)				
Horses, Cattle, Goats and Pigs	First Animal (per km)		**$0.90**	D
	Second Animal		**$0.60**	D
	Subsequent Animals		**$0.30**	D
Rams, Ewes, Sheep and Lambs	1-100		**$1.80**	D
	100+		**$0.90**	D
Sustenance Charges	Horses and cattle, sheep, goats and pigs (per day per animal)		**Actual cost +10%**	D
	Advertising	**Actual cost +10%**		D
	Entry and release fee (per animal)		**$6.00**	D
	Sale of Each Lot	**$10.50**		D
	Equestrian Centre (perannum)	**$552.50 + electricity**		A

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Cats	Seizure Fee (per animal)		**$23.50**	D
	Maintenance fee for each day cat is in pound - Weekday (per day)		**$10.00**	D
	Maintenance fee for each day cat is in pound – Weekend (per day)		**$18.50**	D
	Queen Cat and Kittens (fee per day)		**$29.50**	D
	Cat/Possum Trap Bond (fee per hire)		**$55.00**	D
	Sale of cat to recognised rescue organisation with Section 16d exemption for cats held at the pound. (per animal)		**Nil**	A
Health Sundry Activities	Advisory Service by Public Health Professional (per hour)	**$96.00**		D
Noxious Weeds	Noxious Weeds Certificate Rural		**$53.00**	D
	Noxious Weeds Inspection after Issue of Notice	**$109.00**		D
	Noxious Weeds - Private Works	**Actual cost + 10%**		D
Meals on Wheels	Darlington Point - Meal (per meal)		**$6.60**	A
	Coleambally - Full Meal		**$6.60**	A
	Coleambally - Half Meal		**$5.60**	A
	Respite Day Care - Coleambally Fees		**$6.60**	A
Community Transport - Car Fees (per trip)	Coleambally to Griffith/Leeton/Narrandera		**$17.25**	A
	Darlington Point to Griffith/Leeton/Narrandera		**$13.25**	A
	Coleambally and Darlington Point to Wagga/Albury/Wodonga		**$41.50**	A
Community Transport - Bus Fees (per trip)	To Griffith			
	- From Coleambally		**$11.25**	A
	- From Darlington Point		**$9.25**	A
	(Note: Children 1/2 price)			

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sundry Town Planning Activities (GST Free)	Clause 4.6 Director General's Concurrence Fee		**$332.00**	D
	Application for Advertising Structures		**$77.00**	D
	Search Fee General Fee		**Actual Cost $56 minimum**	D
	Ext of time to development and S.102 modifications Written response		**$104.00**	D
	List of Development Consents (6 months)		**$150.00**	D
Garbage Service - Bin Sales (each)	Sulo Bin – 240 litre	**$90.00**		D
	Sulo Bin Wheels	**$12.00**		D
	Sulo Bin Axle	**$12.00**		D
	Sulo Bin Lid	**$17.00**		D
	Sulo Lid Clips (per pair)	**$4.60**		D
Tipping Fees	See Pages 17-18			
Cemetry Fees	**Lawn Section**			
	Burial site & maintenance	**$1636.00**		D
	Burial Saturday or Public Holiday	**$1973.00**		D
	Reopening for 2nd internment	**$818.00**		D
	Infant Graves	**$818.00**		D
	Interment of Ashes	**$686.00**		D
	Monumental Section			
	Burial site & maintenance	**$1636.00**		D
	Reopneing for 2nd internment	**$818.00**		D
	Exhumation – Approval Fee	**$68.00**		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Public Halls and Coleambally Stadium User Fees	Annual Users (community based activities) up to 100 days per year ** ** annual booking required and clean up after use required by group	**$400.00**		A
	Regular Hirers (community) per day	**$9.00**		A
	Regular Hirers (commercial)			A
	Per day	**$46.00**		A
	Per half day	**$22.50**		A
	Per night	**$46.00**		A
Special Events/Private Function Hirers	Community Halls per day	**$82.00**		A
	Community Halls per half day	**$41.00**		A
	Community Halls per night	**$82.00**		A
	Cleaning deposit (refundable)			A
	Coleambally			
	Youth/Sports Centre per day	**$82.00**		A
	Youth/Sports Centre per half Day	**$41.00**		A
	Youth/Sports Centre per night	**$82.00**		A
	Cleaning Deposit (refundable)			A
	Coleambally			A
	Stadium – private function	**$82.00**		A
	Stadium – local org kiosk	**$34.00**		A
	Stadium – local org meeting	**$11.00**		A
	Cleaning Deposit (refundable)			A
Swimming Pools - Entry Fees	Adult – Entry Fee	**3.50**		A
	Child – Entry Fee	**2.00**		A
	Adult – Season Ticket	**84.00**		A
	Child – Season Ticket (2-16 yrs)	**51.00**		A
	Family – Season Ticket	**170.00**		A

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Recreation Ground - User Charges	Hire Fee for Circuses or similar use ($10M P/L Insurance) plus other service fees	**224.00**		A
	Security Deposit (only subject to GST if non-refundable)		**$500.00**	A
	Sport and Playing Fields annual hire rates			A
	Cricket clubs	**247.00**		A
	Football clubs	**490.00**		A
	Touch football clubs	**247.00**		A
	Other sporting bodies	**247.00**		A
	Schools	**0.00**		A
	Electricity Charges	**45 cents per kilowatt hour**		D
	Stadium – private function	**112.00**		A
	Stadium – local org kiosk	**34.00**		A
	Stadium – local org meeting	**11.00**		A
	Cleaning Deposit (refundable)	**112.00**		A

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Caravan Park	Inspection Fees per site	**$5.70**		
Sale of Sand and Gravel (prices $/m³)	Loam & Red Sand (landfill, gardens, top dressing)			
	Ex Pit (Council loaded or self Loaded) per metre	**N/A**		
	Delivered or ex depot	**$26.50**		
	Pit Sand (For concreting)			
	Delivered or ex depot	**$35.70**		C
	Kyola Pit Sand (Bricky Sand)			
	Delivered or ex-Pit– per metre	**$60.00**		C
	River Sand			
	Delivered or ex-Depot per metre			
	Darlington Point	**$76.50**		C
	Coleambally	**$87.50**		C
	Cracka Dust			
	Delivered or ex-Depot			
	Darlington Point	**$53.00**		C
	Coleambally	**$63.00**		C
	Road Base 20mm (crushed rock)			
	Delivered or ex Depot – per metre			
	Darlington Point	**BLACK 59.00**		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (cont...)				
	Coleambally	**BLACK 69.50**		C
		PINK 78.00		
	Aggregate 20mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**$92.50**		C
	Coleambally	**$103.00**		C
	Aggregate 10mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**$98.00**		C
	Coleambally	**$109.00**		C
	Aggregate 7mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**Not available**		C
	Coleambally	**Not available**		C
	Aggregate 5mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**Not available**		C
	Coleambally	**Not available**		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sale of Water	**Water Delivery Charge (10,000Ltrs)**			
	Within Shire		**$139.00**	D
	Outside Shire		**Price on Application**	D
	Water Sales from standpipes (up to 5kl)		**$35.00**	D
	Per kl over 5kl		**$1.10**	D
Water Connection Fees	20mm service		**$400.00**	D
	Greater than 20mm or non-standard service		**Price on Application**	D
Other Water Activities	Location fee for public utilities (callout per employee)		**$46.00**	D
	Service charge/per hr/per employee		**$68.00**	D
	Water Headworks charge per lot created		**Refer to Council Policy**	D

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2018-19 Fee GST Inclusive	2018-19 Fee GST Exclusive	Fee Type
Sewer Connection Fees			**$104.00**	
Other Sewerage Activities	Location fee for public utilities (callout per employee)		**$46.00**	D
	Service charge/per hr/per employee		**$68.00**	D
	Sewerage Inspection Fee		**$73.00**	D
	Sewer Headworks Charge		**Refer to Council Policy**	D
	Nth D/Point Sewerage Contributions – Interest		**N/A**	D
	Liquid Waste Dump (per load)	**$91.00**		D

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 18/19
20	Western Star Truck	$158.00
21	Western Star Truck	$158.00
44	Hyundai Excavator R110 D-7	$158.00
50	ACCO International Garbage Compactor	$178.00
52	Canter Dump Truck	$95.00
60	New Holland Backhoe	$158.00
64	John Deere Tractor	$126.00
65	Fiat 45-66 Tractor	$126.00
68	John Deere Tractor 6520	$126.00
69	New Holland Skid Steer Loader	$126.00
70	IVECO Stralis Water truck	$146.00
80	Tar Patching Truck (Paveline)	$158.00
81	Broons Roller	$32.00
83*	1981 Multi Tyred Drawn Roller	$32.00
87	Multipac VV1500D Roller	$158.00
88	VP2400 Rubber Tyred Roller	$158.00
90	Howard Slasher 180B	$32.00
95	EHD 180 Howard Slasher	$32.00
98	Howard Rotary Hoe	$32.00
113	Pump - Sludge Diaphragm Engine Driven	$32.00
114	Pump - Water Centrifugal 40mm Kohler Prl	$32.00

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 18/19
116	Pump - Water Centrifugal 100mm Trailer	$32.00
118	Vibrating Plate Compactor	$32.00
120	Midland Trailer	$42.00
121	Midland Trailer	$42.00
124	Super Dog Trailer Low Loader	$95.00
125	Emergency Trailer	$95.00
145	Seca Sewerage Cleaner Jet Blaster	$158.00
156	CAT Grader 140	$188.00
157	CAT Grader 140	$188.00
160	Rotary Hoe Stabaliser	$84.00
167	New Holland Backhoe/Loader	$158.00
176	Toro GM 360 Mower	$79.00
177	Toro GM 360 Mower	$79.00

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Dishonoured Cheques	Fee for dishonoured cheques (each instance)		as per cost to Council		10040842
Information Research Fee	Cemetery Enquires			A	13690112
	First half hour		45.00		
	Each additional half hour or part thereof		45.00		
	Response to Enquires (sole benefit to applicant)			A	10040848
	- First five minutes				
	- Per half hour or part thereof		45.00		
	Response to subpoena 1st hour or part thereof		90.00	A	10040848
	Response to subpoena 2nd and subsequent hours		90.00		
Interest on Overdue Rates and Charges	Accrual of Interest on Rates and Charges (refer s 566 Local Government Act 1993)		7.5% per annum accruing on a daily basis	B	13260246
Laminating Fees	Laminating - A4	6.40		D	10040848
	Laminating - Card Pouch	2.60		D	
	Laminating - A3	9.50		D	
	Laminating - Poster	18.00		D	
	Laminating - Map (shire, farm, etc)	25.00		D	
Library	Inter Library Loans - Public Libraries other than WRL	At Cost		D	12840842
	Inter Library Loans - NLA and University	At Cost		D	12840842
	Inter branch loan service	No Charge			
	Transfer from other branch	No Charge			
	Temporary Borrower Fee	20.00		A	12840842
	Library Bags	2.50		A	12840842
	Photocopying per copy	0.60		D	12840842
	Book reservation fee				

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Library cont.	Provision of CD or USB Memory Stick	At Cost		D	
	Latest fiction reservation				
	Overdue items (Per overdue notice processing)	At Cost		D	12840884
	Lost membership card	3.00		A	12840842
	Lost items	Replacement Cost		D	12840842
	Internet Booking Fee	2.00		A	12840456
	Printing B&W (per page)	0.60		D	12840842
	Printing - Colour (per page)	1.30		D	12840842
	Laminating - Card Pouch	2.60		D	12840842
	Laminating - A4	6.40		D	12840842
	Laminating - A3	9.50		D	12840842
	Facsimile Machine Use				
	Fax Transmitting - First page	3.90		D	12840842
	Fax Transmitting - Subsequent pages	0.00		D	12840842
	Fax Receiving - First page	3.90		D	12840842
	Fax Receiving - Subsequent pages	0.60		D	12840842
	Scanning of documents	3.90		D	12840842
	Information Research Fee -				
	per half hour or part thereof	45.00		A	12840842
Sales and Services	Facsimile Machine Use				10040848
	Fax Transmitting - First page	3.90		D	
	Fax Transmitting - Subsequent pages	0.00		D	
	Fax Receiving - First page	3.90		D	
	Fax Receiving - Subsequent pages	0.60		D	
	Plan Printing - A2 Black & White	5.30		D	10040584
	Plan Printing A2 Colour	10.60		D	
	Plan Printing - A1 Black & White	10.60		D	
	Plan Printing - A1 Colour	18.00		D	
	Plan Printing - AO Black & White	13.00		D	
	Plan Printing - AO Colour	22.50		D	
	Photocopies - up to 10 copies (per copy)	0.60		D	10040584
	Photocopies more than 10 copies and less than 100 copies (per copy)	0.45		D	
	Photocopies more than 100 copies (per copy)	0.35		D	
	Photocopies use own paper (per copy)	0.30		D	
	Photocopies (Colour)	1.30		D	

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Secretarial Support	Secretarial Support per hour	92.00		D	10040848
Rates and Charges	Monthly property transfer sales				10040848
	Rate inquiry fee - Non ratepayer - per hour		No Charge		10040848
	Rate inquiry fee - Ratepayer - first half hour		No Charge		
	Rate inquiry fee - Ratepayer - each additional half hour		No Charge		
	Use of Valuer General Books (without assistance and with time limit)		No Charge		
	Valuation Extract from Books (eg.. Crown Land Titles) per letter		No Charge		10040848
	Valuation or Ownership Enquiry (Verbal Advice)		Not Given		
	Valuation or Ownership Enquiry (Written Advice)		Apply for 603 Certificate		10040848
Sewer Usage Charge	Non-Residential - 0-99999kl per Kl		0.80	D	34330136
Water Meter Readings (Special) (Application Fees)	Water Meter Reading - Special Application	53.00		D	24610842
Water Charges	Filtered Water (Nil allowance)				24610944
	Residential - 0 to 250kl (per kilolitre)		1.88	D	
	Residential - remainder (per kilolitre)		2.19	D	
Water Charges - Raw	Raw Water Charges per kl		0.98	D	24610954

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Information Research Fee	Response to subpoena per hour - 1st hour or part thereof - 2nd and subsequent hours		92.00	A	12900842
Travelling Shows	Deposit against cleaning and restoration of site		850.00	D	12900842
Travelling Shows	Inspection of mobile food vending facilities per hour or part thereof		205.00	D	12900514
Travelling Shows	Tent erection fee or site establishment fee			D	12900512
	Small circus		233.00	D	12900512
	Large circus		347.00	D	12900512
Sewer Connection Fees	Connection Fee where service exists		600.00	D	34690808
Sewer Connection Fees	Connection to unserviced area		as per quotation	D	
Sewerage Fees	Sewer Reconnection Fee		$133.00 + Inspections	D	12520546
Sewerage Fees	New Subdivision or existing non-sewer rateable properties		actual cost to connect service	D	11440226

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Sports Complex Charges	Annual Membership Fee (Per Person)	255.00		A	
	Monthly Membership Fee (or part there of)	28.00		A	
	Hire of Complex (for non private use) - per hour	26.00		A	
	Family Membership (2 Adults and school aged Children) Monthly Fee	61.00		A	
	Family Annual Membership Fee	610.00		A	
	Fob deposit (refundable on return)	50.00		A	
Swimming Pool Charges	Swimming Pool Entry				14650856
	Family Season Tickets	205.00		A	14650856
	Single Adult Season Ticket	112.00		A	14650856
	Junior Season ticket	86.00		A	14650856
	Monthly Charge Adult	33.00		A	14650856
	Monthly Charge Child	22.00		A	14650856
	Entry Charge Non Swimmer	0.00		A	14650856
	Weekly Pass Family	56.00		A	14650856
	Weekly Pass Single	25.00		A	14650856
	Weekend Pass Family (Friday to Sunday)	31.00		A	14650856
	Weekend Pass Single (Friday to Sunday)	12.00		A	14650856
	Christmas Pass (24 December - 2 January)	56.00		A	14650856
	Schools (included in user agreement)	2.50 per student/session		A	14650856
	Other Sporting groups	31.00 per session		A	14650856
	ALL USERS Fob deposit (Refundable upon return)	50.00		D	14650856
Waste Management Charges - All Council Operated Tips	Common Tip Load to be checked by Council Officer (Key for Common Pit to be obtained during office hours only)			D	

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Waste Management Charges - All Council Operated Tips cont.	Asbestos (only accepted from sources within the Council)		As per quotation	D	12320866
	Industrial, Commercial & Domestic per m3		18.50		12320866
	Car Bodies		68.00		12320866
	White Goods per m3 (Gas Removed)		26.50		12320866
	Key Deposit (Refundable upon return)		50.00		12320866
Waste Management Charges	Replacement of Wheelie Bin	112.00		D	12240842
Car Bodies	Removal of Car bodies	At Cost	At Cost	D	12280842
Water Supply Fees	Filtered Water Connection Fees			D	
	Filtered Water 20mm Tapping		600.00		24690266
	Filtered Water 25mm Tapping		813.00		24690266
	Filtered Water 32mm Tapping		1066.00		24690266
	Filtered Water 40mm Tapping		1326.00		24690266
	Filtered Water 50mm Tapping		1570.00		24690266
Water Supply Fees	Raw Water Connection Fees			D	
	Raw Water 20mm Tapping		600.00		24690686
	Raw Water 25mm Tapping		813.00		24690686
	Raw Water 32mm Tapping		1066.00		24690686
	Raw Water 40mm Tapping		1326.00		24690686
	Raw Water 50mm Tapping		1570.00		24690686
Water Sample Testing	Bacteriological			D	12520968
	Non urgent	156.00			12520968
	Urgent	312.00			12520968
Water Sample Testing	Chemical - flat rate *(Sample requires - 2 x 1 litre bottles)*	260.00		D	12520968
	Pesticide - flat rate *(Sample requires - 2 x 1 litre bottles)*	260.00			12520968
Hire of Council Facilities Halls				D	
	Ian Gilbert Room & Kitchen Hire	260.00			13730360
	Wunnamurra Hall & Kitchen Hire	310.00			13730360
	Dancing and Rehearsals	63.00			13730360
	Tea and Coffee per head	5.00			13730360

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Council's Pricing Policy	Job Number
Hall	Setting up of seating/tables and other material (seating plan to be supplied by hirer)			D	
	Setting up of Hall	192.00			13730368
	Setting Up Ian Gilbert Room	135.00			13730368
Bond	Bond Fully refundable if hall left in clean and respectable condition at conclusion of function Cleaning costs withheld from bond on refund if left in unsuitable condition		550.00		7222
Council Chambers Only to be let with concurrence of General Manager	Hire of Council Chambers Half day	104.00			10040210
	Hire of Council Chambers Full day	187.00			10040210
	Hire of Council Chambers Tea and coffee per head	5.00			10040210
Racecourse	Hire of Racecourse Facilities			D	
	All Racecourse Facilities	663.00			13950842
	Racecourse Tearooms & Kitchen	230.00			13950842
	Apex Shed, Bar Tearooms & Kitchen	550.00			13950842
	Racecourse Sheds and Stalls	337.00			13950842
	Apex Shed	337.00			13950842
	Hiring of Crockery and cutlery	88.00			13950842
Monash Park	Hire of Club rooms for private function (please note venue will only be avaliable if not being used by regular users)	230.00		D	13950360
Library - Monash Room	Multi purpose Room	82.00		D	12840500
	Tea and Coffee per head	5.00			12840500
Library - Banksi Room	Room only - Limited seating (No food or drink) Library opening hours only	31.00			12840500

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Cemetery Fees	**Note : Council will not be responsible for damage to monumental work when a grave is re-opened**			
	Charges for grave digging & backfilling in overtime			13690112
	Backfill only - single / double or re-opened	126.00		
	Lawn Sunday single	2,346.00		
	Sunday double	2,678.00		
	Sat/Mon RDO single	1,882.00		
	Sat/Mon RDO double	2,174.00		
	Monumental Sunday single	1,766.00		
	Sunday double	2,014.00		
	Sat/Mon RDO single	1,418.00		
	Sat/Mon RDO double	1,636.00		
	Enquiries			
	First half hour	45.00		13690112
	Each additional half hour	45.00		13690112
	Permission to erect monuments and headstones			
	Single Grave	145.00		
	Double Grave	145.00		
	RSL	60.00		
	Reservation of Burial site			13690112
	Single or double grave (pre 1989 interment fee will attract a credit)	237.00		
	Burial of Ashes in Crematorium Wall (including inscription of bronze plaque)	674.00		13690112
Ashes	Burial of Ashes in Rose Garden (including inscription of bronze plaque & standard rose)	1,827.00		13690112

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Lawn	First internment and inscription of bronze plaque			13690112
	- single	1,824.00		
	- double	2,024.00		
	* - reopening for second internment additional inscription	1,349.00		
	Stillborn baby	1,331.00		
	Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
Monumental	First internment			13690112
	- single	1,339.00		
	- double	1,588.00		
	* Re-opening for second interment			
	- With monumental work	1,331.00		
	- Without monumental work	1,188.00		
	Stillborn Child - single grave	990.00		
Headstone	Council construction of plinth inclusive of monumental fees, plaque & placement upon gravesite	728.00		
Common	Lease of land			11280704
Culverts	Access culverts (Standard culvert consists of a rubber ring jointed pipe 4.88 m x 375 mm diameter with precast headwalls and $5m^3$ gravel)	2,852.00		14930178
Culverts	each additional metre	306.00		14930178
Dog Pound	Out of working hours release fee		100.00	11480392
	Release fee per dog from pound (dogs must be registered prior to release from pound)		29.00	
	Release fee - 2nd & subsequent release		36.00	
	Sustenance per day per dog		17.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Kerb & Guttering	Kerb & Guttering			14930178
	Kerb & Guttering - Full cost per lineal metre	175.00		
	Kerb & Guttering - Half cost per linear metre	87.00		
	Footpaving - Full cost per square metre	117.00		
	Footpaving - Half cost per square metre	57.00		
Noxious Weeds	Spraying (per hour) - One operator, vehicle and spray equipment	141.00		13120604
Oversize Permit	Class 1 permit		72.00	10040843
Plant Hire	Private Works	As Attached		13580588
Private Works	Delivery (in addition to material cost)			13650608
	Delivery per load outside town plus cartage rate to haul	35.00		
	Delivery per load - In town	56.00		
Private Works	Materials - from Depot per metre			12480784
	Aggregate	158.00		
	Red Sand	23.00		
	Concrete Sand	32.50		
	Gravel	27.00		
	Roadbase	66.00		
	Roadbase/Gravel mix	56.00		
	Metal Dust	56.00		
	Reject Aggregate	27.00		
Private Works	Gravel			12480784
	Fill loaded only	15.75		
	Fill load and haul -add cartage rates for haulage	15.75		
	Materials from Gravel Pits - **per metre3**			12480784
	Loaded & Hauled by Council-plus cartage rate p/km per m3	19.00		
	Loaded by Council & Hauled Privately	19.00		
	Red Sand from Sandhill per m3 plus cartage p/km per m3	14.75		
Road Closure	Road Closure Administration Fee	At Cost		10040842

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Road Opening Permit	Road Opening Permit including Inspection Fee -Domestic Works	81.00		10040842
	Road Opening Permit including Inspection Fee - Rural and Commerical Works	265.00		
Sale of Old Materials	Secondhand Concrete Pipes			10040848
	300mm diameter	32.00		
	375mm diameter	41.00		
	450mm diameter	56.00		
	525mm diameter	56.00		
	600mm diameter	80.00		
	Secondhand Materials			10040848
	Grader Blades	22.00		
	Grader Tyres	103.00		
	Truck Tyres 900x20 & 10x20	56.00		
	200 litre drums	27.00		
Saleyards	Sales			14090704
	Minimum Opening fee per sale	1,266.00		
	Sheep sold Per head	0.33		
	Sheep unsold per head	0.21		
	Agents fee per head	0.15		
	Use of Yards - Overnight camping (wateryard)	83.00		
	Use of Yards- Sheep (drafting, marking etc) per head per day	0.15 to a Minimum $77.00		
Sewerage Charges	Additional sewerage charges			34330136
	Schools		50.25	
	Crown lands		89.00	
Sewerage Charges	Urinal charges			34330136
	Schools		44.00	
	Crown lands		49.50	
Sewerage Usage Charge	Non-Residential - 0-99999 per kilolitre		0.80	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Stock Pound	Release Fee			14450596
	Horse, ass, mule, cattle or camel		33.25	
	Sheep		17.50	
	Goat or pig		17.50	
Stock Pound	Deterrent fees These rates are double if re-impounding occurs within three months by the same owner			14450272
	Horse, ass, mule, cattle or camel, goat or pig by same person first animal		29.00	
	Horse, ass, mule, cattle or camel, goat or pig by same person each additional animal		16.50	
	Sheep - 1-20		11.40	
	Sheep - 21 to 50		17.65	
	Sheep - 51 to 100		39.50	
	each additional animal per head		0.41	
Stock Pound	Driving & transportation costs (including pre pound release)	At Cost		14450596
Stock Pound	Inspection Charges of the books of the pound - per hour	88.00		14450272
Stock Pound	Pound fees			14450596
	Entry to pound	9.50		
	Release	9.50		
	Advertising actual cost plus	50Actual Cost + $30.00		
	Notice served by post	6.25		
	Sale of animals or each sale of a lot	35.30		
	Letter sent by messenger per kilometer	at cost		
	Each entry of sale	15.60		
	Each letter in reply	15.60		
Stock Pound	Sustenance Charges (per day per head)			14450596
	Horses and cattle		12.45	
	Sheep		4.20	
	Goats and Pigs		8.30	
Truck Wash Charges Avdata System	Truck Wash per minute		0.60	15130871
	Truck Wash Avdata Key Deposit	38.00		

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2018-19	G S T Exclusive 2018-19	Job Number
Water Charges	Meter Test Fee (Refunded if faulty)	60.00		
Water Charges	Filtered Water (Nil allowance)			24610944
	Residential - 0 to 250 kilolitres per kl		1.88	
	Remainder per Kl		2.19	
Water Charges - Raw	Raw Water Charges per kl		0.98	24610944
Water - Sale In Truck Loads	Water Charges per kilolitre			
	0 to 5000 lt		33.00 + 1.88 per kl	24610944
	5001 to 10,000 lt		43.00 + 1.88 per kl	
	10,001 to 15,000 lt		50.00 + 1.88 per kl	
	15,001 and above		61.00 + 1.88 per kl	

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2018/19			
Plant No.	Type	Make	TOTAL Comprehensive inc GST 2018/2019
1	Grader	Caterpillar 140M	240.00
2	Grader	Caterpillar 140M	240.00
3	Grader	Caterpillar 140M	240.00
10	Grader	Caterpillar 140G	240.00
5	Loader	Volvo L90F	240.00
6	Tractor	Case IH FWA	134.00
7	Tractor	Case IH Maxxum 140	134.00
42	Tractor	Case IH 5150	127.00
54	Tractor	Case IH 5130	127.00
8	Roller-Vibrating	Dynapac CA236D	174.00
20	Roller - Padfoot Vibrating	Hamm 20t	174.00
25	Multi Tyred Roller	Hamm 20t	166.00
18	Vibrating Roller	Wacker	73.00
22	Wacker	B560Y	Minor Plant
13	Skid Steer Loader	Case	149.00
24	Dual Axle Trailer	Tag-Along Skid	64.00
26	Multi Tyred Roller	Pacific RP16	166.00
29	Concrete Saw	Echo	36.00
34	Mower - Ride on	Husqvarna	67.00
35	Trailer		59.00
38	Vibrating Plate	Wacker	41.00
39	Vibrating Roller	Mustang - Benford	62.00
40	Backhoe	Komatsu	174.00
44	Concrete Saw	Stihl	Minor Plant plus blades
45	Trailer Tilt/Bed	Target/Arrow 14T	94.00
46	Mini Weed Sprayer		Minor Plant
48	Vibrating Plate	Wacker VPH 70	45.00
50	Water Tank (14,000 Lt)	Stainless Steel	24.00
11	Mower -Ride On	MTD Yardman	67.00
59	Breaker	Wacker	69.00
60	Slasher	Page UDZ	44.00
70	Trash Pump	Wacker	41.00
137	Mower - Out Front - Ride on	Iseki	84.00
83	Concrete Cutter	Ceterford	55.00
85	Brush Cutter	Echo	Minor Plant
86	Chainsaw	Echo	Minor Plant
89	Rotary Hoe	Celli K230	31.00
90	Noxious Weed Unit	Quick Spray	25.00
93	Rotary Hoe	Celli K230	31.00
96	Trailer 6 x 4 Box	Single Axle	37.00
97	Slasher	Jon Berends	37.00
99	Woodchipper	Rivett	134.00
100	Roller SP Ped.	Bomag	35.00
101	Roller - Grader	Free Roll	27.00
102	Roller - Grader	Free Roll	27.00
103	Roller - Grader	Free Roll	27.00
104	Welder	Megajet	65.00
107	Pump	Portex 230	65.00

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2018/19			
Plant No.	**Type**	**Make**	**TOTAL Comprehensive inc GST 2018/2019**
108	Broom	Pacific 85RMP	**92.00**
123	Dog Trailer	Hamelex	**48.00**
140	Dog Trailer	CBB	**48.00**
157	Dog Trailer	North Star Tri Axle	**48.00**
116	Pig Trailer	Hercules	**48.00**
120	Pig Trailer	Hercules	**48.00**
127	Roller - Grader	Free Roll	**27.00**
Vehicles			
7	Holden Colorado(Workshop) - per km	Crew Cab	**1.04**
11	Holden Colorada (Development) - per km		**1.04**
147	Holden Colorado - per km	Space Cab	**1.04**
9	Nissan Utility(Weeds) - per km	Patrol	**1.12**
28	Truck (Maintenance) - per hour	Volvo	**78.50**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
62	Truck (Maintenance) - per hour	Fuson Tipper	**78.50**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
119	Truck (Water Tanker)- per hour	Scania	**150.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
29	Truck (Gravel) - per hour	Volvo FM 12	**125.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
21	Paveliner - per hour	Patchmobile	**150.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
27	Truck (Gravel) - per hour	Volvo FM 12	**125.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
22	Truck (Maintenance) - per hour	Mitsubishi FK 415	**79.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
24	Ford Ranger(Storeman) - per km	Ranger	**1.04**
142	Truck (Gravel) - per hour	Volvo FM 13	**125.00**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
60	Truck (Maintenance) - per hour	Mitsubishi	**79.50**
	- per km	**Minimum Charge 1/2 hour**	**1.12**
117	Isuzu Truck(Construction) - per km	Crew Cab Truck	**1.12**
10	Ford Ranger(Sewerage) - per km	Ford	**1.04**
5	Holden Utility (Overseer)	Colorado	**1.04**

Notes:

1. Backhoe and Loader will be charged at hourly rate plus travelling one way.

2. Graders will be charged at hourly rate plus travel cost of $50.00 per job.

3. Minor Items of plant are only available with the operator at the rate of $20.00 (inclusive of GST) per hour **plus operator wages & oncosts.**

4. All plant items are only to be hired with an operator.