

2018-2022

# Operational Plan & Delivery Program



**Murrumbidgee**  
COUNCIL



# Contents

|   |    |
|---|----|
| Message by Mayor and General Manager .....                                | 3  |
| Murrumbidgee Council's Strategic Vision .....                             | 3  |
| Strategic Integrated Planning and Reporting (IP&R) Framework .....        | 4  |
| Reporting and Monitoring .....  | 7  |
| .....   | 8  |
| Murrumbidgee Council Combined Operational Plan and Delivery Program:..... | 9  |
| STRATEGY 1: COMMUNITY .....   | 10 |
| Community Strategies .....  | 10 |
| STRATEGY 2: ENVIRONMENT .....   | 25 |
| STRATEGY 3: INFRASTRUCTURE .....  | 35 |
| STRATEGY 4: ECONOMY .....   | 49 |
| STRATEGY 5: LEADERSHIP.....   | 60 |
| FINANCIAL OVERVIEW .....  | 74 |
| Financial Performance: Consolidated Financial Performance .....           | 74 |
| Financial Performance: Cash Flow Statement .....                          | 75 |
| PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2018/2019 – 2021/2022 .....      | 77 |

## *Message by Mayor and General Manager*

Strategic planning is a critical role undertaken by Local Government, in conjunction with its communities, in order to ensure we have robust planning for our future and create an inclusive, sustainable community and Local Government Area (LGA). In accordance with the intention of the NSW Government Integrated Planning and Reporting (IP&R) Framework to integrate various Council plans with the community's strategic objectives and aspirations, Murrumbidgee Council, like many NSW Councils, is delivering a combined Delivery Program 2018-2022 and Operational Plan for the 2018-19 reporting year.

Through our recent consultation, we know that our community want to see some changes that would make our LGA even better. This Delivery Program and Operational Plan outlines the functions of each of Council's service areas, provides financial estimates for the four-year period, and includes a detailed budget for the operational activities to be undertaken. In addition to the Community Strategic Plan 2017-2027, the Delivery Program and Operational Plan is also informed by several Council and NSW State Government strategies and plans, and the ongoing community surveys will independently rate the importance and satisfaction of Council's service delivery and performance.

The Plan aims to reflect consultation and define community priorities and aspirations for the future, and set out how individuals, community groups, Council, other organizations and levels of Government will turn that vision into a reality. It is based on the social justice principles of equity, access, participation and rights. It aims to promote equal rights for all by achieving better accessibility and inclusion for all ages and levels of ability.

This strategic document includes:

1. Murrumbidgee Council's Delivery Program 2018-2022, outlining aspects of the Community Strategic Plan under the direct control and responsibility of Council;
2. An Operational Plan 2018-2019 outlining the yearly actions and activities Council will undertake in the financial year to work towards achieving the four-year Delivery Program.

The Plan will be reviewed every four years and, throughout the life of the Plan, we will be listening to our community to ensure that it continues to reflect their long-term aspirations.

## *Murrumbidgee Council's Strategic Vision*

Murrumbidgee Council values creativity and innovation to reliably deliver quality service and facilities to its communities. It does this through traditional principles, forward thinking, providing strong, positive leadership to nurture who we are, where we live and what we have built.

## *Strategic Integrated Planning and Reporting (IP&R) Framework*

Integrated Planning and Reporting is the framework for planning and reporting by Local Governments across New South Wales. The aim is to integrate the various plans of Council with the strategic objectives or aspirations of the community. The key element in the framework is the involvement of the whole of the community in the formulation of the Community Strategic Plan. To ensure Council achieve the community vision in the future, it is necessary it starts embedding various elements of the Community strategic vision into Councils daily planning and service delivery.

The 2012 Integrated Planning and Reporting (IPR) framework requires each local government area to have a community strategic plan under section 402 of the Local Government Act. Each council in NSW must also prepare:

1. A 10-year Community Strategic Plan
2. A 10-year Asset Management Policy, Strategy and Plan
3. A 10-year Long Term Financial Plan
4. A 4-year Workforce Plan
5. A 4-year Delivery Program
6. A 1-year Operational Plan
7. An Annual Report by 30 November each year for the previous financial year, which also shows how Council is progressing with its Delivery Program. .  
Council is also required to prepare an End of Term Report that outlines how it has implemented the Community Strategic Plan during its term of office.
8. Regular reports will be prepared to measure performance against these. For example, the General Manager is required to report to Council every six months on the progress of the Delivery Program and Operational Plan

This integrated planning and reporting framework (IPR) is designed to deliver the following benefits:

1. Strengthen Council's strategic focus;
2. Align council services, programs and actions to its high level strategy;
3. Improved, integrated planning and reporting processes incorporating the 'Quadruple bottom line' of society/community, environment, economy and governance; and
4. Streamlining reporting processes and reducing duplication.

**The principal, and aligned components of the integrated planning and reporting model are:**

**Community Strategic Plan** – Sets out the Community's long term aspirations and is the key reference guiding Council decision making across the Murrumbidgee Council area for the next 10 years. The plan is prepared by Council, after extensive consultation with residents, land owners, visitors, Councillors, Council staff, businesses, community groups and youth. Through consultation, Council identified six strategic areas to be used as its principles in planning for the future. Sub strategies aligned to the Delivery program and Operating Plan cascade down from these six strategic principles. The Plan sets out the specific strategies, direction, targets and measures necessary for achieving the following outcomes:

- ❖ Community
- ❖ Environment
- ❖ Infrastructure
- ❖ Economy
- ❖ Leadership

The six strategic principles are balanced across social, environmental, economic and civic leadership areas in recognition of the need for Council to either deliver programs and services directly and/or work in partnership with other organizations, Council's stakeholders and community members to contribute to, and ensure the implementation of the Community Strategic Plan.



**Delivery Program** – in preparing its Delivery Program, Council considers all available resources and the capacity to deliver services and projects to the Community. It identifies and manages what and how it intends to deliver the community's long- term goals during its term in office (four years) and its priorities.

**Operational Plan** – The Operational Program is an (annual) sub plan of the Delivery Program detailing Council's budgeted activities for each year of the Delivery Program. The operational Plan supports the Delivery Plan by outlining projects programs and services to be undertaken in the twelve-month period and includes a financial snapshot.

**Resourcing Strategy** – Consolidates Council's key planning strategies for utilizing Council's resources to meet the community's strategic objectives. The resourcing strategy includes a Long Term Financial Plan (LTFP) which outlines the future financials supporting Council's operations including key elements like rate movements, service levels, major infrastructure, asset replacement, borrowings and cash reserves; the Workforce Management Plan which ensures Council has the right skills to meet and continue to deliver sustainable service delivery into the future; and the Asset Management Plans which provide a clear direction and goal for managing Council's assets and physical infrastructure.





## *Reporting and Monitoring*

Council is required to report periodically to the Murrumbidgee Council community on the progress of the activities undertaken by Council in achieving the strategic objectives of the Community Strategic Plan. Key accountability reporting points are:

1. Council's Annual Report is prepared after the end of the financial year and reports the results, progress and achievements for the year against the Operational Plan and Delivery Program. It also contains Council's audited financial statements.
2. Council's Disability Inclusion Action Plan is annually reviewed.
3. Every four years in alignment with Council's election cycle, the Community Strategic Plan must be reported upon by the outgoing Council and the incoming Council must undertake a review of the Plan. At this time, the Community Strategic Plan has to be rolled forward four years to maintain a minimum long term 10-year strategic focus.
4. Council produces a quarterly report outlining progress against the adopted Operational Plan and measuring the success of the implementation of the Delivery Program for the current year.



## How to read the combined Delivery Program and Operational Plan:

This document has a number of sections, each providing varying levels of detail depending on the level of information required. The Delivery Program and Operational Plan have been combined so the strategies, actions and Key Performance Indicators (KPIs), are all located in the same section of the document. The actions are differentiated by their allocated time frames as well as the service area who will deliver the action and each action is aligned back to Council's annual budget.

### Delivery Program Actions 2018 – 2022:

An overview of all the actions Council intends to deliver over its current four-year term (2018 – 2022). Actions are listed under the Outcomes and Strategic Goals set in the Community Strategic Plan 2017-2017 section of the document, so you can see how they contribute to the achievement of the community's aspirations identified for the next ten years. In this section you can:

1. see all the actions Council intends to deliver from the Community Strategic Plan for the period from 2018-2022;
2. find out which Council Service Areas will be responsible for delivering the actions; and
3. work out what specific actions will happen under the various CSP strategies and more detail on specific actions.

### Delivery Program and Operational Plan Actions 2018 – 2019 by Service Area:

Detailed information about the actions the Council will deliver in the 2018-19 financial year. This section is structured by the Council's Service Areas so you can see what each area does, which actions they are responsible for, and how they plan to deliver them. In this section you can:

1. learn what each Service Area of the Shire does;
2. review the feedback from the community relating to this service;
3. see the four-year actions this Service Area is responsible for, and specific actions it will take in the 2018-19 financial year; and
4. find out the budget allocated to each Service Area and how performance will be measured.

### Financing the Delivery Plan 2018 – 2022:

The last sections in this document provides financial modelling for how the Council will fund the actions in the Delivery Plan 2018 – 2022 and maintain a strong, sustainable financial position. It includes detailed financial statements. In this section you can:

1. review the 2018-2019 budget;
2. find out more about how Council raises revenue to support the Delivery Plan; and
3. see the detailed rates and charges information for the 2018-2019 financial year.

## **Murrumbidgee Council Combined Operational Plan and Delivery Program:**

The annual Operational Plan supports the four-year Delivery Program. The Operational Plan identifies the projects programs and activities that Murrumbidgee Council will undertake within the financial year to deliver the objectives identified with the Community Strategic Plan and the strategies within the Delivery Program. The Operational Plan allocates responsibilities for each action; identifies how the effectiveness of the action will be measured and notes the resources available to implement the action and is reviewed and revised annually as part of the four-year life-cycle of the Delivery Program.

The Operational Plan and Delivery Program can be accessed on the Murrumbidgee Council website: [www.murrumbidgee.nsw.gov.au](http://www.murrumbidgee.nsw.gov.au)

Further information or feedback can be provided via email to: [mail@murrumbidgee.nsw.gov.au](mailto:mail@murrumbidgee.nsw.gov.au)

---

## STRATEGY 1: COMMUNITY

### Community Strategies

The identified key strategies have been grouped into the following five themes that reflect the main themes identified during Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

#### STRATEGIC THEME 1: OUR COMMUNITY – Who we are

We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values its rural lifestyle as the place to work and live sustainably into the future.

##### STRATEGIES:

- |     |  |
|-----|--|
| 1.1 | Building and Supporting a Diverse Community  |
| 1.2 | Celebrating Cultural Identity  |
| 1.3 | Creating Community Opportunities and Equitable Access to Council Services and Programs |
| 1.4 | Enhancing Health and Wellbeing   |
| 1.5 | Creating a Safe Community  |

#### STRATEGIC THEME 2: OUR ENVIRONMENT – Where we live

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

- |     |   |
|-----|---|
| 2.1 | Respecting and Protecting our Natural Environment   |
| 2.2 | Exploring and Embracing Sustainable Energy Sources and Practices  |
| 2.3 | Maintaining a Balance in the Natural Environment Between Growth, Development and Environmental Protection |
| 2.4 | Protecting Waterways and Catchments   |
| 2.5 | Valuing and Conserving our Native Flora and Fauna   |

#### STRATEGIC THEME 3: OUR INFRASTRUCTURE – What we have built

Our Community is well serviced and connected to effectively planned built, social and community infrastructure which is developed and maintained according to identified community needs and priorities encouraging community connective and partnerships – including transport, communications, road infrastructure and sustainably planned water, energy and waste management.

##### STRATEGIES:

|     |   |
|-----|---|
| 3.1 | Supporting and Developing Responsible, Sustainable Asset Management                 |
| 3.2 | Providing Infrastructure (council buildings and facilities) to Meet Community Needs |
| 3.3 | Providing the Community with Open Spaces to be Active                               |
| 3.4 | Maintaining and improving Transport Infrastructure                                  |
| 3.5 | Planning and Improving Communications Infrastructure for Better Connectivity        |

#### **STRATEGIC THEME 4: OUR ECONOMY – Creating our own opportunities**

We work with new and existing business and industry to proactively provide regional economic opportunity, development and tourism, creating stability and future growth

##### **STRATEGIES:**

|     |   |
|-----|---|
| 4.1 | Supporting Business and Industries Growth, Diversity and Productivity       |
| 4.2 | Promoting a Regional Economy and Growth                                     |
| 4.3 | Promoting Tourism Strategies and Opportunities                              |
| 4.4 | Supporting Community Access to Education, Training and Future Opportunities |
| 4.5 | Fostering a Resilient, Vibrant Agricultural Sector                          |

#### **STRATEGIC THEME 5: OUR LEADERSHIP – Looking to our Future**

Council's leadership establish effective, relevant representation and relationships ensuring sound outcomes. They operate ethically and

|     |   |
|-----|---|
| 5.1 | Demonstrating Transparent Leadership Through Sustainability, Accountability and Community Representation            |
| 5.2 | Engaging and developing Future Community Leaders  |
| 5.3 | Investigating Funding, Services and Programs strengthening Councils financial sustainability                        |
| 5.4 | Promoting Council as an 'Employer of Choice' Through Productive, Beneficial Relationships                           |
| 5.5 | Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in Regional Planning and Funding Arenas |

## COMMUNITY:

**We support all members of our Council community. We strive to ensure they feel safe and connected by facilitating equitable access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.**



### COMMUNITY STRATEGIES & ACTIVITIES

- 1.** Building and supporting a diverse community
- 2.** Protecting and embracing cultural identity and heritage
- 3.** Creating community opportunities and equitable access to council and community services and programs
- 4.** Enhancing health and wellbeing
- 5.** Creating a safe Community

### 1.1 Building and Supporting a Diverse Community:

| Strategic Activity    |  | Action   | Accountable Officer |
|-----------------------|--|--|---------------------|
| <b>Strategy 1.1.1</b> | Improve and increase community and public transport access and availability options throughout the Council area including services outside our Local Government Area | <b>Action: 1.1.1.1: Actively liaise and coordinate with public transport providers to ensure improve public transport services</b> <ul style="list-style-type: none"> <li>Initiate 3 meeting with public transport providers annually to better understand community transport needs and issues – 30 June 2019</li> </ul>  | AGM C&C             |
|                       |  | <b>Action 1.1.1.2: Undertake analysis of public and/or community transport needs to assist in planning service provision</b> <ul style="list-style-type: none"> <li>Incorporate a community transport analysis into the Community Services Plan to be developed – 30 June 2019</li> </ul>  | AGM C&C             |
| <b>Strategy 1.1.2</b> | Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs                           | <b>Action 1.1.2.1: Partner with organizations to develop a strategy supporting the supply of affordable accessible and adaptable housing</b> <ul style="list-style-type: none"> <li>Initiate discussions with key stakeholders including Waddi Housing Inc. to identify the role Council can play in regards to developing such a strategy – 30 June 2019</li> </ul> <b>Action 1.1.2.2: Identify suitable land for residential development by other stakeholders</b> | AGM C&C             |



[illegible]

## 1.2 Protecting and Embracing Cultural Identity and Heritage:

| Strategic Activity    |   | Action  | Accountable Officer             |
|-----------------------|---|---|---------------------------------|
| <b>Strategy 1.2.1</b> | Provide opportunities for our community to showcase their heritage and diversity  | <b>Action 1.2.1.1 Work with key stakeholders to promote and celebrate Murrumbidgee's heritage and diversity</b> <ul style="list-style-type: none"> <li>Promote Harmony Day – 21 March 2019</li> <li>Partner with key stakeholders to promoted targeted events and promotions – 30 June 2019</li> <li>Promote NAIDOC week – July 2019</li> </ul> | AGM C&C                         |
| <b>Strategy 1.2.2</b> | Value-add to our historic places and spaces                                       | <b>Action 1.2.2.1 Create/include Murrumbidgee's heritage assets into Councils asset and risk registers – June 2019</b>  | GM E&I,<br>Mgr Planning, Assets |
| <b>Strategy 1.2.3</b> | Unique historic stories from across the Council area are celebrated and protected | <b>Action 1.2.3.1 Partner with key stakeholders to collect and collate Murrumbidgee's unique stories</b> <ul style="list-style-type: none"> <li>Create/identify/incorporate Murrumbidgee's significant indigenous sites and history into Councils Tourism and Heritage documents and planning – 30 June 2020</li> </ul>                         | AGM C&C                         |

### 1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

| Strategic Activity    |  | Action  | Accountable Officer |
|-----------------------|--|---|---------------------|
| <b>Strategy 1.3.1</b> | Foster current sporting, social, recreational and cultural events and activities increasing participation and inclusion. | <b>Action 1.3.1 Develop/publish/distribute a yearly calendar of community events using the results of the community services analysis and plan – 31 January 2019</b>  | AGM C&C             |
|                       |  | <b>Action 1.3.2 Proactively management Council's social media forums and plants to promote participation, events and activities - 30 June 2019</b>  | AGM C&C             |
|                       |  | <b>Action 1.3.3 Support planned cultural and wellbeing activities and events in the Murrumbidgee Local Government Area -30 June 2019</b>  | AGM C&C             |
|                       |  | <b>Action 1.3.4 Consider developing a "Welcome to Murrumbidgee" pack for new residents - 31 December 2018</b>   | AGM C&C             |
|                       |  | <b>Action 1.3.4 Develop a database of all community services and identify service groups -30 June 2019</b>  | AGM C&C             |
|                       |  | <b>Action 1.3.5 Create a brochure of all community services groups across the Murrumbidgee Local Government Area -30 June 2019</b>  | AGM C&C             |
|                       |  | <b>Action 1.3.6 Promote and celebrate national events</b> <ul style="list-style-type: none"> <li>• Deliver 1 IBW event annually</li> <li>• Deliver 3 Youth events – 1 per town annually</li> </ul> <b>Action 1.3.7 Plan activities for Murrumbidgee's ageing population</b> | AGM C&C             |

|                       |   |  |  |
|-----------------------|---|--|--|
|                       |   | <ul style="list-style-type: none"> <li>• Deliver Seniors Week annually – 4 – 15 April 2019</li> <li>• Maintain respite, meals on wheels, home modifications and community transport services- 30 June 2019</li> </ul> <p><b>Action 1.3.8 Support existing service providers to present activities and social initiatives for senior residents</b></p> <ul style="list-style-type: none"> <li>• Initiate 4 meetings with target service providers annually – January 2019</li> <li>• Initiate 4 meetings with community transport service providers – January 2019</li> </ul> <p><b>Action 1.3.9 Promote a published calendar of events specifically for senior residents – 31 January 2019</b></p> | AGM C&C<br><br><br><br><br>AGM C&C<br>Com Team<br>Com Team<br><br>AMG C&C & Com Team |
| <b>Strategy 1.3.2</b> | Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities. | <p><b>1.3.2.1 Develop new events to attract those with interests in special areas</b></p> <ul style="list-style-type: none"> <li>• Continue to meet with stakeholders to source 'special interest' opportunities, events -30 June 2019</li> </ul>  | ED&CD Mgr  |
| <b>Strategy 1.3.3</b> | Provide opportunities for the towns to interact more to ensure a greater sense of connectedness including fostering, supporting and recognizing volunteers and their organizations within the community               | <p><b>Action 1.3.3.1 Promote recognition of volunteers and diversity in the community</b></p> <ul style="list-style-type: none"> <li>• Promote volunteer organizations and the benefits of volunteering on Councils social media platforms-30 June 2019</li> </ul> <p><b>Action 1.3.3.2 Strengthen an awards program for volunteers in Councils current events schedule</b></p> <ul style="list-style-type: none"> <li>• Partner with the community to deliver the following awards in all towns: <ul style="list-style-type: none"> <li>• Australia Day – 26 January 2019</li> </ul> </li> </ul>  | AGM C&C  |

|  |  |  |   |
|--|--|--|---|
|  |  | <p><b>Action 1.3.3.3 Host an annual volunteer information session in partnership with community and sporting groups</b></p> <ul style="list-style-type: none"> <li>• Partner with local sporting and volunteer groups and run three volunteer sessions – one per town-30 June 2019</li> <li>• Insert 2 articles on volunteering in community newsletter – 30 June 2019</li> </ul> <p><b>Action 1.3.3.4 Encourage and support aged care facilities across Murrumbidgee and/or encourage private enterprise development of a retirement facility -30 June 2019</b></p> | <p>GM</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> <p>GM &amp; ED&amp;CD Mgr</p> |
|--|--|--|---|

|                       |   |  |   |
|-----------------------|---|--|---|
| <b>Strategy 1.3.4</b> | Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities  | <p><b>Action 1.3.4.1 Establish, manage and promote membership of a Youth Council(s)</b></p> <ul style="list-style-type: none"> <li>Investigate the establishment of youth councils in Murrumbidgee – 30 June 2019</li> </ul> <p><b>Action 1.3.4.2 Partner with other organizations to deliver more events in Youth and Senior Weeks – April 2019</b></p> <p><b>Action 1.3.4.3 Provide support for employment opportunities for people with disabilities through partnerships with relevant organizations</b></p> <ul style="list-style-type: none"> <li>Initiate meetings with relevant stakeholders to see how Council might work with them – 30 June 2019</li> </ul> <p><b>Action 1.3.4.3 Review Council's Disability Inclusion Action Plan</b></p> <ol style="list-style-type: none"> <li>Review and amend Disability Inclusion Action Plan with KPIs – 30 June 2019</li> </ol> | <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> |
| <b>Strategy 1.3.5</b> | Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities | <p><b>Action 1.3.5.1 Conduct/host workshops assisting community organizations in fund raising, grant writing, governance and other support activities</b></p> <ul style="list-style-type: none"> <li>Deliver 3 fund or grant writing workshops for community groups annually- 30 June 2019</li> <li>Develop Community Grants policy and guidelines – 31 December 2018</li> </ul>   | <p>AGM C&amp;C</p> <p>AGM C&amp;C</p>                                       |



|                       |   |   |  |
|-----------------------|---|---|--|
| <b>Strategy 1.3.6</b> | <p>Ensure Murrumbidgee libraries are a cultural, recreational and learning centres of the communities of Murrumbidgee</p> | <p><b>Action 1.3.6.1 Partner with Western Riverina Libraries to provide and enhance library services</b></p> <ul style="list-style-type: none"> <li>• Undertake a library user profile review to inform service development and delivery – 31 December 2018</li> <li>• Implement quarterly customer service review for Murrumbidgee Library users – 30 June 2019</li> <li>• Partner with Western Riverina Libraries to develop and promote education opportunities in all Murrumbidgee towns using shared resource</li> </ul> <p><b>Action 1.3.6.2 Identify and pursue grant opportunities</b><br/>- 30 June 2019</p> | <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> |
|-----------------------|---|---|--|

#### 1.4 Enhancing Health and Wellbeing:

| <b>Strategic Activity</b> |   | <b>Action</b>  | <b>Accountable Officer</b>            |
|---------------------------|---|--|---------------------------------------|
| <b>Strategy 4.1.1</b>     | Manage and maintain the amenity of parks, garden and the environs of all Council communities  | <b>Action 1.4.1.1 Review/Develop a parks and gardens Plan including proactive maintenance schedules and budgets</b><br>- 30 June 2019  | AGM E&I, Ops Eng                      |
| <b>Strategy 1.4.2</b>     | Ensure that we have access to a broad range of mental health services   | <b>Action 1.4.2.1 Liaise with health service providers at least annually</b> -30 June 2019<br><br><b>Action 1.4.2.2 Lobby for increased mental health services in Murrumbidgee Local Government Area</b> – 30 June 2019<br><br><b>Action 1.4.2.3 Initiate or attend relevant interagency committees on mental health initiatives and programs</b> – 30 June 2019 | AGM C&C<br><br>AGM C&C<br><br>AGM C&C |
| <b>Strategy 1.4.3</b>     | Promote and support health services   | <b>Action 1.4.3.1 Identify key stakeholders and partners involved in supporting and promoting health services across Murrumbidgee</b> – 30 June 2019   | AGM C&C                               |
| <b>Strategy 1.4.4</b>     | Maintain public health inspection and licensing programs and compliance   | <b>Action 1.4.4.1 Undertake compliance activities in accordance with current public health regulations</b> – 30 June 2019  | EP Mgr                                |
| <b>Strategy 1.4.5</b>     | Diversify engagement to increase awareness and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities | <b>Action 1.4.5.1 Council works with education and training organizations to support skills focused groups and training opportunities in the Murrumbidgee Local Government Area</b> – 30 June 2019   | AGM C&C                               |

|                       |  |  |                    |
|-----------------------|--|--|--------------------|
| <b>Strategy 1.4.6</b> | Support the continuity of health services form public and private sector across Murrumbidgee   | <b>Action 1.4.6.1 Ensure we retain our local GP</b> <ul style="list-style-type: none"> <li>Assist GP with Accreditation by providing furniture and fitting upgrades on Council premises and maintaining surgeries and dwellings in all towns – 30 June 2019</li> </ul>   | AGM C&C            |
| <b>Strategy 1.4.7</b> | Support a community health facility where allied and specialist health service providers can operate an MPS service model                  | <b>Action 1.4.7.1 Engage with community service providers and facilitate meetings at least annually -30 June 2019</b>  | AGM C&C            |
| <b>Strategy 1.4.8</b> | Support our community services programs and encourage collaboration and communication linkages between service providers across the region | <b>Action 1.4.8.1 Proactively engage and promote programs through Councils social media platforms</b> <ul style="list-style-type: none"> <li>Work with other councils and regional providers to identify and support regional community and communication initiatives – 30 June 2021, with annual review.</li> <li></li> </ul> | ED&CD Mgr          |
| <b>Strategy 1.4.9</b> | Provide support to community funded cultural and wellbeing activities and events across Murrumbidgee                                       | <b>Action 1.4.9.1 Create a list of community events to publish and promote through Council – 30 June 2019</b> <ul style="list-style-type: none"> <li>Support the Taste of Coly Festival and Committee – October 2019</li> </ul>  | AGM C&C<br>AGM C&C |

Page 23

|                       |   |   |  |
|-----------------------|---|---|--|
| <b>Strategy 1.5.4</b> | Council supports, and where appropriate, seeks funding for community safety programs and initiatives                    | <p><b>Action 1.5.4.1 Support the initiatives of Neighborhood Watch and similar organizations and committees – 30 June 2021 with annual review</b></p> <p><b>Action 1.5.4.2 Consider/review CCTV network in the CDB including applying for grants – 30 June 2021 with annual review</b></p>  |  |
| <b>Strategy 1.5.5</b> | Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment | <p><b>Action 1.5.5.1 Work with relevant organizations to develop activities for young people in the Murrumbidgee Local Government Area</b></p> <ul style="list-style-type: none"> <li>Investigate capital projects supporting activities in Murrumbidgee towns for young people e.g. aquatic playgrounds – 30 June 2019</li> </ul> <p><b>Action 1.5.5.2 Work with local Police Area Command to investigate entertainment and safety initiatives for schools and young people</b></p> <ul style="list-style-type: none"> <li>Partner with local police to deliver 'Stranger Danger' and 'Traffic Safety' sessions to schools across Murrumbidgee – 30 June 2019</li> </ul> | <p>AGM E&amp;I, Ops Eng</p> <p>AGM C&amp;C</p> |

## *STRATEGY 2: ENVIRONMENT*

**We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.**



### **COMMUNITY STRATEGIES**

- 1.** Protecting existing regional natural environments for future generations
- 2.** Exploring and promoting alternate, sustainable energy sources and practices
- 3.** Maintaining a balance between growth, development and environmental protection
- 4.** Protecting and Managing waterways and catchments
- 5.** Valuing and conserving native flower and fauna



## **ENVIRONMENT**

### **2.1 Protecting Existing Natural Environments for Future Generations:**

| <b>Strategic Activity</b> |   | <b>Action</b>   | <b>Accountable Officer</b>                             |
|---------------------------|---|---|--|
| <b>Strategy 2.1.1</b>     | Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions                       | <b>Action 2.1.1 Develop a waterway tourism plan incorporating education, aquatic recreation and walking opportunities – 30 June 2020</b><br><br><b>Action 2.1.1 Create and support management plans for lakes, rivers across Murrumbidgee -30 June 2021</b><br><br><b>Action 2.1.1 Support the creation of the concept and implementation of the lake at Coleambally – 30 June 2021, with annual review</b> | ED&CD Mgr<br><br><br>GM, AGME&I<br><br><br>GM, AGM E&I |
| <b>Strategy 2.1.2</b>     | Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush | <b>Action 2.1.2.1 Incorporate biodiversity and other walking trails into Councils tourism strategy and promotions</b> <ul style="list-style-type: none"> <li>Investigate grant opportunities for developing walking trails and biodiversity programs-30 June 2019</li> </ul>  | ED&CD Mgr  |
| <b>Strategy 2.1.3</b>     | Foster learning about and celebrate the Council's natural resources   | <b>Action 2.1.3.1 Partner in environment education programs provided by organisations such as Local Land Services and Landcare</b> <ul style="list-style-type: none"> <li>Attend required Landcare and Local Land Service meetings and investigate identified programs – 30 June 2019</li> </ul>  | AGM E&I, EPMgr,  |

|                       |   |   |                           |
|-----------------------|---|---|---------------------------|
|                       |   | <b>Action 2.1.3.2 Collaborate with LLS and community groups to “adopt” areas of bush land that need restoration and regeneration – 30 June 2019</b>   | AGME&I, EP Mgr            |
| <b>Strategy 2.1.4</b> | Manage environmental opportunities and challenges – exploring native fish stocking and carp elimination opportunities | <b>Action 2.1.4.1 Collaborate with local community groups to support environmental projects</b> <ul style="list-style-type: none"> <li>• Support local volunteers and organisations addressing these challenges through various support including community and other grant applications (where appropriate) – 30 June 2019</li> </ul> <b>Action 2.1.4.1 Improve knowledge and understanding of the environmental issues facing the Murrumbidgee Local Government Area – 30 June 2022, with annual review</b><br><b>Action 2.1.4.2 Support the development and implementation of environmental management programs and plans – 30 June 2022, with annual review</b> | AGM E&I, Ops Eng, P&E Mgr |

## 2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices:

| Strategic Activity    |   | Action   | Accountable Officer  |
|-----------------------|---|--|--|
| <b>Strategy 2.2.1</b> | Engage with RAMROC and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting | <b>Action 2.2.1.1 Actively participate in New waste or other initiatives – 30 June 2022 with annual review</b>   | AGM E&I, Ops Eng   |
| <b>Strategy 2.2.2</b> | Continue to encourage investment into solar power and other sustainable energies  | <b>Action 2.2.2.1 Source potential grant funding for energy audits and other sustainable energy projects -30 June 2022, with annual review</b><br><br><b>Action 2.2.2.2 Partner with relevant organizations to develop education programs assisting the community in reducing energy consumption and alternative energy practices -30 June 2021, with annual review</b><br><br><b>Action 2.2.2.3 Develop a Council energy consumption reduction plan or concept – 30 June 2020</b> | AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng |
| <b>Strategy 2.2.3</b> | Rationalize waste management and recycling priorities in accordance with relevant legislation   | <b>Action 2.2.3.1 Maximize diversion of waste through Councils kerb collection programs -30 June 2022, with annual review</b><br><br><b>Action 2.2.3.2 Identify/Provide opportunities for the diversion was from landfill – 30 June 2020</b><br><br><b>Action 2.2.3.3 Investigate landfill management options across the Local Government Area????</b><br><br><ul style="list-style-type: none"> <li>• Maintain ongoing management of tips across all</li> </ul>                   | AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng |

|                       |   |   |   |
|-----------------------|---|---|---|
|                       |   | <p>three towns in Murrumbidgee -30 June 2022, with annual review</p> <p><b>Action 2.2.3.4 Undertake upgrade works at Coleambally and Darlington Point landfills – 30 June 2019</b></p> <p><b>Action 2.2.3.5 Implement expansion plan for Darlington Point Landfill site - -30 June 2020</b></p> <p><b>Action 2.2.3.6 Create a rural landfill plan for the Murrumbidgee local government area - 30 June 2021</b></p> | <p>AGM E&amp;I, Ops Eng</p> <p>AGM E&amp;I, Ops Eng</p> <p>AGM E&amp;I, Ops Eng</p> |
| <b>Strategy 2.2.4</b> | Conduct principal certifying authority functions in the local government area | <b>Action 2.2.4.1 Undertake mandatory inspections as required by legislation and issue construction certificates, complying development certificates, occupation certificate and subdivision certificates -30 June 2022, with annual review</b>   | AGM E&I, EP Mgr   |

### 2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

| Strategic Activity    |   | Action  | Accountable Officer |
|-----------------------|---|---|---------------------|
| <b>Strategy 2.3.1</b> | Stimulate the conservation of important heritage assets of Murrumbidgee Council | <b>Action 2.3.1.1 Identify/incorporate heritage assets into Councils asset management planning and reporting -30 June 2020</b>  | AGM E&I, Ass Mgr    |
|                       |   | <b>Action 2.3.1.2 Create/maintain a heritage advisory service – 30 June 2021</b>  | AGM E&I, Ass Mgr    |
|                       |   | <b>Action 2.3.1.3 Provide a local heritage assistance fund to support the conservation of local heritage items - 30 June 2021</b>   | AGM E&I, Ass Mgr    |
| <b>Strategy 2.3.2</b> | Encourage and support sustainable land use, planning and development            | <b>Action 2.3.2.1 undertake periodic review of Council's planning policies and delegations – 30 June 2020</b>   | AGM E&I, P&E Mgr    |
|                       |   | <b>Action 2.3.2.2 Utilise and update Council's Section 94A Plan</b>   |                     |
|                       |   | <ul style="list-style-type: none"> <li>Plan Complete and Schedule 1 to be reviewed annually with budget – 30 June 2019</li> </ul>   | AGM E&I, P&E Mgr    |
|                       |   | <b>Action 2.3.2.3 Review the Murrumbidgee Development Control Plan and Merge Jerilderie LEP 2012 and Murrumbidgee LEP 2013 – 30 June 2020</b>                             | AGM E&I, P&E Mgr    |
|                       |   | <b>Action 2.3.2.4 Review the Murrumbidgee Town Development Plans for residential and industrial development in Coleambally (2019) and Jerilderie (TBC) – 30 June 2020</b> | AGM E&I, P&E Mgr    |

|                       |  |   |  |
|-----------------------|--|---|--|
|                       |  | <b>Action 2.3.2.5 Provide a development application pre-lodgment service – 30 June 2019</b>   | AGM E&I, P&E Mgr   |
| <b>Strategy 2.3.3</b> | Consider plans for the improvement, beautification and revitalization of Murrumbidgee towns including town entries | <b>Action 2.3.3.1 Create master plans for each of Murrumbidgee's towns and/or critical areas within the towns - 30 June 2020</b><br><br><b>Action 2.3.3.2 Consider developing working groups to support Council's focus and programs - 30 June 2022 with annual review</b>  | AGM E&I, E&P Mrg, Ops Eng<br><br>AGM E&I, E&P Mrg, Ops Eng   |
| <b>Strategy 2.3.4</b> | Ensure best practice public and environmental health controls  | <b>Action 2.3.4.1 Review/Implement a food safety program in accordance with the NSW food Authority – 30 June 2019</b><br><br><b>Action 2.3.4.2 Act on complaints received in relation to pollution and public health - 30 June 2022 with annual review</b><br><br><b>Action 2.3.4.3 Record and process statistics for management reporting to Council and for compliance – 30 June 2019</b><br><br><b>Action 2.3.4.4 Conduct investigations as requested and required - 2022 with annual review and reports</b> | AGM E&I, E& Mgr<br><br>AGM E&I, E&P Mrg, Ops Eng<br><br>AGM E&I, E&P Mrg, Ops Eng<br><br>AGM E&I, E&P Mrg, Ops Eng |



|                       |   |   |                  |
|-----------------------|---|---|------------------|
| <b>Strategy 2.3.4</b> | Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community | <b>Action 2.3.4.1 Undertake regular patrols to encourage a reduction in the numbers of stray or lost animals -</b> 30 June 2022 with annual review and reporting                                | AGN E&I, Ops Eng |
|                       |   | <b>Action 2.3.4.2 Develop, implement and continuously improve partnerships and program to rehome impounded animals –</b> 30 June 2022 with annual review and reporting                          | AGN E&I, Ops Eng |
|                       |   | <b>Action 2.3.4.3 Maintain and operate a compliant facility for keeping companion animal and straying stock -</b> 30 June 2022 with annual review and reporting                                 | AGN E&I, Ops Eng |
|                       |   | <b>Action 2.3.4.4 Regularly record and report on the number of companion animals accommodated at the Pound as per Animal Act Requirements - -</b> 30 June 2022 with annual review and reporting | AGN E&I, Ops Eng |

## 2.5 Protecting and Managing Waterways and Catchments:

| Strategic Activity    |  | Action   | Accountable Officer |
|-----------------------|--|--|---------------------|
| <b>Strategy 2.5.1</b> | Promote responsible water usage particularly in town areas | <b>Action 2.5.1.1 Finalize draft floodplain risk management study and plans for all Murrumbidgee's towns and/or implement the recommendations - 30 June 2020</b> | AGM E&I, Ops Eng    |

## 2.6 Valuing and Conserving Native Flora and Fauna:

| Strategic Activity    |  | Action   | Accountable Officer  |
|-----------------------|--|--|--|
| <b>Strategy 2.6.1</b> | Continue to promote flora and fauna conservation through Councils road network maintenance program | <b>Action 2.6.1.1 Develop partnerships with State and Federal Authorities around wild animal control - 30 June 2022 with annual review</b>   | AGM E&I, Ops Eng   |
| <b>Strategy 2.6.2</b> | Educate and inform the community on weed management  | <b>Action 2.6.2.1 Promote biosecurity and weed management reduction through Councils weed management program - 30 June 2022 with annual review</b><br><br><b>Action 2.6.2.1 Undertake inspections of rural properties to identify the existence of noxious weeds, advise and monitor for weed control - 30 June 2022 with annual review</b><br><br><b>Action 2.6.2.3 Undertake weed infestations inspections on Council and State controlled land (including roads) and implement eradication measures - 30 June 2022 with annual review</b> | AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng<br><br>AGM E&I, Ops Eng |

|  |  |   |                  |
|--|--|---|------------------|
|  |  | <b>Action 2.6.2.4 Effectively manage flood and water management for Murrumbidgee's Local Government Area over the longer term - 30 June 2022 with annual review</b> | AGM E&I, Ops Eng |
|--|--|---|------------------|

### ***STRATEGY 3: INFRASTRUCTURE***

Our Community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.



## **COMMUNITY STRATEGIES**

- 1.** Responsible, sustainable asset management
- 2.** Infrastructure (Council buildings and facilities) which meets community and public safety needs
- 3.** Providing the Community with open space to be active
- 4.** Maintaining and improving transport infrastructure
- 5.** Ensuring local utilities and communications infrastructure and connectivity meets future needs

## INFRASTRUCTURE:

### 3.1 Responsible, Sustainable Asset Management:

| Strategic Activity    |  | Action   | Accountable Officer                     |
|-----------------------|--|--|---|
| <b>Strategy 3.1.1</b> | Maintain a comprehensive asset management capability framework | <b>Action 3.1.1.1 Review Councils asset management framework, policy and plan – 30 June 2019</b>   | AGM E&I, Ops Eng, AGIS&W Coord          |
|                       |  | <b>Action 3.1.1.2 Develop integrated registers for each asset class incorporating the 2017 asset management review - 30 June 2021 – ongoing annual review with contractor's quotations being sought</b>  | AGM E&I, Ops Eng, AGIS&W Coord          |
|                       |  | <ul style="list-style-type: none"> <li>Consolidate all data for the following assets classes into a consolidated asset management register as part of a staged roll out – 30 June 2022 with annual review and reporting</li> <li>Identify critical assets in each of these asset classes and incorporate them into the registry – 30 June 2022 with annual review and reporting</li> </ul> | AGM E&I, Ops Eng, AGIS&W Coord          |
|                       |  | <b>Action 3.1.1.3 Incorporate the financial impacts from the 2017 asset management review into Council's LTFP to reflect current and future community needs and priorities – 30 June 2021</b>  | AGM E&I, Ops Eng, AGIS&W Coord          |
|                       |  | <b>Action 3.1.1.4 Develop a ten-year maintenance and renewal budget and program (separate to capital works) aligned to the LTFP - 30 June 2022 – with annual review and reporting</b>  | AGM E&I, Ops Eng, AGIS&W Coord. Fin Mgr |

|                       |   |  |   |
|-----------------------|---|--|---|
|                       |   | <b>Action 3.1.1.5 Incorporate/develop asset management reporting and monitoring regime – 30 June 2019</b>  | AGM E&I, Ops Eng, AGIS&W Coord  |
| <b>Strategy 3.1.2</b> | Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets | <b>Action 3.1.2.1 Integrate community survey and other annual feedback opportunities to improve and review Councils Asset management plan and performance – 30 June 2019</b> <ul style="list-style-type: none"> <li>Identify measurable KPIs for inclusion in the customer service survey, community strategic plan and other IP&amp;R documents – 30 June 2019</li> </ul> | AGM E&I, Ops Eng, AGIS&W Coord<br><br>AGM E&I, Ops Eng, AGIS&W Coord, AGM C&C |

### 3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

| Strategic Activity    |  | Action   | Accountable Officer  |
|-----------------------|--|--|--|
| <b>Strategy 3.2.1</b> | Manage and maintain community and sporting build facilities for the benefit of the community | <b>Action 3.2.1.1 Implement or review facilities maintenance schedules and incorporate into the LTFP - 30 June 2019</b>  | AGM E&I, Ops Eng, AGIS&W Coord                                       |
|                       |  | <b>Action 3.2.2.2 Identify/upgrade/develop a proactive maintenance plan for all facilities in a staged approach</b>  |  |
|                       |  | <ul style="list-style-type: none"> <li>Develop a proactive maintenance plan for all facilities in 3 towns including costings and incorporate into the LTFP – 30 June 2019</li> </ul>   | AGM E&I, Ops Eng, AGIS&W Coord                                       |
|                       |  | <b>Action 3.2.2.3 Consider undertaking energy audits of all council buildings and facilities</b> <ul style="list-style-type: none"> <li>Develop a four-year audit plan encompassing energy audits of all council buildings and facilities - 30 June 2022 with annual review and reports</li> <li>Identify and research alternative, cost effective energy options for council buildings and facilities e.g. solar power - 30 June 2022 with annual review and reports</li> </ul> | AGM E&I, Ops Eng, AGIS&W Coord<br><br>AGM E&I, Ops Eng, AGIS&W Coord |

|                       |  |  |                                   |
|-----------------------|--|--|-----------------------------------|
| <b>Strategy 3.2.2</b> | Efficiently manage and maintain Council's building and specific purpose facilities | <p><b>Action 3.2.2.1 Develop/implement a programmed maintenance schedules for Councils operational buildings within budget</b> - 30 June 2021 with annual review and reporting</p> <ul style="list-style-type: none"> <li>• Implement maintenance, renewal and management plans for all and each of Councils sites and buildings</li> <li>• Undertake maintenance as per annual plan</li> <li>• Complete capital improvements to within business requirements and budget</li> <li>• Deliver Councils street cleaning program in all towns</li> <li>• Develop maintenance plans and works for sale yards, caravan parks</li> <li>• Operate and maintain swimming pools across all three towns as part of Councils maintenance and renewal program and budget</li> </ul> | AGM E&I, Ops Eng,<br>AGIS&W Coord |
| <b>Strategy 3.2.3</b> | Efficiently manage and maintain Council's plant and equipment                      | <p><b>Action 3.2.3.1 Optimize the procurement, usage and disposal of Council's plant and equipment within budget</b></p> <ul style="list-style-type: none"> <li>• Review current processes, reporting and monitoring and forms for Councils plant and equipment procurement, maintenance and management at all sites - 30 June 2022 with annual review and reporting</li> </ul>  | AGM E&I, Ops Eng,<br>AGIS&W Coord |



|                       |  |   |  |
|-----------------------|--|---|--|
|                       |  | <ul style="list-style-type: none"> <li>Deliver Councils street cleaning service across all Murrumbidgee towns - 30 June 2022 with annual review and reporting</li> </ul>  |  |
| <b>Strategy 3.2.4</b> | Manage public (safety) liability and risks associated with public infrastructure | <p><b>Action 3.2.4.1 Review and include all assets in Councils risk register including the identification of critical assets</b></p> <ul style="list-style-type: none"> <li>Ensure all assets and asset-related risks are reviewed and included in Councils risk register – 30 June 2019</li> <li>Identify and incorporate priority or critical risks into Councils risk register – 30 June 2019</li> <li>Review develop and implement Council-wide risk reporting and monitoring procedure and format – 30 June 2019</li> </ul> <p><b>Action 3.2.4.2 Continue to provide bushfire and emergency protection in partnership with the community and State Government</b></p> <ul style="list-style-type: none"> <li>Develop transparent reporting and monitoring of budgets, works and other support provided in partnership with emergency management agencies – RFS, SES – 30 June 2022 with annual review and reporting</li> </ul> <p><b>Action 3.2.4.3 Review, develop and implement incident and hazard reporting and investigations procedures</b></p> <ul style="list-style-type: none"> <li>Review develop and implement Council-wide incident reporting and investigation procedures - 30 June 2019</li> </ul> | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM C&amp;C</p> |

|                       |   |   |                                |
|-----------------------|---|---|--------------------------------|
| <b>Strategy 3.2.5</b> | Manage and maintain Murrumbidgee's cemeteries | <b>Action 3.2.5 Implement a Murrumbidgee cemetery plan and budget and ensure works undertaken are within budget</b> <ul style="list-style-type: none"> <li>Implement Cemetery plans and works programs and budgets for all towns in Murrumbidgee including ongoing maintenance and renewals and capital works – 30 June 2019</li> </ul> | AGM E&I, Ops Eng, AGIS&W Coord |
|-----------------------|---|---|--------------------------------|

### 3.3 Providing the Community With Open Space to be Active:

| Strategic Activity    |   | Action  | Accountable Officer            |
|-----------------------|---|---|--------------------------------|
| <b>Strategy 3.3.1</b> | Develop riverside locations for the enjoyment of all and to promote tourism | <b>Action 3.3.1.1 Develop an aquatic recreation plan as part of Councils Tourism strategy - 30 June 2022 with annual review and reporting</b>   | AGM E&I, Ops Eng, AGIS&W Coord |
|                       |   | <b>Action 3.3.1.4 Ensure adequate signage and representation of Councils aquatic locations and facilities - 30 June 2019</b> <ul style="list-style-type: none"> <li>Develop/Review Councils town sign strategy – 30 June 2019</li> </ul>  | AGM E&I, Ops Eng, AGIS&W Coord |
|                       |   | <b>Action 3.3.1.3 Increase the number of walking tracks in all towns and their surrounds</b>  | AGM E&I, Ops Eng, AGIS&W Coord |
|                       |   | <ul style="list-style-type: none"> <li>Subject to funding implement the Goanna Walking Trail in Darlington Point – 30 June 2022 with annual review and reporting</li> <li>Work in partnership to identify other walking tracks for grants and development opportunities – 30 June 2022</li> </ul> | AGM E&I, Ops Eng, AGIS&W Coord |

|                       |   |   |   |
|-----------------------|---|---|---|
|                       |   | with annual review and reporting  |   |
| <b>Strategy 3.3.2</b> | Enhance and expand sporting opportunities                       | <p><b>Action 3.3.2.1 Review/Develop masterplans for sporting, showgrounds and recreational facilities and precincts in all towns – 30 June 2020</b></p> <p><b>Action 3.3.2.2 Develop business cases (where appropriate) and funding options for new or multipurpose sports and recreation facilities – 30 June 2021</b></p>   | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p>   |
| <b>Strategy 3.3.3</b> | Provide and maintain a range of community recreation facilities | <p><b>Action 3.3.3.1 Develop a Recreational facilities management plan and align it to the LTFP</b></p> <ul style="list-style-type: none"> <li>• Undertake a costed lifecycle review of all council recreational facilities including main and renal costs for incorporation into the LTFP – 30 June 2019</li> <li>• Develop rolling maintenance schedules for each facility and site – 30 June 2019</li> <li>• Maintain and operate halls, museums, and other cultural, arts and sporting facilities as part of Councils maintenance, renewals and capital works programs and budgets - 30 June 2021 with annual review and reporting</li> </ul> | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> |

|                       |   |  |   |
|-----------------------|---|--|---|
| <b>Strategy 3.3.4</b> | <p>Ensure public places are clean and well maintained</p> | <p><b>Action 3.3.4.1 Consider developing an Open Spaces Strategy in conjunction with Councils Open Space Asset Management Plan – 30 June 2019</b></p> <p><b>Action 3.3.4.2 Operate and maintain a forward works plans for constructing or upgrading public toilet facilities annually – 30 June 2022 with annual review and reporting</b></p> <ul style="list-style-type: none"> <li>Investigate cost effective street cleaning options – 30 June 2019</li> </ul> <p><b>Action 3.3.4.3 Review/develop Councils parks and gardens asset management plans and budgets – 30 June 2019</b></p> | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> |
| <b>Strategy 3.3.5</b> | <p>Maintain our Crown Land resources responsibly</p>      | <p><b>Action 3.3.5.1 Develop/review Councils Crown Land Strategy – 30 June 2020</b></p> <p><b>Action 3.3.5.2 Develop a management plan for Crown Lands under Council control aligned with the LTTP – 30 June 2021</b></p>  | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p>   |

### 3.4 Maintaining and Improving Transport Infrastructure:

| Strategic Activity    |  | Action  | Accountable Officer   |
|-----------------------|--|---|---|
| <b>Strategy 3.4.1</b> | Maintain roads to agreed standards and ensure that school bus routes are our highest priority              | <b>Action 3.4.1.1 Review/Deliver a staged program of accessibility and maintenance improvement to Murrumbidgee's rural and town road network and road hierarchy</b> <ul style="list-style-type: none"> <li>Identify and develop improvement plans for all three towns to be rolled out and incorporate these into Councils maintenance and renewal schedules – 30 June 2022 with annual review and reporting</li> </ul> | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord  |
| <b>Strategy 3.4.2</b> | Provide and maintain footpaths, cycle ways, kerb and guttering   | <b>Action 3.4.2.1 Carry out routine and programmed maintenance for footpaths, cycle ways, kerb and gutter</b> <ul style="list-style-type: none"> <li>Replace \$150m of kerb gutter annually – 30 June 2022 with annual review and reporting</li> <li>Identify and program works for high priority footpath renewal – 30 June 2022 with annual review and reporting</li> </ul>   | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord |
| <b>Strategy 3.4.3</b> | Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times | <b>Action 3.4.3.1 Continue to strengthen relationships with the RMS, Newell Highway Taskforce and relevant parties to address flood impact and access issues through meeting attendance</b> <ul style="list-style-type: none"> <li>Attend taskforce meetings annually – 30 June 2019</li> <li>Create meetings with relevant stakeholders and Government representatives annually – 30 June 2019</li> </ul>              | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord  |

|                       |   |   |   |
|-----------------------|---|---|---|
| <b>Strategy 3.4.4</b> | Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan | <p><b>Action 3.4.4.1 Review and implement an annual work program and budget for routine and programmed maintenance for local and regional roads and bridges</b></p> <ul style="list-style-type: none"> <li>• Minimum XXkms of gravel re-sheeting</li> <li>• Minimum of XXXXm2 of resealing</li> <li>• Minimum XXXm2 of heavy patching</li> </ul> <p><b>Action 3.4.4.2 Deliver the minimum service levels identified for roads and bridges in Council Asset Management Plan within budget</b> - 30 June 2022 with annual review and reporting</p> <p><b>Action 3.4.4.3 Deliver the annual RMS contract works to a standard that consistently meets the contract requirements</b> - 30 June 2022 with annual review and reporting</p> | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> |
| <b>Strategy 3.4.5</b> | Improve street and building accessibility for the disability and mobility impaired                      | <p><b>Action 3.4.5.1 Review/Deliver a staged program of accessibility improvements to the Murrumbidgee's town road network</b></p> <ul style="list-style-type: none"> <li>• Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting</li> <li>• Develop/implement an accessibility road works program – 30 June 2019</li> <li>• Link works to Council's Disability Plan – 30 June 2019</li> </ul> <p><b>Action 3.4.5.2 Review/develop a staged program of accessibility improvement to the parking bays, areas and access in Murrumbidgee's Towns and</b></p>   | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> |

|  |  |   |  |
|--|--|---|--|
|  |  | <b>environments</b> <ul style="list-style-type: none"> <li>Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting</li> <li>Develop/implement an accessibility parking works program – 30 June 2019</li> <li>Link works to Council's Disability Plan – 30 June 2019</li> </ul> | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord |
|--|--|---|--|

### 3.5 Local Utilities and Communications Infrastructure and Connectivity:

| Strategic Activity    |  | Action  | Accountable Officer  |
|-----------------------|--|---|--|
| <b>Strategy 3.5.1</b> | Manage water assets in line with best practice standards and agreed priorities | <b>Action 3.5.1.1 Review Council's water treatment works operational plan and budget - - 30 June 2022 with monthly review and reporting</b> <ul style="list-style-type: none"> <li>Complete monthly review of operational water monitoring</li> <li>Complete annual review of drinking water quality</li> <li>Implement drinking water system improvement plan</li> </ul> | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng, A<br>AGM E&I, Ops Eng,<br>AGIS&W Coord GIS&W<br>Coord |
|                       |  | <b>Action 3.5.1.2 Maintain water supply to Murrumbidgee's towns. Plan for 100% compliance of ADWQ requirements with chemical and micro biological monitoring - 30 June 2022 with monthly review and reporting</b>   | AGM E&I, Ops Eng,<br>AGIS&W Coord  |

|                       |  |  |  |
|-----------------------|--|--|--|
|                       |  | <ul style="list-style-type: none"> <li>Conduct regular testing of water supply to achieve 100% compliance with health requirements of Water NSW</li> <li>Maintain ongoing monthly?? Monitoring of system and routine maintenance and repairs to ensure water is available.</li> </ul> <p><b>Action 3.5.1.3 Maintain water supply for Murrumbidgee's parks and gardens and review ongoing system monitoring and routine maintenance and repairs to ensure water is available - 30 June 2022 with monthly review and reporting</b></p> <ul style="list-style-type: none"> <li>Incorporate relevant costings into Councils parks and gardens plans and budget – 30 June 2019</li> </ul> | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord |
| <b>Strategy 3.5.2</b> | Manage sewer assets in line with best practice standards and agreed priorities | <p><b>Action 3.5.2.1 Complete the annual capital works program on water assets</b> 30 June 2022 with annual review and reporting</p> <p><b>Action 3.5.2.2 Review Council's Sewer Treatment Works Operational Plan to ensure 100% compliance with EPA requirements - 30 June 2022 with annual review and reporting</b></p> <p><b>Action 3.5.2.3 Maintain systems to efficiently operate Murrumbidgee's town sewers. - 30 June 2022 with annual review and reporting</b></p> <p><b>Action 3.5.2.4 Complete annual capital works program on sewer assets - 30 June 2022 with annual review and reporting</b></p>  | AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord<br><br>AGM E&I, Ops Eng,<br>AGIS&W Coord |



|                       |  |   |   |
|-----------------------|--|---|---|
| <b>Strategy 3.5.3</b> | Manage Storm water in line with the agreed priorities  | <p><b>Action 3.5.3.1 Complete the annual capital works program on storm water assets in line with agreed priorities.</b> - 30 June 2022 with annual review and reporting</p> <p><b>Action 3.5.3.2 Upgrade storm water facilities and system in line with agreed priorities.</b> - 30 June 2022 with annual review and reporting</p>   | <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> <p>AGM E&amp;I, Ops Eng, AGIS&amp;W Coord</p> |
| <b>Strategy 3.5.4</b> | Advocate and improve mobile information and communications technology and infrastructure across the Murrumbidgee Local Government Area | <p><b>Action 3.5.4.1 Initiate engagement with telecoms service providers to support Councils new tower infrastructure</b></p> <ul style="list-style-type: none"> <li>• Apply for funding to improve capacity of Bundure tower – 30 June 2021</li> </ul> <p><b>Action 3.5.4.2 Engage with relevant stakeholders and Government to lobby for new communication networks</b></p> <ul style="list-style-type: none"> <li>• Continue to lobby stakeholders for improved communications connectivity and infrastructure funding. – 30 June 2022 with annual review and reporting</li> </ul> | <p>GM</p> <p>GM</p>   |

## ***STRATEGY 4: ECONOMY***

**Creating our own opportunities, we work with new and existing business and industries to proactively provide regional economic opportunity, development and tourism creating stability and future growth.**



### **COMMUNITY STRATEGIES**

- 1.** Promoting business and industries growth, diversity and productivity
- 2.** Promoting a regional economy and growth
- 3.** Promoting tourism strategies and opportunities
- 4.** Supporting access to education, training and future opportunities
- 5.** Fostering a resilient, vibrant agricultural sector

## ECONOMY:

### 1.5 Promoting Businesses and Industries Growth, Diversity and Productivity:

| Strategic Activity    |   | Action  | Accountable Officer                              |
|-----------------------|---|---|--|
| <b>Strategy 4.1.1</b> | Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas | <p><b>Action 4.1.1.1 Lobby government for improved freight corridor</b> 30 June 2022 with annual review and reporting</p> <p><b>Action 4.1.1.2 Support opportunities for freight and distribution and warehousing to Eastern seaboard airports or centres</b> – 30 June 2022 with annual review and reporting</p> <p><b>Action 4.1.1.3 Develop and implement a business attraction program for Murrumbidgee for industrial, logistics and manufacturing areas</b> – 30 June 2020</p>  | GM & ED&CD Mgr                                   |
| <b>Strategy 4.1.2</b> | Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth                        | <p><b>Action 4.1.2.1 Engage with the Office of Small Business Commissioner to create programs for locating new businesses in Murrumbidgee</b></p> <ul style="list-style-type: none"> <li>Fully implement the 'Easy to Do Business Initiative' – 30 June 2019</li> </ul> <p><b>Action 4.1.2.2 Implement the goals of Council's Economic Development Strategy</b></p> <ul style="list-style-type: none"> <li>Ensure the goals and KPIs of Council's Economic Development Strategy are aligned and incorporated into the CSP, Delivery Program, Operational Plan and LTFP – 30 June 2022 with annual review and reporting</li> </ul> | <p>AGM C&amp;C</p> <p>GM &amp; ED&amp;CD Mgr</p> |

|                       |   |   |   |
|-----------------------|---|---|---|
|                       |   | <p><b>Action 4.1.2.3 Engage with the Murrumbidgee Council business communities</b></p> <ul style="list-style-type: none"> <li>Create chamber of commerce or similar committee in Darlington Point – 30 June 2019</li> </ul> <p><b>Action 4.1.2.4 Council representatives to actively participate in Murrumbidgee's Business Committees and Chambers – 30 June 2022 with annual review and reporting</b></p> <p><b>Action 4.1.2.5 Encourage the development of affordable housing so it is available for employees of new developments</b></p> <ul style="list-style-type: none"> <li>Continue progressing the Young Street sub division project in Darlington Point – 30 June 2022 with annual review and reporting</li> <li>Proactively sell remain Wuramurra sub division blocks – 30 June 2022 with annual review and reporting</li> </ul> | <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> |
| <b>Strategy 4.1.3</b> | Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas | <p><b>Action 4.1.3.1 Develop and implement a business attraction program for Murrumbidgee industrial areas - 30 June 2020</b></p> <p><b>Action 4.1.3.2 Implement a promotional program for local industrial estates – particularly Darlington Point – 30 June 2020</b></p> <p><b>Action 4.1.3.3 Implement a sales strategy for Murrumbidgee's industrial areas – 30 June 2020</b></p> <p><b>Action 4.1.3.4 Create a promotional program for land available at industrial sites or areas 30 June 2020</b></p>  | <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> <p>GM &amp; ED&amp;CD Mgr</p> |

#### 4.2 Promoting a Regional Economy and Growth:

| Strategic Activity    |  | Action  | Accountable Officer |
|-----------------------|--|---|---------------------|
| <b>Strategy 4.2.1</b> | Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities | <b>Action 4.2.1.1 Champion a “transport hub” at the intersection of the Sturt Highway and the Kidman Way</b> <ul style="list-style-type: none"> <li>Initiate 3 meetings with relevant stakeholders annually including advocating in Canberra and to local members and business groups. – 30 June 2019</li> </ul>  | GM & ED&CD Mgr      |
|                       |  | <b>Action 4.2.1.2 Maintain membership of regional government and non-government organizations and participate in meetings</b> <ul style="list-style-type: none"> <li>Work with surrounding councils and RAMROC to deliver outcomes of the Riverina regional plan focused on contributing to regional growth – 30 June 2022 with annual review and reporting</li> </ul>  | GM & ED&CD Mgr      |
|                       |  | <b>Action 4.2.1.3 Encourage strong partnerships between businesses, education and government agencies</b> <ul style="list-style-type: none"> <li>Initiate at least four contacts with businesses, education, government agencies and other stakeholders which are focused on contributing to regional growth – 30 June 2022 with annual review and reporting</li> </ul> | GM & ED&CD Mgr      |

|                       |  |  |  |
|-----------------------|--|--|--|
| <b>Strategy 4.2.2</b> | Work collaboratively with regional stakeholders to build Murrumbidgee Council profile                                | <p><b>Action 4.2.2.1 Support and value-add to regional strengths to create a ‘destination experience’</b> - 30 June 2019</p> <p><b>Action 4.2.2.2 Contribute the Murrumbidgee perspectives to regional meetings and forums</b> -30 June 2019</p> <ul style="list-style-type: none"> <li>Attend Riverina Taste Meetings – 30 June 2019</li> <li>Attend Destination NSW meetings – 30 June 2019</li> </ul>                         | GM & ED&CD Mgr<br><br><br><br><br><br><br>GM & ED&CD Mgr<br><br>GM & ED&CD Mgr |
| <b>Strategy 4.2.3</b> | Contribute to regional tourism initiatives and major events in the region  | <p><b>Action 4.2.3.1 Participate in regional tourism initiatives and major events</b></p> <ul style="list-style-type: none"> <li>Maintain membership and attend quarterly meetings of key organizations and stakeholder groups – 30 June 2022 with annual review and reporting</li> </ul>  | GM & ED&CD Mgr   |
| <b>Strategy 4.2.4</b> | 4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth | <p><b>Action 4.2.4.1 Plan for future housing and business needs in the Murrumbidgee towns</b></p> <ul style="list-style-type: none"> <li>Review/develop/implement Town Plans for three towns identifying and incorporating residential and industrial land needs and opportunities – 30 June 2019</li> <li>Develop promotion strategy for housing and industrial land developments across Murrumbidgee – 30 June 2019</li> </ul> | GM & ED&CD Mgr<br><br><br><br><br><br><br>GM & ED&CD Mgr                       |

|                       |  |  |                                      |
|-----------------------|--|--|--------------------------------------|
| <b>Strategy 4.2.5</b> | Support local business with access to available training, workforce skills and technology  | <b>Action 4.2.5.1 Review and implement Council policies of the support of new and existing employment in the Local Government Area</b> <ul style="list-style-type: none"> <li>Undertake/develop/review industry investment and incentive policy – 30 June 2019</li> </ul>  | GM & ED&CD Mgr                       |
| <b>Strategy 4.2.6</b> | Build data and analysis of business and industry in the Murrumbidgee Local Government Area | <b>Action 4.2.6.1 Maintain economic and statistical databases and share with local business and service providers</b> <ul style="list-style-type: none"> <li>Proactively use REMPLAN and other economic data in Council publications and social media and other documents supporting business cases for funding, grants – 30 June 2022 with annual review and reporting</li> <li>Use economic data with other stakeholders to identify suitable locations of vacant land suitable for housing and industrial developments in all of Murrumbidgee's towns. – 30 June 2022 with annual review and reporting</li> </ul> | GM & ED&CD Mgr<br><br>GM & ED&CD Mgr |

#### 4.3 Promoting Tourism Strategies and Opportunities:

| Strategic Activity    |   | Action   | Accountable Officer |
|-----------------------|---|--|---------------------|
| <b>Strategy 4.3.1</b> | Provide professional information services promoting tourism, visitor ventures and activities in our towns | <b>Action 4.3.1.1 Develop and implement a Visitor Information operational plan in consultation with relevant stakeholders – including face to face and online options – 30 June 2019</b> | GM & ED&CD Mgr      |
|                       |   | <b>Action 4.3.1.2 Develop targeted promotion campaigns to enable and educate visitors and business - 30 June 2022 with annual review and reporting</b>                                   | GM & ED&CD Mgr      |
|                       |   | <b>Action 4.3.1.3 Provision of emergency services information for the benefit of residents and visitors – SMS messaging - 30 June 2019</b>   | AGM E&I, Ops Eng    |
| <b>Strategy 4.3.2</b> | Provide promotion and resources for tourism service providers   | <b>Action 4.3.2.1 Engage with and support accommodation providers in the Murrumbidgee Local Government Area – 30 June 2019</b>   | GM & ED&CD Mgr      |
|                       |   | <b>Action 4.3.2.2 Support tourism service providers with relevant guides, website promotions and publications - 30 June 2022 with annual review and reporting</b>                        | GM & ED&CD Mgr      |
|                       |   | <b>Action 4.3.2.3 Consider developing a visitor guide aligned to Councils branding strategy - 30 June 2019</b>   | GM & ED&CD Mgr      |



|                       |   |   |                                      |
|-----------------------|---|---|--------------------------------------|
| <b>Strategy 4.3.2</b> | Provide promotion and support for major events within our Destination Management Plan   | <b>Action 4.3.2.1 Create a prioritized active program of, promotion and participation in major events – 30 June 2019</b>  | GM & ED&CD Mgr                       |
|                       |   | <b>Action 4.3.2.2 Incorporate focus as a regional destination in Council economic development and tourism documents - 30 June 2022 with annual review and reporting</b>   | GM & ED&CD Mgr                       |
|                       |   | <b>Action 4.3.2.3 Measure event success, analysis and report results -30 June 2022 with annual review and reporting</b>   | GM & ED&CD Mgr                       |
| <b>Strategy 4.3.4</b> | Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and federal priorities including outcomes of relevant evaluation reports and reviews | <b>Action 4.3.4.1 Implement a branding strategy for Murrumbidgee - 30 June 2019</b>   | GM & ED&CD Mgr                       |
|                       |   | <b>Action 4.3.4.2 Implement an advertising and editorial program for key tourism attractions (public art)</b>   |                                      |
|                       |   | <ul style="list-style-type: none"> <li>Initiate 2 marketing/editorial/advertising features annually – 30 June 2019</li> <li>Contribute 1 article to RV Australian publications to promote RV friendly tourism – 30 June 2019</li> </ul> | GM & ED&CD Mgr<br><br>GM & ED&CD Mgr |
| <b>Strategy 4.3.5</b> | Encourage opportunities for further recreation activities on or around the rivers and lakes   | <b>Action 4.3.5.1 Engage new providers and startup operations - 30 June 2022 with annual review and reporting</b>   | GM & ED&CD Mgr                       |
|                       |   | <b>Action 4.3.5.2 Apply or assist organizations for grants supplying or supporting aquatic recreational activities as requested and required. 30 June 2020</b>  | GM & ED&CD Mgr                       |
|                       |   | <b>Action 4.3.5.3 Investigate the viability of a business case supplying aquatic recreation activities (river tours, paddle boards) and infrastructure in the Local Government Area. 30 June 2022 &amp; annual review and</b>           | GM & ED&CD Mgr                       |

|  |  |           |  |
|--|--|-----------|--|
|  |  | reporting |  |
|--|--|-----------|--|

#### 4.4: Supporting Access to Education and Training and Future Opportunities:

| Strategic Activity    |  | Action  | Accountable Officer |
|-----------------------|--|---|---------------------|
| <b>Strategy 4.4.1</b> | Raise community awareness of TAFE, university and other regional education providers | <b>Action 4.4.1.1 Develop and implement a Council communication plan assisting in raising community awareness of TAFE, university and other regional education providers and programs</b> <ul style="list-style-type: none"> <li>2 meetings annually with TAFE and other regional education service providers to fully understand the interrelationship with Murrumbidgee shire and use this data to create a communication plan aligned to Councils CSP, Delivery Program and operational Plan – 30 June 2019</li> </ul> | GM & ED&CD Mgr      |
|                       |  | <b>Action 4.4.1.2 Initiate regular engagement with TAFE, regional colleges and university to partner them on promotion, programs relevant to the region</b> <ul style="list-style-type: none"> <li>Initiate at least two contacts with TAFE hierarchy, state and federal government departments, local member and other stakeholders to support existing regional TAFEs and TAFE programs – 30 June 2019</li> </ul>   | GM & ED&CD Mgr      |
|                       |  | <b>Action 4.4.1.2 Initiate regular engagement with business including new businesses to promote potential apprenticeship or trainee or other employment opportunities</b>   |                     |



### .5: Fostering a Resilient, Vibrant Agricultural Sector:

| Strategic Activity    |  | Action   | Accountable Officer                  |
|-----------------------|--|--|--------------------------------------|
| <b>Strategy 4.5.1</b> | Actively support development which is congruent with our lifestyle   | <b>Action 4.5.1.1 Encourage private development of retirement villages and aged care facilities</b> <ul style="list-style-type: none"> <li>Investigate other rural locations who have successful attracted investment or providers to their towns - 30 June 2022 with annual review and reporting</li> </ul> | GM & ED&CD Mgr                       |
| <b>Strategy 4.5.2</b> | Enhance and maintain key economic drivers to the agricultural supply chain including our road networks   | <b>Action 4.5.2.1 Work with stakeholders to identify targeted agribusiness promotion opportunities</b> - 30 June 2022 with annual review and reporting   | GM & ED&CD Mgr                       |
| <b>Strategy 4.5.3</b> | Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions | <b>Action 4.5.3.1 Develop an investment strategy/policy supporting new agribusiness in Murrumbidgee</b> – 30 June 2019   | GM & ED&CD Mgr                       |
| <b>Strategy 4.5.4</b> | Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment  | <b>Action 4.5.4.1 Undertake industry profiling and gap analysis of local agriculture sector</b> - 30 June 2019<br><br><b>Action 4.5.4.2 Engagement with other stakeholders to identify and increase supply chain protections</b> – 30 June 2022 with annual review and reporting                             | GM & ED&CD Mgr<br><br>GM & ED&CD Mgr |

### ***STRATEGY 5: LEADERSHIP***

**Council's leadership establish effective, relevant representative and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.**



## **COMMUNITY STRATEGIES & ACTIVITIES**

- 1.** Demonstrating transparent leadership through sustainability, accountability and Community representation
- 2.** Engaging and Developing future community leaders
- 3.** Investigating funding, services and programs strengthening Councils Financial Sustainability
- 4.** Promoting Council as an 'Employer of Choice' through productive, beneficial relationships
- 5.** Cooperating and collaborating with other Councils to achieve a strong voice in regional planning and funding arenas

## LEADERSHIP:

### 5.1 Transparent Leadership, Sustainability, Accountability and Community Representation:

| Strategic Activity    |  | Action   | Accountable Officer   |
|-----------------------|--|--|---|
| <b>Strategy 5.1.1</b> | Provide leadership through ethical accountable and legislative decision making processes | <p><b>Action 5.1.1.1 Ensure elected members are adequate resource to enable effective representation:</b></p> <ul style="list-style-type: none"> <li>1. Complete Council Budget Briefing – 30 June 2022 with annual review and reporting</li> <li>Deliver Council's annual budget process – audited financial statements, community consultation &amp; management of internal processes – 30 June 2022 with annual review and reporting</li> </ul> <p><b>Action 5.1.1.2 Continuously improve governance in decision making</b></p> <ul style="list-style-type: none"> <li>Implement regular monthly financial reporting across Council departments, Manex and Council reports (where applicable) – 30 June 2022 with annual review and reporting</li> <li>Create and support an Internal Audit and Risk Committee – 30 June 2019</li> <li>Create and support an internal audit program – 30 June 2019</li> </ul> | <p>GM</p> <p>AGM, C&amp;C</p> <p>AGM, C&amp;C<br/>Man Fin</p> <p>AGM, C&amp;C<br/>Man Fin</p> |

|  |  |  |  |
|--|--|--|--|
|  |  | <p><b>Action 5.1.1.3 Maintain resources to continually improve communication between community members and Council so the Community is kept informed and has options to contribute</b></p> <ul style="list-style-type: none"> <li>• Deliver monthly (12) community newsletters and a regular social media presence across the LGA utilizing social media -30 June 2022 with annual review and reporting</li> </ul> <p><b>Action 5.1.1.4 Ensure Council's Committees, focus groups and advisory bodies are relevant and provide appropriate community involvement</b></p> <ul style="list-style-type: none"> <li>• Feedback received from each meeting is minuted and included in Council business papers (where appropriate) and/or relevant forums - 30 June 2022 with annual review and reporting</li> </ul> <p><b>Action 5.1.1.5 Ensure a coordinated and multi-faceted approach to all Council communications with the community</b></p> <ul style="list-style-type: none"> <li>• Provide timely and accurate updates and maintain Council's official website and Facebook page – 30 June 2022 with annual review and reporting</li> <li>• Provide Council and management with relevant regular reports and performance assessments - 30 June 2022 with annual review and reporting</li> </ul> <p><b>Action 5.1.1.6 Ensure Councils policies and processes meet the current Legislation, Statutory and regulatory requirements</b></p> | <p>AGM C&amp;C</p> <p>AGMC&amp;C</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> |
|--|--|--|--|

|                       |   |  |  |
|-----------------------|---|--|--|
|                       |   | <ul style="list-style-type: none"> <li>Create integrated policy register and schedule and present prioritized policies for Council's review and endorsement – 30 June 2019</li> <li>Update delegations as advised – 30 June 2022 with annual review and reporting</li> </ul>   | AGM C&C<br><br>GM                        |
| <b>Strategy 5.1.2</b> | Optimize council's revenue streams and assets in Council's Long Term Strategic Plan (LTSP)                      | <b>Action 5.1.2.1 Ensure the most equitable allocation of rates across categories – 30 June 2019</b><br><br><b>Action 5.1.2.2 Annually review all fees and charges to maximize revenue or provide cost recover for Council Services - 30 June 2019</b><br><br><b>Action 5.1.2.3 Maximize the long-term tenancy of Council owned residential and commercial premises – 30 June 2019</b> | AGM, C&C<br>Man Fin                      |
| <b>Strategy 5.1.3</b> | Community participation in the Community Strategic plan is reflected in Council's budget                        | <b>Action 5.1.3.1 Incorporate feedback from Councils community participation and engagement forums into the LTTP, Annual Budget, IP&amp;R deliverables – 30 June 2019</b><br><br><b>Action 5.1.3.2 Support Councils financial statements audit process and the external auditor – 30 June 2019</b>   | AGM C&C<br><br>AGM, C&C<br>Man Fin       |
| <b>Strategy 5.1.4</b> | Fully integrate Councils asset management strategy, system and programs with Council's Long Term Financial Plan | <b>Action 5.1.4.1 Review Councils Asset Management Plans and Policy to align with the Community Strategic Plan, Long Term Financial Plan (LTTP), Delivery Program and Operational Plan 3- June 2022 with annual review and reporting</b>   | AGM E&I, AGM, C&C<br>Man Fin, GISA Coord |



|                       |   |  |                  |
|-----------------------|---|--|------------------|
|                       |   | <ul style="list-style-type: none"> <li>• Complete all asset management audit recommendations – 30 June 2019</li> <li>• Develop and align asset class registers into one long term asset management plan – 30 June 2020</li> <li>• Incorporate Long term asset and maintenance plans and costings into Council's Long Term Financial Plan – 30 June 2019</li> <li>• Incorporate ICT assets into Council's asset and risk registers – 30 June 2019</li> <li>• Review road and transport asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020</li> <li>• Review water, sewerage and storm water asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020</li> <li>• Review building and facilities asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020</li> <li>• Review open spaces asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2020</li> </ul> |                  |
| <b>Strategy 5.1.5</b> | Review and implement appropriate procurement, risk and project management frameworks and cultures | <b>Action 5.1.5.1 Review, develop and implement framework for detailed project plans, costings and designs as part</b>   | AGM I&ES, GM C&C |

|                       |   |   |  |
|-----------------------|---|---|--|
|                       |   | <p><b>of the project approval process for all major or complex activity</b> – 30 June 2019</p> <p><b>Action 5.1.5.2 Develop an enterprise risk management policy, framework and risk registers.</b> – 30 June 2019</p> <p><b>Action 5.1.5.3 Review Councils Business Continuity Plan</b> – 30 June 2019</p> <p><b>Action 5.1.5.4 Implement an approved procurement framework-</b> 30 June 2022 with annual review and reporting</p> <ul style="list-style-type: none"> <li>• Develop and implement a procurement framework including contractor management – 30 June 2019</li> <li>• Continue working with RAMROC programs to enhance Council's efficiency and effectiveness – 30 June 2022</li> <li>• Align strategic planning and processes to Council's Long Term Financial Plan – 30 June 2020</li> <li>• Complete testing and migration of all Authority modules into a live operating environment – 31 December 2019</li> </ul> | <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> <p>AGM C&amp;C</p> |
| <b>Strategy 5.1.6</b> | Actively source external grants and funds for identifies projects and initiatives | <p><b>Action 5.1.6.1 Identify and promote grant opportunities supporting councils strategic and operation priorities</b></p> <ul style="list-style-type: none"> <li>• Incorporate grants report in Councils monthly financial report – 30 June 2019</li> <li>• Meeting all grant reporting requirements and reconciliations – 30 June 2019</li> </ul>   | Manex  |

## 5.2. Engaging with Future Leaders:

| Strategic Activity    |   | Action   | Accountable Officer |
|-----------------------|---|--|---------------------|
| <b>Strategy 5.2.1</b> | Promote leadership opportunities and programs for our community groups        | <b>Action 5.2.1.1. Support key stakeholders and community organizations to promote leadership development</b>  | Manex               |
| <b>Strategy 5.2.2</b> | Link and promote programs for young people to develop their leadership skills | <b>Action 5.2.2.1 Work with key stakeholders to identify appropriate leadership programs and opportunities</b> | AGM C&C, ED&CD Mgr  |

## 4.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

| Strategic Activity    |   | Action   | Accountable Officer |
|-----------------------|---|--|---------------------|
| <b>Strategy 5.3.1</b> | Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA                | <b>Action 5.3.1.1 Revisit Councils engagement strategy to ensure it reflects and meets the spread and location of Councils LGA populations – 30 June 2022 with annual review and reporting</b>   | AGM C&C             |
| <b>Strategy 5.3.2</b> | Partner with providers of emergency services to ensure appropriate response levels to community emergencies | <b>Action 5.3.1.2 Implement a specific community and stakeholder engagement plan for emergency situations – 30 June 2022 with annual review and reporting</b><br><br><b>Maintain ongoing support for the local Emergency Management Centre - 30 June 2022 with annual review and</b> | AGM E&I             |

[illegible]

|  |  |   |         |
|--|--|---|---------|
|  |  | <ul style="list-style-type: none"> <li>• Develop ICT strategy</li> <li>• Improve ICT governance through ICT group and ICT project committee</li> </ul> <p><b>Action 5.3.3.5 Provide effective efficient and courteous customer service in accordance with Council Values, mission and IP&amp;R framework – 30 June 2019</b></p> <ul style="list-style-type: none"> <li>• Review and analyze Councils Customers service interfaces</li> <li>• Develop Customer Service Charter and KPIs</li> <li>• Develop appropriate customer service feedback mechanism and reporting procedures</li> <li>• Develop and formalize customer compliant handling form and procedure</li> </ul> | AGM C&C |
|--|--|---|---------|

#### 5.4 Council is 'Employer of Choice':

| Strategic Activity    |   | Action  | Accountable Officer |
|-----------------------|---|---|---------------------|
| <b>Strategy 5.4.1</b> | Maintain a positive safety and risk culture supported by quality assurance, audit and training programs | <b>Action 5.4.1.1 Implement full WHS management system including reporting and monitoring</b> | AGM C&C             |









|                       |  |   |   |
|-----------------------|--|---|---|
| <b>Strategy 5.4.3</b> | Leverage new technology to monitor and innovate our people and service development | <p><b>Action 5.4.3.1 Consolidate existing people data and identify data gaps</b></p> <ul style="list-style-type: none"> <li>• Test and migrate payroll data into authority – 30 June 2019</li> <li>• Complete staff culture survey – 30 June 2019</li> </ul> <p><u>Measures:</u></p> <ul style="list-style-type: none"> <li>• Complete personnel files and filing system into TRIM</li> <li>• Deliver survey report results and recommendations</li> </ul> <p><b>Action 5.4.3.2 Utilize Data to benchmark with external LGAs - 30 June 2022 with annual review and reporting</b></p> <p><b>Action 5.4.3.3 Monitor and report on internal and external HR trends</b></p> <ul style="list-style-type: none"> <li>• Automate performance appraisal system – 30 June 2020</li> </ul> <p><b>Action 5.4.3.4 Implement online learning management and training system</b></p> <ul style="list-style-type: none"> <li>• Develop and implement integrated training calendar. 30 June 2019</li> </ul> | <p>AGM C&amp;C, HRO</p> <p>AGM C&amp;C, HRO</p> <p>AGM C&amp;C, HRO</p> <p>AGM C&amp;C, HRO</p> <p>AGM C&amp;C, HRO</p> |
|-----------------------|--|---|---|

### 5.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

| <b>Strategic Activity</b> |  | <b>Action</b>   | <b>Accountable Officer</b>       |
|---------------------------|--|---|----------------------------------|
| <b>Strategy 5.5.1</b>     | Build strong, effective and productive alliance and partnerships with community organizations, state and federal governments | <b>Action 5.5.1.1 Council representatives participate in regular engagement through meetings, events and activities – 30 June 2019</b>  | GM                               |
| <b>Strategy 5.5.2</b>     | Identify opportunities and advocacy for advancing Murrumbidgee   | <b>Action 5.5.2.1 Maintain and participate in RAMROC and other regional forums 30 June 2022 with annual review and reporting</b><br><br><b>Action 5.5.2.2 Actively participate in Newell Highway Task Force, Policy Area Networks – 30 June 2022 with annual review and reporting</b><br><br><b>Action 5.5.2.3 Participate in the regional and state level discussion about the future of water supplies and security for the region - 30 June 2022 with annual review and reporting</b><br><br><b>Action 5.5.2.4 Keep state and federal members and agencies updated on Murrumbidgee's issues, challenges and achievements 30 June 2022 with annual review and reporting</b> | GM<br><br>GM<br><br>GM<br><br>GM |

## FINANCIAL OVERVIEW

### Financial Performance: Consolidated Financial Performance

#### STATEMENT OF CONSOLIDATED FINANCIAL PERFORMANCE

|  | 2018/19           | 2019/20          | 2020/21        | 2021/22        |
|--|-------------------|------------------|----------------|----------------|
| <b>Revenues from Ordinary Activities</b>                         |                   |                  |                |                |
| Rates & Annual Charges   | 5,589,924         | 5,758,917        | 5,951,701      | 6,152,044      |
| User Charges & Fees  | 3,018,198         | 3,076,233        | 3,129,386      | 3,189,319      |
| Investment Revenues  | 573,461           | 553,573          | 553,853        | 554,033        |
| Grants & Contributions   | 17,820,170        | 9,729,546        | 7,063,020      | 7,353,969      |
| Other Revenues   | 489,257           | 487,165          | 489,370        | 491,446        |
| Profit from Disposal of Assets                                   | 27,685            | 28,516           | 29,371         | 30,252         |
| Total Revenues from Ordinary Activities                          | 27,518,695        | 19,633,950       | 17,216,701     | 17,771,063     |
| <b>Expenses from Ordinary Activities</b>                         |                   |                  |                |                |
| Employee Costs   | 7,769,348         | 8,033,328        | 8,274,328      | 8,522,558      |
| Materials & Contracts  | 2,981,287         | 1,833,086        | 1,764,407      | 1,718,191      |
| Borrowing Costs  | 16,517            | 9,462            | 4,931          | 2,150          |
| Depreciation & Amortisation                                      | 4,839,766         | 4,782,518        | 4,856,918      | 4,865,868      |
| Other Expenses   | 1,777,564         | 1,843,320        | 1,897,829      | 1,953,974      |
| Loss from Disposal of Assets                                     | 27,685            | 28,516           | 29,371         | 30,252         |
| Total Expenses from Ordinary Activities                          | 17,412,167        | 16,530,230       | 16,827,784     | 17,092,993     |
| <b>Surplus/(Deficit) from Ordinary Activities</b>                | <b>10,106,528</b> | <b>3,103,720</b> | <b>388,917</b> | <b>678,070</b> |
| Capital Grants & Contributions                                   | 10,917,114        | 3,052,389        | 244,017        | 358,269        |
| Surplus/(Deficit) from Ordinary Activities before Capital Grants | (810,586)         | 51,331           | 144,900        | 319,801        |

## Financial Performance: Cash Flow Statement

### FORECAST CASH FLOW STATEMENT

#### Cash Flows from Operating Activities

##### Receipts

Rates & Annual Charges

User Charges & Fees

Interest Received

Grants & Contributions

Other Operating Receipts

##### Payments

Employee Costs

Materials & Contracts

Borrowing Costs

Other Operating Payments

|                          | 2018/19<br>Consolidated | 2019/20<br>Consolidated | 2020/21<br>Consolidated | 2021/22<br>Consolidated |
|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Rates & Annual Charges   | 5,589,924               | 5,758,917               | 5,951,701               | 6,152,044               |
| User Charges & Fees      | 3,018,198               | 3,076,233               | 3,129,386               | 3,189,319               |
| Interest Received        | 573,461                 | 553,573                 | 553,853                 | 554,033                 |
| Grants & Contributions   | 17,820,170              | 9,729,546               | 7,063,020               | 7,353,969               |
| Other Operating Receipts | 489,257                 | 487,165                 | 489,370                 | 491,446                 |
| <u>Payments</u>          |                         |                         |                         |                         |
| Employee Costs           | -7,769,348              | -8,033,328              | -8,274,328              | -8,522,558              |
| Materials & Contracts    | -2,981,287              | -1,833,087              | -1,764,407              | -1,718,191              |
| Borrowing Costs          | -16,517                 | -9,461                  | -4,931                  | -2,150                  |
| Other Operating Payments | -1,777,564              | -1,843,320              | -1,897,829              | -1,953,974              |

#### Net cash provided by (or used in) Operating Activities

14,946,294      7,886,238      5,245,835      5,543,938

#### Cash Flows from Investing Activities

##### Receipts

Proceeds from sale of Property Plant & Equipment

Proceeds from sale of Real Estate

##### Payments

Purchase of Property Plant & Equipment

Provision of Advances & Mortgages

|   |                    |                    |                   |                   |
|---|--------------------|--------------------|-------------------|-------------------|
| Proceeds from sale of Property Plant & Equipment              | 744,000            | 1,115,000          | 980,000           | 476,000           |
| Proceeds from sale of Real Estate                             | 150,000            | 100,000            | 300,000           | 200,000           |
| <u>Payments</u>   |                    |                    |                   |                   |
| Purchase of Property Plant & Equipment                        | -22,175,855        | -12,389,552        | -6,439,318        | -5,456,583        |
| Provision of Advances & Mortgages                             |                    |                    |                   |                   |
| <b>Net cash provided by (or used in) Investing Activities</b> | <b>-21,281,855</b> | <b>-11,174,552</b> | <b>-5,159,318</b> | <b>-4,780,583</b> |

**Cash Flows from Financing Activities**
Receipts

Proceeds from Borrowings &amp; Advances

46,375      25,000      25,000      25,000

Payments

Repayments of borrowings &amp; advances

-135,218      -84,053      -65,966      -25,000

**Net cash provided by (or used in) Financing Activities**

-88,843      -59,053      -40,966      0

**Net Increase (Decrease) in cash held**

-6,424,404      -3,347,367      45,551      763,355

Cash Assets at beginning of reporting period

20,780,869      14,356,465      11,009,098      11,054,649

**Cash Assets at end of reporting period**

14,356,465      11,009,098      11,054,649      11,818,004

**Net Increase (Decrease) in cash held**

-6,424,404      -3,347,367      45,551      763,355

Add Extraordinary SCF &amp; NCIF

5,000,000      2,725,803

-1,424,404      -621,564      45,551      763,355

Plus Transfer from reserves

772,258      1,325,000      515,000      102,242

**Net Increase (Decrease) in cash held  
(excluding extraordinary items)**

-652,146      703,436      560,551      865,597

## *PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2018/2019 – 2021/2022*

| Function                                       | Description   | 2018/19   | 2019/20   | 2020/21   | 2021/22   |
|--|---|-----------|-----------|-----------|-----------|
| <b>Governance &amp; Administration</b>         |   |           |           |           |           |
| Administration                                 | Computer Replacements                                 | 5,000     | 10,000    | 10,000    | 10,000    |
|  | Furniture, Fittings & Office Equipment Replacements   | 28,500    | 28,500    | 3,500     | 3,500     |
|  | Telephone System Upgrade                              |           |           |           | 20,000    |
|  | Darlington Point Office Extension                     | 400,000   |           |           |           |
|  | Coleambally Office Extension/Verandah                 | 50,000    |           |           | 200,000   |
|  | Community Infrastructure Fund Expenditure             | 5,424,299 | 3,909,285 |           |           |
| Engineering Admin                              | Engineering Office Equipment Replacement              | 2,000     | 2,000     | 17,000    | 2,000     |
| DES Admin                                      | Environmental Services Computer/Equipment Replacement | 2,000     | 2,000     | 2,000     | 17,000    |
| Depots   | Darlington Point Depot Refit                          | 5,000     | 5,000     | 5,000     | 5,000     |
| Plant Clearing                                 | Purchase of Construction Plant & Light Vehicles       | 2,678,000 | 2,922,000 | 3,254,000 | 1,462,000 |
| <b>Health</b>                                  |   |           |           |           |           |
| Medical Services                               | Furniture, Fittings & Equipment-Medical Centre        | 6,000     | 1,000     | 1,000     | 6,000     |
| <b>Environment</b>                             |   |           |           |           |           |
| Noxious Weeds                                  | Noxious Weeds Equipment Replacement                   |           | 2,000     |           |           |
| Environment Protection                         | Darlington Point Levee Upgrade                        | 1,982,321 |           |           |           |
| Domestic Waste Management                      | Mobile Garbage Bin Replacement                        | 1,000     | 1,000     | 1,000     | 1,000     |
|  | Garbage Tip Pit Construction                          |           |           | 15,000    |           |
| Drainage & Stormwater Management               | Culvert Replacements                                  | 80,000    | 80,000    | 80,000    | 80,000    |
|  | Kerb & Gutter Replacement                             | 35,000    | 35,000    | 35,000    | 35,000    |
| <b>Housing &amp; Community Amenities</b>       |   |           |           |           |           |
| Housing  | Construction/Purchase of Residential Dwelling         |           | 300,000   |           |           |
| Public Cemeteries                              | Plinth Construction                                   | 5,000     | 2,000     | 5,000     | 2,000     |
| <b>Recreation &amp; Culture</b>                |   |           |           |           |           |
| Public Library                                 | Library Books/IT Technology                           | 18,000    | 18,000    | 18,000    | 18,000    |
| Swimming Pool                                  | Pool Resurfacing - Darlington Point                   | 45,000    |           |           |           |
| Other Sports & Recreation                      | Sports Equipment Replacement                          |           | 3,000     | 3,000     | 3,000     |
| <b>Mining Manufacturing &amp; Construction</b> |   |           |           |           |           |
| Quarries & Pits                                | 17437779 Purchase of quarry land                      |           |           |           | 100,000   |

| Function                             | Description  | 2018/19   | 2019/20   | 2020/21 | 2021/22 |
|--------------------------------------|--|-----------|-----------|---------|---------|
| <b>Transport &amp; Communication</b> |  |           |           |         |         |
| Bridges                              | Bridge Replacement                                   |           |           |         | 110,000 |
| Footpaths-New                        | Footpath/Cycleway Construction -New                  |           | 100,000   | 100,000 | 100,000 |
|                                      | Footpaths-Replacement                                | 20,000    | 20,000    | 20,000  | 20,000  |
| Sealed Rural Local Roads             | Bitumen Resealing Program                            | 729,506   | 779,506   | 780,000 | 820,000 |
|                                      | McDonald Road Upgrade                                | 1,642,015 |           |         |         |
|                                      | Eulo Road Rehabilitation                             | 1,131,605 |           |         |         |
|                                      | Bencubbin Avenue Rehabilitation                      |           | 1,300,000 |         |         |
|                                      | Sealed Road Reconstruction                           | 318,545   | 350,000   | 500,000 | 500,000 |
| Sealed Regional Roads                | Regional Road Upgrade - Repair Programme             | 315,165   | 323,180   | 331,435 | 339,938 |
|                                      | Regional Road Bitumen Reseal                         | 331,377   | 339,818   | 348,513 | 357,468 |
| Unsealed Rural Roads                 | Gravel Resheeting                                    | 811,022   | 620,263   | 626,870 | 633,677 |
| Urban Roads                          | Bitumen Resealing Programme                          |           |           |         | 50,000  |
|                                      | Pedestrian Access Mobility Programmes                |           | 20,000    | 20,000  | 20,000  |
| <b>Economic Affairs</b>              |  |           |           |         |         |
| Real Estate Development              | Residential Land Development - Darlington Point      | 500,000   | 1,000,000 |         |         |
| <b>Water Supply</b>                  |  |           |           |         |         |
| Jerilderie                           | Replacement Water Mains                              | 20,000    | 30,000    | 70,000  | 70,000  |
|                                      | Water Treatment Plant & other upgrades               | 3,249,500 |           |         |         |
|                                      | Sprinkler Timers Installation                        | 5,000     |           | 5,000   |         |
|                                      | Treatment Plant Air Conditioner                      |           |           | 2,000   |         |
|                                      | Turbidity Meter Replacement                          |           |           |         | 4,000   |
| Darlington Point                     | Darlington Point - Water Meters (Residences)         | 1,000     | 1,000     | 1,000   | 1,000   |
|                                      | Darlington Point - Upgrade Mains/Valve Replacements  | 50,000    | 50,000    | 50,000  | 50,000  |
|                                      | Darlington Point - Water Mains/Dead End Link Ups     | 30,000    | 30,000    | 30,000  | 30,000  |
|                                      | Darlington Point - New Tower & Treatment System      | 1,225,000 |           |         |         |
|                                      | Darlington Point - Residential Subdivision Additions | 200,000   |           |         |         |
|                                      | Darlington Point - Water Tower Internal Coating      |           |           |         | 100,000 |
| Coleambally                          | Coleambally - Water Meters (Residences)              | 1,000     | 1,000     | 1,000   | 1,000   |
|                                      | Coleambally - Upgrade Mains/Valve Replacements       | 40,000    | 40,000    | 40,000  | 40,000  |

| Function  | Description  | 2018/19           | 2019/20           | 2020/21          | 2021/22          |
|---|--|-------------------|-------------------|------------------|------------------|
| <b>Sewerage</b><br>Jerilderie<br><br><br><br><br>Darlington Point | Industrial Area Sewerage                           |                   |                   |                  | 30,000           |
|   | Oaklands Rd Sewerage & Pump Station                |                   |                   |                  | 150,000          |
|   | Humus Tank Upgrade                                 | 80,000            |                   |                  |                  |
|   | Sewer Mains Replacement                            | 30,000            | 30,000            | 30,000           | 30,000           |
|   | Sewer Well Pump Replacement                        | 13,000            | 14,000            | 14,000           | 15,000           |
|   | Darlington Point Sewer Pump Replacements           | 15,000            | 15,000            | 15,000           | 15,000           |
|   | Darlington Point Residential Subdivision Additions | 300,000           |                   |                  |                  |
|   | Coleambally Sewer Pump Station Replacement         | 350,000           | 5,000             | 5,000            | 5,000            |
|   |  | <b>22,175,855</b> | <b>12,389,552</b> | <b>6,439,318</b> | <b>5,456,583</b> |



# **MURRUMBIDGEE COUNCIL**

OPERATIONAL PLAN 2018/2019  
DELIVERY PROGRAMME 2018/19 - 2021/2022

## **APPENDIX 1**

DETAILED PERFORMANCE BY FUNCTION

| Contents                            | Page No |
|-------------------------------------|---------|
| Governance & Administration         |         |
| Governance                          | 3       |
| Administration                      | 4-5     |
| Merger Funding                      | 6       |
| General Manager's Department        | 7       |
| General Purpose Revenue             | 8       |
| Insurance Clearing                  | 9       |
| Overhead Clearing                   | 10      |
| On Cost Clearing                    | 11      |
| Disposal of Fixed Assets            | 12      |
| Engineering Admin                   | 13      |
| Environmental Services Admin        | 14      |
| Depots                              | 15      |
| Plant Clearing                      | 16      |
| Public Order & Safety               |         |
| Animal Control                      | 17      |
| Emergency Services                  | 18      |
| Fire Control                        | 19      |
| Health                              |         |
| Health & Food Control               | 20      |
| Medical Services                    | 21      |
| Environment                         |         |
| Noxious Plants                      | 22      |
| Environment Protection              | 23      |
| Domestic Waste                      | 24      |
| Street Cleaning                     | 25      |
| Drainage & Stormwater Management    | 26      |
| Community Services & Education      |         |
| Community Services & Education      | 27      |
| Housing & Community Amenities       |         |
| Housing                             | 28      |
| Public Cemeteries                   | 29      |
| Public Conveniences                 | 30      |
| Street Lighting                     | 31      |
| Town Planning                       | 32      |
| Recreation & Culture                |         |
| Museums                             | 33      |
| Parks & Gardens                     | 34      |
| Public Halls                        | 35      |
| Public Library                      | 36      |
| Swimming Pool                       | 37      |
| Sporting Grounds                    | 38      |
| Other Cultural Services             | 39      |
| Other Sports & Recreation           | 40      |
| Mining Manufacturing & Construction |         |
| Building Control                    | 41      |
| Quarries & Pits                     | 42      |
| Transport & Communication           |         |
| Aerodrome                           | 43      |
| Bridges                             | 44      |
| Footpaths                           | 45      |
| State & National Highways           | 46      |
| Sealed Rural Roads - Local          | 47      |
| Sealed Roads - Regional             | 48      |
| Unsealed Rural Roads - Local        | 49      |
| Urban Roads                         | 50-51   |
| Car Parking Areas                   | 52      |
| Roads to Recovery Programme         | 53      |
| Other                               | 54      |
| Economic Affairs                    |         |
| Caravan Parks                       | 55      |
| Industrial Developments             | 56      |
| Real Estate Development             | 57      |
| Saleyards & Markets                 | 58      |
| Tourism & Area Promotion            | 59      |
| Sharefarming                        | 60      |
| Private Works                       | 61      |
| Other Business Undertakings         | 62      |
| Water Supply                        |         |
| Jerilderie                          | 63-64   |
| Darlington Point                    | 65      |
| Coleambally                         | 66      |
| Sewerage Services                   |         |
| Jerilderie                          | 67-68   |
| Darlington Point                    | 69      |
| Coleambally                         | 70      |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>GOVERNANCE AND ADMINISTRATION</b>                   |                  |                  |                  |                  |
| <b>Governance</b>                                      |                  |                  |                  |                  |
| <b>Income</b>  |                  |                  |                  |                  |
| Other Revenues   | 0                | 0                | 0                | 0                |
| **** TOTAL Income                                      | 0                | 0                | 0                | 0                |
| <b>Expenses (1531)</b>                                 |                  |                  |                  |                  |
| 11361341 BUILDING M & R - COUNCIL CHAMBERS             | 3,898            | 4,015            | 4,135            | 4,259            |
| 11960236 DONATIONS - SECTION 554 COUNCILLOR DETERMINED | 4,389            | 4,461            | 4,534            | 4,611            |
| 11961446 CIVIC RECEPTIONS                              | 250              | 250              | 250              | 250              |
| 11961451 CLEANING COUNCIL CHAMBER                      | 3,360            | 3,461            | 3,565            | 3,672            |
| 11961561 CONFERENCES & SEMINARS - SHIRES               | 6,567            | 6,764            | 6,967            | 7,176            |
| 11961563 CONFERENCES & SEMINARS - OTHER                | 500              | 500              | 500              | 500              |
| 11962171 ELECTION EXPENSES - COSTS OF ELECTIONS        | 0                | 0                | 47,000           | 0                |
| 11962421 PROFESSIONAL DEVELOPMENT - COUNCILLORS        | 0                | 0                | 8,200            | 0                |
| 11963026 MAYORAL ALLOWANCE                             | 26,003           | 26,783           | 27,587           | 28,414           |
| 11963068 MEETINGS - ROC                                | 150              | 150              | 150              | 150              |
| 11963071 MEMBERS FEES SECTION 29A                      | 107,275          | 110,493          | 113,808          | 117,222          |
| 11963621 PRESENTATIONS TO STAFF                        | 1,126            | 1,160            | 1,195            | 1,230            |
| 11963622 PRESENTATIONS TO GUESTS                       | 500              | 500              | 500              | 500              |
| 11964561 SUBSCRIPTION - LGNSW                          | 25,000           | 25,750           | 26,523           | 27,318           |
| 11964621 SUNDRY EXPENSES - COUNCILLORS                 | 100              | 100              | 100              | 100              |
| 11964701 SUSTENANCE ETC - MEETINGS                     | 2,690            | 2,771            | 2,854            | 2,939            |
| 11964751 TELEPHONE                                     | 100              | 100              | 100              | 100              |
| 11964861 TRAVEL & SUSTENANCE - COUNCILLORS             | 24,329           | 25,059           | 25,811           | 26,585           |
| BINDING OF COUNCIL MINUTES                             | 619              | 638              | 657              | 676              |
| DELEGATES EXPENSES                                     | 0                | 0                | 0                | 0                |
| **** TOTAL Expenses                                    | 206,856          | 212,954          | 274,434          | 225,703          |
| <b>Allocated Expenses (1532)</b>                       |                  |                  |                  |                  |
| 11961750 DEPRECIATION - OTHER                          | 2,800            | 2,800            | 2,800            | 2,800            |
| 10116003 ALLOCATED EXPENSES                            | 6,245            | 6,432            | 6,625            | 6,824            |
| 10136004 ALLOCATED INSURANCE - GOVERNANCE              | 8,122            | 8,366            | 8,617            | 8,875            |
|  | 0                | 0                | 0                | 0                |
| **** TOTAL Allocated Expenses                          | 17,167           | 17,598           | 18,042           | 18,499           |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                     | <b>(224,023)</b> | <b>(230,552)</b> | <b>(292,476)</b> | <b>(244,203)</b> |
| <b>Capital Expenses (1535)</b>                         |                  |                  |                  |                  |
| 17437531 FURNITURE & FITTINGS FOR COUNCILLORS          | 0                | 0                | 0                | 0                |
| <b>Capital Surplus/(Deficit)</b>                       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>** TOTAL Governance</b>                             | <b>(224,023)</b> | <b>(230,552)</b> | <b>(292,476)</b> | <b>(244,203)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                      | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22 |
|--|----------------|----------------|----------------|---------------|
| <b>Administration</b>                            |                |                |                |               |
| <b>Income - (1510)</b>                           |                |                |                |               |
| 10040038 APPRENTICESHIP SUBSIDY                  | 5,000          | 3,000          | 0              | 0             |
| 10040046 ESPL IMPLEMENTATION GRANT               | 0              | 0              | 0              | 0             |
| 10040114 CERTIFICATES - SECTION 735A             | 100            | 100            | 100            | 100           |
| 10040116 CERTIFICATES - SECTION 603              | 7,392          | 7,540          | 7,691          | 7,921         |
| 10040148 COMMISSION BENDIGO BANK AGENCY          | 50,000         | 40,000         | 40,000         | 35,000        |
| 10040210 COUNCIL CHAMBERS HIRE                   | 391            | 403            | 415            | 427           |
| 10040248 FACSIMILE MESSAGES                      | 39             | 40             | 41             | 43            |
| 10040584 PHOTOCOPIER INCOME                      | 1,036          | 1,067          | 1,099          | 1,132         |
| 10040704 RENT OF DEPOT - COUNTRY ENERGY          | 11,156         | 11,156         | 11,491         | 11,491        |
| 10040842 SUNDRY INCOME - ADMIN                   | 12,252         | 12,320         | 12,389         | 12,461        |
| 10040843 SUNDRY INCOME - ADMIN. GST FREE         | 632            | 651            | 670            | 691           |
| 10040848 SUNDRY SALES & SERVICES                 | 1,385          | 1,427          | 1,469          | 1,513         |
| CLERICAL ASSISTANCE - RURAL FINANCIAL COUNSELLOR | 11,287         | 11,625         | 11,625         | 11,625        |
| COMMUNITY SERVICES ADMIN                         | 15,012         | 15,500         | 15,500         | 15,500        |
| <b>**** TOTAL Income</b>                         | <b>115,682</b> | <b>104,828</b> | <b>102,491</b> | <b>97,904</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19      | Total 2019/20      | Total 2020/21      | Total 2021/22      |
|---|--------------------|--------------------|--------------------|--------------------|
| <b>Administration Expenses (1511)</b>               |                    |                    |                    |                    |
| 10041071 ADVERTISING                                | 28,000             | 28,840             | 29,705             | 30,596             |
| 10041161 ARCHIVING/DESTROYING COUNCIL RECORDS       | 0                  | 0                  | 1,500              | 0                  |
| 10041181 AUDIT FEES                                 | 46,350             | 47,741             | 49,173             | 50,648             |
| INTERNAL AUDIT                                      | 15,000             | 15,450             | 15,914             | 16,391             |
| 10041221 BANK CHARGES - ACCOUNT KEEPING             | 15,524             | 15,990             | 16,469             | 16,963             |
| 10041416 CASHIERS COIN ROUNDING                     | 0                  | 0                  | 0                  | 0                  |
| 10041420 COLLECTION COSTS                           | 2,765              | 2,848              | 2,933              | 3,021              |
| 10041566 CONSULTANTS EXPENSES                       | 3,090              | 5,000              | 5,150              | 5,305              |
| 10042436 FRINGE BENEFITS TAX                        | 2,060              | 2,122              | 2,185              | 2,251              |
| 10042826 LEGAL EXPENSES                             | 10,864             | 11,190             | 11,526             | 11,871             |
| 10044131 SALARIES & ALLOWANCES                      | 1,356,726          | 1,397,428          | 1,439,351          | 1,482,531          |
| EQUALISATION OF SALARIES & WAGES                    | 103,000            | 106,090            | 109,273            | 112,551            |
| ADMIN TRAVEL  | 6,790              | 6,994              | 7,204              | 7,420              |
| ADMIN ASSISTANCE - PREPARATION OF AFS               | 0                  | 0                  | 0                  | 0                  |
| STAFF TRAINING COURSE FEES                          | 23,109             | 23,802             | 24,516             | 25,252             |
| WHS TRAINING/EQUIPMENT                              | 5,000              | 5,000              | 5,000              | 5,000              |
| 10044421 STAFF TRAINING & OTHER COST - FINANCE      | 5,628              | 5,797              | 5,971              | 6,150              |
| 10044431 STAFF TRAVEL EXPENSES                      | 7,836              | 8,071              | 8,313              | 8,563              |
| 10044436 STAFF UNIFORM SUBSIDY                      | 9,270              | 9,548              | 9,835              | 10,130             |
| 10044501 STAFF SUNDRIES                             | 2,462              | 2,536              | 2,612              | 2,690              |
| 10044581 SUBSCRIPTIONS JOURNALS & PUBLICATIONS      | 8,742              | 9,004              | 9,274              | 9,553              |
| 10044936 VALUATION FEES                             | 26,613             | 27,411             | 28,234             | 29,081             |
| 10045936 REVALUATION COSTS                          | 0                  | 10,000             | 10,000             | 10,000             |
| 13083015 MANAGEMENT FEES (W&S)                      | (75,987)           | (78,267)           | (80,615)           | (83,033)           |
| COMMUNITY GRANTS                                    | 20,000             | 20,000             | 20,000             | 20,000             |
| 12604006 RAMROC/JOINT ORGANISATION SUBSCRIPTION     | 11,626             | 11,975             | 12,334             | 12,704             |
| DONATIONS/CONTRIBUTIONS - MISC                      | 0                  | 0                  | 0                  | 0                  |
| <b>**** TOTAL Administration Expenses</b>           | <b>1,634,468</b>   | <b>1,694,569</b>   | <b>1,745,856</b>   | <b>1,795,637</b>   |
| <b>Allocated Expenses (1512)</b>                    |                    |                    |                    |                    |
| 10041750 DEPRECIATION - ADMIN                       | 58,000             | 58,000             | 58,000             | 58,000             |
| 10081781 DEPRECIATION - OTHER                       | 49,196             | 49,196             | 49,196             | 49,196             |
| 10116001 ALLOCATED OTHER OVERHEADS                  | 66,611             | 68,609             | 70,668             | 72,788             |
| 10136001 ALLOCATED INSURANCE - ADMIN                | 19,402             | 19,984             | 20,584             | 21,201             |
| <b>**** TOTAL Allocated Expenses</b>                | <b>193,209</b>     | <b>195,789</b>     | <b>198,447</b>     | <b>201,185</b>     |
| <b>ADMINISTRATION OPERATING SURPLUS/(DEFICIT)</b>   | <b>(1,711,995)</b> | <b>(1,785,531)</b> | <b>(1,841,813)</b> | <b>(1,898,918)</b> |
| <b>Capital Income (1513)</b>                        |                    |                    |                    |                    |
| DEPT HEALTH - CONTRIBUTION - COLY VERANDAH          | 13,000             | 0                  | 0                  | 0                  |
| 18616901 TRANSFERS FROM RESERVES - DP & COLY OFFICE | 52,000             | 0                  | 0                  | 102,242            |
| DEFERRED DEBTOR REPAYMENT - MENS SHED               |                    |                    |                    |                    |
|   | <b>65,000</b>      | <b>0</b>           | <b>0</b>           | <b>102,242</b>     |
| <b>Capital Expenses (1515)</b>                      |                    |                    |                    |                    |
| DARLINGTON POINT OFFICE EXTENSION                   | 400,000            | 0                  | 0                  | 0                  |
| COLEAMBALLY OFFICE EXTENSION/VERANDAH               | 50,000             | 0                  | 0                  | 200,000            |
| 17256606 DEFERRED DEBTOR - MENS SHED                |                    |                    |                    |                    |
| 17437523 FURNITURE & FITTINGS PURCHASES             | 28,500             | 28,500             | 3,500              | 3,500              |
| 17437525 COMPUTERS                                  | 5,000              | 10,000             | 10,000             | 10,000             |
| 17437790 TELEPHONE SYSTEM UPGRADE                   | 0                  | 0                  | 0                  | 20,000             |
| 18616901 TRANSFER TO RESERVES                       | 0                  | 0                  | 0                  | 0                  |
|   | <b>483,500</b>     | <b>38,500</b>      | <b>13,500</b>      | <b>233,500</b>     |
| <b>ADMINISTRATION CAPITAL SURPLUS/(DEFICIT)</b>     | <b>(418,500)</b>   | <b>(38,500)</b>    | <b>(13,500)</b>    | <b>(131,258)</b>   |
| <b>ADMINISTRATION NET SURPLUS/(DEFICIT)</b>         | <b>(2,130,495)</b> | <b>(1,824,031)</b> | <b>(1,855,313)</b> | <b>(2,030,176)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                   | Total 2018/19    | Total 2019/20    | Total 2020/21 | Total 2021/22 |
|---|------------------|------------------|---------------|---------------|
| <b>Merger Funding Expenses</b>                |                  |                  |               |               |
| 10045430 MERGER IMPLEMENTATION COSTS          | 1,000,000        | 54,018           | 0             |               |
| STRONGER COMMUNITIES FUND GRANT EXPENDITURE   | 0                | 0                | 0             |               |
| <b>**** TOTAL Operating Expenses</b>          | <b>1,000,000</b> | <b>54,018</b>    | <b>0</b>      | <b>0</b>      |
| <b>Capital Income</b>                         |                  |                  |               |               |
| STRONGER COUNTRY COMMUNITIES FUND GRANTS      | 2,024,299        | 1,837,500        |               |               |
| TRANSFER FROM UNEXPENDED GRANTS RESERVE       | 5,000,000        | 2,725,803        |               |               |
|   | <b>7,024,299</b> | <b>4,563,303</b> | <b>0</b>      | <b>0</b>      |
| <b>Capital Expenses</b>                       |                  |                  |               |               |
| Community Infrastructure Fund Expenditure     | 3,400,000        | 2,071,785        | 0             |               |
| Stronger Country Communities Fund Expenditure | 2,024,299        | 1,837,500        |               |               |
|   | <b>5,424,299</b> | <b>3,909,285</b> | <b>0</b>      | <b>0</b>      |
| <b>Capital Surplus/(Deficit)</b>              | <b>1,600,000</b> | <b>654,018</b>   |               |               |
| <b>** Net Surplus/Deficit</b>                 | <b>600,000</b>   | <b>600,000</b>   | <b>0</b>      | <b>0</b>      |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                    | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>General Manager's Department</b>            |                  |                  |                  |                  |
| <b>Income (1520)</b>                           |                  |                  |                  |                  |
| 13060842 OUTSOURCING                           | 0                | 0                | 0                | 0                |
| <b>**** TOTAL Income</b>                       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Expenses (1521)</b>                         |                  |                  |                  |                  |
| 13061141 APPOINTMENT OF GENERAL MANAGER        | 15,000           | 0                | 0                | 0                |
| 13061561 CONFERENCES - SHIRES                  | 1,195            | 1,231            | 1,268            | 1,306            |
| 13061563 CONFERENCES OTHER                     | 691              | 712              | 733              | 755              |
| 13062436 FRINGE BENEFIT TAX -GM                | 30,900           | 31,827           | 32,782           | 33,765           |
| 13063421 PROFESSIONAL DEVELOPMENT              | 1,195            | 1,231            | 1,268            | 1,306            |
| 13064131 SALARIES & ALLOWANCES                 | 348,019          | 358,460          | 369,213          | 380,290          |
| 13064421 STAFF TRAINING COSTS                  | 1,345            | 1,385            | 1,427            | 1,470            |
| 13064431 STAFF TRAVEL EXPENSES                 | 3,939            | 4,057            | 4,179            | 4,304            |
| 13064621 SUNDRY EXPENSES                       | 0                | 0                | 0                | 0                |
| 13064751 TELEPHONE - CALLS & RENTALS           | 3,763            | 3,876            | 3,992            | 4,112            |
| 13064951 VEHICLE RUNNING EXPENSES              | 51,500           | 53,045           | 54,636           | 56,275           |
| <b>**** TOTAL Expenses</b>                     | <b>457,547</b>   | <b>455,823</b>   | <b>469,498</b>   | <b>483,583</b>   |
| <b>Allocated Expenses (1522)</b>               |                  |                  |                  |                  |
| 10116002 ALLOCATED OTHER OVERHEADS             | 16,653           | 17,153           | 17,667           | 18,197           |
| 10136002 ALLOCATED INSURANCE - GENERAL MANAGER | 2,681            | 2,761            | 2,844            | 2,930            |
| 13061781 DEPRECIATION - OTHER                  | 1,508            | 1,508            | 1,508            | 1,508            |
| <b>**** TOTAL Allocated Expenses</b>           | <b>20,842</b>    | <b>21,422</b>    | <b>22,019</b>    | <b>22,635</b>    |
| <b>Operating Surplus/(Deficit)</b>             | <b>(478,389)</b> | <b>(477,245)</b> | <b>(491,518)</b> | <b>(506,218)</b> |
| <b>Capital Income (1523)</b>                   |                  |                  |                  |                  |
| TRANSFERS FROM RESERVE                         | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>** Net Surplus/Deficit</b>                  | <b>(478,389)</b> | <b>(477,245)</b> | <b>(491,518)</b> | <b>(506,218)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>General Purpose Revenue</b>                           |                  |                  |                  |                  |
| <b>Income (1530)</b>                                     |                  |                  |                  |                  |
| 10040268 FINANCIAL ASSISTANCE GRANT (EQUALISATION COMPON | 2,626,565        | 2,705,362        | 2,786,523        | 2,870,118        |
| 14930268 FINANCIAL ASSISTANCE GRANT (ROAD COMPONENT)     | 1,572,708        | 1,619,889        | 1,668,486        | 1,718,540        |
| 12680408 INTEREST ON INVESTMENTS - BANK                  | 440,000          | 420,000          | 420,000          | 420,000          |
| 12680455 INTERNAL INTEREST                               | (78,015)         | (80,355)         | (82,766)         | (85,249)         |
| TOWN IMPROVEMENT RATE -DARLINGTON POINT                  | 34,841           | 35,886           | 36,963           | 38,072           |
| ABANDONED RATES - DARLINGTON POINT                       | (2,569)          | (2,569)          | (2,569)          | (2,569)          |
| PENSIONER RATE SUBSIDY - DARLINGTON POINT                | 1,445            | 1,445            | 1,445            | 1,445            |
| TOWN IMPROVEMENT RATE -COLEAMBALLY                       | 17,307           | 17,826           | 18,361           | 18,912           |
| ABANDONED RATES - COLEAMBALLY                            | (797)            | (797)            | (797)            | (797)            |
| PENSIONER RATE SUBSIDY - COLEAMBALLY                     | 434              | 434              | 434              | 434              |
| 13260088 BUSINESS RATES - URBAN - CURRENT YEAR           | 128,086          | 131,929          | 135,886          | 139,963          |
| 13260246 EXTRA CHARGES RAISED                            | 26,231           | 26,718           | 27,219           | 27,736           |
| 13260252 FARMLAND RATES - CURRENT YEAR                   | 3,669,576        | 3,779,663        | 3,893,053        | 4,009,845        |
| 13260576 PENSIONER REBATES - SUBSIDY                     | 16,170           | 16,428           | 16,693           | 16,966           |
| 13260580 PENSIONER REBATES - THIS YEAR                   | (29,120)         | (29,580)         | (30,467)         | (31,381)         |
| 13260652 RATES ABANDONED - FARMLAND                      | 0                | 0                | 0                | 0                |
| 13260712 RESIDENTIAL RATES - RURAL - CURRENT YEAR        | 33,294           | 34,293           | 35,168           | 36,067           |
| 13260724 RESIDENTIAL RATES - URBAN - CURRENT YEAR        | 297,038          | 305,949          | 315,128          | 324,581          |
| 13260801 STORMWATER MANAGEMENT SERVICE CHARGE            | 11,000           | 10,875           | 10,875           | 10,875           |
| <b>**** TOTAL Income</b>                                 | <b>8,764,194</b> | <b>8,993,396</b> | <b>9,249,635</b> | <b>9,513,558</b> |
| <b>** TOTAL General Purpose Revenue</b>                  | <b>8,764,194</b> | <b>8,993,396</b> | <b>9,249,635</b> | <b>9,513,558</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Insurance Clearing</b>                           |                  |                  |                  |                  |
| <b>Income (1540)</b>                                |                  |                  |                  |                  |
| 12645712 INSURANCE CLAIMS                           | 0                | 0                | 0                | 0                |
| <b>**** TOTAL Income</b>                            | <u>0</u>         | <u>0</u>         | <u>0</u>         | <u>0</u>         |
| <b>Expenses (1541)</b>                              |                  |                  |                  |                  |
| 10132681 INSURANCE PREMIUM - FIDELITY GUARANTEE     | 8,715            | 8,976            | 9,246            | 9,523            |
| 10132701 INSURANCE PREMIUM - PROFESSIONAL INDEMNITY | 40,589           | 41,807           | 43,061           | 44,353           |
| 10132711 INSURANCE PREMIUM - PUBLIC LIABILITY       | 171,147          | 176,281          | 181,570          | 187,017          |
| 10132718 INSURANCE PREMIUM - PROPERTY               | 85,595           | 88,163           | 90,808           | 93,532           |
| COMBINED LIABILITY INSURANCE                        | 1,427            | 1,470            | 1,514            | 1,559            |
| JOURNEY INJURY COVER                                | 2,060            | 2,122            | 2,185            | 2,251            |
| 10132720 INSURANCE - CASUAL H                       | 3,199            | 3,295            | 3,394            | 3,496            |
| 10132721 INSURANCE - PERSONAL                       | 4,525            | 4,661            | 4,801            | 4,945            |
| <b>**** TOTAL Expenses</b>                          | <u>317,257</u>   | <u>326,775</u>   | <u>336,578</u>   | <u>346,675</u>   |
| <b>Allocated Expenses (1542)</b>                    |                  |                  |                  |                  |
| 10136000 INSURANCE ALLOCATION                       | (195,050)        | (200,902)        | (206,929)        | (213,136)        |
| <b>**** TOTAL Allocated Expenses</b>                | <u>(195,050)</u> | <u>(200,902)</u> | <u>(206,929)</u> | <u>(213,136)</u> |
| <b>** TOTAL Insurance Clearing</b>                  | <u>(122,207)</u> | <u>(125,873)</u> | <u>(129,649)</u> | <u>(133,539)</u> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description                                       | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Overhead Clearing</b>                          |                  |                  |                  |                  |
| <b>Income (1550)</b>                              |                  |                  |                  |                  |
| 10040550 INSURANCE SUBSIDIES & REBATES            | 15,000           | 15,000           | 10,000           | 10,000           |
| <b>**** TOTAL Income</b>                          | <b>15,000</b>    | <b>15,000</b>    | <b>10,000</b>    | <b>10,000</b>    |
| <b>Expenses (1551)</b>                            |                  |                  |                  |                  |
| 10042241 OFFICE EQUIPMENT & REPAIRS               | 5,764            | 5,937            | 6,115            | 6,298            |
| PHOTOCOPIER MAINTENANCE                           | 17,221           | 17,738           | 18,270           | 18,818           |
| ADVERTISING                                       | 0                | 0                | 0                | 0                |
| 10042720 INTERNET - LOCAL E WEBSITE               | 5,222            | 5,379            | 5,540            | 5,706            |
| 10043851 RATES & CHARGES                          | 2,536            | 2,612            | 2,690            | 2,771            |
| 10111341 BUILDING M&R - OFFICE BUILDING           | 44,832           | 48,148           | 49,592           | 51,080           |
| 10111451 CLEANING                                 | 54,423           | 56,056           | 57,737           | 59,469           |
| CLEANING MATERIALS                                | 546              | 562              | 579              | 597              |
| 10111506 COMPUTER CONSUMABLES                     | 2,771            | 2,854            | 2,940            | 3,028            |
| INFORMATION TECHNOLOGY EXPENSES                   | 73,034           | 75,225           | 77,482           | 79,806           |
| 10111511 COMPUTER EQUIPMENT MAINTENANCE & REPAIRS | 75,679           | 77,949           | 80,288           | 82,696           |
| WAN MAINTENANCE EXPENSES                          | 28,840           | 29,705           | 30,596           | 31,514           |
| 10111521 COMPUTER INTERNET FEE                    | 5,537            | 5,703            | 5,874            | 6,050            |
| 10112191 ELECTRICITY                              | 23,186           | 23,882           | 24,598           | 25,336           |
| 10112811 Operating Lease Rental                   | 4,811            | 0                | 0                | 0                |
| 10113591 POSTAGE                                  | 14,119           | 14,543           | 14,979           | 15,428           |
| 10113631 PRINTING & STATIONERY                    | 39,129           | 40,303           | 41,512           | 42,757           |
| 10114001 RISK MANAGEMENT COST                     | 5,000            | 5,000            | 5,000            | 5,000            |
| 10114211 SECURITY EXPENSES                        | 927              | 955              | 983              | 1,013            |
| 10114751 TELEPHONE                                | 62,382           | 64,253           | 66,181           | 68,166           |
| SUNDRY EXPENSES                                   | 8,307            | 8,556            | 8,813            | 9,077            |
| 11364961 WATER CHARGES                            | 277              | 285              | 294              | 303              |
| <b>**** TOTAL Expenses</b>                        | <b>474,543</b>   | <b>485,645</b>   | <b>500,064</b>   | <b>514,916</b>   |
| <b>Allocated Expenses (1552)</b>                  |                  |                  |                  |                  |
| 10116000 OVERHEAD ALLOCATION                      | (208,163)        | (214,408)        | (220,840)        | (227,465)        |
| <b>**** TOTAL Allocated Expenses</b>              | <b>(208,163)</b> | <b>(214,408)</b> | <b>(220,840)</b> | <b>(227,465)</b> |
| <b>** TOTAL Overhead Clearing</b>                 | <b>(251,380)</b> | <b>(256,237)</b> | <b>(269,224)</b> | <b>(277,451)</b> |
| <b>Capital Income</b>                             |                  |                  |                  |                  |
| 18616916 TRANSFER FROM RESERVES                   | 0                | 0                | 0                | 0                |
| <b>06 Capital Expenses</b>                        |                  |                  |                  |                  |
| 18616916 TRANSFER TO RESERVES                     | 0                | 0                | 0                | 0                |
| <b>Capital Surplus/(Deficit)</b>                  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>** Net Surplus/Deficit</b>                     | <b>(251,380)</b> | <b>(256,237)</b> | <b>(269,224)</b> | <b>(277,451)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>On Cost Clearing</b>                                  |                 |                 |                 |                 |
| <b>Income (1560)</b>                                     |                 |                 |                 |                 |
| 10040182 CONTRIBUTION TO LONG SERVICE LEAVE              | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                                 | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Expenses (1561)</b>                                   |                 |                 |                 |                 |
| 10092115 ANNUAL LEAVE                                    | 478,000         | 492,340         | 507,110         | 522,324         |
| 10092135 LONG SERVICE LEAVE                              | 195,000         | 200,850         | 206,876         | 213,082         |
| 10092145 WORKERS COMPENSATION                            | 316,000         | 325,480         | 335,244         | 345,302         |
| 10092155 SICK LEAVE                                      | 191,000         | 196,730         | 202,632         | 208,711         |
| 10093321 ONCOST (CR) WAGES                               | (2,192,280)     | (2,254,715)     | (2,322,356)     | (2,392,027)     |
| ONCOSTS CHARGED ON RTA WORKS                             | (69,837)        | (74,631)        | (76,870)        | (79,176)        |
| ONCOSTS CHARGED ON NOXIOUS PLANTS                        | (16,438)        | (17,566)        | (18,093)        | (18,636)        |
| 10093721 PUBLIC HOLIDAYS                                 | 264,000         | 271,920         | 280,078         | 288,480         |
| 10154631 SUPERANNUATION - FUTUREPLUS - ACCUMULATION SCHE | 543,000         | 559,290         | 576,069         | 593,351         |
| 10154641 SUPERANNUATION - SAS - 1.9 * EMPLOYEE           | 215,000         | 221,450         | 228,094         | 234,936         |
| 12002581 HEALTH COSTS                                    | 8,782           | 9,045           | 9,317           | 9,596           |
| 14391571 CONSULTATIVE COMMITTEE COSTS                    | 1,385           | 1,427           | 1,469           | 1,513           |
| 14393296 OH & S COMMITTEE COSTS                          | 976             | 1,005           | 1,035           | 1,067           |
| 15334461 STORES & MATERIALS UNALLOCATABLE (PPE)          | 14,544          | 14,980          | 15,430          | 15,893          |
| <b>**** TOTAL Expenses</b>                               | <b>(50,868)</b> | <b>(52,394)</b> | <b>(53,966)</b> | <b>(55,585)</b> |
| <b>** TOTAL On Cost Clearing</b>                         | <b>50,868</b>   | <b>52,394</b>   | <b>53,966</b>   | <b>55,585</b>   |
| <b>Capital Income</b>                                    |                 |                 |                 |                 |
| 18616910 TRANSFER FROM RESERVES                          | 0               | 0               | 0               | 0               |
| <b>Capital Expenses</b>                                  |                 |                 |                 |                 |
| 18616910 TRANSFER TO RESERVES                            | 50,868          | 52,394          | 53,966          | 55,585          |
| <b>Capital Surplus/(Deficit)</b>                         | <b>(50,868)</b> | <b>(52,394)</b> | <b>(53,966)</b> | <b>(55,585)</b> |
| <b>** Net Surplus/Deficit</b>                            | <b>0</b>        | <b>0</b>        | <b>(0)</b>      | <b>0</b>        |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|--|---------------|---------------|---------------|---------------|
| <b>Disposal Of Fixed Assets</b>            |               |               |               |               |
| <b>Income (1570)</b>                       |               |               |               |               |
| 10040612 PROFIT/LOSS ON DISPOSAL OF ASSETS | 27,685        | 28,516        | 29,371        | 30,252        |
| <b>**** TOTAL Income</b>                   | <u>27,685</u> | <u>28,516</u> | <u>29,371</u> | <u>30,252</u> |
| <b>Expenses (1571)</b>                     |               |               |               |               |
| 10042923 LOSS ON DISPOSAL OF ASSETS        | 27,685        | 28,516        | 29,371        | 30,252        |
| <b>**** TOTAL Expenses</b>                 | <u>27,685</u> | <u>28,516</u> | <u>29,371</u> | <u>30,252</u> |
| <b>** TOTAL Disposal Of Fixed Assets</b>   | <u>0</u>      | <u>0</u>      | <u>0</u>      | <u>0</u>      |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Engineering Admin</b>                               |                  |                  |                  |                  |
| <b>Income (1600)</b>                                   |                  |                  |                  |                  |
| TRAINEE ALLOWANCES                                     | 0                | 0                | 0                | 0                |
| 12000466 LEASEBACK CONTRIBUTIONS                       | 26,578           | 27,433           | 28,256           | 29,104           |
| <b>**** TOTAL Engineering Income</b>                   | <b>26,578</b>    | <b>27,433</b>    | <b>28,256</b>    | <b>29,104</b>    |
| <b>Expenses (1601)</b>                                 |                  |                  |                  |                  |
| 12001071 ADVERTISING - OFFICE ADMINISTRATION           | 2,000            | 2,000            | 2,000            | 2,000            |
| 12001511 EQUIPMENT MAINTENANCE AND REPAIR              | 2,000            | 2,000            | 2,000            | 2,000            |
| 12001561 CONFERENCES & SEMINARS - ENGINEERS            | 522              | 538              | 554              | 570              |
| 12002231 ENGINEERING INSTRUMENTS MAINTENANCE & REPAIR  | 4,151            | 4,276            | 4,404            | 4,536            |
| 12002436 FRINGE BENEFIT TAX                            | 29,852           | 30,748           | 31,670           | 32,620           |
| 12002811 OPERATING LEASE EXP                           | 3,595            | 3,595            | 2,397            | 0                |
| 12003015 MANAGEMENT FEE (W & S)                        | (274,153)        | (275,913)        | (277,725)        | (279,592)        |
| 12003020 MANAGEMENT FEE (RMCC WORKS)                   | (116,026)        | (118,172)        | (120,382)        | (122,658)        |
| LESS PAYABLE BY DOMESTIC WASTE MANAGEMENT              | (11,385)         | (11,385)         | (11,385)         | (11,385)         |
| 12003271 OFFICE EXPENSES - OFFICE ADMINISTRATION       | 5,431            | 5,594            | 5,762            | 5,935            |
| 12004131 SALARIES & ALLOWANCES - ENG ADMINISTRATION    | 711,956          | 733,315          | 755,314          | 777,974          |
| RISK SIGNAGE   | 5,000            | 5,000            | 5,000            | 5,000            |
| 12004356 SOFTWARE                                      | 18,035           | 18,576           | 19,133           | 19,707           |
| 12004396 STAFF FUNCTIONS                               | 1,228            | 1,265            | 1,303            | 1,342            |
| 12004421 STAFF TRAINING COSTS - ENGINEERING            | 31,654           | 32,604           | 33,582           | 34,589           |
| 12004581 SUBSCRIPTIONS JOURNALS & PUBLICATIONS         | 2,000            | 2,000            | 2,000            | 2,000            |
| 12004751 TELEPHONE                                     | 4,057            | 4,179            | 4,304            | 4,433            |
| 12004951 VEHICLE RUNNING EXPENSES                      | 41,200           | 42,436           | 43,709           | 45,020           |
| <b>**** TOTAL Expenses</b>                             | <b>461,117</b>   | <b>482,654</b>   | <b>503,639</b>   | <b>524,092</b>   |
| <b>Allocated Expenses (1602)</b>                       |                  |                  |                  |                  |
| 10116050 ALLOCATED OVERHEADS - ENG. ADMIN              | 72,856           | 75,042           | 77,293           | 79,612           |
| 10136050 ALLOCATED INSURANCE - ENG. ADMIN              | 53,555           | 55,162           | 56,816           | 58,521           |
| 12001781 DEPRECIATION                                  | 11,300           | 11,300           | 11,300           | 11,300           |
| <b>**** TOTAL Allocated Expenses</b>                   | <b>137,711</b>   | <b>141,503</b>   | <b>145,409</b>   | <b>149,433</b>   |
| <b>**Operating Surplus/(Deficit) Engineering Admin</b> | <b>(572,250)</b> | <b>(596,724)</b> | <b>(620,793)</b> | <b>(644,421)</b> |
| <b>Capital Income</b>                                  |                  |                  |                  |                  |
| <b>Capital Expenses (1605)</b>                         |                  |                  |                  |                  |
| 17437533 ENGINEERING OFFICE/DEPOT EQUIPMENT            | 2,000            | 2,000            | 17,000           | 2,000            |
|  | 2,000            | 2,000            | 17,000           | 2,000            |
| <b>Capital Surplus/(Deficit)</b>                       | <b>(2,000)</b>   | <b>(2,000)</b>   | <b>(17,000)</b>  | <b>(2,000)</b>   |
| <b>Net Surplus/(Deficit)</b>                           | <b>(574,250)</b> | <b>(598,724)</b> | <b>(637,793)</b> | <b>(646,421)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description                                    | Total 2018/19           | Total 2019/20           | Total 2020/21           | Total 2021/22           |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Dept Environmental Services</b>             |                         |                         |                         |                         |
| <b>Operating Income (1610)</b>                 |                         |                         |                         |                         |
| 13060842 OUTSOURCING                           | 0                       | 0                       | 0                       | 0                       |
| <b>**** TOTAL Income</b>                       | <u>0</u>                | <u>0</u>                | <u>0</u>                | <u>0</u>                |
| <b>Operating Expenses (1611)</b>               |                         |                         |                         |                         |
| 12502436 FRINGE BENEFIT TAX                    | 25,750                  | 26,523                  | 27,318                  | 28,138                  |
| 12504131 SALARIES                              | 389,447                 | 401,130                 | 413,164                 | 425,559                 |
| 12504138 PROFESSIONAL DEVELOPMENT (CERTIFIERS) | 4,000                   | 4,000                   | 4,000                   | 4,000                   |
| 12504271 OFFICE EXPENSES                       | 2,575                   | 2,652                   | 2,732                   | 2,814                   |
| 12504421 TRAINING                              | 3,090                   | 3,183                   | 3,278                   | 3,377                   |
| 12504431 STAFF TRAVEL EXPENSES                 | 10,300                  | 10,609                  | 10,927                  | 11,255                  |
| 12504751 TELEPHONE                             | 1,160                   | 1,195                   | 1,231                   | 1,268                   |
| 12504826 LEGAL EXPENSES                        | 5,150                   | 5,305                   | 5,464                   | 5,628                   |
| 12504951 VEHICLE RUNNING EXPENSES              | 51,500                  | 53,045                  | 54,636                  | 56,275                  |
| <b>**** TOTAL Expenses</b>                     | <u>492,972</u>          | <u>507,641</u>          | <u>522,750</u>          | <u>538,313</u>          |
| <b>Allocated Expenses (1612)</b>               |                         |                         |                         |                         |
| 10116051 ALLOCATED OVERHEADS - DES ADMIN       | 37,469                  | 38,593                  | 39,751                  | 40,943                  |
| 10136051 ALLOCATED INSURANCE - DES ADMIN       | 6,263                   | 6,451                   | 6,644                   | 6,844                   |
| 12501750 DEPRECIATION - DES ADMIN              | 2,100                   | 2,100                   | 2,100                   | 2,100                   |
| <b>**** TOTAL Allocated Expenses</b>           | <u>45,832</u>           | <u>47,144</u>           | <u>48,495</u>           | <u>49,887</u>           |
| <b>**Operating Surplus/(Deficit) DES Admin</b> | <u>(538,804)</u>        | <u>(554,785)</u>        | <u>(571,246)</u>        | <u>(588,200)</u>        |
| <b>Capital Income</b>                          |                         |                         |                         |                         |
|  | 0                       | 0                       | 0                       | 0                       |
| <b>Capital Expenses (1615)</b>                 |                         |                         |                         |                         |
| 17437527 COMPUTER/OFFICE EQUIPMENT- Env        | 2,000                   | 2,000                   | 2,000                   | 17,000                  |
|  | 2,000                   | 2,000                   | 2,000                   | 17,000                  |
| <b>Capital Surplus/(Deficit)</b>               | <u>(2,000)</u>          | <u>(2,000)</u>          | <u>(2,000)</u>          | <u>(17,000)</u>         |
| <b>Net Surplus/(Deficit)</b>                   | <u><u>(540,804)</u></u> | <u><u>(556,785)</u></u> | <u><u>(573,246)</u></u> | <u><u>(605,200)</u></u> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Depots</b>                                      |                  |                  |                  |                  |
| <b>Depot Income (4020)</b>                         |                  |                  |                  |                  |
| 15290842 SUNDRY INCOME - MRE DEPOT                 | 2,532            | 2,607            | 2,607            | 2,607            |
| 15290852 SUNDRY SALE OF OLD MATERIALS              | 0                | 0                | 0                | 0                |
| <b>**** TOTAL Income</b>                           | <b>2,532</b>     | <b>2,607</b>     | <b>2,607</b>     | <b>2,607</b>     |
| <b>Depot Expenses (4021)</b>                       |                  |                  |                  |                  |
| 15273851 RATES & CHARGES - WORKS DEPOT             | 1,966            | 2,025            | 2,086            | 2,148            |
| 15274621 SUNDRY EXPENSES - COREEN ST DEPOT         | 2,076            | 2,138            | 2,202            | 2,269            |
| 15274751 TELEPHONE                                 | 5,002            | 5,152            | 5,307            | 5,466            |
| 15291341 BUILDING MAINTENANCE & REPAIR - MRE DEPOT | 4,030            | 4,151            | 4,275            | 4,404            |
| 15292131 SALARIES & WAGES                          | 142,042          | 85,151           | 87,706           | 90,337           |
| 15293121 MINOR WORKSHOP EQUIPMENT PURCHASE         | 8,000            | 8,000            | 8,000            | 8,000            |
| 15293851 RATES & CHARGES - MRE SITE                | 2,215            | 2,281            | 2,350            | 2,420            |
| 15313851 RATES & CHARGES - COONONG STREET DEPOT    | 1,689            | 1,740            | 1,792            | 1,846            |
| 15331341 BUILDING M & R - COONONG ST DEPOT         | 3,000            | 3,000            | 3,000            | 3,000            |
| 15331451 CLEANING - COONONG ST DEPOT               | 5,806            | 5,980            | 6,160            | 6,344            |
| 15332461 F & F - M & R - COONONG ST DEPOT          | 9,832            | 10,127           | 10,431           | 10,744           |
| 15332486 GAS - COONONG ST DEPOT                    | 415              | 427              | 440              | 453              |
| 15334211 SECURITY EXPENSES                         | 1,345            | 1,385            | 1,427            | 1,470            |
| 15334431 STAFF TRAVEL EXPENSES - COONONG ST DEPOT  | 4,725            | 4,867            | 5,013            | 5,163            |
| 15334961 WATER CHARGES                             | 554              | 571              | 588              | 605              |
| 15335071 WORKSHOP CLEANING - COONONG ST DEPOT      | 4,151            | 4,276            | 4,404            | 4,536            |
| 15372191 ELECTRICITY - COONONG ST DEPOT            | 8,357            | 8,608            | 8,866            | 9,132            |
| 15372241 WORKSHOP MAINTENANCE & HOUSKEEPING        | 24,792           | 25,536           | 26,302           | 27,091           |
| DEPOT OPERATIONS                                   | 29,950           | 31,336           | 32,276           | 33,244           |
| <b>**** TOTAL Expenses</b>                         | <b>259,947</b>   | <b>206,751</b>   | <b>212,623</b>   | <b>218,672</b>   |
| <b>Allocated Expenses (4022)</b>                   |                  |                  |                  |                  |
| 15371781 DEPRECIATION - WORKSHOP                   | 46,002           | 46,002           | 46,002           | 46,002           |
| 15292661 INSURANCE - MRE DEPOT                     | 56               | 58               | 59               | 61               |
| 15312661 INSURANCE - COONONG ST DEPOT              | 7,583            | 7,810            | 8,045            | 8,286            |
| 15372661 INSURANCE - COREEN ST                     | 99               | 102              | 105              | 108              |
| <b>**** TOTAL Allocated Expenses</b>               | <b>53,740</b>    | <b>53,972</b>    | <b>54,211</b>    | <b>54,458</b>    |
| <b>** TOTAL Operating Surplus/(Deficit) Depots</b> | <b>(311,155)</b> | <b>(258,116)</b> | <b>(264,228)</b> | <b>(270,523)</b> |
| <b>Capital Income</b>                              |                  |                  |                  |                  |
| TRANSFER FROM RESERVES                             | 0                | 0                | 0                | 0                |
| <b>Capital Expenses (4025)</b>                     |                  |                  |                  |                  |
| DARLINGTON POINT DEPOT REDEVELOPMENT               | 5,000            | 5,000            | 5,000            | 5,000            |
| EMOLEUM TANK                                       |                  |                  |                  |                  |
| 17437793 COVER OVER WASHDOWN BAY                   | 0                | 0                | 0                | 0                |
| 17437759 CAPITAL EXPENSES - DEPOT COLEAMBALLY      | 0                | 0                | 0                | 0                |
|  | 5,000            | 5,000            | 5,000            | 5,000            |
| <b>Loan Repayments</b>                             |                  |                  |                  |                  |
| <b>Capital Surplus/(Deficit)</b>                   | <b>(5,000)</b>   | <b>(5,000)</b>   | <b>(5,000)</b>   | <b>(5,000)</b>   |
| <b>Nett Surplus/(Deficit)</b>                      | <b>(316,155)</b> | <b>(263,116)</b> | <b>(269,228)</b> | <b>(275,523)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                      | Total 2018/19      | Total 2019/20      | Total 2020/21      | Total 2021/22    |
|--|--------------------|--------------------|--------------------|------------------|
| <b>Plant Clearing</b>                            |                    |                    |                    |                  |
| <b>Plant Clearing Income (4200)</b>              |                    |                    |                    |                  |
| 11408002 PLANT HIRE - INCOME                     | 0                  | 0                  | 0                  | 0                |
| 13580227 DIESEL FUEL REBATE                      | 106,651            | 108,351            | 110,101            | 111,904          |
| 13580466 LEASEBACK CONTRIBUTIONS                 | 40,000             | 40,000             | 40,000             | 40,000           |
| 13580588 PLANT HIRE - INCOME                     | 2,593,936          | 2,608,875          | 2,623,964          | 2,639,204        |
| 13580842 SUNDRY INCOME - PLANT                   | 0                  | 0                  | 0                  | 0                |
| <b>**** TOTAL Plant Clearing Income</b>          | <b>2,740,587</b>   | <b>2,757,226</b>   | <b>2,774,065</b>   | <b>2,791,108</b> |
| <b>Plant Clearing Expenses (4201)</b>            |                    |                    |                    |                  |
| 13581151 APPRENTICE ATTENDING TECH               | 15,000             | 15,000             | 15,000             | 5,000            |
| 13583561 PLANT RUNNING EXPENSES                  | 1,573,463          | 1,582,698          | 1,592,025          | 1,601,445        |
| 13583881 PLANT RUNNING EXPENSES - INSURANCE      | 41,000             | 42,230             | 43,497             | 44,802           |
| 13584621 SUNDRY EXPENSES                         | 0                  | 0                  | 0                  | 0                |
| <b>**** TOTAL Plant Clearing Expenses</b>        | <b>1,629,463</b>   | <b>1,639,928</b>   | <b>1,650,522</b>   | <b>1,651,247</b> |
| <b>Allocated Expenses (4202)</b>                 |                    |                    |                    |                  |
| 13581781 DEPRECIATION - PLANT                    | 905,000            | 905,000            | 905,000            | 905,000          |
| <b>**** TOTAL Allocated Expenses</b>             | <b>905,000</b>     | <b>905,000</b>     | <b>905,000</b>     | <b>905,000</b>   |
| <b>** Operating Surplus/Deficit</b>              | <b>206,124</b>     | <b>212,298</b>     | <b>218,544</b>     | <b>234,861</b>   |
| <b>Capital Income (4203)</b>                     |                    |                    |                    |                  |
| 17437505 SALE OF HEAVY VEHICLES                  | 62,000             | 130,000            | 132,000            | 70,000           |
| 17437580 SALE OF LIGHT VEHICLES                  | 567,000            | 340,000            | 568,000            | 346,000          |
| 17437581 SALE OF CONSTRUCTION PLANT              | 115,000            | 405,000            | 280,000            | 60,000           |
| 18616924 TRANSFER FROM PLANT REPLACEMENT RESERVE | 0                  | 0                  | 500,000            | 0                |
|  | <b>744,000</b>     | <b>875,000</b>     | <b>1,480,000</b>   | <b>476,000</b>   |
| <b>Capital Expenses (4205)</b>                   |                    |                    |                    |                  |
| 17437585 PURCHASE OF LIGHT VEHICLES              | 906,000            | 557,000            | 886,000            | 567,000          |
| 17437586 PURCHASE OF CONSTRUCTION PLANT          | 887,000            | 1,570,000          | 1,391,000          | 280,000          |
| 17437587 PURCHASE OF HEAVY VEHICLES              | 840,000            | 750,000            | 932,000            | 570,000          |
| 17437651 SMALL PLANT                             | 45,000             | 45,000             | 45,000             | 45,000           |
| 18616917 TRANSFER TO RESERVES                    | 0                  | 0                  | 0                  | 0                |
|  | <b>2,678,000</b>   | <b>2,922,000</b>   | <b>3,254,000</b>   | <b>1,462,000</b> |
| <b>** Capital Surplus/Deficit</b>                | <b>(1,934,000)</b> | <b>(2,047,000)</b> | <b>(1,774,000)</b> | <b>(986,000)</b> |
| <b>** Net Surplus/Deficit</b>                    | <b>(1,727,876)</b> | <b>(1,834,702)</b> | <b>(1,555,456)</b> | <b>(751,139)</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Public Order &amp; Safety</b>                     |                 |                 |                 |                 |
| <b>Animal Control</b>                                |                 |                 |                 |                 |
| <b>Income (2000)</b>                                 |                 |                 |                 |                 |
| 11480392 DOG IMPOUNDING FEES                         | 9,691           | 9,712           | 9,733           | 9,755           |
| 11480694 DOG REGISTRATION FEES                       | 1,385           | 1,427           | 1,469           | 1,513           |
| <b>**** TOTAL Income</b>                             | <b>11,076</b>   | <b>11,138</b>   | <b>11,202</b>   | <b>11,269</b>   |
| <b>Expenses (2001)</b>                               |                 |                 |                 |                 |
| 11482641 IMPOUNDING & CONTROL EXPENSES               | 28,970          | 30,489          | 31,404          | 32,346          |
| 11483601 POUND MAINTENANCE & WORKING EXPENSES        | 691             | 712             | 733             | 755             |
| 14452641 IMPOUNDING & CONTROL EXPENSES - STOCK       | 4,793           | 4,937           | 5,085           | 5,237           |
| 14453601 POUND MAINTENANCE & WORKING EXPENSES        | 691             | 712             | 733             | 755             |
| <b>**** TOTAL Expenses</b>                           | <b>35,145</b>   | <b>36,849</b>   | <b>37,955</b>   | <b>39,093</b>   |
| <b>Allocated Expenses (2002)</b>                     |                 |                 |                 |                 |
| 14451781 DEPRECIATION - STOCK CONTROL                | 200             | 200             | 200             | 200             |
| <b>**** TOTAL Allocated Expenses</b>                 | <b>200</b>      | <b>200</b>      | <b>200</b>      | <b>200</b>      |
| <b>** Operating Surplus/(Deficit) Animal Control</b> | <b>(24,269)</b> | <b>(25,911)</b> | <b>(26,952)</b> | <b>(28,025)</b> |
| <b>Capital Income</b>                                |                 |                 |                 |                 |
|  | 0               | 0               | 0               | 0               |
| <b>Capital Expenses (2005)</b>                       |                 |                 |                 |                 |
|  | 0               | 0               | 0               | 0               |
| <b>Capital Surplus/(Deficit)</b>                     |                 |                 |                 |                 |
|  | 0               | 0               | 0               | 0               |
| <b>**** Net Surplus/(Deficit) Animal Control</b>     | <b>(24,269)</b> | <b>(25,911)</b> | <b>(26,952)</b> | <b>(28,025)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                       | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Emergency Services</b>                         |                 |                 |                 |                 |
| <b>Income</b>                                     |                 |                 |                 |                 |
| 14410842 SUNDRY INCOME - STATE EMERGENCY SERVICES | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                          | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Expenses (2011)</b>                            |                 |                 |                 |                 |
| 14414611 CONTRIBUTION TO EMERGENCY MANAGEMENT NSW | 5,336           | 5,496           | 5,661           | 5,831           |
| CONTRIBUTION TO VRA EXPENSES                      | 1,000           | 1,000           | 1,000           | 1,000           |
| 14414621 SUNDRY EXPENSES - SES                    | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Expenses</b>                        | <b>6,336</b>    | <b>6,496</b>    | <b>6,661</b>    | <b>6,831</b>    |
| <b>Allocated Expenses</b>                         |                 |                 |                 |                 |
| DEPRECIATION                                      | 10,000          | 10,000          | 10,000          | 10,000          |
| <b>**** TOTAL Allocated Expenses</b>              | <b>10,000</b>   | <b>10,000</b>   | <b>10,000</b>   | <b>10,000</b>   |
| <b>** TOTAL Emergency Services</b>                | <b>(16,336)</b> | <b>(16,496)</b> | <b>(16,661)</b> | <b>(16,831)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Fire Control</b>                                      |                  |                  |                  |                  |
| <b>Income (2020)</b>                                     |                  |                  |                  |                  |
| 11080070 BUSHFIRE EQUIPMENT                              | 234,738          | 241,780          | 249,034          | 256,505          |
| 11080072 BUSHFIRE PREVENTION                             | 10,000           | 10,000           | 10,000           | 10,000           |
| <b>**** TOTAL Income</b>                                 | <b>244,738</b>   | <b>251,780</b>   | <b>259,034</b>   | <b>266,505</b>   |
| <b>Expenses (2021/2031)</b>                              |                  |                  |                  |                  |
| 11002191 ELECTRICITY                                     | 6,607            | 6,805            | 7,009            | 7,220            |
| 11002421 TRAINING COSTS RFS                              | 5,901            | 6,078            | 6,260            | 6,448            |
| 11002662 INSCE BUILDINGS                                 | 2,688            | 2,769            | 2,852            | 2,937            |
| 11004755 VOLCALL EXPENSES                                | 7,711            | 7,942            | 8,181            | 8,426            |
| 11004756 TELEPHONE - CHARGES                             | 7,999            | 8,239            | 8,486            | 8,741            |
| 11005470 VEHICLE - SERVICE & INSPECTIONS                 | 1,160            | 1,195            | 1,231            | 1,268            |
| 11005471 VEHICLE - REPAIRS                               | 43,473           | 44,777           | 46,121           | 47,504           |
| 11005490 RADIOS M & R                                    | 1,160            | 1,195            | 1,231            | 1,268            |
| 11005441 STATIONS M & R                                  | 7,535            | 7,761            | 7,994            | 8,234            |
| 11005570 FUEL & OILS                                     | 13,911           | 14,328           | 14,758           | 15,201           |
| 11005580 OTHER M & R                                     | 3,477            | 3,581            | 3,689            | 3,799            |
| BUSHFIRE EQUIPMENT MAINT & EXP                           | 64,616           | 66,554           | 68,551           | 70,608           |
| APZ & FIRE TRAILS  | 15,000           | 15,000           | 15,000           | 15,000           |
| 11081611 CONTRIBUTION TO DEPARTMENT OF BUSHFIRE SERVICES | 259,854          | 267,650          | 275,679          | 283,949          |
| 11081621 CONTRIBUTION TO NSW FIRE BRIGADES               | 18,827           | 19,392           | 19,974           | 20,573           |
| 11081622 RFS MID MURRAY GROUP EXPENSES                   | 33,241           | 34,238           | 35,265           | 36,323           |
| <b>**** TOTAL Expenses</b>                               | <b>493,160</b>   | <b>507,505</b>   | <b>522,280</b>   | <b>537,498</b>   |
| <b>Allocated Expenses (2022)</b>                         |                  |                  |                  |                  |
| 10116004 ALLOCATED OVERHEAD                              | 8,327            | 8,577            | 8,834            | 9,099            |
| 11001750 DEPRECIATION - BUSH FIRE CONTROL                | 6,500            | 6,500            | 6,500            | 6,500            |
| <b>**** TOTAL Allocated Expenses</b>                     | <b>14,827</b>    | <b>15,077</b>    | <b>15,334</b>    | <b>15,599</b>    |
| <b>** TOTAL Fire Control</b>                             | <b>(263,249)</b> | <b>(270,801)</b> | <b>(278,581)</b> | <b>(286,593)</b> |
| <b>Capital Income (2023)</b>                             |                  |                  |                  |                  |
| 11080701 RFS GRANT FUNDING                               | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (2025)</b>                           |                  |                  |                  |                  |
| BUSHFIRE STATION - MALEY                                 | 0                | 0                | 0                | 0                |
| BUSHFIRE STATION - CARARBURY                             | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Surplus/(Deficit)</b>                         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>**** Net Surplus/(Deficit) Animal Control</b>         | <b>(263,249)</b> | <b>(270,801)</b> | <b>(278,581)</b> | <b>(286,593)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                               | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|---|---------------|---------------|---------------|---------------|
| <b>Health</b>                             |               |               |               |               |
| <b>Health &amp; Food Control</b>          |               |               |               |               |
| <b>Income (3000)</b>                      |               |               |               |               |
| 12520398 INSPECTIONS - FOOD PREMISES      | 6,936         | 7,099         | 7,267         | 7,440         |
| 12520546 ON-SITE SEWERAGE MANAGEMENT FEES | 0             | 0             | 0             | 0             |
| <b>**** TOTAL Income</b>                  | <b>6,936</b>  | <b>7,099</b>  | <b>7,267</b>  | <b>7,440</b>  |
| <b>Expenses (3001)</b>                    |               |               |               |               |
| 12522411 FOOD PREMISES SURVEILANCE        | 5,436         | 5,599         | 5,767         | 5,940         |
| SUNDRY EXPENSES                           | 1,739         | 1,791         | 1,845         | 1,900         |
| 12523324 ON-SITE SEWERAGE MANAGEMENT      | 0             | 0             | 0             | 0             |
| <b>**** TOTAL Expenses</b>                | <b>7,175</b>  | <b>7,390</b>  | <b>7,612</b>  | <b>7,840</b>  |
| <b>Allocated Expenses</b>                 |               |               |               |               |
| <b>**** TOTAL Allocated Expenses</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |
| <b>** TOTAL Health &amp; Food Control</b> | <b>(239)</b>  | <b>(291)</b>  | <b>(345)</b>  | <b>(400)</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                    | Total 2018/19   | Total 2019/20  | Total 2020/21  | Total 2021/22   |
|--|-----------------|----------------|----------------|-----------------|
| <b>Medical Services</b>                        |                 |                |                |                 |
| <b>Income (3010)</b>                           |                 |                |                |                 |
| 13100696 RENT - MEDICAL SERVICE                | 6,609           | 6,609          | 6,609          | 6,609           |
| <b>**** TOTAL Income</b>                       | <b>6,609</b>    | <b>6,609</b>   | <b>6,609</b>   | <b>6,609</b>    |
| <b>Expenses (3011)</b>                         |                 |                |                |                 |
| 13101341 BUILDING M&R MEDICAL SERVICES         | 3,500           | 3,500          | 3,500          | 3,500           |
| 13102341 BUILDING M&R MEDICAL CENTRE-COLY      | 0               | 0              | 0              | 0               |
| 13102661 INSURANCE - MEDICAL                   | 1,038           | 1,069          | 1,101          | 1,134           |
| 13104506 IT SUPPORT - MEDICAL SERVICE          | 1,000           | 1,000          | 1,000          | 1,000           |
| 13104851 RATES & CHARGES - MEDICAL CENTRE      | 1,249           | 1,286          | 1,325          | 1,365           |
| <b>**** TOTAL Expenses</b>                     | <b>6,787</b>    | <b>6,856</b>   | <b>6,926</b>   | <b>6,999</b>    |
| <b>Allocated Expenses (3012)</b>               |                 |                |                |                 |
| 13101781 DEPRECIATION - MEDICAL SERVICES       | 7,000           | 7,000          | 7,000          | 7,000           |
| <b>**** TOTAL Allocated Expenses</b>           | <b>7,000</b>    | <b>7,000</b>   | <b>7,000</b>   | <b>7,000</b>    |
| <b>Operating Surplus/(Deficit)</b>             | <b>(7,178)</b>  | <b>(7,247)</b> | <b>(7,317)</b> | <b>(7,390)</b>  |
| <b>Capital Income</b>                          |                 |                |                |                 |
| 13100336 GRANTS MEDICAL - RURAL DOCTORS        | 0               | 0              | 0              | 0               |
| 18616919 TRANSFER FROM RESERVES                | 0               | 0              | 0              | 0               |
|  | 0               | 0              | 0              | 0               |
| <b>Capital Expenses (3015)</b>                 |                 |                |                |                 |
| 17437672 FURNITURE & FITTINGS - MEDICAL CENTRE | 6,000           | 1,000          | 1,000          | 6,000           |
| TRANSFER TO RESERVES                           | 0               | 0              | 0              | 0               |
|  | <b>6,000</b>    | <b>1,000</b>   | <b>1,000</b>   | <b>6,000</b>    |
| <b>Capital Surplus/Deficit</b>                 | <b>(6,000)</b>  | <b>(1,000)</b> | <b>(1,000)</b> | <b>(6,000)</b>  |
| <b>Net Surplus/(Deficit)</b>                   | <b>(13,178)</b> | <b>(8,247)</b> | <b>(8,317)</b> | <b>(13,390)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                      | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>ENVIRONMENT</b>                               |                  |                  |                  |                  |
| <b>Noxious Plants</b>                            |                  |                  |                  |                  |
| <b>Income (3020)</b>                             |                  |                  |                  |                  |
| 13120540 NOXIOUS WEEDS/PEST GRANT                | 47,901           | 48,538           | 49,193           | 49,868           |
| 13120842 SUNDRY INCOME NOXIOUS WEEDS             | 500              | 500              | 500              | 500              |
| <b>**** TOTAL Income</b>                         | <b>48,401</b>    | <b>49,038</b>    | <b>49,693</b>    | <b>50,368</b>    |
| <b>Expenses (3021)</b>                           |                  |                  |                  |                  |
| 13121071 ADVERTISING                             | 478              | 492              | 507              | 522              |
| 13121841 DESTRUCTION OF BOXTHORN                 | 3,581            | 3,688            | 3,799            | 3,913            |
| 13121851 DESTRUCTION OF GALVANISED BURR          | 2,390            | 2,462            | 2,536            | 2,612            |
| 13121866 DESTRUCTION OF HOREHOUND                | 6,567            | 6,764            | 6,967            | 7,176            |
| 13121871 DESTRUCTION OF JOHNSON'S GRASS          | 239              | 246              | 254              | 261              |
| 13121876 DESTRUCTION OF KHAKI WEED               | 1,791            | 1,845            | 1,900            | 1,957            |
| 13121881 DESTRUCTION OF NOOGOORA BURR            | 180              | 185              | 191              | 197              |
| 13121906 DESTRUCTION OF SILVERLEAF               | 2,390            | 2,462            | 2,536            | 2,612            |
| 13121911 DESTRUCTION OF SPINY BURR GRASS         | 6,567            | 6,764            | 6,967            | 7,176            |
| 13121921 DESTRUCTION OF ST JOHNS WORT            | 596              | 614              | 632              | 651              |
| 13121951 DESTRUCTION OF XANTHIUM - BATHURST BURR | 10,329           | 10,639           | 10,958           | 11,287           |
| 13122321 FIELD INSPECTIONS                       | 22,688           | 23,369           | 24,070           | 24,792           |
| 13122656 INSPECTIONS & REPORTS                   | 24,279           | 25,007           | 25,758           | 26,530           |
| 13124421 STAFF TRAINING COSTS - NOXIOUS WEEDS    | 1,195            | 1,231            | 1,268            | 1,306            |
| 13124621 SUNDRY EXPENSES                         | 777              | 800              | 824              | 849              |
| 13124756 TELEPHONE - CHARGES                     | 800              | 824              | 849              | 874              |
| DESTRUCTION OF PLANTS                            | 72,530           | 74,706           | 76,947           | 79,255           |
| RIVERINA PROJECT OFFICER CONTRIBUTION            | 2,732            | 2,814            | 2,898            | 2,985            |
| DESTRUCTION OF PESTS                             | 1,174            | 1,212            | 1,248            | 1,286            |
| <b>**** TOTAL Expenses</b>                       | <b>161,283</b>   | <b>166,124</b>   | <b>171,108</b>   | <b>176,241</b>   |
| <b>Allocated Expenses (3022)</b>                 |                  |                  |                  |                  |
| 13121771 DEPRECIATION - NOXIOUS WEEDS PLANT      | 1,415            | 1,415            | 1,415            | 1,415            |
| <b>**** TOTAL Allocated Expenses</b>             | <b>1,415</b>     | <b>1,415</b>     | <b>1,415</b>     | <b>1,415</b>     |
| <b>** TOTAL Operating Surplus/(Deficit)</b>      | <b>(114,297)</b> | <b>(118,502)</b> | <b>(122,830)</b> | <b>(127,288)</b> |
| <b>Capital Income</b>                            |                  |                  |                  |                  |
| 18616923 TRANSFER FROM RESERVES                  | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (3025)</b>                   |                  |                  |                  |                  |
| 17437534 CAPITAL PURCHASES NOXIOUS WEEDS         | 0                | 2,000            | 0                | 0                |
| TRANSFER TO RESERVES                             | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>2,000</b>     | <b>0</b>         | <b>0</b>         |
| <b>Capital Surplus/Deficit</b>                   | <b>0</b>         | <b>(2,000)</b>   | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                     | <b>(114,297)</b> | <b>(120,502)</b> | <b>(122,830)</b> | <b>(127,288)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                    | Total 2018/19    | Total 2019/20   | Total 2020/21  | Total 2021/22  |
|--|------------------|-----------------|----------------|----------------|
| <b>Environment Protection</b>                  |                  |                 |                |                |
| <b>Income (3220)</b>                           |                  |                 |                |                |
| FLOOD STUDY FUNDING                            | 122,571          | 0               | 0              | 0              |
| 12020857 GRANT FLOODPLAIN MANAGEMENT PROGRAMME | 0                | 0               | 0              | 0              |
| 12020859 GRANT PLANNING REFORM PROGRAMME       | 0                | 0               | 0              | 0              |
| <b>**** TOTAL Income</b>                       | <b>122,571</b>   | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>Expenses (3221)</b>                         |                  |                 |                |                |
| 12021976 STATE OF ENVIRONMENT REPORT           | 0                | 5,000           | 0              | 0              |
| LEVEE BANK MAINTENANCE                         | 3,752            | 3,865           | 3,980          | 4,100          |
| LEVEE BANK - DRAINAGE OUTLET GATES             | 5,319            | 5,479           | 5,643          | 5,812          |
| DARLINGTON POINT FLOOD STUDY                   | 143,000          | 0               | 0              | 0              |
| 12022700 URBAN FLOOD STUDY                     | 0                | 0               | 0              | 0              |
| 15211280 PROPERTY PROTECTION - 51 COREEN ST    | 0                | 0               | 0              | 0              |
| <b>**** TOTAL Expenses</b>                     | <b>152,071</b>   | <b>14,343</b>   | <b>9,623</b>   | <b>9,912</b>   |
| <b>**** TOTAL Allocated Expenses</b>           | <b>0</b>         | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>** TOTAL Operating Surplus/(Deficit)</b>    | <b>(29,500)</b>  | <b>(14,343)</b> | <b>(9,623)</b> | <b>(9,912)</b> |
| <b>Capital Income (3223)</b>                   |                  |                 |                |                |
| LEVEE REHABILITATION GRANT                     | 1,762,063        | 0               | 0              | 0              |
| 18616914 TRANSFER FROM RESERVE                 | 220,258          | 0               | 0              | 0              |
| <b>**** TOTAL Capital Income</b>               | <b>1,982,321</b> | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>Capital Expenses (3225)</b>                 |                  |                 |                |                |
| DARLINGTON POINT LEVEE UPGRADE                 | 1,982,321        | 0               | 0              | 0              |
| 18616914 TRANSFER TO RESERVES                  | 0                | 0               | 0              | 0              |
| <b>**** TOTAL Capital Expenses</b>             | <b>1,982,321</b> | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>Capital Surplus/(Deficit)</b>               | <b>0</b>         | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>** TOTAL Environment Protection</b>         | <b>(29,500)</b>  | <b>(14,343)</b> | <b>(9,623)</b> | <b>(9,912)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Domestic Waste</b>                                |                |                |                |                |
| <b>Income (3200/3210)</b>                            |                |                |                |                |
| 12240568 PENSIONER REBATES - CURRENT YEAR DWM        | (25,515)       | (25,852)       | (26,199)       | (26,556)       |
| 12240576 PENSIONER REBATES - SUBSIDY                 | 14,223         | 14,412         | 14,607         | 14,807         |
| 12240888 VACANT LAND CHARGES - DOMESTIC              | 855            | 855            | 855            | 855            |
| 12240904 WASTE SERVICE CHARGES - DOMESTIC            | 183,118        | 188,612        | 194,270        | 200,098        |
| HOUSEHOLD RECYCLING SERVICE                          | 94,347         | 97,177         | 100,093        | 103,096        |
| COMMERCIAL WASTE RECYCLING SERVICE                   | 12,432         | 12,805         | 13,189         | 13,585         |
| 12280008 ADDITIONAL BIN SALES                        | 2,200          | 2,200          | 2,200          | 2,200          |
| GARBAGE SERVICE - INDUSTRIAL                         | 2,117          | 2,181          | 2,246          | 2,313          |
| 12280888 VACANT LAND CHARGES - BUSINESS              | 2,160          | 2,160          | 2,160          | 2,160          |
| 12280904 WASTE SERVICE CHARGES - BUSINESS            | 39,613         | 40,801         | 42,025         | 43,286         |
| DRUM MUSTER REIMBURSEMENT                            | 2,000          | 2,000          | 2,000          | 2,000          |
| 12320866 TIPPING FEES - COMMERCIAL/INDUSTRIAL        | 14,963         | 15,412         | 15,874         | 16,350         |
| <b>**** TOTAL Income</b>                             | <b>342,513</b> | <b>352,763</b> | <b>363,320</b> | <b>374,195</b> |
| <b>Expenses (3201/3211)</b>                          |                |                |                |                |
| 12243341 REPAIRS & MAINTENANCE - MGB                 | 500            | 500            | 500            | 500            |
| 12244611 SUNDRY COLLECTION EXPENSES                  | 1,000          | 1,000          | 1,000          | 1,000          |
| HOUSEHOLD GARBAGE - PURCHASE BIG BINS                | 2,000          | 2,000          | 2,000          | 2,000          |
| HOUSEHOLD GARBAGE COLLECTION                         | 145,969        | 158,468        | 163,222        | 168,119        |
| HOUSEHOLD GARBAGE ADMINISTRATION CHARGE              | 9,360          | 9,360          | 9,360          | 9,360          |
| HOUSEHOLD GARBAGE DISPOSAL COSTS                     | 43,541         | 44,847         | 46,193         | 47,578         |
| HOUSEHOLD GARBAGE REHABILITATION                     | 2,122          | 2,186          | 2,251          | 2,319          |
| COMMERCIAL WASTE REHABILITATION                      | 14,933         | 15,381         | 15,842         | 16,318         |
| COMMERCIAL WASTE ADMINISTRATION CHARGE               | 2,025          | 2,025          | 2,025          | 2,025          |
| COMMERCIAL WASTE COLLECTION                          | 15,302         | 15,761         | 16,234         | 16,721         |
| COMMERCIAL WASTE DISPOSAL COSTS                      | 6,796          | 7,000          | 7,210          | 7,426          |
| DRUM MUSTER EXPENSES                                 | 2,000          | 2,000          | 2,000          | 2,000          |
| 12324801 TIP WORKING EXPENSES                        | 43,709         | 45,020         | 46,371         | 47,762         |
| 12324802 COMMON TIP WORKING EXPENSES                 | 3,000          | 3,000          | 3,000          | 3,000          |
| 12324851 RATES & CHARGES - TIP                       | 478            | 492            | 507            | 522            |
| <b>**** TOTAL Expenses</b>                           | <b>292,735</b> | <b>309,040</b> | <b>317,715</b> | <b>326,650</b> |
| <b>Allocated Expenses (3202)</b>                     |                |                |                |                |
| 12241791 DEPRECIATION - OTHER EQUIPMENT              | 2,800          | 2,800          | 2,800          | 2,800          |
| <b>**** TOTAL Allocated Expenses</b>                 | <b>2,800</b>   | <b>2,800</b>   | <b>2,800</b>   | <b>2,800</b>   |
| <b>** Operating Surplus/(Deficit) Domestic Waste</b> | <b>46,978</b>  | <b>40,923</b>  | <b>42,805</b>  | <b>44,745</b>  |
| <b>Capital Income</b>                                |                |                |                |                |
| 18616915 TRANSFER FROM RESERVE                       | 0              | 0              | 15,000         | 0              |
|  | <b>0</b>       | <b>0</b>       | <b>15,000</b>  | <b>0</b>       |
| <b>Capital Expenses (3205)</b>                       |                |                |                |                |
| 17437742 BIG BINS                                    | 1,000          | 1,000          | 1,000          | 1,000          |
| 17437775 FENCING OF TIP                              | 0              | 0              | 0              | 0              |
| 17437777 PIT CONSTRUCTION - TIP                      | 0              | 0              | 15,000         | 0              |
| 18616915 TRANSFER TO RESERVES                        | 0              | 0              | 0              | 0              |
|  | <b>1,000</b>   | <b>1,000</b>   | <b>16,000</b>  | <b>1,000</b>   |
| <b>Capital Surplus/(Deficit)</b>                     | <b>(1,000)</b> | <b>(1,000)</b> | <b>(1,000)</b> | <b>(1,000)</b> |
| <b>Net Surplus/(Deficit)</b>                         | <b>45,978</b>  | <b>39,923</b>  | <b>41,805</b>  | <b>43,745</b>  |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                       | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|
| <b>Street Cleaning Expenses</b>   |                 |                 |                 |                 |
| 14214621 STREET SWEEPING EXPENSES | 63,174          | 68,946          | 71,015          | 73,145          |
| <b>Net Surplus/(Deficit)</b>      | <b>(63,174)</b> | <b>(68,946)</b> | <b>(71,015)</b> | <b>(73,145)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Drainage &amp; Stormwater Management Expenses</b>     |                  |                  |                  |                  |
| CLEAR REPAIR & MAINTAIN DRAINAGE STRUCTURES              | 16,755           | 17,387           | 17,909           | 18,446           |
| 14891550 K & G CLEANING                                  | 34,607           | 35,645           | 36,715           | 37,816           |
| 14891640 K & G REPAIR                                    | 48,448           | 49,901           | 51,398           | 52,940           |
| 14891500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS) | 8,000            | 8,000            | 8,000            | 8,000            |
| 12921500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS) | 1,385            | 1,427            | 1,469            | 1,513            |
| 13001500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS) | 1,385            | 1,427            | 1,469            | 1,513            |
| <b>**** TOTAL Expenses</b>                               | <b>110,580</b>   | <b>113,787</b>   | <b>116,960</b>   | <b>120,229</b>   |
| <b>Allocated Expenses</b>                                |                  |                  |                  |                  |
| 14891838 DEPRECIATION - STORMWATER                       | 128,400          | 128,400          | 128,400          | 128,400          |
|  | <b>128,400</b>   | <b>128,400</b>   | <b>128,400</b>   | <b>128,400</b>   |
| <b>** Operating Surplus/(Deficit)</b>                    | <b>(238,980)</b> | <b>(242,187)</b> | <b>(245,360)</b> | <b>(248,629)</b> |
| <b>Capital Income</b>                                    |                  |                  |                  |                  |
| <b>Capital Expenses</b>                                  |                  |                  |                  |                  |
| CULVERT REPLACEMENT                                      | 80,000           | 80,000           | 80,000           | 80,000           |
| 17437841 K & G RECONSTRUCTION                            | 35,000           | 35,000           | 35,000           | 35,000           |
|  | <b>115,000</b>   | <b>115,000</b>   | <b>115,000</b>   | <b>115,000</b>   |
| <b>Net Surplus/(Deficit)</b>                             | <b>(353,980)</b> | <b>(357,187)</b> | <b>(360,360)</b> | <b>(363,629)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description                                     | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Community Services &amp; Education</b>       |                 |                 |                 |                 |
| <b>Community Services</b>                       |                 |                 |                 |                 |
| <b>Income (3100/3110/3120)</b>                  |                 |                 |                 |                 |
| DARLINGTON POINT - MEALS ON WHEELS CONTRIBUTION | 1,500           | 1,500           | 1,500           | 1,500           |
| COLEAMBALLY MEALS ON WHEELS CONTRIBUTION        | 1,500           | 1,500           | 1,500           | 1,500           |
| RESPIRE DAY CARE                                | 2,000           | 2,000           | 2,000           | 2,000           |
| MULTI SERVICE OUTLET                            | 111,193         | 111,193         | 111,193         | 111,193         |
| COMMUNITY TRANSPORT CONTRIBUTIONS               | 50,000          | 50,000          | 50,000          | 50,000          |
| HOME MODIFICATIONS GRANT COMPONENT              | 136,554         | 136,554         | 136,554         | 136,554         |
| HOME MODIFICATIONS CONTRIBUTIONS                | 10,000          | 10,000          | 10,000          | 10,000          |
| 11320501 INTERNATIONAL WOMENS DAY GRANT         | 1,000           | 1,000           | 1,000           | 1,000           |
| 11320804 SENIOR CITIZENS WEEK GRANT             | 1,000           | 1,000           | 1,000           | 1,000           |
| 11320810 MONASH DINNER INCOME                   | 4,500           | 4,500           | 0               | 0               |
| 15770332 YOUTH WEEK ACTIVITIES GRANT            | 2,230           | 2,230           | 2,230           | 2,230           |
| 15770842 SUNDRY INCOME - YOUTH WEEK             | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                        | <b>321,477</b>  | <b>321,477</b>  | <b>316,977</b>  | <b>316,977</b>  |
| <b>Expenses (3101/3111/3121/3131)</b>           |                 |                 |                 |                 |
| DARLINGTON POINT - MEALS ON WHEELS SALARY       | 19,351          | 19,351          | 19,932          | 20,529          |
| COLEAMBALLY - MEALS ON WHEELS SALARY            | 19,357          | 19,357          | 19,938          | 20,536          |
| RESPIRE DAY CARE - DARLINGTON POINT             | 21,000          | 21,000          | 21,630          | 22,279          |
| RESPIRE DAY CARE - COLEAMBALLY                  | 15,500          | 15,500          | 15,965          | 16,444          |
| COMMUNITY TRANSPORT SALARY                      | 131,495         | 131,495         | 135,440         | 139,503         |
| HOME MODIFICATIONS - SALARY                     | 106,044         | 106,044         | 109,225         | 112,502         |
| 10344621 AUSTRALIA DAY EXPENSES                 | 1,323           | 1,363           | 1,404           | 1,446           |
| 11324132 CSU SCHOLARSHIP                        | 4,000           | 4,000           | 4,000           | 4,000           |
| 11324134 MONASH EDUCATION SCHOLARSHIP           | 2,000           | 2,000           | 2,000           | 2,000           |
| STUDENT SCHOLARSHIPS                            | 3,000           | 3,000           | 3,000           | 3,000           |
| 11324221 SENIOR CITIZENS WEEK EXPENSES          | 4,500           | 4,500           | 4,500           | 4,500           |
| 11324230 MONASH DINNER EXPENSES                 | 6,500           | 6,500           | 0               | 0               |
| 11324351 Social Plan                            | 1,000           | 1,000           | 1,000           | 1,000           |
| 11324621 SUNDRY EVENTS - COMMUNITY SERVICES     | 859             | 885             | 911             | 939             |
| 11324655 INTERNATIONAL WOMENS DAY EXPENSES      | 1,000           | 1,000           | 1,000           | 1,000           |
| CENTENARY/SESQUICENTENNIAL CELEBRATIONS         | 0               | 0               | 0               | 0               |
| DARLINGTON POINT PRE SCHOOL                     | 2,700           | 2,700           | 2,700           | 2,700           |
| 15775121 YOUTH WEEK ACTIVITIES                  | 3,460           | 3,460           | 3,460           | 3,460           |
| <b>**** TOTAL Expenses</b>                      | <b>343,089</b>  | <b>343,154</b>  | <b>346,104</b>  | <b>355,838</b>  |
| <b>Allocated Expenses</b>                       |                 |                 |                 |                 |
| 11324781 DEPRECIATION - AGED CARE               | 6,500           | 6,500           | 6,500           | 6,500           |
| DEPRECIATION - PRE SCHOOL                       | 3,500           | 3,500           | 3,500           | 3,500           |
| <b>**** TOTAL Allocated Expenses</b>            | <b>10,000</b>   | <b>10,000</b>   | <b>10,000</b>   | <b>10,000</b>   |
| <b>** TOTAL Operating Surplus/(Deficit)</b>     | <b>(31,612)</b> | <b>(31,677)</b> | <b>(39,127)</b> | <b>(48,861)</b> |
| <b>Capital Income</b>                           |                 |                 |                 |                 |
| 18616931 TRANSFER FROM RESERVES                 | 0               | 0               | 0               | 0               |
| <b>Capital Expenses (3125)</b>                  |                 |                 |                 |                 |
| COMMUNITY TRANSPORT CAPITAL EXPENDITURE         |                 |                 |                 |                 |
| 18616916 TRANSFER TO RESERVES                   | 0               | 0               | 0               | 0               |
| <b>Net Surplus/(Deficit)</b>                    | <b>(31,612)</b> | <b>(31,677)</b> | <b>(39,127)</b> | <b>(48,861)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19  | Total 2019/20   | Total 2020/21  | Total 2021/22  |
|---|----------------|-----------------|----------------|----------------|
| <b>Housing &amp; Community Amenities</b>                  |                |                 |                |                |
| <b>Housing</b>  |                |                 |                |                |
| <b>Income (3230)</b>                                      |                |                 |                |                |
| 11920696 RENT - HOUSING                                   | 40,021         | 41,094          | 42,117         | 43,170         |
| 13280704 RENTS & FEES - OTHER LAND & BUILDINGS            | 7,000          | 7,000           | 7,000          | 7,000          |
| COUNCIL SHOPS & SURGERY RENTAL                            | 50,780         | 52,430          | 54,003         | 55,623         |
| COLEAMBALLY RADIO MAST RENTAL                             | 17,524         | 18,094          | 18,637         | 19,196         |
| GRAZING LEASES/CLOSED ROAD RENTALS                        | 13,915         | 14,368          | 14,799         | 15,243         |
| COLEAMBALLY TOWN IMPROVEMENT - LEASE RENTALS              | 20,236         | 20,236          | 20,236         | 20,236         |
| COLEAMBALLY TOWN IMPROVEMENT - LEASE CONVERSIONS          | 5,000          | 5,000           | 5,000          | 5,000          |
| <b>**** TOTAL Income</b>                                  | <b>154,476</b> | <b>158,222</b>  | <b>161,792</b> | <b>165,468</b> |
| <b>Expenses (3231)</b>                                    |                |                 |                |                |
| 11563851 RATES & CHARGES - 9 GOOLGUMBLA ESPLANADE         | 1,897          | 1,954           | 2,013          | 2,073          |
| 11683851 RATES & CHARGES - 1 KOONGARA CRESCENT            | 1,787          | 1,841           | 1,896          | 1,953          |
| 11763851 RATES & CHARGES - 67 MAHONGA STREET - DOCTORS RE | 1,245          | 1,282           | 1,321          | 1,360          |
| 11773851 RATES & CHARGES - 1 BUNDOORA AVE                 | 1,787          | 1,841           | 1,896          | 1,953          |
| 11803851 RATES & CHARGES - 2 MUNDOORA MEWS                | 1,764          | 1,817           | 1,871          | 1,928          |
| 13281341 BUILDING MAINTENANCE & REPAIR                    | 34,352         | 35,294          | 35,903         | 36,530         |
| 13281341 SPECIFIC MAINTENANCE - PAINTING                  | 10,000         | 10,000          | 10,000         | 0              |
| SHOPS/OFFICE MAINTENANCE                                  | 17,948         | 18,486          | 19,041         | 19,612         |
| COLEAMBALLY RADIO TOWER MAINTENANCE                       | 2,508          | 2,583           | 2,661          | 2,741          |
| OTHER LAND/BUILDINGS MAINTENANCE                          | 2,898          | 2,985           | 3,074          | 3,167          |
| COLEAMBALLY TOWN IMPROVEMENT - BLOCK CONVERSION COSTS     | 1,000          | 1,000           | 0              | 0              |
| 13282661 INSURANCE  | 6,119          | 6,303           | 6,492          | 6,686          |
| 13283851 RATES & CHARGES - OTHER LAND AND BUILDINGS       | 14,829         | 15,274          | 15,732         | 16,204         |
| INTEREST REPAYMENT LOAN NO                                | 0              | 0               | 0              | 0              |
| <b>**** TOTAL Expenses</b>                                | <b>98,134</b>  | <b>100,659</b>  | <b>101,899</b> | <b>94,206</b>  |
| <b>Allocated Expenses (3232)</b>                          |                |                 |                |                |
| 13281781 DEPRECIATION - OTHER LAND AND BUILDINGS          | 25,000         | 25,000          | 25,000         | 25,000         |
| 13281781 DEPRECIATION - HOUSING                           | 33,000         | 33,000          | 33,000         | 33,000         |
| <b>**** TOTAL Allocated Expenses</b>                      | <b>58,000</b>  | <b>58,000</b>   | <b>58,000</b>  | <b>58,000</b>  |
| <b>Operating Surplus/(Deficit)</b>                        | <b>(1,658)</b> | <b>(437)</b>    | <b>1,892</b>   | <b>13,262</b>  |
| <b>Capital Income</b>                                     |                |                 |                |                |
| 11920301 SALE OF RESIDENTIAL PROPERTIES                   | 0              | 240,000         | 0              | 0              |
| 18616926 TRANSFER FROM RESERVES                           | 0              | 0               | 0              | 0              |
|   | <b>0</b>       | <b>240,000</b>  | <b>0</b>       | <b>0</b>       |
| <b>Capital Expenses</b>                                   |                |                 |                |                |
| TRANSFER TO RESERVES                                      | 0              | 0               | 0              | 0              |
| 17437611 PURCHASE OF RESIDENTIAL DWELLING                 | 0              | 300,000         | 0              | 0              |
|   | <b>0</b>       | <b>300,000</b>  | <b>0</b>       | <b>0</b>       |
| <b>Loan Repayments</b>                                    |                |                 |                |                |
| 18255932 GENERAL LOAN NO.                                 | 0              | 0               | 0              | 0              |
|   | <b>0</b>       | <b>0</b>        | <b>0</b>       | <b>0</b>       |
| <b>Capital Surplus/(Deficit)</b>                          | <b>0</b>       | <b>(60,000)</b> | <b>0</b>       | <b>0</b>       |
| <b>** Net Surplus/(Deficit) Housing</b>                   | <b>(1,658)</b> | <b>(60,437)</b> | <b>1,892</b>   | <b>13,262</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Public Cemeteries</b>                                |                 |                 |                 |                 |
| <b>Income (3240)</b>                                    |                 |                 |                 |                 |
| 13690112 CEMETERY FEES                                  | 39,708          | 40,899          | 42,126          | 43,390          |
| <b>**** TOTAL Income</b>                                | <b>39,708</b>   | <b>40,899</b>   | <b>42,126</b>   | <b>43,390</b>   |
| <b>Expenses (3241)</b>                                  |                 |                 |                 |                 |
| 13691436 CEMETERY MAINTENANCE                           | 33,853          | 35,790          | 36,864          | 37,970          |
| 13692806 LAWN CEMETERY MAINTENANCE                      | 28,840          | 29,705          | 30,596          | 31,514          |
| <b>**** TOTAL Expenses</b>                              | <b>62,693</b>   | <b>65,495</b>   | <b>67,460</b>   | <b>69,484</b>   |
| <b>Allocated Expenses (3242)</b>                        |                 |                 |                 |                 |
| 13691781 DEPRECIATION - CEMETERIES                      | 4,300           | 4,300           | 4,300           | 4,300           |
| <b>**** TOTAL Allocated Expenses</b>                    | <b>4,300</b>    | <b>4,300</b>    | <b>4,300</b>    | <b>4,300</b>    |
| <b>** Operating Surplus/(Deficit) Public Cemeteries</b> | <b>(27,285)</b> | <b>(28,896)</b> | <b>(29,634)</b> | <b>(30,394)</b> |
| <b>Capital Income</b>                                   |                 |                 |                 |                 |
| SCCF GRANT - COLY CEMETERY TOILETS                      |                 |                 |                 |                 |
| TRANSFER FROM RESERVE                                   | 0               | 0               | 0               | 0               |
| <b>Capital Expenses</b>                                 |                 |                 |                 |                 |
| DARLINGTON POINT CINERARIUM                             | 0               |                 |                 |                 |
| COLEAMBALLY CEMETERY - PLINTHS                          | 5,000           | 0               | 5,000           | 0               |
| COLEAMBALLY CEMETERY - TOILET                           | 0               | 0               | 0               | 0               |
| 17437744 PLINTH   | 0               | 2,000           | 0               | 2,000           |
|   | <b>5,000</b>    | <b>2,000</b>    | <b>5,000</b>    | <b>2,000</b>    |
| <b>Capital Surplus/(Deficit)</b>                        | <b>(5,000)</b>  | <b>(2,000)</b>  | <b>(5,000)</b>  | <b>(2,000)</b>  |
| <b>Net Surplus/(Deficit)</b>                            | <b>(32,285)</b> | <b>(30,896)</b> | <b>(34,634)</b> | <b>(32,394)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Public Conveniences</b>                                |                 |                 |                 |                 |
| <b>Income (3250)</b>                                      |                 |                 |                 |                 |
| 13890842 SUNDRY INCOME - PUBLIC TOILETS                   | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                                  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Expenses (3251)</b>                                    |                 |                 |                 |                 |
| 13891341 BUILDING M & R - PUBLIC TOILETS                  | 4,000           | 4,000           | 4,000           | 4,000           |
| 13891341 SPECIFIC MAINTENANCE - PUBLIC TOILETS            | 0               | 0               | 0               | 0               |
| 13891451 CLEANING - PUBLIC TOILETS                        | 54,284          | 57,032          | 58,743          | 60,505          |
| 13891851 RATES & CHARGES PUBLIC CONVENIENCES              | 1,820           | 1,875           | 1,931           | 1,989           |
| 13892191 ELECTRICITY                                      | 2,616           | 2,694           | 2,775           | 2,859           |
| 13892661 INSURANCE  | 656             | 676             | 696             | 717             |
| 13894251 SEWER BLOCKAGES                                  | 1,000           | 1,000           | 1,000           | 1,000           |
| 13894961 WATER CHARGES                                    | 1,107           | 1,140           | 1,174           | 1,210           |
| <b>**** TOTAL Expenses</b>                                | <b>65,483</b>   | <b>68,417</b>   | <b>70,319</b>   | <b>72,279</b>   |
| <b>Allocated Expenses (3252)</b>                          |                 |                 |                 |                 |
| <b>Allocated Expenses</b>                                 |                 |                 |                 |                 |
| 13891781 DEPRECIATION - PUBLIC TOILETS                    | 5,790           | 5,790           | 5,790           | 5,790           |
| <b>**** TOTAL Allocated Expenses</b>                      | <b>5,790</b>    | <b>5,790</b>    | <b>5,790</b>    | <b>5,790</b>    |
| <b>** Operating Surplus/(Deficit) Public Conveniences</b> | <b>(71,273)</b> | <b>(74,207)</b> | <b>(76,109)</b> | <b>(78,069)</b> |
| <b>Capital Income</b>                                     | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Expenses</b>                                   |                 |                 |                 |                 |
| COLEAMBALLY PUBLIC AMENITIES                              | 0               | 0               | 0               | 0               |
| <b>Capital Surplus/(Deficit)</b>                          | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Net Surplus/(Deficit)</b>                              | <b>(71,273)</b> | <b>(74,207)</b> | <b>(76,109)</b> | <b>(78,069)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                       | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Street Lighting</b>                            |                 |                 |                 |                 |
| <b>Street Lighting Income (4080)</b>              |                 |                 |                 |                 |
| 14570870 STREET LIGHTING SUBSIDY                  | 31,000          | 31,000          | 31,000          | 31,000          |
| <b>**** TOTAL Street Lighting income</b>          | <b>31,000</b>   | <b>31,000</b>   | <b>31,000</b>   | <b>31,000</b>   |
| <b>Street lighting expenses (4081)</b>            |                 |                 |                 |                 |
| 14572191 STREET LIGHTING ELECTRICITY              | 73,538          | 77,001          | 79,311          | 81,690          |
| DARLINGTON POINT TOWN IMPROVEMENT STREET LIGHTING | 17,882          | 19,402          | 19,984          | 20,584          |
| COLEAMBALLY TOWN IMPROVEMENT STREET LIGHTING      | 21,209          | 23,012          | 23,702          | 24,413          |
| <b>**** TOTAL street lighting expenses</b>        | <b>112,629</b>  | <b>119,415</b>  | <b>122,997</b>  | <b>126,687</b>  |
| <b>** TOTAL Street Lighting</b>                   | <b>(81,629)</b> | <b>(88,415)</b> | <b>(91,997)</b> | <b>(95,687)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|---|---------------|---------------|---------------|---------------|
| <b>Town Planning</b>                                    |               |               |               |               |
| <b>Income (3260)</b>                                    |               |               |               |               |
| 11440024 DEVELOPMENT - ADVERTISING FEES                 | 832           | 857           | 883           | 909           |
| 11440115 CERTIFICATES - CONSTRUCTION COMPLIANCE         | 10,000        | 2,000         | 2,000         | 2,000         |
| 11440119 CERTIFICATES - SECTION 10.7                    | 22,241        | 22,458        | 22,682        | 22,912        |
| 11440148 COMMISSION - PLAN FIRST & LS LEVY              | 71            | 73            | 75            | 78            |
| 11440218 DEVELOPMENT APPLICATIONS - APPLICATION FEES    | 19,761        | 19,994        | 20,234        | 20,481        |
| 11440219 DEVELOPMENT - COMPLYING DEVELOPMENT CERTIFICAT | 4,502         | 4,637         | 4,776         | 4,919         |
| 11440238 DRAINAGE DIAGRAMS                              | 554           | 571           | 588           | 605           |
| 11440832 DEVELOPMENT - SUBDIVISION APPLICATIONS         | 415           | 427           | 440           | 453           |
| 11440834 DEVELOPMENT - SUBDIVISION CERTIFICATE          | 103           | 106           | 109           | 113           |
| 11440842 SUNDRY INCOME - DEVELOPMENT CONTROL            | 0             | 0             | 0             | 0             |
| <b>**** TOTAL Income</b>                                | <b>58,479</b> | <b>51,123</b> | <b>51,787</b> | <b>52,471</b> |
| <b>Expenses (3261)</b>                                  |               |               |               |               |
| 11441071 ADVERTISING                                    | 832           | 857           | 883           | 909           |
| SUNDRY EXPENSES   | 3,478         | 3,582         | 3,690         | 3,801         |
| DARLINGTON POINT STRUCTURE PLAN                         |               |               |               |               |
| 11441566 CONSULTANTS EXPENSES - DEVELOPMENT CONTROL     | 0             | 0             | 0             | 0             |
| 11442826 LEGAL EXPENSES                                 | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>**** TOTAL Expenses</b>                              | <b>9,310</b>  | <b>9,439</b>  | <b>9,572</b>  | <b>9,710</b>  |
| <b>Allocated Expenses</b>                               |               |               |               |               |
| Depreciation  |               | 0             | 0             | 0             |
| 11441781 DEPRECIATION - OTHER                           | 0             | 0             | 0             | 0             |
| <b>**** TOTAL Allocated Expenses</b>                    | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |
| <b>** TOTAL Town Planning</b>                           | <b>49,169</b> | <b>41,684</b> | <b>42,215</b> | <b>42,761</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Recreation &amp; Culture</b>                    |                 |                 |                 |                 |
| <b>Museums</b>                                     |                 |                 |                 |                 |
| <b>Income (3300)</b>                               |                 |                 |                 |                 |
| 15250320 GRANT                                     | 0               | 0               | 0               | 0               |
| 15250321 CONTRIBUTION - MUSEUM UPGRADE             | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                           | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Expenses (3301)</b>                             |                 |                 |                 |                 |
| 15251191 ELECTRICITY                               | 1,697           | 1,748           | 1,800           | 1,854           |
| 15251341 BUILDING M & R - WILLOWS                  | 2,500           | 2,500           | 2,500           | 2,500           |
| 15252541 GROUNDS & LANDSCAPE MAINTENANCE - WILLOWS | 0               | 0               | 0               | 0               |
| 15252661 INSURANCE                                 | 2,334           | 2,404           | 2,476           | 2,550           |
| 15252760 TELEPHONE & INTERNET COSTS                | 849             | 874             | 901             | 928             |
| 15253851 RATES & CHARGES - WILLOWS                 | 2,022           | 2,083           | 2,145           | 2,209           |
| 15254961 WATER CHARGES - MUSEUMS                   | 10              | 10              | 11              | 11              |
| <b>**** TOTAL Expenses</b>                         | <b>9,412</b>    | <b>9,619</b>    | <b>9,833</b>    | <b>10,053</b>   |
| <b>Allocated Expenses (3302)</b>                   |                 |                 |                 |                 |
| 15251781 DEPRECIATION - WILLOWS                    | 2,700           | 2,700           | 2,700           | 2,700           |
| <b>**** TOTAL Allocated Expenses</b>               | <b>2,700</b>    | <b>2,700</b>    | <b>2,700</b>    | <b>2,700</b>    |
| <b>**Operating Surplus/(Deficit)Museums</b>        | <b>(12,112)</b> | <b>(12,319)</b> | <b>(12,533)</b> | <b>(12,753)</b> |
| <b>Capital Income</b>                              |                 |                 |                 |                 |
| 15250322 GRANT - HERITAGE NEAR ME MUSEIM UPGRADE   |                 |                 |                 |                 |
| 18616933 TRANSFER FROM RESERVES                    | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Expenses</b>                            |                 |                 |                 |                 |
| TRANSFER TO RESERVES                               | 0               | 0               | 0               | 0               |
| 17437697 UPGRADE - MUSEUM                          | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Surplus/(Deficit)</b>                   | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Net Surplus/(Deficit)</b>                       | <b>(12,112)</b> | <b>(12,319)</b> | <b>(12,533)</b> | <b>(12,753)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Parks, Gardens &amp; Lakes</b>                       |                  |                  |                  |                  |
| <b>Income (3310)</b>                                    |                  |                  |                  |                  |
| 13520842 SUNDRY INCOME - PARKS GARRDENS & RECREATION RE | 0                | 0                | 0                | 0                |
| <b>**** TOTAL Income</b>                                | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Expense (3311)</b>                                   |                  |                  |                  |                  |
| PARKS & GARDENS MAINTENANCE                             | 176,066          | 181,348          | 186,788          | 192,392          |
| 13323851 RATES & CHARGES - BREW PARK                    | 1,075            | 1,107            | 1,140            | 1,175            |
| 13341341 BUILDING MAINTENANCE & REPAIR                  | 327              | 337              | 347              | 357              |
| 13342541 GROUNDS & LANDSCAPE MAINTENANCE -ELLIOTT PARK  | 11,184           | 11,520           | 11,865           | 12,221           |
| 13342661 INSURANCE                                      | 295              | 304              | 313              | 322              |
| 13343151 MOWING OF ELLIOTT PARK                         | 11,394           | 11,736           | 12,088           | 12,451           |
| 13343851 RATES & CHARGES - ELLIOT PARK                  | 1,396            | 1,438            | 1,481            | 1,525            |
| 13361321 HORGAN WALK - MAINTENANCE OF BRIDGES           | 1,385            | 1,427            | 1,469            | 1,513            |
| 13362541 GROUNDS & LANDSCAPE MAINTENANCE-HORGAN WALK    | 691              | 712              | 733              | 755              |
| 13363851 RATES & CHARGES - HORGAN WALK                  | 1,162            | 1,197            | 1,233            | 1,270            |
| 13381341 BUILDING MAINTENANCE & REPAIR                  | 1,385            | 1,427            | 1,469            | 1,513            |
| 13382541 GROUNDS & LANDSCAPE MAINTENANCE LUKE/BREW      | 16,494           | 16,989           | 17,498           | 18,023           |
| 13383151 MOWING OF LUKE & BREW PARK                     | 14,091           | 14,514           | 14,949           | 15,398           |
| 13383191 ELECTRICITY - MEMORIAL PARK                    | 1,313            | 1,352            | 1,393            | 1,435            |
| 13383851 RATES & CHARGES - LUKE PARK                    | 1,075            | 1,107            | 1,140            | 1,175            |
| 13482541 GROUNDS & LANDSCAPE MAINTENANCE - STREETS      | 73,901           | 76,118           | 78,402           | 80,754           |
| 13486541 STREETS M & R - COLEAMBALLY                    | 0                | 0                | 0                | 0                |
| 13482661 INSURANCE                                      | 152              | 157              | 161              | 166              |
| 13483151 MOWING OF PARKS & RESERVES - OTHER             | 22,712           | 23,393           | 24,095           | 24,818           |
| 13483491 PLANT & EQUIPMENT MAINTENANCE                  | 691              | 712              | 733              | 755              |
| 13483851 RATES & CHARGES - OTHER PARKS                  | 1,075            | 1,107            | 1,140            | 1,175            |
| 13484191 ELECTRICITY TIDY TOWN SHED                     | 0                | 0                | 0                | 0                |
| 13484341 BUILDING MAINT & REPAIR MINI RAIL              | 500              | 500              | 500              | 500              |
| 13484541 GROUNDS & LANDSCAPE MAINT MINI RAIL            | 0                | 0                | 0                | 0                |
| 13484621 SUNDRY EXPENSES                                | 225              | 232              | 239              | 246              |
| 13484625 LAKE MAINTENANCE                               | 5,000            | 5,000            | 5,000            | 5,000            |
| <b>**** TOTAL Expense</b>                               | <b>343,589</b>   | <b>353,732</b>   | <b>364,179</b>   | <b>374,939</b>   |
| <b>Allocated Expenses (3312)</b>                        |                  |                  |                  |                  |
| 13382921 LOAN INTEREST                                  | 2,035            | 1,315            | 520              | 0                |
| 13481781 DEPRECIATION - OTHER PARKS                     | 58,000           | 58,000           | 58,000           | 58,000           |
| <b>**** TOTAL Allocated Expenses</b>                    | <b>60,035</b>    | <b>59,315</b>    | <b>58,520</b>    | <b>58,000</b>    |
| <b>** TOTAL Parks, Gardens &amp; Lakes</b>              | <b>(403,624)</b> | <b>(413,047)</b> | <b>(422,699)</b> | <b>(432,939)</b> |
| <b>Capital Income (3313)</b>                            |                  |                  |                  |                  |
| 13323001 GRANT FUNDING                                  | 0                | 0                | 0                | 0                |
| 18616910 TRANSFER FROM RESERVES                         | 0                | 0                | 0                | 0                |
|   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (3315)</b>                          |                  |                  |                  |                  |
| TRANSFER TO RESERVES                                    | 0                | 0                | 0                | 0                |
| FIG TREE PARK - SAFETY FENCING NEAR TREES               | 0                | 0                | 0                | 0                |
|   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Loan Repayments (3316)</b>                           |                  |                  |                  |                  |
| 18255926 Loan 162 Principal Repayment                   | 8,892            | 9,611            | 10,405           | 0                |
| <b>Capital Surplus/Deficit</b>                          | <b>(8,892)</b>   | <b>(9,611)</b>   | <b>(10,405)</b>  | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                            | <b>(412,516)</b> | <b>(422,658)</b> | <b>(433,104)</b> | <b>(432,939)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Public Halls</b>                                 |                  |                  |                  |                  |
| <b>Income (3320)</b>                                |                  |                  |                  |                  |
| 13730360 HALL - HIRE CHARGES                        | 8,628            | 8,797            | 8,971            | 9,150            |
| 13730368 HALL - SETTING UP CHARGE                   | 500              | 500              | 500              | 500              |
| <b>**** TOTAL Income</b>                            | <b>9,128</b>     | <b>9,297</b>     | <b>9,471</b>     | <b>9,650</b>     |
| <b>Expenses (3321)</b>                              |                  |                  |                  |                  |
| 13731341 BUILDING MAINTENANCE & REPAIR - CIVIC HALL | 46,457           | 48,279           | 49,277           | 50,306           |
| 13732341 BUILDING MAINTENANCE & REPAIR - SPECIFIC   | 0                | 15,000           | 0                | 0                |
| 13731451 CLEANING - CIVIC HALL                      | 23,948           | 24,666           | 25,406           | 26,169           |
| 13732191 ELECTRICITY - CIVIC HALL                   | 3,444            | 3,547            | 3,654            | 3,763            |
| 13732486 GAS - CIVIC HALL                           | 1,385            | 1,427            | 1,469            | 1,513            |
| 13732551 HALL ARRANGEMENTS                          | 1,514            | 1,559            | 1,606            | 1,654            |
| 13732661 INSURANCE                                  | 9,529            | 9,815            | 10,109           | 10,413           |
| 13733851 RATES & CHARGES - PUBLIC HALL CIVIC CENTRE | 1,924            | 1,982            | 2,041            | 2,102            |
| 13734756 TELEPHONE - CHARGES - CIVIC HALL           | 0                | 0                | 0                | 0                |
| 13734961 WATER CHARGES - PUBLIC HALLS               | 1,751            | 1,804            | 1,858            | 1,913            |
| 13773851 RATES & CHARGES - RSL HALL                 | 1,900            | 1,957            | 2,016            | 2,076            |
| <b>**** TOTAL Expenses</b>                          | <b>91,852</b>    | <b>110,036</b>   | <b>97,437</b>    | <b>99,910</b>    |
| <b>Allocated Expenses (3322)</b>                    |                  |                  |                  |                  |
| 13731781 DEPRECIATION - PUBLIC HALL CIVIC CENTRE    | 38,220           | 38,220           | 38,220           | 38,220           |
| <b>**** TOTAL Allocated Expenses</b>                | <b>38,220</b>    | <b>38,220</b>    | <b>38,220</b>    | <b>38,220</b>    |
| <b>**Operating Surplus/(Deficit) Public Halls</b>   | <b>(120,944)</b> | <b>(138,959)</b> | <b>(126,186)</b> | <b>(128,480)</b> |
| <b>Capital Income (3323)</b>                        |                  |                  |                  |                  |
| 13730850 GRANT INCOME PUBLIC HALLS                  | 0                | 0                | 0                | 0                |
| 13730855 CONTRIBUTIONS INCOME                       | 30,000           | 0                | 0                | 0                |
| 18616922 TRANSFER FROM RESERVES                     | 0                | 0                | 0                | 0                |
|   | <b>30,000</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (3325)</b>                      |                  |                  |                  |                  |
| 17437746 FURNITURE PLANT & EQUIPMENT- PUBLIC HALLS  | 30,000           | 0                | 0                | 0                |
| TRANSFER TO RESERVES                                | 0                | 0                | 0                | 0                |
|   | <b>30,000</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Surplus/(Deficit)</b>                    | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                        | <b>(120,944)</b> | <b>(138,959)</b> | <b>(126,186)</b> | <b>(128,480)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description                                       | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Public Library</b>                             |                  |                  |                  |                  |
| <b>Income (3330)</b>                              |                  |                  |                  |                  |
| 12840456 INTERNET FEES                            | 995              | 1,025            | 1,056            | 1,087            |
| GRANT - COLLABORATION INCENTIVE                   |                  |                  |                  |                  |
| 12840488 LIBRARY - PER CAPITA SUBSIDY             | 18,633           | 19,192           | 19,768           | 20,361           |
| 12840500 RENTAL MULTI PURPOSE ROOM                | 632              | 651              | 670              | 691              |
| 12840842 SUNDRY INCOME - LIBRARY SERVICES         | 927              | 955              | 983              | 1,013            |
| 12840884 LIBRARY USER CHARGES (OVERDUE BOOKS)     | 232              | 239              | 246              | 254              |
| <b>**** TOTAL Income</b>                          | <b>21,419</b>    | <b>22,062</b>    | <b>22,723</b>    | <b>23,405</b>    |
| <b>Expense (3331)</b>                             |                  |                  |                  |                  |
| 12841341 BUILDING M & R - LIBRARY                 | 3,500            | 3,500            | 3,500            | 3,500            |
| 12841451 CLEANING - LIBRARY                       | 5,797            | 5,971            | 6,150            | 6,335            |
| 12841511 COMPUTER EQUIPMENT MAINTENANCE & REPAIRS | 1,385            | 1,427            | 1,469            | 1,513            |
| 12841666 CONTRIBUTION TO WRCL - ANNUAL SUBSIDY    | 94,149           | 96,973           | 99,883           | 102,879          |
| PROMOTION & ADVERTISING/MERGER IMPLEMENTATION     |                  |                  |                  |                  |
| COLLABORATION INCENTIVE COSTS                     |                  |                  |                  |                  |
| 12842191 ELECTRICITY - NEW LIBRARY                | 8,538            | 8,794            | 9,058            | 9,330            |
| 12842661 INSURANCE                                | 7,299            | 7,518            | 7,744            | 7,976            |
| 12842781 LANDSCAPE MAINTENANCE - LIBRARY          | 7,416            | 7,638            | 7,868            | 8,104            |
| 12842921 LOAN INSTALMENTS - INTEREST              | 269              |                  | 0                | 0                |
| 12843801 PURCHASE OF PERIODICALS                  | 1,160            | 1,195            | 1,231            | 1,268            |
| 12843851 RATES & CHARGES - LIBRARY SERVICES       | 2,124            | 2,188            | 2,253            | 2,321            |
| 12844131 SALARIES & ALLOWANCES - LIBRARY SERVICES | 77,977           | 80,316           | 82,726           | 85,208           |
| 12844421 STAFF TRAINING COSTS - LIBRARY           | 500              | 500              | 500              | 500              |
| 12844431 STAFF TRAVEL EXPENSES                    | 651              | 671              | 691              | 711              |
| 12844621 SUNDRY EXPENSES - LIBRARY                | 2,191            | 2,212            | 2,233            | 2,255            |
| 12844756 TELEPHONE - CHARGES - LIBRARY            | 2,492            | 2,567            | 2,644            | 2,723            |
| 12844760 INTERNET COSTS - LIBRARY                 | 1,458            | 1,502            | 1,547            | 1,593            |
| 12844961 WATER CHARGES                            | 70               | 72               | 74               | 76               |
| <b>**** TOTAL Expense</b>                         | <b>216,976</b>   | <b>223,043</b>   | <b>229,570</b>   | <b>236,292</b>   |
| <b>Allocated Expenses (3332)</b>                  |                  |                  |                  |                  |
| 12841781 DEPRECIATION - OTHER                     | 40,000           | 40,000           | 40,000           | 40,000           |
| <b>**** TOTAL Allocated Expense</b>               | <b>40,000</b>    | <b>40,000</b>    | <b>40,000</b>    | <b>40,000</b>    |
| <b>** Operating Surplus/(Deficit)</b>             | <b>(235,557)</b> | <b>(240,982)</b> | <b>(246,846)</b> | <b>(252,886)</b> |
| <b>Capital Income (3333)</b>                      |                  |                  |                  |                  |
| 12840484 LIBRARY - LOCAL SPECIAL PROJECTS GRANTS  | 18,000           | 18,000           | 18,000           | 18,000           |
|   | <b>18,000</b>    | <b>18,000</b>    | <b>18,000</b>    | <b>18,000</b>    |
| <b>Loan Income</b>                                |                  |                  |                  |                  |
| 18616934 TRANSFER FROM RESERVES                   | 0                | 0                | 0                | 0                |
|   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (3335)</b>                    |                  |                  |                  |                  |
| 17437510 GRANT EXPENDITURE                        | 18,000           | 18,000           | 18,000           | 18,000           |
| 17437512 RFID EQUIPMENT                           | 0                | 0                | 0                | 0                |
| 18616916 TRANSFER TO RESERVES                     | 0                | 0                | 0                | 0                |
|   | <b>18,000</b>    | <b>18,000</b>    | <b>18,000</b>    | <b>18,000</b>    |
| <b>Loan Repayment (3336)</b>                      |                  |                  |                  |                  |
| 18255904 GENERAL LOAN LIBRARY REPAYMENTS          | 21,375           | 0                | 0                | 0                |
|   | <b>21,375</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Surplus/(Deficit)</b>                  | <b>(21,375)</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                      | <b>(256,932)</b> | <b>(240,982)</b> | <b>(246,846)</b> | <b>(252,886)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Swimming Pool</b>                                     |                  |                  |                  |                  |
| <b>Income (3340)</b>                                     |                  |                  |                  |                  |
| 14650856 SWIMMING POOL FEES                              | 15,909           | 16,161           | 16,421           | 16,689           |
| <b>**** TOTAL Income</b>                                 | <b>15,909</b>    | <b>16,161</b>    | <b>16,421</b>    | <b>16,689</b>    |
| <b>Expenses (3341)</b>                                   |                  |                  |                  |                  |
| 14651341 BUILDING MAINTENANCE & REPAIR - SWIMMING POOL   | 1,000            | 1,000            | 1,000            | 1,000            |
| 14652191 ELECTRICITY - POOL                              | 4,776            | 4,919            | 5,067            | 5,219            |
| 14652541 GROUNDS & LANDSCAPE MAINTENANCE - POOL          | 7,886            | 8,123            | 8,366            | 8,617            |
| 14652661 INSURANCE                                       | 2,262            | 2,330            | 2,400            | 2,472            |
| 14652966 MAINTENANCE & WORKING EXPENSES - POOL           | 121,654          | 125,304          | 129,063          | 132,935          |
| 14653491 PLANT & EQUIPMENT MAINTENANCE                   | 2,500            | 2,500            | 2,500            | 2,500            |
| 14653581 POOL MAINTENANCE - PAINTING                     | 12,000           | 0                | 0                | 0                |
| 14653851 RATES & CHARGES - SWIMMING POOL                 | 2,829            | 2,914            | 3,001            | 3,091            |
| 14654131 SALARIES & ALLOWANCES-CLEANERS                  | 12,923           | 13,311           | 13,710           | 14,121           |
| 14654421 STAFF TRAINING COSTS                            | 0                | 0                | 0                | 0                |
| 14654961 WATER CHARGES                                   | 7,239            | 7,456            | 7,680            | 7,910            |
| <b>**** TOTAL Expenses</b>                               | <b>175,069</b>   | <b>167,856</b>   | <b>172,787</b>   | <b>177,865</b>   |
| <b>Allocated Expense (3342)</b>                          |                  |                  |                  |                  |
| 14651781 DEPRECIATION - OTHER                            | 59,000           | 59,000           | 59,000           | 59,000           |
| <b>**** TOTAL Allocated Expense</b>                      | <b>59,000</b>    | <b>59,000</b>    | <b>59,000</b>    | <b>59,000</b>    |
| <b>** TOTAL Operating Surplus/(Deficit)Swimming Pool</b> | <b>(218,160)</b> | <b>(210,695)</b> | <b>(215,366)</b> | <b>(220,177)</b> |
| <b>Capital Income (3343)</b>                             |                  |                  |                  |                  |
| 14650300 GRANT FUNDING                                   | 0                | 0                | 250,000          | 0                |
| 18616916 TRANSFER FROM RESERVES                          | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>250,000</b>   | <b>0</b>         |
| <b>Capital Expenditure (3345)</b>                        |                  |                  |                  |                  |
| 17437632 CAMERAS FOR POOL - DARLINGTON POINT             | 0                | 0                | 0                | 0                |
| SPLASH PARK CONSTRUCTION                                 | 0                | 0                | 250,000          | 0                |
| POOL RESURFACING - DARLINGTON POINT                      | 45,000           | 0                | 0                | 0                |
| 18616916 TRANSFER TO RESERVES                            | 0                | 0                | 0                | 0                |
|  | <b>45,000</b>    | <b>0</b>         | <b>250,000</b>   | <b>0</b>         |
| <b>Capital Surplus/(Deficit)</b>                         | <b>(45,000)</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                             | <b>(263,160)</b> | <b>(210,695)</b> | <b>(215,366)</b> | <b>(220,177)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Sporting Grounds</b>   |                  |                  |                  |                  |
| <b>Sporting Grounds (3350)</b>                                      |                  |                  |                  |                  |
| RECREATION GROUNDS - USER CHARGES                                   | 2,269            | 2,337            | 2,407            | 2,479            |
| COLY EQUESTRIAN CENTRE - RENTS                                      | 357              | 368              | 379              | 390              |
| 13950360 RENTAL OF MONASH PARK FACILITIES                           | 0                | 0                | 0                | 0                |
| 13950842 SUNDRY INCOME - RACECOURSE/SHOWGROUND                      | 3,000            | 3,000            | 3,000            | 3,000            |
| <b>**** TOTAL Income</b>  | <b>5,626</b>     | <b>5,705</b>     | <b>5,786</b>     | <b>5,870</b>     |
| <b>Sporting Grounds Expenses (3351)</b>                             |                  |                  |                  |                  |
| SPORTING GROUNDS MAINTENANCE  | 85,662           | 88,232           | 90,879           | 93,605           |
| 13401341 BUILDING M & R - MONASH PARK                               | 4,000            | 4,000            | 4,000            | 4,000            |
| 13401341 BUILDING M & R - MONASH PARK SPECIFIC                      | 0                | 8,000            | 0                | 0                |
| 13401451 CLEANING - MONASH PARK                                     | 855              | 881              | 907              | 934              |
| 13402241 EQUIPMENT MAINTENANCE & REPAIRS                            | 1,061            | 1,093            | 1,126            | 1,159            |
| 13402541 GROUNDS & LANDSCAPE MAINTENANCE - MONASH PARK              | 21,915           | 22,572           | 23,250           | 23,947           |
| 13402661 INSURANCE  | 6,316            | 6,505            | 6,701            | 6,902            |
| 13402981 MAINTENANCE OF SERVICES                                    | 691              | 712              | 733              | 755              |
| 13403171 MOWING SPORTSFIELDS - MONASH PARK                          | 16,224           | 16,711           | 17,212           | 17,728           |
| 13403851 RATES & CHARGES - MONASH PARK                              | 2,829            | 2,914            | 3,001            | 3,091            |
| 13404961 WATER CHARGES - MONASH PARK                                | 276              | 284              | 293              | 302              |
| 13441341 BUILDING M & R - RACECOURSE                                | 2,800            | 2,800            | 2,800            | 2,800            |
| 13441451 CLEANING - RACECOURSE                                      | 3,811            | 3,925            | 4,043            | 4,164            |
| 13442191 ELECTRICITY  | 5,971            | 6,150            | 6,335            | 6,525            |
| 13442541 GROUNDS & LANDSCAPE MAINTENANCE - RACECOURSE               | 9,686            | 9,977            | 10,276           | 10,584           |
| 13442661 INSURANCE  | 4,917            | 5,065            | 5,216            | 5,373            |
| 13442981 MAINTENANCE OF SERVICES                                    | 691              | 712              | 733              | 755              |
| 13443151 MOWING OF PARKS & RESERVES - RACECOURSE                    | 7,925            | 8,163            | 8,408            | 8,660            |
| 13443851 RATES & CHARGES - RACECOURSE/SHOWGROUND                    | 2,309            | 2,378            | 2,450            | 2,523            |
| 13444961 WATER CHARGES - RACECOURSE/SHOWGROUNDS                     | 208              | 214              | 221              | 227              |
| <b>**** TOTAL Expenses</b>  | <b>178,147</b>   | <b>191,287</b>   | <b>188,582</b>   | <b>194,035</b>   |
| <b>Allocated Expenses (3352)</b>                                    |                  |                  |                  |                  |
| 13401781 DEPRECIATION - MONASH PARK                                 | 42,000           | 42,000           | 42,000           | 42,000           |
| 14371781 DEPRECIATION - OTHER                                       | 52,000           | 52,000           | 52,000           | 52,000           |
| <b>**** TOTAL Allocated Expenses</b>                                | <b>94,000</b>    | <b>94,000</b>    | <b>94,000</b>    | <b>94,000</b>    |
| <b>** TOTAL Operating Surplus/(Deficit)Sporting Grounds</b>         | <b>(266,521)</b> | <b>(279,583)</b> | <b>(276,796)</b> | <b>(282,166)</b> |
| <b>Capital Income (3353)</b>  |                  |                  |                  |                  |
| 13400312 CAPEX GRANT  | 0                | 0                | 0                | 0                |
| 13400312 CAPEX GRANT - SHOWGROUND AMENITIES                         |                  |                  |                  |                  |
| 13400312 CAPEX GRANT - DARLINGTON POINT RECREATIONAL INFRASTRUCTURE |                  |                  |                  |                  |
| 13400312 CAPEX GRANT SCCF - COLEAMBALLY SPORTING INFRASTRUCTURE     |                  |                  |                  |                  |
| 13400316 CONTRIBUTIONS RECEIVED                                     | 0                | 0                | 0                | 0                |
| 18616935 TRANSFER FROM RESERVES                                     | 0                | 0                | 0                | 0                |
|   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenditure (3355)</b>                                   |                  |                  |                  |                  |
| SCCF PRIDE OF PLACE WORKS - JUNIOR SPORTS CHANGE ROOM COLEAMBALLY   |                  |                  |                  |                  |
| DARLINGTON POINT OVAL SPORTING FACILITIES UPGRADES                  | 0                | 0                | 0                | 0                |
| 17437649 RACECOURSE CAPITAL EXPENDITURE - AMENITIES                 |                  |                  |                  |                  |
| TRANSFER TO RESERVES  | 0                | 0                | 0                | 0                |
|   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Surplus/(Deficit)</b>                                    | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>  | <b>(266,521)</b> | <b>(279,583)</b> | <b>(276,796)</b> | <b>(282,166)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Other Cultural Services</b>                       |                 |                 |                 |                 |
| <b>Other Cultural Income (3360)</b>                  |                 |                 |                 |                 |
| 12560842 HERITAGE - SUNDRY INCOME - HISTORY REWRITE  | 0               | 0               | 0               | 0               |
| CASP GRANT - ART WORKSHOP                            | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                             | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Other Cultural Expenses (3361)</b>                |                 |                 |                 |                 |
| WESTERN RIVERINA ARTS PROJECT                        | 4,122           | 4,328           | 4,458           | 4,592           |
| AUSTRALIA DAY AMBASSADOR EXPENSES                    | 600             | 600             | 600             | 600             |
| DARLINGTON POINT AUSTRALIA DAY CELEBRATIONS          | 1,000           | 1,000           | 1,000           | 1,000           |
| COLEAMBALLY AUSTRALIA DAY CELEBRATIONS               | 1,000           | 1,000           | 1,000           | 1,000           |
| TIDDALIK WETLANDS RESTORATION                        | 2,000           | 2,000           | 2,000           | 2,000           |
| 12563191 ELECTRICITY - COURTHOUSE                    | 676             | 696             | 717             | 739             |
| 12563341 BUILDING M & R - COURTHOUSE                 | 3,000           | 3,000           | 3,000           | 3,000           |
| 12563486 GAS - COURTHOUSE                            | 50              | 52              | 53              | 55              |
| 12563661 INSURANCE - COURTHOUSE                      | 2,589           | 2,667           | 2,747           | 2,829           |
| 12563781 LANDSCAPE MAINT - COURTHOUSE                | 2,841           | 2,926           | 3,014           | 3,104           |
| 12563851 RATES & CHARGES - COURTHOUSE                | 1,894           | 1,951           | 2,009           | 2,070           |
| <b>**** TOTAL Expenses</b>                           | <b>19,772</b>   | <b>20,220</b>   | <b>20,598</b>   | <b>20,988</b>   |
| <b>Allocated Expenses (3362)</b>                     |                 |                 |                 |                 |
| DEPRECIATION - BARWIDGEE WETLANDS                    | 1,000           | 1,000           | 1,000           | 1,000           |
| 12564781 DEPRECIATION HERITAGE BUILDIN               | 2,500           | 2,500           | 2,500           | 2,500           |
|  | <b>3,500</b>    | <b>3,500</b>    | <b>3,500</b>    | <b>3,500</b>    |
| <b>Operating Surplus/(Deficit)</b>                   | <b>(23,272)</b> | <b>(23,720)</b> | <b>(24,098)</b> | <b>(24,488)</b> |
| <b>Capital Income (3363)</b>                         |                 |                 |                 |                 |
| 12560317 HERITAGE WORKS - POLICE STABLES RESTORATION | 0               | 0               | 0               | 0               |
| 18616936 TRANSFER FROM RESERVES                      | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Expenditure (3365)</b>                    |                 |                 |                 |                 |
| 17437778 POLICE STABLES RESTORATION                  | 0               | 0               | 0               | 0               |
| 18616936 TRANSFER TO RESERVES                        | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Surplus/(Deficit)</b>                     | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Net Surplus/(Deficit)</b>                         | <b>(23,272)</b> | <b>(23,720)</b> | <b>(24,098)</b> | <b>(24,488)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Other Sports and Recreation</b>                                     |                 |                 |                 |                 |
| <b>Other Sports Income (3370)</b>                                      |                 |                 |                 |                 |
| 14370842 SUNDRY INCOME - MEMBERSHIPS                                   | 13,000          | 13,000          | 13,000          | 13,000          |
| 14370845 SPORTS CENTRE HIRE  | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>   | <b>13,000</b>   | <b>13,000</b>   | <b>13,000</b>   | <b>13,000</b>   |
| <b>Other Sports Expenses (3371)</b>                                    |                 |                 |                 |                 |
| 14371341 BUILDING MAINTENANCE & REPAIR - SPORTS COMPLEX                | 4,000           | 4,000           | 4,000           | 4,000           |
| 14371451 CLEANING - SPORTS COMPLEX                                     | 0               | 0               | 0               | 0               |
| 14372191 ELECTRICITY - SPORTS COMPLEX                                  | 6,180           | 6,365           | 6,556           | 6,753           |
| 14372541 GROUND & LANDSCAPE MAINTENANCE                                | 651             | 671             | 691             | 711             |
| 14372661 INSURANCE   | 6,556           | 6,753           | 6,955           | 7,164           |
| 14373491 PLANT & EQUIPMENT MAINTENANCE                                 | 3,688           | 3,799           | 3,913           | 4,030           |
| 14374756 TELEPHONE - CHARGES - SPORTS COMPLEX                          | 671             | 691             | 712             | 733             |
| <b>**** TOTAL Expenses</b>   | <b>21,746</b>   | <b>22,278</b>   | <b>22,827</b>   | <b>23,392</b>   |
| <b>Allocated Expenses (3372)</b>                                       |                 |                 |                 |                 |
| 14374781 DEPRECIATION - SPORTS CENTRE                                  | 14,000          | 14,000          | 14,000          | 14,000          |
| <b>**** TOTAL Allocated Expenses</b>                                   | <b>14,000</b>   | <b>14,000</b>   | <b>14,000</b>   | <b>14,000</b>   |
| <b>** TOTAL Operating Surplus/(Deficit)Other Sports and Recreation</b> | <b>(22,746)</b> | <b>(23,278)</b> | <b>(23,827)</b> | <b>(24,392)</b> |
| <b>Capital Income (3373)</b>   |                 |                 |                 |                 |
| 14370312 CAPEX GRANT   | 0               | 0               | 0               | 0               |
| 14370316 CAPEX CONTRIBUTION  | 0               | 0               | 0               | 0               |
| BOATING NOW GRANT  |                 |                 |                 |                 |
| TRANSFER FROM RESERVES   | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Expenses (3375)</b>   |                 |                 |                 |                 |
| 17437754 SPORTS EQUIPMENT  | 0               | 3,000           | 3,000           | 3,000           |
| COLEAMBALLY SQUASH COURTS UPGRADE                                      | 0               | 0               | 0               | 0               |
| UPGRADE BOAT RAMP  | 0               | 0               | 0               | 0               |
|  | <b>0</b>        | <b>3,000</b>    | <b>3,000</b>    | <b>3,000</b>    |
| <b>Capital Surplus/(Deficit)</b>                                       | <b>0</b>        | <b>(3,000)</b>  | <b>(3,000)</b>  | <b>(3,000)</b>  |
| <b>Net Surplus/(Deficit)</b>   | <b>(22,746)</b> | <b>(26,278)</b> | <b>(26,827)</b> | <b>(27,392)</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                     | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|---|---------------|---------------|---------------|---------------|
| <b>Mining, Manufacturing &amp; Construction</b> |               |               |               |               |
| <b>Building Control</b>                         |               |               |               |               |
| <b>Building Control Income (3400)</b>           |               |               |               |               |
| 10440062 CONSTRUCTION CERTIFICATE FEES          | 18,000        | 18,000        | 18,000        | 18,000        |
| 10440117 OCCUPATION CERTIFICATES                | 1,500         | 2,000         | 2,000         | 2,000         |
| 10440222 INSPECTION FEE                         | 2,462         | 2,536         | 2,612         | 2,690         |
| BUILDING CONTROL COMMISSIONS                    | 200           | 200           | 200           | 200           |
| COMPLIANCE CERTIFICATE FEES                     | 2,000         | 2,000         | 2,000         | 2,000         |
| 10440512 SUNDRY - BUILDING CONTROL              | 500           | 500           | 500           | 500           |
| 10440858 SWIMMING POOL SIGNS - SALES            | 0             | 0             | 0             | 0             |
| <b>**** TOTAL Income</b>                        | <b>24,662</b> | <b>25,236</b> | <b>25,312</b> | <b>25,390</b> |
| <b>Building Control Expenses</b>                |               |               |               |               |
| BUILDING TRAVELLING                             | 13,686        | 16,423        | 16,916        | 17,423        |
| SUNDRY EXPENSES                                 | 4,057         | 4,179         | 4,304         | 4,433         |
| <b>**** TOTAL Expenses</b>                      | <b>17,743</b> | <b>20,602</b> | <b>21,220</b> | <b>21,856</b> |
| <b>Net Surplus/(Deficit)</b>                    | <b>6,919</b>  | <b>4,634</b>  | <b>4,092</b>  | <b>3,534</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                              | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22    |
|--|---------------|---------------|---------------|------------------|
| <b>Quarries &amp; Pits</b>               |               |               |               |                  |
| <b>Quarries &amp; Pits Income (3410)</b> |               |               |               |                  |
| 12480784 GRAVEL PITS - SALE OF MATERIALS | 45,000        | 45,000        | 45,000        | 45,000           |
| <b>**** TOTAL Income</b>                 | <b>45,000</b> | <b>45,000</b> | <b>45,000</b> | <b>45,000</b>    |
| <b>Quarries and Pits Expenses (3411)</b> |               |               |               |                  |
| 12483461 PITS MAINTENANCE                | 25,000        | 25,000        | 25,000        | 25,000           |
| 12483466 PITS RESTORATION                | 9,048         | 9,463         | 9,567         | 9,674            |
| 12483851 RATES & CHARGES - PITS          | 2,644         | 2,723         | 2,805         | 2,889            |
| <b>**** TOTAL Expenses</b>               | <b>36,692</b> | <b>37,186</b> | <b>37,372</b> | <b>37,563</b>    |
| <b>Allocated Expenses (3412)</b>         |               |               |               |                  |
| 12481781 DEPRECIATION - GRAVEL SUPPLIES  | 0             | 0             | 0             | 0                |
| <b>**** TOTAL Allocated Expenses</b>     | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>         |
| <b>** TOTAL Quarries &amp; Pits</b>      | <b>8,308</b>  | <b>7,814</b>  | <b>7,628</b>  | <b>7,437</b>     |
| <b>Capital Income</b>                    |               |               |               |                  |
| 18616920 TRANSFER FROM RESERVES          | 0             | 0             | 0             | 0                |
| <b>Capital Expenses (3415)</b>           |               |               |               |                  |
| 17437779 LAND PURCHASE - NEW QUARRY      | 0             | 0             | 0             | 100,000          |
| TRANSFER TO RESERVES                     | 0             | 0             | 0             | 0                |
|  | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>100,000</b>   |
| <b>Capital Surplus/(Deficit)</b>         | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>(100,000)</b> |
| <b>Net Surplus/(Deficit)</b>             | <b>8,308</b>  | <b>7,814</b>  | <b>7,628</b>  | <b>(92,563)</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Transport &amp; Communication</b>               |                 |                 |                 |                 |
| <b>Aerodrome</b>                                   |                 |                 |                 |                 |
| <b>Aerodrome Income</b>                            |                 |                 |                 |                 |
| 10240208 CONTRIBUTIONS                             | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Income</b>                           | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Aerodrome Expenses (4001)</b>                   |                 |                 |                 |                 |
| 10242966 MAINTENANCE & WORKING EXPENSE - AERODROME | 12,839          | 13,225          | 13,622          | 14,031          |
| 10244851 RATES & CHARGES - AERODROME               | 3,321           | 3,421           | 3,523           | 3,629           |
| <b>**** TOTAL Expenses</b>                         | <b>16,160</b>   | <b>16,646</b>   | <b>17,145</b>   | <b>17,660</b>   |
| <b>Allocated Expenses (4002)</b>                   |                 |                 |                 |                 |
| 10244781 DEPRECIATION                              | 16,700          | 16,700          | 16,700          | 16,700          |
| <b>**** TOTAL Allocated Expenses</b>               | <b>16,700</b>   | <b>16,700</b>   | <b>16,700</b>   | <b>16,700</b>   |
| <b>** TOTAL Aerodrome</b>                          | <b>(32,860)</b> | <b>(33,346)</b> | <b>(33,845)</b> | <b>(34,360)</b> |
| <b>Capital Income (4003)</b>                       |                 |                 |                 |                 |
| 18616943 TRANSFER FROM RESERVES                    | 0               | 0               | 0               | 0               |
| <b>Capital Expenses (4005)</b>                     |                 |                 |                 |                 |
| 18616943 TRANSFER TO RESERVES                      | 0               | 0               | 0               | 0               |
| <b>Capital Surplus/(Deficit)</b>                   | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Net Surplus/(Deficit)</b>                       | <b>(32,860)</b> | <b>(33,346)</b> | <b>(33,845)</b> | <b>(34,360)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Bridges -Urban Road Local</b>           |                 |                 |                 |                 |
| <b>Bridges Income</b>                      |                 |                 |                 |                 |
| **** TOTAL Income                          | 0               | 0               | 0               | 0               |
| <b>Bridges Expenses</b>                    |                 |                 |                 |                 |
| **** TOTAL Expenses                        | 0               | 0               | 0               | 0               |
| <b>Bridges - Allocated Expenses (4012)</b> |                 |                 |                 |                 |
| 10381833 DEPRECIATION - BRIDGES            | 72,000          | 72,000          | 72,000          | 72,000          |
| **** TOTAL Allocated Expenses              | 72,000          | 72,000          | 72,000          | 72,000          |
| <b>** TOTAL Bridges</b>                    | (72,000)        | (72,000)        | (72,000)        | (72,000)        |
| <b>Capital Income (4013)</b>               |                 |                 |                 |                 |
| 10380200 GRANT - BRIDGE REPLACEMENT        | 0               | 0               | 0               | 110,000         |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>110,000</b>  |
| <b>Capital Expenses (4015)</b>             |                 |                 |                 |                 |
| 17437780 BRIDGE REPLACEMENT                | 0               | 0               | 0               | 110,000         |
|  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>110,000</b>  |
| <b>Capital Surplus/(Deficit)</b>           | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>** TOTAL Bridges -Urban Road Local</b>  | <b>(72,000)</b> | <b>(72,000)</b> | <b>(72,000)</b> | <b>(72,000)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                 | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|---|---------------|---------------|---------------|---------------|
| <b>Footpaths</b>                            |               |               |               |               |
| <b>Footpaths Income (4030)</b>              |               |               |               |               |
| **** TOTAL Income                           | 0             | 0             | 0             | 0             |
| <b>Footpaths Expenses (4031)</b>            |               |               |               |               |
| 14891690 FOOTPATH MAINTENANCE               | 15,000        | 15,000        | 15,000        | 15,000        |
| **** TOTAL Expenses                         | 15,000        | 15,000        | 15,000        | 15,000        |
| <b>Allocated Expenses (4032)</b>            |               |               |               |               |
| 14891834 DEPRECIATION - FOOTPATH            | 29,000        | 29,000        | 29,000        | 29,000        |
| **** TOTAL Allocated Expenses               | 29,000        | 29,000        | 29,000        | 29,000        |
| ** TOTAL Footpaths                          | (44,000)      | (44,000)      | (44,000)      | (44,000)      |
| <b>Capital Income (4033)</b>                |               |               |               |               |
| 14810312 CAPITAL GRANT - CYCLEWAY           | 0             | 50,000        | 50,000        | 50,000        |
| 18616944 TRANSFER FROM RESERVES             | 0             | 0             | 0             | 0             |
|   | 0             | 50,000        | 50,000        | 50,000        |
| <b>Capital Expenses (4035)</b>              |               |               |               |               |
| 17437570 FOOTPATH/CYCLEWAY CONSTRUCTION NEW | 0             | 100,000       | 100,000       | 100,000       |
| 17437571 FOOTPATH/CYCLEWAY REPLACEMENT      | 20,000        | 20,000        | 20,000        | 20,000        |
|   | 20,000        | 120,000       | 120,000       | 120,000       |
| <b>Capital Surplus/(Deficit)</b>            | (20,000)      | (70,000)      | (70,000)      | (70,000)      |
| <b>Net Surplus/(Deficit)</b>                | (64,000)      | (114,000)     | (114,000)     | (114,000)     |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>State &amp; National Highways</b>                    |                  |                  |                  |                  |
| <b>National Hwy Income (4040)</b>                       |                  |                  |                  |                  |
| 14050524 NATIONAL HIGHWAY - BUS BAY                     | 0                | 0                | 0                | 0                |
| 14050548 NEWELL/KIDMAN RMCC CONTRACT                    | 534,310          | 545,977          | 562,357          | 579,227          |
| 14050827 STATE ROADS - RMCC MAINTENANCE(HEAVY PATCHING) | 550,746          | 562,918          | 575,456          | 588,370          |
| 14050829 STATE ROADS - WORKS ORDERS(RESEALING)          | 445,000          | 445,000          | 445,000          | 445,000          |
| <b>**** TOTAL National Hwy Income</b>                   | <b>1,530,056</b> | <b>1,553,896</b> | <b>1,582,813</b> | <b>1,612,597</b> |
| <b>State and National Highway Expenses (4041)</b>       |                  |                  |                  |                  |
| 10171200 HAND PATCH - FLEX PAV                          | 534,310          | 545,977          | 562,357          | 579,227          |
| 13215100 BITUMEN RESEALING 321 SEG 2                    | 445,000          | 445,000          | 445,000          | 445,000          |
| 13215400 ROAD BASE PATCHING                             | 550,746          | 562,918          | 575,456          | 588,370          |
| <b>**** TOTAL State and National Highway Expenses</b>   | <b>1,530,056</b> | <b>1,553,896</b> | <b>1,582,813</b> | <b>1,612,597</b> |
| <b>** TOTAL State &amp; National Highways</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19      | Total 2019/20      | Total 2020/21      | Total 2021/22      |
|--|--------------------|--------------------|--------------------|--------------------|
| <b>Sealed Rural Roads - Local</b>                                      |                    |                    |                    |                    |
| <b>Sealed Rural Roads- Local Income (4060)</b>                         |                    |                    |                    |                    |
| **** TOTAL Sealed Rural Roads- Local income                            | 0                  | 0                  | 0                  | 0                  |
| <b>Sealed Rural Roads Expenses (4061)</b>                              |                    |                    |                    |                    |
| 13001200 HAND PATCH - FLEX PAV   | 69,673             | 71,763             | 73,916             | 76,134             |
| 13001250 EDGE PATCHING BITUMEN   | 15,594             | 16,062             | 16,544             | 17,040             |
| 13001270 SHOULDER GRADING  | 8,306              | 8,555              | 8,812              | 9,076              |
| 13001520 TABLE DRAIN MAINTENANCE                                       | 3,461              | 3,565              | 3,672              | 3,782              |
| 13001560 MOWING WITH SLASHER   | 44,337             | 45,667             | 47,037             | 48,448             |
| 13001590 OTHER ROAD/DRAINAGE MAINTENANCE                               | 1,385              | 1,427              | 1,469              | 1,513              |
| 13001600 GUIDEPOST MAINTENANCE   | 31,670             | 32,620             | 33,599             | 34,607             |
| 13001610 GUARDRAIL MAINTENANCE   | 1,385              | 1,427              | 1,469              | 1,513              |
| 13001931 FIRE BREAKS   | 3,461              | 3,565              | 3,672              | 3,782              |
| 13001941 SUPERVISION & PROJECT MANAGEMENT                              | 20,763             | 21,386             | 22,027             | 22,688             |
| 13003100 SIGN MAINTENANCE  | 11,074             | 11,406             | 11,748             | 12,101             |
| 13003200 SPOTTING/EDGE LINES/ANY ROAD PAINTING                         | 4,151              | 4,276              | 4,404              | 4,536              |
| 13005400 ROAD BASE PATCHING  | 40,709             | 41,930             | 43,188             | 44,484             |
| 13005800 SHOULDER RESHEETING   | 3,688              | 3,799              | 3,913              | 4,030              |
| 13006490 SPECIFIC MAINTENANCE CONCRETE BRIDGE                          | 13,842             | 14,257             | 14,685             | 15,126             |
| SEALED ROADS REPAIRS & MAINTENANCE                                     | 175,563            | 193,418            | 199,221            | 205,197            |
| 13004081 RURAL ADDRESSING  | 2,771              | 2,854              | 2,940              | 3,000              |
| **** <b>TOTAL Sealed rural roads expenses</b>                          | <b>451,833</b>     | <b>477,976</b>     | <b>492,315</b>     | <b>507,057</b>     |
| <b>Allocated Expenses (4062)</b>                                       |                    |                    |                    |                    |
| ROADS/BRIDGES/FOOTPATHS DEPRECIATION                                   | 1,129,000          | 1,129,000          | 1,129,000          | 1,129,000          |
| 13007781 DEPRECIATION - SEALED RURAL ROADS                             | 680,000            | 680,000            | 680,000            | 680,000            |
|  | 1,809,000          | 1,809,000          | 1,809,000          | 1,809,000          |
| <b>** TOTAL Operating Surplus/(Deficit) Sealed Rural Roads - Local</b> | <b>(2,260,833)</b> | <b>(2,286,976)</b> | <b>(2,301,315)</b> | <b>(2,316,057)</b> |
| <b>Capital Income (4063)</b>   |                    |                    |                    |                    |
| FIXING COUNTRY ROADS - MAIN CANAL RD                                   | 0                  | 0                  | 0                  | 0                  |
| HVSP - BENCUBBIN AVENUE  |                    | 975,000            |                    |                    |
| FIXING COUNTRY ROADS - MCDONALD ROAD                                   | 1,642,015          | 0                  | 0                  |                    |
| FIXING COUNTRY ROADS - EULO ROAD                                       | 1,131,605          | 0                  | 0                  |                    |
| FIXING COUNTRY ROADS - CONARGO ROAD                                    |                    | 0                  | 0                  |                    |
| FIXING COUNTRY ROADS - CARRATHOOL BRIDGE APPROACHES                    | 0                  | 0                  | 0                  | 0                  |
| TRANSFER FROM RESERVES   | 0                  | 325,000            | 0                  | 0                  |
|  | <b>2,773,620</b>   | <b>1,300,000</b>   | <b>0</b>           | <b>0</b>           |
| <b>Capital Expenses (4065)</b>   |                    |                    |                    |                    |
| 17437100 BITUMEN RESEALING   | 310,000            | 360,000            | 360,000            | 400,000            |
| RECONSTRUCTION EXPENSES  | 318,545            | 350,000            | 500,000            | 500,000            |
| CARRATHOOL BRIDGE APPROACHES   | 0                  | 0                  | 0                  | 0                  |
| MAIN CANAL ROAD UPGRADE  | 0                  | 0                  | 0                  | 0                  |
| MCDONALD ROAD UPGRADE  | 1,642,015          | 0                  |                    |                    |
| EULO ROAD UPGRADE  | 1,131,605          | 0                  |                    |                    |
| BENCUBBIN AVENUE UPGRADE   | 0                  | 1,300,000          |                    |                    |
| CONARGO ROAD UPGRADE   | 0                  | 0                  |                    |                    |
| 18616925 TRANSFER TO RESERVES  | 0                  | 0                  | 0                  | 0                  |
|  | <b>3,402,165</b>   | <b>2,010,000</b>   | <b>860,000</b>     | <b>900,000</b>     |
| <b>Net Surplus/(Deficit)</b>   | <b>(2,889,378)</b> | <b>(2,996,976)</b> | <b>(3,161,315)</b> | <b>(3,216,057)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Sealed Road Regional</b>                                |                  |                  |                  |                  |
| <b>Sealed Roads- Regional Income (4070)</b>                |                  |                  |                  |                  |
| 14050209 COUNCIL 3 x 3 WORKS FUNDING                       | 109,000          | 109,000          | 109,000          | 109,000          |
| 14050692 REGIONAL ROADS MAINTENANCE GRANT                  | 703,298          | 721,787          | 740,831          | 760,445          |
| 14050695 RTA REPAIR PROGRAM - TRAFFIC COMPONENT            | 58,000           | 58,000           | 58,000           | 58,000           |
| 14050220 REGIONAL ROAD FLOOD RESTORATION GRANT             | 0                | 0                | 0                | 0                |
|  | <b>870,298</b>   | <b>888,787</b>   | <b>907,831</b>   | <b>927,445</b>   |
| <b>Sealed Roads - Regional Expenses (4071)</b>             |                  |                  |                  |                  |
| 10591000 REGIONAL ROADS MAINTENANCE ALLOCATION             | 257,338          | 263,378          | 269,599          | 276,007          |
| 10591001 REGIONAL ROADS 3 X 3                              | 66,000           | 66,000           | 66,000           | 66,000           |
| 10591002 REGIONAL ROADS TRAFFIC FACILITIES ALLOCATION      | 58,000           | 58,000           | 58,000           | 58,000           |
| <b>**** TOTAL Sealed Roads - regional expenses</b>         | <b>381,338</b>   | <b>387,378</b>   | <b>393,599</b>   | <b>400,007</b>   |
| <b>Allocated Expenses (4072)</b>                           |                  |                  |                  |                  |
| 15961835 DEPRECIATION - SEALED ROADS REGIONAL              | 370,000          | 370,000          | 370,000          | 370,000          |
| <b>**** TOTAL Allocated Expenses</b>                       | <b>370,000</b>   | <b>370,000</b>   | <b>370,000</b>   | <b>370,000</b>   |
| <b>** Operating Surplus/(Deficit) Sealed Road Regional</b> | <b>118,960</b>   | <b>131,409</b>   | <b>144,231</b>   | <b>157,438</b>   |
| <b>Capital Income (4073)</b>                               |                  |                  |                  |                  |
| 14050698 REPAIR PROGRAM GRANT                              | 157,582          | 161,589          | 165,717          | 169,969          |
| 18616947 TRANSFER FROM RESERVES                            | 0                | 0                | 0                | 0                |
|  | <b>157,582</b>   | <b>161,589</b>   | <b>165,717</b>   | <b>169,969</b>   |
| <b>Capital Expenses (4075)</b>                             |                  |                  |                  |                  |
| 17437573 EARTHWORKS REPAIR PROGRAM                         | 121,607          | 123,815          | 126,090          | 128,432          |
| 17437574 SUBBASE & BASE REPAIR PROGRAM                     | 99,465           | 102,449          | 105,522          | 108,688          |
| 17437575 WEARING SURFACE REPAIR PROGRAM                    | 71,583           | 73,730           | 75,942           | 78,221           |
| 17437576 DRAINAGE REPAIR PROGRAM                           | 11,255           | 11,593           | 11,940           | 12,299           |
| 17437578 PROVISION FOR TRAFFIC REPAIR PROGRAM              | 11,255           | 11,593           | 11,940           | 12,299           |
| 17437059 BITUMEN RESEALING REGIONAL ROADS                  | 331,377          | 339,818          | 348,513          | 357,468          |
| 18616947 TRANSFER TO RESERVES                              | 0                | 0                | 0                | 0                |
|  | <b>646,542</b>   | <b>662,998</b>   | <b>679,948</b>   | <b>697,407</b>   |
| <b>** Capital Surplus/(Deficit) Sealed Road Regional</b>   | <b>(488,960)</b> | <b>(501,409)</b> | <b>(514,231)</b> | <b>(527,438)</b> |
| <b>Nett Surplus/(Deficit)</b>                              | <b>(370,000)</b> | <b>(370,000)</b> | <b>(370,000)</b> | <b>(370,000)</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description   | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|---|---------------|---------------|---------------|---------------|
| <b>Unsealed Rural Roads - Local Income (4090)</b>                                       |               |               |               |               |
| **** TOTAL Income   | 0             | 0             | 0             | 0             |
| <b>Unsealed Rural roads local exp. (4091)</b>   |               |               |               |               |
| 12921400 GRADER MAINTENANCE   | 402,768       | 417,028       | 429,539       | 442,425       |
| 12921520 TABLE DRAIN MAINTENANCE  | 1,385         | 1,427         | 1,469         | 1,513         |
| 12921600 GUIDEPOST MAINTENANCE  | 3,461         | 3,565         | 3,672         | 3,782         |
| 12921610 GUARDRAIL MAINTENANCE  | 4,151         | 4,276         | 4,404         | 4,536         |
| 12921690 OTHER ROAD/FURNITURE MAINTENANCE   | 4,306         | 4,791         | 4,935         | 5,083         |
| 12921931 FIRE BREAKS  | 30,000        | 30,000        | 30,000        | 30,000        |
| 12921941 SUPERVISION & PROJECT MANAGEMENT   | 18,480        | 19,034        | 19,605        | 20,194        |
| 12923100 SIGN MAINTENANCE   | 4,151         | 4,276         | 4,404         | 4,536         |
| 12926490 SPECIFIC MAINTENANCE CONCRETE BRIDGE   | 6,229         | 6,416         | 6,608         | 6,807         |
| 12961400 GRADER MAINTENANCE   | 9,688         | 9,979         | 10,278        | 10,586        |
| 12961600 GUIDEPOST MAINTENANCE  | 1,385         | 1,427         | 1,469         | 1,513         |
| 12963100 SIGN MAINTENANCE   | 1,385         | 1,427         | 1,469         | 1,513         |
| 14254081 RURAL ADDRESSING   | 1,000         | 1,000         | 1,000         | 1,000         |
| **** TOTAL Unsealed Rural roads local exp.  | 488,389       | 504,643       | 518,853       | 533,488       |
| <b>Allocated Expenses (4092)</b>  |               |               |               |               |
| 12921836 DEPRECIATION - UNSEALED RURAL ROADS - LOCAL                                    | 288,000       | 288,000       | 288,000       | 288,000       |
| **** TOTAL Allocated Expenses   | 288,000       | 288,000       | 288,000       | 288,000       |
| <b>**Operating Surplus/(Deficit) Unsealed Rural Roads - Local Capital Income (4093)</b> | (776,389)     | (792,643)     | (806,853)     | (821,488)     |
| FIXING COUNTRY ROADS - CONARGO ROAD/CONTRIBUTIONS                                       | 0             | 0             | 0             | 0             |
| 18616921 TRANSFER FROM RESERVES   | 0             | 0             | 0             | 0             |
|   | 0             | 0             | 0             | 0             |
| <b>Capital Expenses (4095)</b>  |               |               |               |               |
| 17437430 GRAVEL RESHEETING  | 313,847       | 320,262       | 326,870       | 333,676       |
| 18616921 TRANSFER TO RESERVES   | 0             | 0             | 0             | 0             |
|   | 313,847       | 320,262       | 326,870       | 333,676       |
| <b>** Capital Surplus/(Deficit) Sealed Road Regional</b>                                | (313,847)     | (320,262)     | (326,870)     | (333,676)     |
| <b>Nett Surplus/(Deficit)</b>   | (1,090,236)   | (1,112,906)   | (1,133,723)   | (1,155,165)   |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Urban Roads</b>                                     |                  |                  |                  |                  |
| <b>Urban Roads Income (4100)</b>                       |                  |                  |                  |                  |
| **** TOTAL Urban Roads Income                          | 0                | 0                | 0                | 0                |
| <b>Urban Roads Expenses (4101)</b>                     |                  |                  |                  |                  |
| 14811265 GRAVEL EDGE PATCHING                          | 0                | 0                | 0                | 0                |
| 14811400 GRADER MAINTENANCE                            | 1,385            | 1,427            | 1,469            | 1,513            |
| 14811430 GRAVEL RESHEETING                             | 4,151            | 4,276            | 4,404            | 4,536            |
| 14811520 TABLE DRAIN MAINTENANCE                       | 1,385            | 1,427            | 1,469            | 1,513            |
| 14811590 OTHER ROAD/DRAINAGE MAINTENANCE               | 691              | 712              | 733              | 755              |
| 14852791 BACK LANES MAINTENANCE                        | 10,000           | 10,000           | 10,000           | 10,000           |
| 14891200 HAND PATCH - FLEX PAV                         | 16,611           | 17,109           | 17,623           | 18,151           |
| URBAN SEALED ROAD REPAIRS & MAINTENANCE                | 46,508           | 48,121           | 49,565           | 51,052           |
| 14891520 TABLE DRAIN MAINTENANCE                       | 1,385            | 1,427            | 1,469            | 1,513            |
| 14891560 MOWING WITH SLASHER                           | 12,668           | 13,048           | 13,439           | 13,843           |
| 14891590 OTHER ROAD/DRAINAGE MAINTENANCE               | 4,844            | 4,989            | 5,139            | 5,293            |
| 14891610 GUARDRAIL MAINTENANCE                         | 1,385            | 1,427            | 1,469            | 1,513            |
| 14891931 FIRE BREAKS                                   | 1,385            | 1,427            | 1,469            | 1,513            |
| 14891941 SUPERVISION & PROJECT MANAGEMENT              | 26,302           | 27,091           | 27,904           | 28,741           |
| 14893100 SIGN MAINTENANCE                              | 4,151            | 4,276            | 4,404            | 4,536            |
| 14893200 SPOTTING/EDGE LINES/ANY ROAD PAINTING         | 4,844            | 4,989            | 5,139            | 5,293            |
| 14895400 ROAD BASE PATCHING                            | 10,000           | 10,000           | 20,000           | 20,000           |
| 14897101 REPAINT ENTRANCE SIGNAGE & UPDATE INFO BOARDS |                  |                  |                  |                  |
| 14896490 SPECIFIC MAINTENANCE CONCRETE BRIDGE          | 691              | 712              | 733              | 755              |
| **** TOTAL Urban Roads Expenses                        | 148,386          | 152,455          | 166,429          | 170,522          |
| <b>Allocated Expenses (4102)</b>                       |                  |                  |                  |                  |
| 14891836 DEPRECIATION - URBAN ROADS                    | 110,000          | 110,000          | 110,000          | 110,000          |
| 14891837 DEPRECIATION - KERB & GUTTER                  | 37,526           | 37,901           | 38,280           | 38,663           |
| 14852923 LOAN INTEREST - 160                           | 1,256            | 0                | 0                | 0                |
| 14852924 LOAN INTEREST - 161                           | 3,012            | 796              | 0                | 0                |
| 14852925 LOAN INTEREST - 162                           | 5,975            | 3,861            | 1,529            | 0                |
| 14852926 LOAN INTEREST - 163                           | 0                | 0                | 0                | 0                |
|  | 157,769          | 152,558          | 149,809          | 148,663          |
| <b>**Operating Surplus/(Deficit) Urban Roads</b>       | <b>(306,155)</b> | <b>(305,014)</b> | <b>(316,238)</b> | <b>(319,185)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19           | Total 2019/20           | Total 2020/21           | Total 2021/22           |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Capital Income (4103)</b>                                   |                         |                         |                         |                         |
| 14810311 CAPITAL GRANT - RTA - PAMS                            | 0                       | 10,000                  | 10,000                  | 10,000                  |
| SCCF GRANT - PRIDE OF PLACE - COLEAMBALLY - INFO BAY & SIGNAGE |                         |                         |                         |                         |
| 14810310 CAPITAL CONTRIBUTION TO WORKS                         | 300                     | 300                     | 300                     | 300                     |
| 18616918 TRANSFER FROM RESERVES                                | 0                       | 0                       | 0                       | 0                       |
|  | <u>300</u>              | <u>10,300</u>           | <u>10,300</u>           | <u>10,300</u>           |
| <b>Capital Expenses (4105)</b>                                 |                         |                         |                         |                         |
| TOWN IMPROVEMENT WORKS - COLEAMBALLY - DUMP POINT              | 0                       | 0                       | 0                       | 0                       |
| TOWN IMPROVEMENT WORKS - COLEAMBALLY MASTERPLAN                |                         |                         |                         |                         |
| PRIDE OF PLACE - COLEAMBALLY WORKS - INFO BAY & SIGNAGE        |                         |                         |                         |                         |
| 17437850 PAMS - KENNEDY ST                                     | 0                       | 20,000                  | 20,000                  | 20,000                  |
| COLEAMBALLY BUS BAY CONSTRUCTION                               |                         |                         |                         |                         |
| BOYD STREET INTERSECTION                                       | 0                       | 0                       | 0                       | 0                       |
| BROLGA PLACE COLEAMBALLY SHOP ENTRANCES                        | 0                       | 0                       | 0                       | 0                       |
| REFURBISH TOILET BLOCKS & PROVIDE DISABLED ACCESS              |                         |                         |                         |                         |
| CONSTRUCT PARKING BAYS AT SPORTS PRECINCT                      |                         |                         |                         |                         |
| 17437857 CONSTRUCT WALKING TRACK SANDPIPER ST TO ST PETERS     |                         |                         |                         |                         |
| 17437148 BITUMEN RESEALING                                     | 0                       | 0                       | 0                       | 50,000                  |
| CONSTRUCT BUS SHELTER AT CALTEX SERVICE STATION                | 0                       | 0                       | 0                       | 0                       |
| TRANSFER TO RESERVE - DARLINGTON POINT TOWN IMPROVEMENT        | 0                       | 0                       | 0                       | 0                       |
| TRANSFER TO RESERVE - COLEAMBALLY TOWN IMPROVEMENT             | 0                       | 0                       | 0                       | 0                       |
| 18616918 TRANSFER TO RESERVES                                  | 0                       | 0                       | 0                       | 0                       |
|  | <u>0</u>                | <u>20,000</u>           | <u>20,000</u>           | <u>70,000</u>           |
| <b>Loan Repayments (4106)</b>                                  |                         |                         |                         |                         |
| 18255923 GENERAL LOAN NO. 160 - STREETSCAPE                    | 27,497                  | 0                       | 0                       | 0                       |
| 18255925 GENERAL LOAN NO. 161 - STREETSCAPE                    | 26,340                  | 21,213                  | 0                       | 0                       |
| 18255936 GENERAL LOAN NO 162                                   | 26,114                  | 28,229                  | 30,561                  | 0                       |
| 18255918 GENERAL LOAN REPAYMENTS                               | 0                       | 0                       | 0                       | 0                       |
|  | <u>79,951</u>           | <u>49,442</u>           | <u>30,561</u>           | <u>0</u>                |
| <b>**Capital Surplus/(Deficit) Urban Roads</b>                 | <u>(79,651)</u>         | <u>(59,142)</u>         | <u>(40,261)</u>         | <u>(59,700)</u>         |
| <b>Net Surplus/(Deficit)</b>                                   | <u><b>(385,806)</b></u> | <u><b>(364,156)</b></u> | <u><b>(356,499)</b></u> | <u><b>(378,885)</b></u> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                          | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--------------------------------------|----------------|----------------|----------------|----------------|
| <b>Car Parking Areas</b>             |                |                |                |                |
| <b>Operating Expenses</b>            |                |                |                |                |
| PARKING AREAS MAINTENANCE            | 1,803          | 2,006          | 2,066          | 2,128          |
|                                      | 1,803          | 2,006          | 2,066          | 2,128          |
| <b>Allocated Expenses</b>            |                |                |                |                |
| DEPRECIATION                         | 270            | 270            | 270            | 270            |
|                                      | 270            | 270            | 270            | 270            |
| <b>**Operating Surplus/(Deficit)</b> | <b>(2,073)</b> | <b>(2,276)</b> | <b>(2,336)</b> | <b>(2,398)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|--|------------------|------------------|------------------|------------------|
| <b>Roads to Recovery Program (4210)</b>                  |                  |                  |                  |                  |
| <b>Income (4210)</b>                                     |                  |                  |                  |                  |
| 14930324 ROADS TO RECOVERY GRANT - DEPT TRANSPORT & REGI | 916,681          | 719,506          | 720,000          | 720,000          |
| <b>**** TOTAL Income</b>                                 | <b>916,681</b>   | <b>719,506</b>   | <b>720,000</b>   | <b>720,000</b>   |
| <b>R2R Expenses (4211)</b>                               |                  |                  |                  |                  |
| <b>**** TOTAL R2R Expenses</b>                           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>** TOTAL Roads to Recovery Program</b>                | <b>916,681</b>   | <b>719,506</b>   | <b>720,000</b>   | <b>720,000</b>   |
| <b>Capital Income (4213)</b>                             |                  |                  |                  |                  |
| 14930325 ROADS TO RECOVERY GRANT - CAPITAL COMPONENT     | 0                | 0                | 0                | 0                |
| TRANSFER FROM UNCOMPLETED GRANTS RESERVE                 |                  |                  |                  |                  |
| 18616942 TRANSFER FROM RESERVES                          | 0                | 0                | 0                | 0                |
|  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Capital Expenses (4215)</b>                           |                  |                  |                  |                  |
| 17437800 R2R CAPITAL PROGRAMME                           | 0                | 0                | 0                | 0                |
| - SEALED ROAD RECONSTRUCTION                             | 0                | 0                | 0                | 0                |
| - RESEALING PROGRAMME                                    | 419,506          | 419,506          | 420,000          | 420,000          |
| - GRAVEL RESHEETING                                      | 497,175          | 300,000          | 300,000          | 300,000          |
| - K & G RECONSTRUCTION                                   |                  |                  |                  |                  |
| 18616942 TRANSFER TO RESERVE                             | 0                | 0                | 0                | 0                |
|  | <b>916,681</b>   | <b>719,506</b>   | <b>720,000</b>   | <b>720,000</b>   |
| <b>Capital Surplus/(Deficit)</b>                         | <b>(916,681)</b> | <b>(719,506)</b> | <b>(720,000)</b> | <b>(720,000)</b> |
| <b>Net Surplus/(Deficit)</b>                             | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19 | Total 2019/20 | Total 2020/21 | Total 2021/22 |
|--|---------------|---------------|---------------|---------------|
| <b>Other Transport</b>                                 |               |               |               |               |
| <b>Sundry Income (4220)</b>                            |               |               |               |               |
| **** TOTAL Sundry Income                               | 0             | 0             | 0             | 0             |
| <b>Transport Other- expenses (4221)</b>                |               |               |               |               |
| 15094886 TREE MAINTENANCE                              | 61,371        | 63,212        | 65,108        | 67,062        |
| 15172861 LICENCES, FEES & SUBSCRIPTIONS - 2 WAY RADIOS | 4,000         | 4,000         | 4,000         | 4,000         |
| 15174621 SUNDRY EXPENSES - TWO WAY RADIO PURCHASES     | 6,000         | 4,000         | 6,000         | 4,000         |
| **** TOTAL Transport Other- expenses                   | 71,371        | 71,212        | 75,108        | 75,062        |
| ** TOTAL Other   | (71,371)      | (71,212)      | (75,108)      | (75,062)      |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                        | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|------------------------------------|----------------|----------------|----------------|----------------|
| <b>Economic Affairs</b>            |                |                |                |                |
| <b>Caravan Parks</b>               |                |                |                |                |
| <b>Operating Income</b>            |                |                |                |                |
| CARAVAN PARK LEASE                 | 8,441          | 8,695          | 8,956          | 9,225          |
| <b>**** TOTAL Operating Income</b> | <b>8,441</b>   | <b>8,695</b>   | <b>8,956</b>   | <b>9,225</b>   |
| <b>Operating Expenses</b>          |                |                |                |                |
| RIVERSIDE CARAVAN PARK EXPENSES    | 9,035          | 9,487          | 9,772          | 10,065         |
|                                    | 9,035          | 9,487          | 9,772          | 10,065         |
| <b>Allocated Expenses (4102)</b>   |                |                |                |                |
| DEPRECIATION - CARAVAN PARK        | 4,500          | 4,500          | 4,500          | 4,500          |
|                                    | 4,500          | 4,500          | 4,500          | 4,500          |
| <b>Net Surplus/(Deficit)</b>       | <b>(5,094)</b> | <b>(5,292)</b> | <b>(5,316)</b> | <b>(5,340)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Industrial Developments</b>                               |                |                |                |                |
| <b>Industrial Development Income</b>                         |                |                |                |                |
| 12600842 SUNDRY INCOME - INDUSTRIAL DEVELOPMENT & PROMO      | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Industrial Development Income</b>              | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Industrial Development Expenses (5001)</b>                |                |                |                |                |
| 12723851 RATES & CHARGES - LAND DEVELOPMENT INDUSTRIAL       | 3,749          | 3,861          | 3,977          | 4,097          |
| <b>**** TOTAL Industrial Development Expenses</b>            | <b>3,749</b>   | <b>3,861</b>   | <b>3,977</b>   | <b>4,097</b>   |
| <b>**Operating Surplus/(Deficit) Industrial Developments</b> | <b>(3,749)</b> | <b>(3,861)</b> | <b>(3,977)</b> | <b>(4,097)</b> |
| <b>Capital Income (5003)</b>                                 |                |                |                |                |
| 17437565 INDUSTRIAL LAND SALES                               | 0              | 0              | 0              | 0              |
|  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Capital Expenses (5005)</b>                               |                |                |                |                |
| 16595569 ADVANCE INDUSTRIAL LAND                             | 0              | 0              | 0              | 0              |
|  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Capital Surplus/(Deficit)</b>                             | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Net Surplus/(Deficit)</b>                                 | <b>(3,749)</b> | <b>(3,861)</b> | <b>(3,977)</b> | <b>(4,097)</b> |



MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20    | Total 2020/21   | Total 2021/22   |
|--|-----------------|------------------|-----------------|-----------------|
| <b>Real Estate Development</b>                               |                 |                  |                 |                 |
| <b>Real Estate Development Income</b>                        |                 |                  |                 |                 |
| **** TOTAL Real Estate Development Income                    | 0               | 0                | 0               | 0               |
| <b>Real Est. Dev Expenses (5011)</b>                         |                 |                  |                 |                 |
| 12763851 RATES & CHARGES - LAND DEVELOPMENT RESIDENTIAL      | 45,000          | 42,642           | 41,375          | 40,041          |
| 12763921 INTERNAL LOAN INTEREST REPAYMENT                    | 3,970           | 3,489            | 2,882           | 2,150           |
| 12764621 SUNDRY EXPENSES                                     | 0               | 0                | 0               | 0               |
| **** TOTAL Real Est. Dev Expenses                            | 48,970          | 46,131           | 44,257          | 42,191          |
| <b>**Operating Surplus/(Deficit) Real Estate Development</b> | <b>(48,970)</b> | <b>(46,131)</b>  | <b>(44,257)</b> | <b>(42,191)</b> |
| <b>Capital Income (5013)</b>                                 |                 |                  |                 |                 |
| 17437636 RESIDENTIAL LAND SALES - WUNNAMURRA ESTATE          | 150,000         | 100,000          | 100,000         | 100,000         |
| 17437637 LAND SALES - DARLINGTON POINT                       | 0               | 0                | 200,000         | 100,000         |
| 18616930 TRANSFER FROM RESERVES                              | 500,000         | 1,000,000        | 0               | 0               |
|  | <b>650,000</b>  | <b>1,100,000</b> | <b>300,000</b>  | <b>200,000</b>  |
| <b>Capital Expenses (5015)</b>                               |                 |                  |                 |                 |
| 17437610 LAND ACQUISITIONS                                   | 0               | 0                | 0               | 0               |
| RESIDENTIAL LAND DEVELOPMENT - YOUNG ST DARLINGTON POIN      | 500,000         | 1,000,000        | 0               | 0               |
| 17437710 RESIDENTIAL LAND DEVELOPMENT-WUNNAMURRA ESTAT       | 0               | 0                | 0               | 0               |
| 18616940 TRANSFER TO RESERVES                                | 0               | 0                | 0               | 0               |
|  | <b>500,000</b>  | <b>1,000,000</b> | <b>0</b>        | <b>0</b>        |
| <b>Loan Repayments (5016)</b>                                |                 |                  |                 |                 |
| 18255927 INTERNAL LOAN REPAYMENTS                            | 25,000          | 25,000           | 25,000          | 25,000          |
| <b>Capital Surplus/(Deficit)</b>                             | <b>125,000</b>  | <b>75,000</b>    | <b>275,000</b>  | <b>175,000</b>  |
| <b>Net surplus/(Deficit)</b>                                 | <b>76,030</b>   | <b>28,869</b>    | <b>230,743</b>  | <b>132,809</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|--|-----------------|-----------------|-----------------|-----------------|
| <b>Saleyards &amp; Markets 5020)</b>                         |                 |                 |                 |                 |
| <b>Saleyard &amp; Markets Income (5020)</b>                  |                 |                 |                 |                 |
| 14090704 SALEYARD FEES                                       | 6,000           | 6,180           | 6,365           | 6,556           |
| 15130871 TRUCKWASH FEES                                      | 4,255           | 4,383           | 4,514           | 4,650           |
| <b>**** TOTAL Saleyard &amp; Markets Income</b>              | <b>10,255</b>   | <b>10,563</b>   | <b>10,880</b>   | <b>11,206</b>   |
| <b>Expenses (5021)</b>                                       |                 |                 |                 |                 |
| 14092661 INSURANCE   | 863             | 889             | 916             | 943             |
| 14092966 MAINTENANCE & WORKING EXPENSES - SALEYARDS          | 22,472          | 23,146          | 23,841          | 24,556          |
| 14093851 RATES & CHARGES - SALEYARDS                         | 2,925           | 3,013           | 3,103           | 3,196           |
| 14094621 SUNDRY EXPENSES                                     | 900             | 927             | 955             | 983             |
| 15132191 ELECTRICITY   | 1,661           | 1,711           | 1,762           | 1,815           |
| 15132966 MAINTENANCE & WORKING EXPENSES - TRUCKWASH          | 6,753           | 6,956           | 7,164           | 7,379           |
| <b>**** TOTAL Expenses</b>                                   | <b>35,574</b>   | <b>36,641</b>   | <b>37,740</b>   | <b>38,873</b>   |
| <b>Allocated Expenses (5023)</b>                             |                 |                 |                 |                 |
| 14091781 DEPRECIATION - SALEYARDS                            | 6,500           | 6,500           | 6,500           | 6,500           |
| 15131781 DEPRECIATION - TRUCKWASH                            | 0               | 0               | 0               | 0               |
| <b>**** TOTAL Allocated Expenses</b>                         | <b>6,500</b>    | <b>6,500</b>    | <b>6,500</b>    | <b>6,500</b>    |
| <b>**Operating Surplus/(Deficit) Saleyards &amp; Markets</b> | <b>(31,819)</b> | <b>(32,579)</b> | <b>(33,361)</b> | <b>(34,167)</b> |
| <b>Capital Income</b>  |                 |                 |                 |                 |
| GRANT FUNDING - TRUCKWASH UPGRADE                            |                 |                 |                 |                 |
| 17437565 LAND SALES - PART SALEYARDS                         | 0               | 0               | 0               | 0               |
|  | 0               | 0               | 0               | 0               |
| <b>Capital Expenses (5025)</b>                               |                 |                 |                 |                 |
| 17437689 TRUCKWASH UPGRADE                                   | 0               | 0               | 0               | 0               |
| 17437692 CANTEEN UPGRADE - SALEYARDS                         | 0               | 0               | 0               | 0               |
| 17437693 HOLDING FENCES - SALEYARDS                          | 0               | 0               | 0               | 0               |
|  | 0               | 0               | 0               | 0               |
| <b>Capital Surplus/(Deficit)</b>                             | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Net Surplus/(Deficit)</b>                                 | <b>(31,819)</b> | <b>(32,579)</b> | <b>(33,361)</b> | <b>(34,167)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19    | Total 2019/20    | Total 2020/21    | Total 2021/22    |
|---|------------------|------------------|------------------|------------------|
| <b>Tourism &amp; Area Promotion</b>                               |                  |                  |                  |                  |
| <b>Tourism Income (5030)</b>                                      |                  |                  |                  |                  |
| 14770055 GRANT DSRD (ECONOMIC DEVELOPMENT STRATEGY)               | 70,000           | 0                | 0                | 0                |
| ENERGISE ENTERPRISE GRANT   |                  |                  |                  |                  |
| 14770180 CONTRIBUTION TO KIDMAN WAY BROCHURE                      | 0                | 3,800            | 0                | 3,800            |
| 14770185 CONTRIBUTION TO NED KELLY TOURING ROUTE                  | 1,500            | 0                | 0                | 0                |
| 14770187 CONTRIBUTION TO TOURIST BROCHURE                         | 0                | 10,000           | 0                | 10,000           |
| 14770842 SUNDRY INCOME - TOURISM (CONT TO CIVIC GUIDE)            | 0                | 0                | 0                | 0                |
| 14770845 SALE OF SOUVENIRS  | 0                | 0                | 0                | 0                |
| <b>**** TOTAL Tourism Income</b>                                  | <b>71,500</b>    | <b>13,800</b>    | <b>0</b>         | <b>13,800</b>    |
| <b>Tourism expenses (5031)</b>                                    |                  |                  |                  |                  |
| 14771071 ADVERTISING - TOURISM                                    | 1,500            | 1,500            | 1,500            | 1,500            |
| 14771561 CONFERENCES & SEMINARS                                   | 1,000            | 1,000            | 1,000            | 1,000            |
| 14772766 KIDMAN WAY BROCHURE & PROMOTIONAL COMMITTEE              | 4,000            | 7,800            | 4,000            | 7,800            |
| 14773230 NED KELLY TOURING ROUTE                                  | 1,500            | 0                | 0                | 0                |
| 14773231 NEWELL MAGAZINE & PROMOTIONAL COMMITTEE                  | 0                | 0                | 0                | 0                |
| 14773232 NED KELLY/JERILDERIE LETTER BOOKLET                      | 0                | 0                | 0                | 7,500            |
| 14774102 NED KELLY WALKING TRAIL BOOKLET                          | 1,500            | 0                | 1,500            | 0                |
| TOURISM/ECONOMIC DEVELOPMENT OFFICER                              | 118,378          | 91,029           | 93,760           | 96,573           |
| TOURISM COMMITTEE MEMBERSHIP & COSTS                              | 6,205            | 6,391            | 6,583            | 6,780            |
| TOURISM DELEGATES EXPENSES  | 1,217            | 1,254            | 1,292            | 1,330            |
| EVENT FUNDING - COLEAMBALLY                                       | 0                | 5,000            | 5,000            | 5,000            |
| EVENT FUNDING - DARLINGTON POINT                                  | 0                | 5,000            | 5,000            | 5,000            |
| SPECIAL INTEREST BROCHURES  | 0                |                  |                  |                  |
| MURRUMBIDGEE VISITOR GUIDE  | 0                |                  |                  |                  |
| VISITOR INFORMATION SERVICES                                      | 0                |                  |                  |                  |
| VISITOR PRODUCT DEVELOPMENT - TRACKS & TRAILS                     | 0                |                  |                  |                  |
| REGIONAL MARKETING - ADVT IN ADJOINING GUIDES                     | 9,000            | 0                |                  |                  |
| CARAVAN & FREE CAMPING STRATEGY                                   | 2,000            | 0                |                  |                  |
| INVESTMENT ATTRACTION - COLLATERAL & WEB MARKETING                | 0                |                  |                  |                  |
| INVESTMENT ATTRACTION - STAKEHOLDER WORKSHOPS                     | 0                |                  |                  |                  |
| CONTRIBUTION TO TODAY SHOW COSTS                                  |                  |                  |                  |                  |
| 14774621 SUNDRY EXPENSES/ECONOMIC DEVELOPMENT STRATEG             | 70,000           | 30,000           | 30,000           | 30,000           |
| 14774816 TOURIST BROCHURE   | 0                | 12,000           | 0                | 12,000           |
| 14774965 TOURISM INITIATIVES (Community Engagement-Events)        | 20,000           | 3,000            | 3,000            | 3,000            |
| <b>**** TOTAL Tourism expenses</b>                                | <b>236,300</b>   | <b>163,974</b>   | <b>152,635</b>   | <b>177,484</b>   |
| <b>Allocated Expenses (5032)</b>                                  |                  |                  |                  |                  |
| 14771781 DEPRECIATION - TOURISM                                   | 1,499            | 1,499            | 1,499            | 1,499            |
| <b>**** TOTAL Allocated Expenses</b>                              | <b>1,499</b>     | <b>1,499</b>     | <b>1,499</b>     | <b>1,499</b>     |
| <b>**Operating Surplus/(Deficit) Tourism &amp; Area Promotion</b> | <b>(166,299)</b> | <b>(151,673)</b> | <b>(154,134)</b> | <b>(165,183)</b> |
| <b>Capital Income (5033)</b>                                      |                  |                  |                  |                  |
| 18616945 TRANSFER FROM RESERVE                                    | 0                | 0                | 0                | 0                |
|   | 0                | 0                | 0                | 0                |
| <b>Capital Expenses (5035)</b>                                    |                  |                  |                  |                  |
| 17437659 CAPITAL PURCHASES - TOURISM SIGNAGE                      | 0                | 0                | 0                | 0                |
| 18616945 TRANSFER TO RESERVE                                      | 0                | 0                | 0                | 0                |
|   | 0                | 0                | 0                | 0                |
| <b>Capital Surplus/(Deficit)</b>                                  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Net Surplus/(Deficit)</b>                                      | <b>(166,299)</b> | <b>(151,673)</b> | <b>(154,134)</b> | <b>(165,183)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Share Farming</b>                               |                |                |                |                |
| <b>Share Farming Income (5040)</b>                 |                |                |                |                |
| 14130761 RICE GROWERS LIMITED - DIVIDEND INCOME    | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Share Farming income</b>             | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Expenses (5041)</b>                             |                |                |                |                |
| 11281031 ADMINISTRATION EXPENSES - COMMONS         | 691            | 712            | 733            | 755            |
| 11284621 SUNDRY EXPENSES - COMMONS                 | 562            | 579            | 596            | 614            |
| 14174621 SUNDRY EXPENSES                           | 562            | 579            | 596            | 614            |
| 11284851 RATES & CHARGES - COMMONS                 | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Expenses</b>                         | <b>1,815</b>   | <b>1,869</b>   | <b>1,926</b>   | <b>1,983</b>   |
| <b>Allocated Expenses (5042)</b>                   |                |                |                |                |
| 11281781 DEPRECIATION - OTHER                      | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Allocated Expenses</b>               | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>**Operating Surplus/(Deficit) Share Farming</b> | <b>(1,815)</b> | <b>(1,869)</b> | <b>(1,926)</b> | <b>(1,983)</b> |
| <b>Capital Income (5043)</b>                       |                |                |                |                |
|  | 0              | 0              | 0              | 0              |
| <b>Capital Expenses (5045)</b>                     |                |                |                |                |
|  | 0              | 0              | 0              | 0              |
| <b>Capital Surplus/(Deficit)</b>                   | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Net Surplus/(Deficit)</b>                       | <b>(1,815)</b> | <b>(1,869)</b> | <b>(1,926)</b> | <b>(1,983)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Private Works</b>                         |                |                |                |                |
| <b>Private works Operating Income (5050)</b> |                |                |                |                |
| 13650608 PRIVATE WORKS INCOME                | 650,000        | 650,000        | 650,000        | 650,000        |
| <b>**** TOTAL Private works income</b>       | <b>650,000</b> | <b>650,000</b> | <b>650,000</b> | <b>650,000</b> |
| <b>Private works expenses (5051)</b>         |                |                |                |                |
| Expenses                                     | 0              | 0              | 0              | 0              |
| 13658000 PRIVATE WORKS CONTROL - BUDGET      | 500,000        | 500,000        | 500,000        | 500,000        |
| <b>**** TOTAL Private works expenses</b>     | <b>500,000</b> | <b>500,000</b> | <b>500,000</b> | <b>500,000</b> |
| <b>** TOTAL Private Works</b>                | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> | <b>150,000</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Other Business Undertakings</b>                               |                |                |                |                |
| <b>Other Business Income</b>                                     |                |                |                |                |
| Other Business Income  | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Other Business Income</b>                          | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Expenses (5061)</b>   |                |                |                |                |
| 13971341 BUILDING MAINTENANCE & REPAIR - RAILWAY STATION         | 2,000          | 2,000          | 2,000          | 2,000          |
| 13972541 GROUND & LANDSCAPE MAINT - RAILWAY STATION              | 0              | 0              | 0              | 0              |
| 13972661 INSURANCE   | 1,956          | 2,015          | 2,075          | 2,137          |
| 13972966 MAINTENANCE & WORKING EXPENSES - RAILWAY STATIO         | 0              | 0              | 0              | 0              |
| 13973851 RATES & CHARGES - RAILWAY STATION                       | 1,815          | 1,869          | 1,926          | 1,983          |
| 13974961 WATER CHARGES   | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Expenses</b>                                       | <b>5,771</b>   | <b>5,884</b>   | <b>6,001</b>   | <b>6,121</b>   |
| <b>**Operating Surplus/(Deficit) Other Business Undertakings</b> | <b>(5,771)</b> | <b>(5,884)</b> | <b>(6,001)</b> | <b>(6,121)</b> |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description  | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|--|----------------|----------------|----------------|----------------|
| <b>Water Supply Operations</b>                           |                |                |                |                |
| <b>Water Fund - Jerilderie</b>                           |                |                |                |                |
| <b>Operating Income (6000)</b>                           |                |                |                |                |
| 22400576 PENSIONER REBATES - SUBSIDY                     | 6,118          | 6,302          | 6,491          | 6,685          |
| 22680455 INTERNAL INTEREST INCOME                        | 4,981          | 5,130          | 5,284          | 5,443          |
| 24330246 EXTRA CHARGES RAISED                            | 2,320          | 2,390          | 2,461          | 2,535          |
| 24330568 PENSIONER REBATES - CURRENT YEAR                | (12,046)       | (12,407)       | (12,780)       | (13,163)       |
| 24330908 WATER RATES - FILTERED                          | 181,560        | 185,645        | 199,185        | 213,963        |
| 24330924 WATER RATES - RAW                               | 236,736        | 241,164        | 258,856        | 277,728        |
| 24610842 SUNDRY INCOME - WATER                           | 380            | 391            | 403            | 415            |
| 24610944 WATER SALES - EXCESS WATER                      | 154,781        | 165,615        | 177,208        | 189,613        |
| 24690266 FILTERED WATER CONNECTIONS                      | 1,268          | 1,306          | 1,345          | 1,386          |
| 24690686 RAW WATER CONNECTIONS                           | 1,268          | 1,306          | 1,345          | 1,386          |
| <b>**** TOTAL Income</b>                                 | <b>577,366</b> | <b>596,842</b> | <b>639,799</b> | <b>685,991</b> |
| <b>Operating Expenses (6001)</b>                         |                |                |                |                |
| 22361371 BUSINESS PLAN                                   | 0              | 0              | 0              | 0              |
| 22362661 INSURANCE                                       | 25,879         | 26,655         | 27,455         | 28,279         |
| 22362861 LICENCES, FEES & SUBSCRIPTIONS                  | 1,107          | 1,140          | 1,174          | 1,210          |
| 22363081 METER FITTING - FILTERED                        | 805            | 829            | 854            | 880            |
| 22363086 METER FITTING - RAW                             | 805            | 829            | 854            | 880            |
| 23083091 METER READING                                   | 805            | 829            | 854            | 880            |
| 22363491 PLANT & EQUIPMENT MAINTENANCE - WATER           | 2,771          | 2,854          | 2,940          | 3,028          |
| 22363851 RATES & CHARGES                                 | 3,570          | 3,677          | 3,787          | 3,901          |
| 22364001 RISK MANAGEMENT COSTS                           | 2,000          | 2,000          | 2,000          | 2,000          |
| 22364101 SAFETY REQUIREMENTS                             | 1,500          | 1,500          | 1,500          | 1,500          |
| 22364231 SERVICES & FITTINGS - FILTERED                  | 2,771          | 2,854          | 2,940          | 3,028          |
| 22364241 SERVICES & FITTINGS - RAW                       | 2,771          | 2,854          | 2,940          | 3,028          |
| 22364421 STAFF TRAINING COSTS - WATER                    | 3,500          | 0              | 3,500          | 0              |
| 22364961 WATER CHARGES                                   | 4,844          | 4,989          | 5,139          | 5,293          |
| 23042631 HYDRANT & SERVICE VALVE REPLACEMENTS            | 2,771          | 2,854          | 2,940          | 3,028          |
| 23042941 MAINS FITTINGS - REPAIR - FILTERED              | 12,457         | 12,831         | 13,216         | 13,612         |
| 23042946 MAINS FITTINGS - REPAIR - RAW                   | 38,755         | 39,918         | 41,115         | 42,349         |
| 23042951 MAINS FITTINGS - REPLACE - FILTERED             | 6,923          | 7,131          | 7,345          | 7,565          |
| 23042956 MAINS FITTINGS - REPLACE - RAW                  | 30,272         | 31,180         | 32,116         | 33,079         |
| 23042957 MAINS FLUSHING                                  | 8,000          | 0              | 8,000          | 0              |
| 23083015 MANAGEMENT FEE (ADMIN & ENG)                    | 89,093         | 91,766         | 94,519         | 97,354         |
| 23084621 SUNDRY EXPENSES                                 | 691            | 712            | 733            | 755            |
| 23932191 ELECTRICITY - PUMPING STATION                   | 26,269         | 27,057         | 27,869         | 28,705         |
| 23932241 EQUIPMENT MAINTENANCE & REPAIRS                 | 2,771          | 2,854          | 2,940          | 3,028          |
| 23932966 MAINTENANCE & WORKING EXPENSES - PUMPING STATIC | 13,842         | 14,257         | 14,685         | 15,126         |
| 24013951 RESERVOIRS MAINTENANCE - FILTERED               | 0              | 3,000          | 0              | 3,000          |
| 24013956 RESERVOIRS MAINTENANCE - RAW                    | 5,500          | 0              | 5,500          | 0              |
| 24971341 BUILDING MAINTENANCE & REPAIR                   | 2,771          | 2,854          | 2,940          | 3,028          |
| 24972191 ELECTRICITY - TREATMENT COSTS                   | 13,135         | 13,529         | 13,935         | 14,353         |
| 24972241 EQUIPMENT M & R - TREATMENT COSTS               | 6,229          | 6,416          | 6,608          | 6,807          |
| 24972341 FILTER MATERIALS                                | 20,763         | 21,386         | 22,027         | 22,688         |
| 24972541 GROUNDS & LANDSCAPE MAINTENANCE                 | 2,076          | 2,138          | 2,202          | 2,269          |
| 24974201 SAMPLING & TESTING                              | 1,385          | 1,427          | 1,469          | 1,513          |
| 24974621 SUNDRY EXPENSES                                 | 691            | 712            | 733            | 755            |
| 24974866 TREATMENT SYSTEMS MAINTENANCE & OPERATION       | 86,053         | 88,635         | 91,294         | 94,032         |
| 25214201 WATER SAMPLE TESTING                            | 0              | 0              | 0              | 0              |
| <b>**** TOTAL Expenses</b>                               | <b>423,575</b> | <b>421,667</b> | <b>448,122</b> | <b>446,951</b> |
| <b>Allocated Expenses (6002)</b>                         |                |                |                |                |
| 22361781 DEPRECIATION - OTHER                            | 157,293        | 162,012        | 166,872        | 171,878        |
| <b>**** TOTAL Allocated Expenses</b>                     | <b>157,293</b> | <b>162,012</b> | <b>166,872</b> | <b>171,878</b> |
| <b>**Operating Surplus/(Deficit) Water</b>               | <b>(3,502)</b> | <b>13,163</b>  | <b>24,805</b>  | <b>67,161</b>  |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19    | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|------------------|-----------------|-----------------|-----------------|
| <b>Capital Income (6003)</b>                            |                  |                 |                 |                 |
| 22400420 GRANT - WATER SUPPLY GRANT                     | 2,449,500        | 0               | 0               | 0               |
| CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)               | 800,000          |                 |                 |                 |
| 28516610 TRANSFER FROM RESERVE                          | 0                | 0               | 0               | 0               |
|   | <u>3,249,500</u> | <u>0</u>        | <u>0</u>        | <u>0</u>        |
| <b>Capital Expenses (6005)</b>                          |                  |                 |                 |                 |
| 27437723 WATER - NEW MAINS(REPLACEMENT)                 | 20,000           | 30,000          | 70,000          | 70,000          |
| 27437729 AIR CONDITIONER REPLACEMENT - FILTRATION PLANT | 0                | 0               | 2,000           | 0               |
| 27437730 TURBIDITY METER                                | 0                | 0               | 0               | 4,000           |
| 27437732 WUNNAMURRA ESTATE ADDITIONS                    | 0                | 0               | 0               | 0               |
| 27437734 SPRINKLER TIMER INSTALLATION                   | 5,000            | 0               | 5,000           | 0               |
| 27437735 RAW WATER METERS                               | 0                | 0               | 0               | 0               |
| 27437739 FILTERED RESEVOIR - NOWRANIE ST                | 0                | 0               | 0               | 0               |
| WATER TREATMENT PLANT & OTHER UPGRADES                  | 3,249,500        | 0               | 0               |                 |
|   | <u>3,274,500</u> | <u>30,000</u>   | <u>77,000</u>   | <u>74,000</u>   |
| <b>Capital Surplus/(Deficit)</b>                        | <u>(25,000)</u>  | <u>(30,000)</u> | <u>(77,000)</u> | <u>(74,000)</u> |
| <b>Net Surplus/(Deficit)</b>                            | <u>(28,502)</u>  | <u>(16,837)</u> | <u>(52,195)</u> | <u>(6,839)</u>  |



**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description                                     | Total 2018/19    | Total 2019/20   | Total 2020/21   | Total 2021/22    |
|---|------------------|-----------------|-----------------|------------------|
| <b>Water Fund - Darlington Point</b>            |                  |                 |                 |                  |
| <b>Operating Income (6000)</b>                  |                  |                 |                 |                  |
| PENSIONER REBATES - SUBSIDY                     | 4,215            | 4,215           | 4,215           | 4,215            |
| INTERNAL INTEREST INCOME                        | 14,000           | 14,000          | 14,000          | 14,000           |
| EXTRA CHARGES RAISED                            | 2,251            | 2,319           | 2,389           | 2,461            |
| PENSIONER REBATES - CURRENT YEAR                | (7,343)          | (7,343)         | (7,343)         | (7,343)          |
| WATER RATES - FILTERED                          | 109,776          | 115,265         | 118,723         | 122,285          |
| SUNDRY INCOME - WATER                           | 2,800            | 2,800           | 2,800           | 2,800            |
| WATER SALES - EXCESS WATER                      | 209,156          | 230,071         | 236,973         | 244,082          |
| WATER SALES - GENERAL FUND                      | 18,030           | 18,571          | 19,128          | 19,702           |
| <b>**** TOTAL Income</b>                        | <b>352,885</b>   | <b>379,898</b>  | <b>390,885</b>  | <b>402,202</b>   |
| <b>Operating Expenses (6001)</b>                |                  |                 |                 |                  |
| ADMINISTRATION COSTS                            | 5,305            | 5,464           | 5,628           | 5,797            |
| STAFF TRAINING                                  | 2,150            | 2,214           | 2,280           | 2,349            |
| METER READING                                   | 1,851            | 1,907           | 1,964           | 2,023            |
| PUMPING STATION - ENERGY                        | 56,560           | 61,367          | 63,208          | 65,104           |
| PUMPING STATION - OTHER                         | 9,649            | 9,962           | 10,261          | 10,569           |
| RESERVOIR MAINTENANCE                           | 13,084           | 13,509          | 13,914          | 14,332           |
| MAINS REPAIRS & MAINTENANCE                     | 13,084           | 13,509          | 13,914          | 14,332           |
| CONSUMER FITTINGS                               | 5,796            | 5,970           | 6,149           | 6,334            |
| ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND | 70,250           | 70,250          | 70,250          | 70,250           |
|   |                  | 0               | 0               |                  |
| <b>**** TOTAL Expenses</b>                      | <b>177,729</b>   | <b>184,152</b>  | <b>187,569</b>  | <b>191,089</b>   |
| <b>Allocated Expenses (6002)</b>                |                  |                 |                 |                  |
| 22361781 DEPRECIATION - OTHER                   | 65,000           | 65,000          | 65,000          | 65,000           |
| <b>**** TOTAL Allocated Expenses</b>            | <b>65,000</b>    | <b>65,000</b>   | <b>65,000</b>   | <b>65,000</b>    |
| <b>**Operating Surplus/(Deficit) Water</b>      | <b>110,156</b>   | <b>130,746</b>  | <b>138,316</b>  | <b>146,113</b>   |
| <b>Capital Income (6003)</b>                    |                  |                 |                 |                  |
| GRANT - WATER SUPPLY                            | 918,750          | 0               | 0               | 0                |
| TRANSFER FROM RESERVE                           | 0                | 0               | 0               | 0                |
|   | 918,750          | 0               | 0               | 0                |
| <b>Capital Expenses (6005)</b>                  |                  |                 |                 |                  |
| WATER METERS (RESIDENCES)                       | 1,000            | 1,000           | 1,000           | 1,000            |
| UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS   | 50,000           | 50,000          | 50,000          | 50,000           |
| WATER MAIN/DEAD END LINK UPS                    | 30,000           | 30,000          | 30,000          | 30,000           |
| NEW TOWER & TREATMENT SYSTEMS                   | 1,225,000        | 0               | 0               | 0                |
| WATER TOWER INTERNAL COATING                    | 0                | 0               | 0               | 100,000          |
| REPLACE NO 1 BORE                               | 0                | 0               | 0               | 0                |
| BUILDING INFRASTRUCTURE UPGRADE                 | 0                | 0               | 0               | 0                |
| YOUNG STREET RESIDENTIAL SUBDIVISION ADDITIONS  | 200,000          | 0               | 0               | 0                |
|   | 1,506,000        | 81,000          | 81,000          | 181,000          |
| <b>Capital Surplus/(Deficit)</b>                | <b>(587,250)</b> | <b>(81,000)</b> | <b>(81,000)</b> | <b>(181,000)</b> |
| <b>Net Surplus/(Deficit)</b>                    | <b>(477,094)</b> | <b>49,746</b>   | <b>57,316</b>   | <b>(34,887)</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                     | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|-----------------|-----------------|-----------------|-----------------|
| <b>Water Fund - Coleambally</b>                 |                 |                 |                 |                 |
| <b>Operating Income (6000)</b>                  |                 |                 |                 |                 |
| PENSIONER REBATES - SUBSIDY                     | 2,632           | 2,632           | 2,632           | 2,632           |
| INTERNAL INTEREST INCOME                        | 22,000          | 22,000          | 22,000          | 22,000          |
| EXTRA CHARGES RAISED                            | 2,251           | 2,319           | 2,389           | 2,460           |
| PENSIONER REBATES - CURRENT YEAR                | (4,955)         | (4,955)         | (4,955)         | (4,955)         |
| WATER RATES - FILTERED                          | 82,393          | 84,865          | 87,411          | 90,033          |
| SUNDRY INCOME - WATER                           | 1,000           | 1,000           | 1,000           | 1,000           |
| WATER SALES - EXCESS WATER                      | 159,141         | 163,915         | 168,832         | 173,897         |
| WATER SALES - GENERAL FUND                      | 14,752          | 15,194          | 15,650          | 16,119          |
| <b>**** TOTAL Income</b>                        | <b>279,214</b>  | <b>286,970</b>  | <b>294,959</b>  | <b>303,187</b>  |
| <b>Operating Expenses (6001)</b>                |                 |                 |                 |                 |
| ADMINISTRATION COSTS                            | 3,183           | 3,278           | 3,376           | 3,478           |
| STAFF TRAINING                                  | 2,150           | 2,214           | 2,280           | 2,349           |
| METER READING                                   | 1,817           | 1,876           | 1,932           | 1,990           |
| PUMPING STATION - ENERGY                        | 63,981          | 69,419          | 71,502          | 73,647          |
| PUMPING STATION - OTHER                         | 19,702          | 20,293          | 20,902          | 21,529          |
| RESERVOIR MAINTENANCE                           | 11,649          | 12,011          | 12,371          | 12,742          |
| BORE MAINTENANCE                                | 2,099           | 2,417           | 2,490           | 2,564           |
| MAINS REPAIRS & MAINTENANCE                     | 9,468           | 9,776           | 10,069          | 10,371          |
| CONSUMER FITTINGS                               | 4,179           | 4,304           | 4,433           | 4,566           |
| ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND | 70,250          | 70,250          | 70,250          | 70,250          |
|   |                 | 0               | 0               |                 |
| <b>**** TOTAL Expenses</b>                      | <b>188,478</b>  | <b>195,838</b>  | <b>199,606</b>  | <b>203,486</b>  |
| <b>Allocated Expenses (6002)</b>                |                 |                 |                 |                 |
| DEPRECIATION - OTHER                            | 65,000          | 65,000          | 65,000          | 65,000          |
| <b>**** TOTAL Allocated Expenses</b>            | <b>65,000</b>   | <b>65,000</b>   | <b>65,000</b>   | <b>65,000</b>   |
| <b>**Operating Surplus/(Deficit) Water</b>      | <b>25,736</b>   | <b>26,132</b>   | <b>30,353</b>   | <b>34,701</b>   |
| <b>Capital Income (6003)</b>                    |                 |                 |                 |                 |
| GRANT - WATER SUPPLY                            | 0               | 0               | 0               | 0               |
| TRANSFER FROM RESERVE                           | 0               | 0               | 0               | 0               |
|   | 0               | 0               | 0               | 0               |
| <b>Capital Expenses (6005)</b>                  |                 |                 |                 |                 |
| WATER METERS (RESIDENCES)                       | 1,000           | 1,000           | 1,000           | 1,000           |
| UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS   | 40,000          | 40,000          | 40,000          | 40,000          |
| RE LINE NO 1 BORE COLEAMBALLY                   |                 |                 |                 |                 |
| UPGRADE - AERATOR TANK                          | 0               | 0               | 0               | 0               |
|   | 41,000          | 41,000          | 41,000          | 41,000          |
| <b>Capital Surplus/(Deficit)</b>                | <b>(41,000)</b> | <b>(41,000)</b> | <b>(41,000)</b> | <b>(41,000)</b> |
| <b>Net Surplus/(Deficit)</b>                    | <b>(15,264)</b> | <b>(14,868)</b> | <b>(10,647)</b> | <b>(6,299)</b>  |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19  | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|---|----------------|----------------|----------------|----------------|
| <b>Sewerage Services</b>                                |                |                |                |                |
| <b>Sewerage Fund - Jerilderie</b>                       |                |                |                |                |
| <b>Operating Income (7000)</b>                          |                |                |                |                |
| 32400576 PENSIONER REBATES - SUBSIDY                    | 7,048          | 7,259          | 7,477          | 7,702          |
| 32680455 INTERNAL INTEREST INCOME                       | 73,034         | 75,225         | 77,482         | 79,806         |
| 32680460 INTEREST INTERNAL LOANS - LIBRARY              | 269            | 0              | 0              | 0              |
| 32680461 INTEREST INTERNAL LOANS - REAL ESTATE DEVEL    | 3,970          | 3,489          | 2,882          | 2,150          |
| 34330136 SEWER DISCHARGE                                | 14,420         | 14,853         | 15,298         | 15,757         |
| 34330140 TRADE WASTE APPLICATION FEES                   | 0              | 0              | 0              | 0              |
| 34330141 TRADE WASTE ANNUAL CHARGE                      | 2,586          | 2,652          | 2,718          | 2,796          |
| 34330145 TRADE WASTE USAGE CHARGES                      | 6,000          | 6,180          | 6,365          | 6,556          |
| 34330246 EXTRA CHARGES RAISED                           | 2,320          | 2,390          | 2,461          | 2,535          |
| 34330568 PENSIONER REBATES - CURRENT YEAR               | (12,818)       | (13,203)       | (13,599)       | (14,007)       |
| 34330814 SEWERAGE RATES - CURRENT YEAR - C IN \$        | 261,930        | 271,817        | 280,892        | 290,536        |
| 34690808 SEWERAGE CONNECTION FEES                       | 2,690          | 2,771          | 2,854          | 2,939          |
| <b>**** TOTAL Income</b>                                | <b>361,449</b> | <b>373,433</b> | <b>384,831</b> | <b>396,771</b> |
| <b>Operating Expenses (7001)</b>                        |                |                |                |                |
| 32362581 HEALTH COSTS                                   | 1,385          | 1,427          | 1,469          | 1,513          |
| 32362661 INSURANCE                                      | 15,705         | 16,176         | 16,661         | 17,161         |
| 32362861 LICENCES, FEES & SUBSCRIPTIONS                 | 1,385          | 1,427          | 1,469          | 1,513          |
| 32362921 LOAN INSTALMENTS - INTEREST                    | 269            | 0              | 0              | 0              |
| 32363491 PLANT & EQUIPMENT MAINTENANCE                  | 3,000          | 3,000          | 3,000          | 3,000          |
| 32363851 RATES & CHARGES                                | 4,359          | 4,490          | 4,624          | 4,763          |
| 32364101 SAFETY REQUIREMENTS - SEWER                    | 2,076          | 2,138          | 2,202          | 2,269          |
| 32364421 STAFF TRAINING COSTS                           | 0              | 3,500          | 0              | 3,500          |
| 32364621 SUNDRY EXPENSES                                | 691            | 712            | 733            | 755            |
| 32364756 TELEPHONE - CHARGES - SEWER                    | 691            | 712            | 733            | 755            |
| 33042961 M & R - SEWERS                                 | 6,923          | 7,131          | 7,345          | 7,565          |
| 33043991 RISING MAINS MAINTENANCE                       | 2,771          | 2,854          | 2,940          | 3,028          |
| 33083015 MANAGEMENT FEE (ADMIN & ENG)                   | 45,506         | 46,871         | 48,277         | 49,726         |
| 33932191 ELECTRICITY - PUMP STATION - SEWER             | 8,357          | 8,608          | 8,866          | 9,132          |
| 33932541 GROUNDS & LANDSCAPE MAINTENANCE - SEWERS       | 691            | 712            | 733            | 755            |
| 33933761 PUMPS & CONTROL SYSTEM OPERATION & MAINTENANCE | 34,607         | 35,645         | 36,715         | 37,816         |
| 34971341 BUILDING M & R - TREATMENT WORKS               | 2,076          | 2,138          | 2,202          | 2,269          |
| 34971341 BUILDING M & R - TREATMENT WORKS - SPECIFIC    | 2,320          | 2,390          | 2,461          | 2,535          |
| 34972191 ELECTRICITY - SEWER                            | 8,306          | 8,555          | 8,812          | 9,076          |
| 34972541 GROUNDS & LANDSCAPE MAINTENANCE                | 2,076          | 2,138          | 2,202          | 2,269          |
| 34974201 SAMPLING & TESTING                             | 691            | 712            | 733            | 755            |
| 34974881 TREATMENT WORKS OPERATION & MAINTENANCE        | 62,289         | 64,158         | 66,082         | 68,065         |
| 34974886 TREE MAINTENANCE - TREATMENT WORKS             | 691            | 712            | 733            | 755            |
| <b>**** TOTAL Expenses</b>                              | <b>206,865</b> | <b>216,204</b> | <b>218,995</b> | <b>228,975</b> |
| <b>Allocated Expenses (7002)</b>                        |                |                |                |                |
| 33931781 DEPRECIATION - OTHER                           | 111,943        | 115,301        | 118,760        | 122,323        |
| <b>**** TOTAL Allocated Expenses</b>                    | <b>111,943</b> | <b>115,301</b> | <b>118,760</b> | <b>122,323</b> |
| <b>**Operating Surplus/(Deficit) Sewerage</b>           | <b>42,641</b>  | <b>41,928</b>  | <b>47,076</b>  | <b>45,473</b>  |

**MURRUMBIDGEE COUNCIL**  
**DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022**  
**DETAILED INCOME AND EXPENDITURE**

| Description   | Total 2018/19   | Total 2019/20   | Total 2020/21   | Total 2021/22    |
|---|-----------------|-----------------|-----------------|------------------|
| <b>Capital Income (7003)</b>                        |                 |                 |                 |                  |
| 35900901 INTERNAL LOAN REPAYMENT - LIBRARY          | 21,375          | 0               | 0               | 0                |
| 35900902 INTERNAL LOAN REPAYMENT - REAL ESTATE DEV  | 25,000          | 25,000          | 25,000          | 25,000           |
| 38516610 TRANSFER FROM RESERVE                      | 0               | 0               | 0               | 0                |
|   | <b>46,375</b>   | <b>25,000</b>   | <b>25,000</b>   | <b>25,000</b>    |
| <b>Capital Expenses (7005)</b>                      |                 |                 |                 |                  |
| 37437727 SEWER WELL PUMP REPLACEMENTS               | 13,000          | 14,000          | 14,000          | 15,000           |
| 37437728 NEW SEWER MAINS                            | 30,000          | 30,000          | 30,000          | 30,000           |
| 37437730 REFURBISHMENT OF AMENITIES TREATMENT WORKS | 0               | 0               | 0               | 0                |
| 37437734 WUNNAMURRA ESTATE ADDITIONS                | 0               | 0               | 0               | 0                |
| 37437735 SEWERAGE ADDITIONAL - NORTH JERILDERIE     | 0               | 0               | 0               | 0                |
| 37437737 OAKLANDS ROAD SEWERAGE                     | 0               | 0               | 0               | 30,000           |
| 37437738 OAKLANDS ROAD PUMP STATION                 | 0               | 0               | 0               | 150,000          |
| 37437999 HUMUS TANK UPGRADE                         | 80,000          | 0               | 0               | 0                |
| 38516610 TRANSFER TO RESERVE                        | 0               | 0               | 0               | 0                |
|   | <b>123,000</b>  | <b>44,000</b>   | <b>44,000</b>   | <b>225,000</b>   |
| <b>Capital Surplus/(Deficit)</b>                    | <b>(76,625)</b> | <b>(19,000)</b> | <b>(19,000)</b> | <b>(200,000)</b> |
| <b>Net Surplus/(Deficit)</b>                        | <b>(33,984)</b> | <b>22,928</b>   | <b>28,076</b>   | <b>(154,527)</b> |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                       | Total 2018/19    | Total 2019/20   | Total 2020/21   | Total 2021/22   |
|---|------------------|-----------------|-----------------|-----------------|
| <b>Sewerage Fund - Darlington Point</b>           |                  |                 |                 |                 |
| <b>Operating Income (7000)</b>                    |                  |                 |                 |                 |
| PENSIONER REBATES - SUBSIDY                       | 4,229            | 4,229           | 4,229           | 4,229           |
| INTERNAL INTEREST INCOME                          | 34,000           | 34,000          | 34,000          | 34,000          |
| DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST | 550              | 550             | 550             | 550             |
| EXTRA CHARGES RAISED                              | 2,164            | 2,229           | 2,296           | 2,365           |
| PENSIONER REBATES - CURRENT YEAR                  | (7,525)          | (7,525)         | (7,525)         | (7,525)         |
| SEWERAGE RATES - OCCUPIED                         | 192,573          | 198,350         | 204,301         | 210,430         |
| SEWERAGE RATES - CHURCHES                         | 871              | 897             | 924             | 952             |
| SUNDRY INCOME - SEWER                             | 550              | 550             | 550             | 550             |
| <b>**** TOTAL Income</b>                          | <b>227,412</b>   | <b>233,280</b>  | <b>239,324</b>  | <b>245,550</b>  |
| <b>Operating Expenses (7001)</b>                  |                  |                 |                 |                 |
| ADMINISTRATIVE COSTS                              | 546              | 562             | 597             | 597             |
| STAFF TRAINING                                    | 2,150            | 2,215           | 2,281           | 2,349           |
| TREATMENT WORKS - ENERGY                          | 21,730           | 23,577          | 24,284          | 25,013          |
| TREATMENT WORKS - OTHER                           | 19,406           | 19,938          | 20,536          | 21,152          |
| REPAIR SEWER LINES                                | 8,753            | 8,985           | 9,255           | 9,532           |
| PUMPING STATION - ENERGY                          | 16,756           | 18,181          | 18,726          | 19,288          |
| PUMPING STATION - PUMP MAINTENANCE                | 30,190           | 30,991          | 31,921          | 32,878          |
| ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND   | 37,500           | 37,500          | 37,500          | 37,500          |
| <b>**** TOTAL Expenses</b>                        | <b>137,031</b>   | <b>141,949</b>  | <b>145,100</b>  | <b>148,310</b>  |
| <b>Allocated Expenses (7002)</b>                  |                  |                 |                 |                 |
| DEPRECIATION - OTHER                              | 85,000           | 85,000          | 85,000          | 85,000          |
| <b>**** TOTAL Allocated Expenses</b>              | <b>85,000</b>    | <b>85,000</b>   | <b>85,000</b>   | <b>85,000</b>   |
| <b>**Operating Surplus/(Deficit) Sewerage</b>     | <b>5,381</b>     | <b>6,331</b>    | <b>9,224</b>    | <b>12,240</b>   |
| <b>Capital Income (7003)</b>                      |                  |                 |                 |                 |
| TRANSFER FROM RESERVE                             | 0                | 0               | 0               | 0               |
|   | <b>0</b>         | <b>0</b>        | <b>0</b>        | <b>0</b>        |
| <b>Capital Expenses (7005)</b>                    |                  |                 |                 |                 |
| FENCING TREATMENT PONDS                           | 0                |                 |                 |                 |
| PUMP OUTFLOW TELEMETRY                            | 0                | 0               | 0               | 0               |
| SEWER PUMP REPLACEMENTS                           | 15,000           | 15,000          | 15,000          | 15,000          |
| YOUNG ST SUBDIVISION ADDITIONS                    | 300,000          |                 | 0               |                 |
| TRANSFER TO RESERVE                               | 0                | 0               | 0               | 0               |
|   | <b>315,000</b>   | <b>15,000</b>   | <b>15,000</b>   | <b>15,000</b>   |
| <b>Capital Surplus/(Deficit)</b>                  | <b>(315,000)</b> | <b>(15,000)</b> | <b>(15,000)</b> | <b>(15,000)</b> |
| <b>Net Surplus/(Deficit)</b>                      | <b>(309,619)</b> | <b>(8,669)</b>  | <b>(5,776)</b>  | <b>(2,760)</b>  |

MURRUMBIDGEE COUNCIL  
DRAFT OPERATIONAL PLAN 2018-19 AND DELIVERY PROGRAMME 2018-2022  
DETAILED INCOME AND EXPENDITURE

| Description                                     | Total 2018/19    | Total 2019/20  | Total 2020/21  | Total 2021/22  |
|---|------------------|----------------|----------------|----------------|
| <b>Sewerage Fund - Coleambally</b>              |                  |                |                |                |
| <b>Operating Income (7000)</b>                  |                  |                |                |                |
| PENSIONER REBATES - SUBSIDY                     | 1,970            | 1,970          | 1,970          | 1,970          |
| INTERNAL INTEREST INCOME                        | 20,000           | 20,000         | 20,000         | 20,000         |
| EXTRA CHARGES RAISED                            | 1,135            | 1,170          | 1,205          | 1,241          |
| RATES ABANDONED - OTHER                         | (3,801)          | (3,801)        | (3,801)        | (3,801)        |
| SEWERAGE RATES - OCCUPIED                       | 101,587          | 104,635        | 107,774        | 111,007        |
| SEWERAGE RATES - CHURCHES                       | 3,203            | 3,299          | 3,398          | 3,500          |
| SUNDRY INCOME - SEWER                           | 880              | 880            | 880            | 880            |
| SEWERAGE CONNECTION FEES                        | 0                | 0              | 0              | 0              |
| <b>**** TOTAL Income</b>                        | <b>124,974</b>   | <b>128,153</b> | <b>131,426</b> | <b>134,797</b> |
| <b>Operating Expenses (7001)</b>                |                  |                |                |                |
| ADMINISTRATIVE COSTS                            | 546              | 563            | 580            | 597            |
| STAFF TRAINING                                  | 2,150            | 2,214          | 2,280          | 2,349          |
| TREATMENT WORKS - ENERGY                        | 7,351            | 8,060          | 8,302          | 8,551          |
| REPAIR SEWER LINES                              | 11,221           | 12,427         | 12,800         | 13,184         |
| PUMPING STATION - ENERGY                        | 10,526           | 11,420         | 11,763         | 12,115         |
| PUMPING STATION - PUMP MAINTENANCE              | 11,863           | 12,219         | 12,586         | 12,963         |
| ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND | 37,500           | 37,500         | 37,500         | 37,500         |
| <b>**** TOTAL Expenses</b>                      | <b>81,157</b>    | <b>84,403</b>  | <b>85,810</b>  | <b>87,259</b>  |
| <b>Allocated Expenses (7002)</b>                |                  |                |                |                |
| DEPRECIATION - OTHER                            | 40,000           | 40,000         | 40,000         | 40,000         |
| <b>**** TOTAL Allocated Expenses</b>            | <b>40,000</b>    | <b>40,000</b>  | <b>40,000</b>  | <b>40,000</b>  |
| <b>**Operating Surplus/(Deficit) Sewerage</b>   | <b>3,817</b>     | <b>3,750</b>   | <b>5,616</b>   | <b>7,538</b>   |
| <b>Capital Income (7003)</b>                    |                  |                |                |                |
| TRANSFER FROM RESERVE                           | 0                | 0              | 0              | 0              |
|   | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>Capital Expenses (7005)</b>                  |                  |                |                |                |
| LANDSCAPING SEWER TREATMENT PONDS               | 0                |                |                |                |
| SEWER PUMP STATION REPLACEMENT                  | 350,000          | 5,000          | 5,000          | 5,000          |
| TRANSFER TO RESERVE                             | 0                | 0              | 0              | 0              |
|   | <b>350,000</b>   | <b>5,000</b>   | <b>5,000</b>   | <b>5,000</b>   |
| <b>Capital Surplus/(Deficit)</b>                | <b>(350,000)</b> | <b>(5,000)</b> | <b>(5,000)</b> | <b>(5,000)</b> |
| <b>Net Surplus/(Deficit)</b>                    | <b>(346,183)</b> | <b>(1,250)</b> | <b>616</b>     | <b>2,538</b>   |



# Murrumbidgee COUNCIL

## Revenue Policy with Council Fees & Charges 2018/19



THIS PAGE HAS BEEN LEFT BLANK INTENTIONALLY



## **2018-19 Operational Plan, Budget and Fees and Charges**

### **Murrumbidgee Council Rates and Charges**

The basic principle of Council rating is that it represents the process whereby Council recovers the cost of providing its services for land within the local government area. Rates and charges are Council's main source of income and are used to improve and maintain services and facilities for the community.

Rates are assessed on land parcels based on valuations provided by the NSW Valuer General. The latest valuation of the land in Murrumbidgee Council have a base date of 1 July 2016. These valuations have been used to calculate and levy the 2018-19 ordinary rate. Council must not make rates and charges for a year which produces notional general income that exceeds the notional general income for the previous year, above the percentage approved by the Independent Pricing and Regulatory Tribunal (IPART). This is known as rate pegging.

On 28 November 2017, IPART announced that the percentage increase to apply in the 2018-19 financial year would be 2.3%. The rate peg was determined by IPART using a local government cost index and a productivity factor.

The Local Government Cost Index increased by 2.3% in the year to September 2017. IPART have made a zero adjustment to the LGCI when calculating the rate peg for 2018-19, setting the productivity factor to 0.00%.

Under the Local Government Act 1993 (the Act) councils may apply to IPART for a special variation that allows them to increase their general income by more than the rate peg. These increases may be for either an increase in a single year (section 508(2)) or successive increases for up to seven years (section 508A).

The notional general income for the previous year, 2017-18 represents what income would have been raised in 2018-19 if the same rates and charges were levied now.

The notional general income for 2018-19 has been calculated as:

| Murrumbidgee Council - North                 | Revenue \$       |
|--|------------------|
| 2017-18 Notional General Income              | 2,009,079        |
| Plus 2.3% approved increase                  | 46,209           |
| Plus Net Catchup                             | -3,303           |
| <b>2018-19 Notional General Income Yield</b> | <b>2,051,985</b> |

| Murrumbidgee Council - South                 | Revenue \$       |
|--|------------------|
| 2017-18 Notional General Income              | 2,075,407        |
| Plus 2.3% approved increase                  | 47,734           |
| Plus Net Catchup                             | 1,340            |
| <b>2018-19 Notional General Income Yield</b> | <b>2,124,481</b> |

## Rating categories and sub-categories

The Local Government Act 1993 S493 and S514 require all land to be categorised as residential, farmland or mining. Where land does not correspond to these categories it is to be classified as business.

For 2018-19, Murrumbidgee Council (North) will levy rates in the following categories and sub-categories:

| Category    | Category          | Category | Category         |
|-------------|-------------------|----------|------------------|
| Residential | Rural Residential | Business | Farmland         |
|             |                   |          | Sub-Category     |
|             |                   |          | Low Intensity    |
|             |                   |          | Medium Intensity |
|             |                   |          | High Intensity   |

For 2018-19, Murrumbidgee Council (South) will levy rates in the following categories and sub-categories:

| Category    | Category          | Category | Category                  |
|-------------|-------------------|----------|---------------------------|
| Residential | Rural Residential | Business | Farmland                  |
|             |                   |          | Sub-Category              |
|             |                   |          | Berriquin                 |
|             |                   |          | Berriquin Large           |
|             |                   |          | Coleambally               |
|             |                   |          | Corugan                   |
|             |                   |          | River & Groundwater       |
|             |                   |          | River & Groundwater Large |

## General Rating Information – 2018-19 Rates and Charges

The notional income for 2018-19 for Murrumbidgee North totals \$1,986,235 and equates to an overall rate increase of 2.3%. This is comprised of the approved IPART rate pegging increase of 2.3%. The rates to apply to each rating category are shown below:

| Rating Sub-Category | Number of Assessments - May 2018 | Ad Valorem Rate | Minimum Amount \$ | Land Value 2016 base date | Notional Income | Average Rate | % Revenue |
|---------------------|----------------------------------|-----------------|-------------------|---------------------------|-----------------|--------------|-----------|
| Residential         | 693                              | 0.00845743      | 34.00             | 19,086,560                | \$161,423       | \$232.93     | 8.07%     |
| Business            | 96                               | 0.00945743      | 34.00             | 4,136,900                 | \$39,125        | \$407.55     | 1.96%     |
| Rural Residential   | 24                               | 0.00808455      | 34.00             | 1,840,200                 | \$14,877        | \$619.88     | 0.74%     |
| Farmland - Low      | 193                              | 0.00734016      | 34.00             | 32,403,061                | \$238,604       | \$1,236.29   | 11.93%    |
| Farmland - Medium   | 96                               | 0.01206956      | 34.00             | 63,834,200                | \$770,451       | \$8,025.53   | 38.52%    |
| Farmland - High     | 207                              | 0.01853954      | 34.00             | 41,827,300                | \$775,459       | \$3,746.18   | 38.77%    |
| TOTALS              | 1309                             |                 |                   | 163,128,221               | \$1,999,939     |              | 100%      |

## Town Improvement Rates

In accordance with section 495 of the Local Government Act 1993 Council may make a special rate towards meeting the costs of any works, services, facilities or activities provided or undertaken by Council within any part of the Council's area. The special rate must be levied on rateable properties that, in Council's opinion will benefit, contribute or have access to the proposed works, services, facilities or activities. Council has adopted a 2.3% increase to the Town Improvement rates for the 2018/19 financial year.

Council will levy the following Town Improvement Special Rates for the 2018/19 financial year:

| Location         | No. Assessments | Rate in \$ | Minimum | Yield    |
|------------------|-----------------|------------|---------|----------|
| Darlington Point | 448             | 0.00235835 | \$2.00  | \$34,774 |
| Coleambally      | 338             | 0.00216165 | \$2.00  | \$17,272 |
|                  |                 |            |         | \$52,046 |

The notional income for 2018-19 for **Murrumbidgee South** totals \$2,124,141 and equates to an overall rate increase of 2.3%.

The rates to apply to each rating category are shown below:

| Rate Type | Category                  |       | Assessments | Base Amount | Ad Valorem Rate | Base amount % Of Yield | Rate Yield   | Yield % Increase |
|-----------|---------------------------|-------|-------------|-------------|-----------------|------------------------|--------------|------------------|
| Ordinary  | Farmland                  |       | 78          | \$ 132.00   | 0.00548162      | 6.97%                  | \$ 147,638   | 1.09%            |
|           | <b>Sub Categories</b>     |       |             |             |                 |                        |              |                  |
|           | Berriquin                 |       | 151         | \$ 605.00   | 0.01026965      | 19.12%                 | \$ 477,816   | 2.24%            |
|           | Berriquin Large           |       | 22          | \$ 2,600.00 | 0.00615753      | 35.21%                 | \$ 162,471   | 2.24%            |
|           | Coleambally               |       | 185         | \$ 241.00   | 0.01606821      | 8.32%                  | \$ 536,094   | 2.34%            |
|           | Corurgan                  |       | 34          | \$ 217.00   | 0.00535247      | 4.91%                  | \$ 150,354   | 2.58%            |
|           | River & Groundwater       |       | 48          | \$ 664.00   | 0.00687163      | 13.48%                 | \$ 236,417   | 0.32%            |
|           | River & Groundwater Large |       | 10          | \$ 1,209.00 | 0.00556466      | 7.08%                  | \$ 170,778   | 2.24%            |
|           | Business                  |       | 150         | \$ 222.00   | 0.01008822      | 37.46%                 | \$ 88,885    | 4.92%            |
|           | Residential               |       | 419         | \$ 144.00   | 0.00893862      | 44.59%                 | \$ 135,300   | 11.45%           |
|           | Residential               | Rural | 25          | \$ 254.00   | 0.00703828      | 34.53%                 | \$ 18,388    | 2.24             |
|           |                           |       |             |             |                 |                        | \$ 2,124,141 | 2.70%            |

## ***Land Categories***

Categorisation of all rateable land in the Council area has been undertaken in accordance with the requirements of the Local Government Act 1993. Council has used the following categories of rateable land:

### ***1. Farmland***

Land used genuinely for primary production. The dominant use of the land must be for the business or industry of grazing, dairying, the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purposes of profit on continuous or repetitive basis.

By virtue of section 529(2)(a) of the Act, a sub-category may be determined according to the intensity of land use; economic factors affecting the land or irrigability of the land. Council has determined sub-categories of farmland according to the intensity of land use.

### ***2. Residential***

The Local Government Act 1993 identifies this category as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an Environmental Planning instrument. Hotels, Motels, Guesthouses, Boarding Homes or Nursing Homes are specifically excluded from this category. This category also includes rural residential land – a lower ad valorem rate (rate in the \$) applies to rural residential land.

### ***3. Business***

The Local Government Act 1993 identifies properties in this category as land that cannot be categorised in any of the other rating categories.

## **Payment by Instalments**

The Act provides for rates to be paid either in lump sum by 31 August or by four quarterly instalments, namely: Instalment 1 Due 31 August

Instalment 2 Due 30 November

Instalment 3 Due 28 February

Instalment 4 Due 31 May

## **Charges on Overdue Rates**

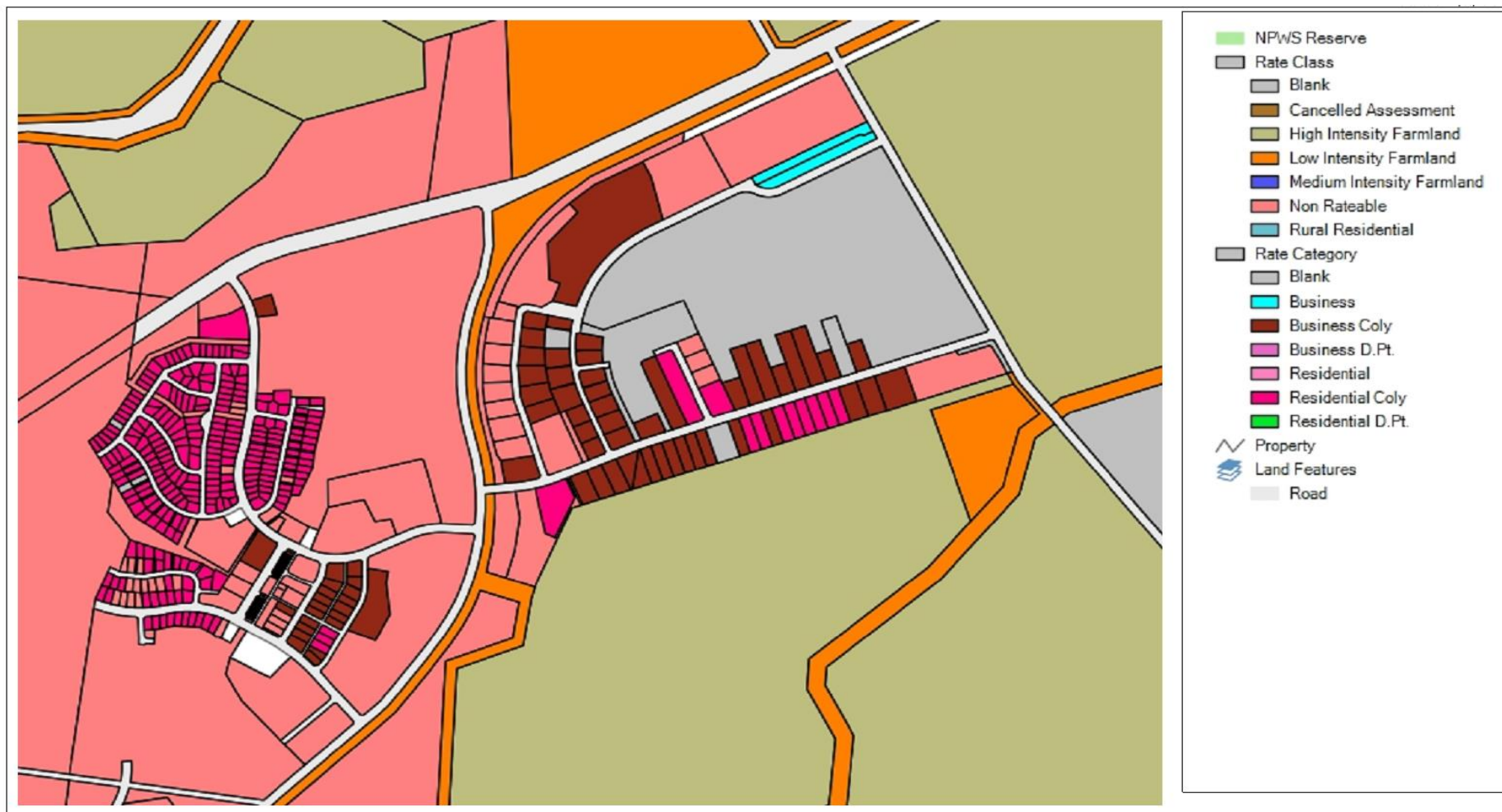
The interest rate on overdue Council rates and charges is set by Government statute and for 2018-19 the rate has been set at 7.5% (2017-18 7.5%).

## **Postponement of Rates**

A ratepayer may apply (annually) for a postponement of rates where, in general terms, their property is being used as a single dwelling yet the land could be used for other more intensive purposes. The decision of postponement of rates is dependent upon the Valuer-General making an allowance under section 585 of the Act. The postponement of rates applies to the current owner and that concession is deemed to be lost when the property is either developed or sold. The purchaser may apply in his/her own right for postponement of future rates, but the accrued balance is due and payable within 30 days of the property being developed or sold.

## **Pensioner Rebates and Hardship**

Eligible pensioners are entitled to a maximum rebate of \$465 per annum. This covers \$290 ordinary rates and domestic waste management charges, \$87.50 water charges and \$87.50 sewerage charges. The rebate is funded 55% by the State Government and 45% by Council for the first \$425.



21 Carrington Street  
PO Box 5  
Darlington Point NSW 2706  
Phone: (02) 6960 5500  
Fax: (02) 6964 4252  
[www.murrumbidgee.local.nsw.gov.au](http://www.murrumbidgee.local.nsw.gov.au)

#### Important Notice!

**This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.**

This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Murrumbidgee Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.

© The State of New South Wales (Land and Property Information), © Murrumbidgee Shire Council.



True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

#### Important

This map was produced on the GEODESIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geodetic Datum of 1984 (AGD66/84). Heights are referenced to the Australian Height Datum (AHD). For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

Projection: GDA94 / MGA zone 55

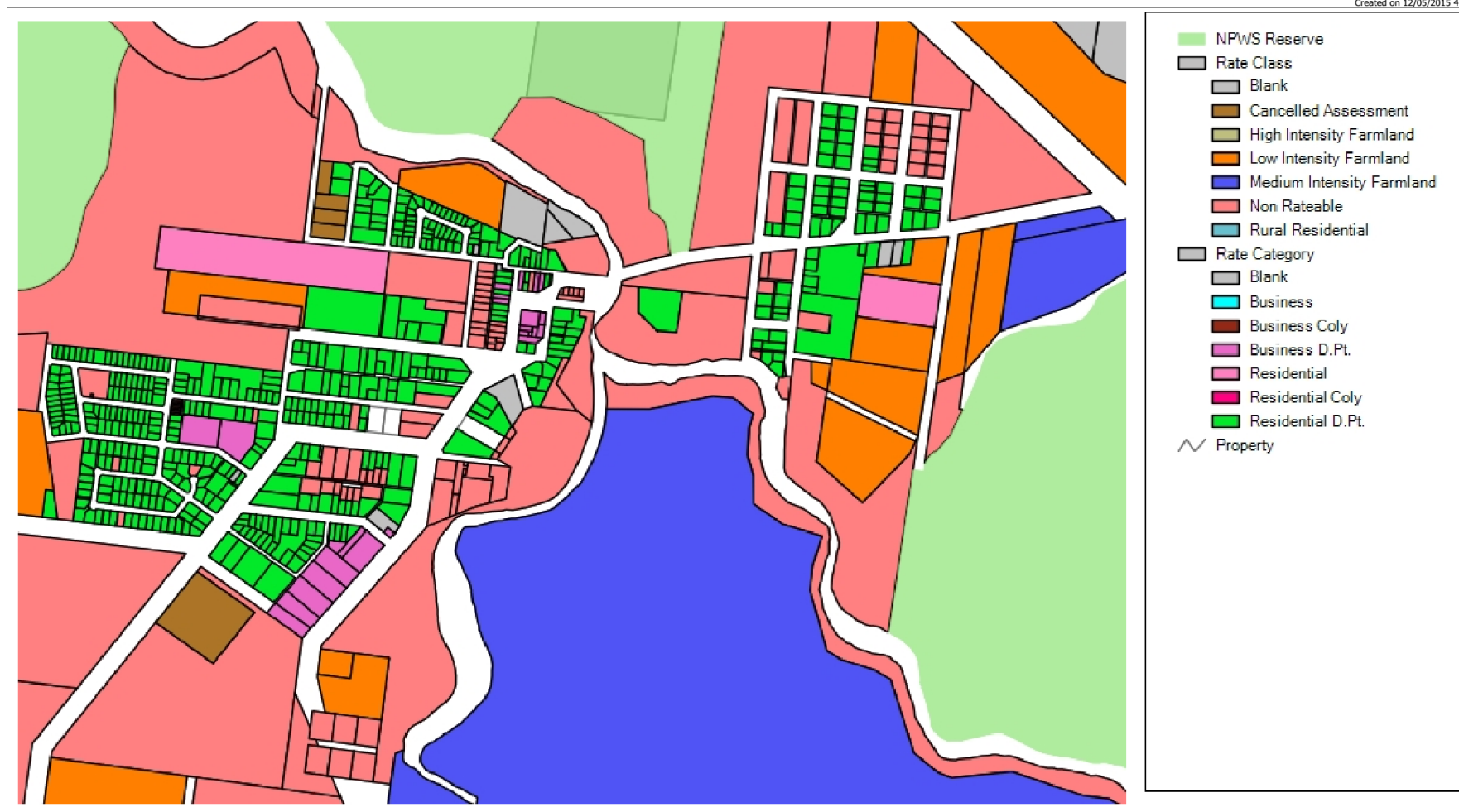
Date: 12/05/2015

Drawn By: Kerry Murray

## Coleambally Rating Class

Map Scale: 1:16993 at A4





21 Carrington Street  
PO Box 5  
Darlington Point NSW 2706  
Phone: (02) 6960 5500  
Fax: (02) 6968 4252  
[www.murrumbidgee.local.council.nsw.au](http://www.murrumbidgee.local.council.nsw.au)

#### Important Notice!

**This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.**

This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Murrumbidgee Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.

© The State of New South Wales (Land and Property Information), © Murrumbidgee Shire Council.



True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

#### Important

This map was produced on the GEODESIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geodesic Datum of 1984 (AGD66/68). Heights are referenced to the Australian Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

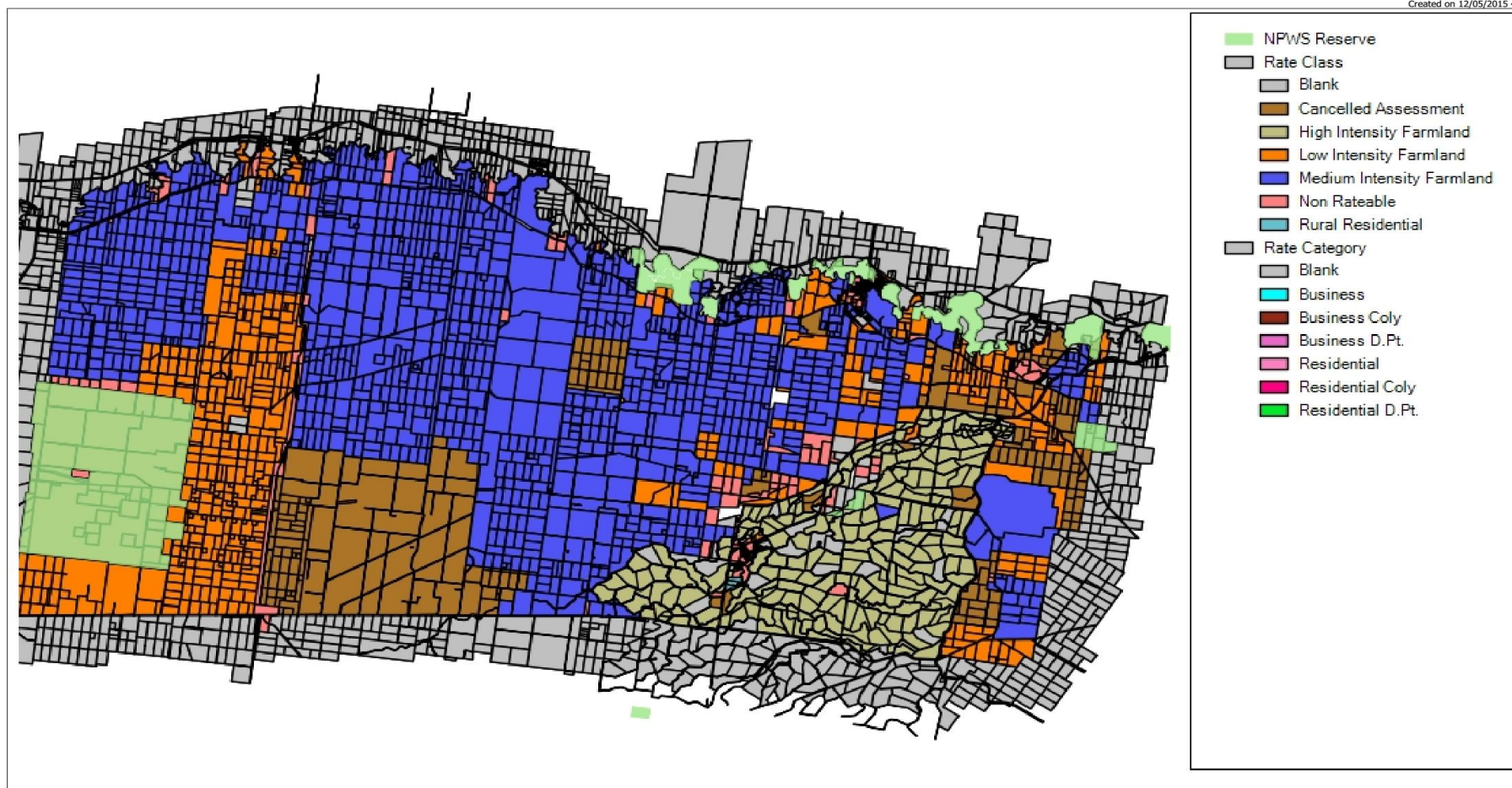
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

## Darlington Point Rating Class

Map Scale: 1:15762 at A4



21 Carrington Street  
PO Box 5  
Durlingham NSW 2706  
Phone: (02) 6960 5500  
Fax: (02) 6968 4252  
[www.murrumbidgee.local.gov.au](http://www.murrumbidgee.local.gov.au)

#### Important Notice!

**This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.**

This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Murrumbidgee Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.  
© The State of New South Wales (Land and Property Information), © Murrumbidgee Shire Council.



#### Important

This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geospatial Datum of 1984 (AGD84/84). Heights are referenced to the Australia Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

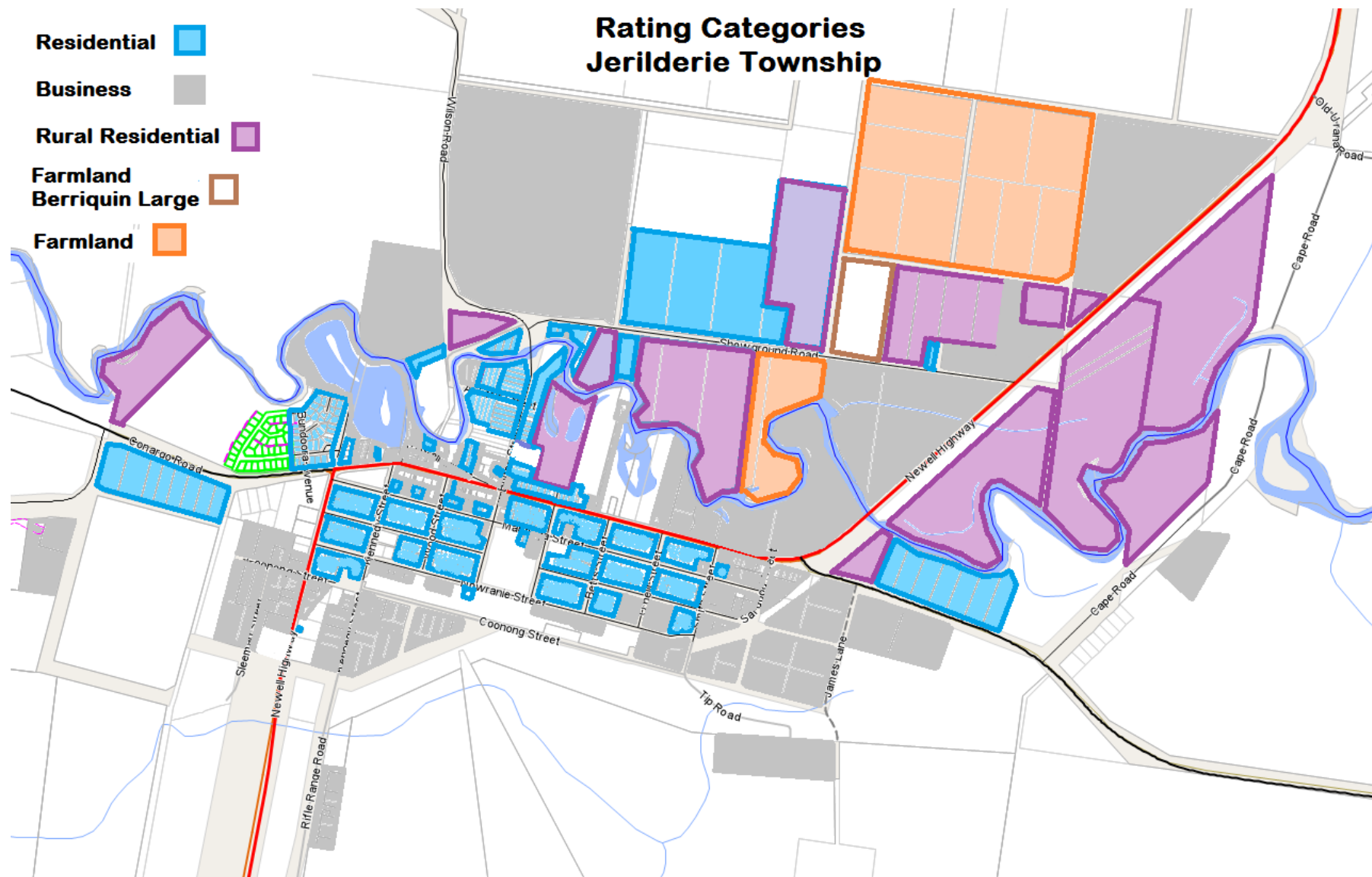
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

## Murrumbidgee Shire Rating Class

Map Scale: 1:478759 at A4







## Water Charges - potable

Water charges are levied under the provisions of the Local Government Act to collect revenue from the property owners who actually benefit from the availability or use of Council's water supply and comprise:

☐ Residential and Non Residential properties\* that are connected to a Council Water Supply System and supplied with water from that system.

☐ Vacant land situated within 225 metres of a Council water main whether or not the property is connected to Council's water supply provided it is possible to supply water to the property if requested.

## Water Access Charges - potable or recycled networks – Murrumbidgee North

| Meter Size      | Access Charge 2017-18 | Access Charge 2018-19 | % Change | No of Assess - May 2018 | Projected Income 2018-19 |
|-----------------|-----------------------|-----------------------|----------|-------------------------|--------------------------|
| 20mm/additional | \$210                 | \$221                 | 5.0%     | 789                     | \$173,975                |
| 25mm            | \$335                 | \$352                 | 5.0%     | 23                      | \$8,096                  |
| 32mm            | \$355                 | \$373                 | 5.0%     | 1                       | \$373                    |
| 40mm            | \$405                 | \$425                 | 5.0%     | 3                       | \$1,275                  |
| 50mm            | \$450                 | \$473                 | 5.0%     | 14                      | \$6,622                  |
| 100mm           | \$500                 | \$525                 | 5.0%     | 3                       | \$1,575                  |
|                 |                       |                       |          | <b>826</b>              | <b>\$191,916</b>         |

The water consumption charges are based on a two tiered system with the first tier covering basic household water consumption of 125kl per quarter. The water supply charge is set to cover asset replacement and recurrent costs. For 2017-18 Council will apply an increase of 5.0% as per the table above.

To avoid any doubt, a water access charge is levied on all units or dual occupancy properties (whether strata subdivided or not) as provided under Best-Practice Management of Water Supply and Sewerage Guidelines. Where a property has more than one, separate occupancy (eg a granny flat) an additional 20mm access charge will be levied per occupancy.

Access charges are levied for each water supply system available to a property. Land which is exempt from the payment of ordinary rates (pursuant to Sections 555 or 556 Local Government Act 1993) is not exempt from these charges as the charge is limited to the cost of providing the service to the land (Section 503(2)).

## Water Consumption Charges - potable water – Murrumbidgee North

| Type                         | Consumption charge 2017-18 | Consumption charge 2018-19 | % Change | Billable Kilolitres Consumed | Projected Income 2018-19 |
|------------------------------|----------------------------|----------------------------|----------|------------------------------|--------------------------|
| First Tier 0-125kls          | \$0.44                     | \$0.48                     | 10%      | 105,086                      | 50,441                   |
| Second Tier 126kls and above | \$0.66                     | \$0.72                     | 10%      | 404,011                      | 290,888                  |
| Third Tier >201              | N/A                        | N/A                        |          |                              |                          |
|                              |                            |                            |          | <b>509,097</b>               | <b>341,329</b>           |

Water consumption charges, will be issued separately in four quarterly accounts.

For properties classified as non-rateable in accordance with Section 555 and 556 of the Act, the charge shall be set at \$0.48 per kilolitre for the year ending 30 June 2019.

### Water access charges - potable or recycled networks – Murrumbidgee South

| Charge      | Category             | Assessments | Annual Charge | Charge Yield  |
|-------------|----------------------|-------------|---------------|---------------|
| Water Local | 20mm Filtered Access | 544         | \$ 297.00     | \$ 161,568.00 |
|             | 25mm Filtered Access | 5           | \$ 464.00     | \$ 2,320.00   |
|             | 32mm Filtered Access | 17          | \$ 760.00     | \$ 12,920.00  |
|             | 80mm Filtered Access | 1           | \$ 4,752.00   | \$ 4,752.00   |
|             | Raw Water Access     | 548         | \$ 432.00     | \$ 236,736.00 |
|             |                      |             |               | \$ 418,296.00 |

### Water Consumption Charges - potable water – Murrumbidgee South

| Type                         | Consumption charge 2017-18 | Consumption charge 2018-19 | % Change | Billable Kilolitres Consumed | Projected Income 2018-19 |
|------------------------------|----------------------------|----------------------------|----------|------------------------------|--------------------------|
| First Tier 0-250kls          | \$1.75                     | \$1.88                     | 7%       |                              | 141,414                  |
| Second Tier 251kls and above | \$2.04                     | \$2.19                     | 7%       |                              | 12,552                   |
|                              |                            |                            |          | 0                            | 153,966                  |

### Water Consumption Charges - Raw water – Murrumbidgee South

| Type | Consumption charge 2017-18 | Consumption charge 2018-19 | % Change | Billable Kilolitres Consumed | Projected Income 2018-19 |
|------|----------------------------|----------------------------|----------|------------------------------|--------------------------|
|      | \$0.91                     | \$0.98                     | 7%       |                              | 814                      |

### Individual metering - units

Since 2007, under Best-Practice Management of Water Supply and Sewerage Guidelines, all new units are required to be metered and billed individually.

## Sewerage Charges

Sewerage charges are structured in accordance with Section 409 of the Act and are levied under the provisions of the Local Government Act to collect revenue from property owners who actually benefit from the availability or use of a Council sewerage system and comprise:-

☑ Residential and non-residential properties that are connected to a Council sewer mains.

☑ Vacant land situated within 75 metres of a Council sewer main whether or not the property is connected, provided that, it is possible to connect the property to the sewer main if requested.

Best-practice sewerage pricing involves a uniform annual sewerage bill for residential customers. For non-residential customers an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system, together with an access charge based on the capacity requirements that their loads place on the system relative to residential customers.

## Residential Sewerage Access Charges

### Sewerage Access Charges – Murrumbidgee North

Sewerage access charges will increase by 3% for 2018-19 in accordance with the following table:

| Location         | Access Charge<br>2017-18 | Access Charge<br>2018-19 | % Change | No of Assess -<br>May 2018 | Projected<br>Income<br>2018-19 |
|------------------|--------------------------|--------------------------|----------|----------------------------|--------------------------------|
| Darlington Point | \$405                    | <b>\$417</b>             | 3%       | 442                        | \$ 184,314                     |
| Coleambally      | \$325                    | <b>\$335</b>             | 3%       | 284                        | \$ 95,140                      |
|                  |                          |                          |          | 726                        | <b>\$279,454</b>               |

All units (whether strata title or not) are levied the sewerage access charge in accordance with the table above. Where a property has more than one separate occupancy (eg a granny flat), excluding non-rateable properties, an additional charge shall be levied per occupancy. This complies with the requirements under the Best-Practice Management of Water Supply and Sewerage Guidelines.



In accordance with Section 501(1) of the Local Government Act 1993 Council will levy the following annual charges for sewer services:

| Category                | No of Assess - May 2018 | Charge 2018-19 | % Change | Yield    |
|-------------------------|-------------------------|----------------|----------|----------|
| Darlington Point        |                         |                |          |          |
| Church Buildings        | 2                       | \$35           | 3%       | \$70     |
| Multiple Units          | 4                       | \$202          | 3%       | \$808    |
| Non Rateable Properties | 19                      | \$417          | 3%       | \$7923   |
| Coleambally             |                         |                |          |          |
| Church Buildings        | 3                       | \$44           | 3%       | \$132    |
| Multiple Units          | 19                      | \$165          | 3%       | \$3135   |
| Non Rateable Properties | 21                      | \$335          | 3%       | \$7035   |
| TOTALS                  | 70                      |                |          | \$19,103 |

### Sewerage Access Charges – Murrumbidgee South

| Category       | Type               | No of Assessments | Charge      | Yield     |
|----------------|--------------------|-------------------|-------------|-----------|
| Sewerage Local | 20mm Access Charge | 483               | \$ 494.00   | \$238,602 |
|                | 25mm Access Charge | 4                 | \$ 772.00   | \$3,088   |
|                | 32mm Access Charge | 16                | \$ 1,265.00 | \$20,240  |
|                |                    |                   |             | \$261,930 |

### Stormwater Management Charge – Murrumbidgee South

| Category              | Type             | No of Assessments | Charge | Charge Yield |
|-----------------------|------------------|-------------------|--------|--------------|
| Stormwater Management | Urban Stormwater | 440               | \$25   | \$11,000     |



## Domestic Waste Management – Murrumbidgee North

Council's annual charge for domestic waste management services applies to each occupied residential unit which includes dwellings and each separate occupancy in any flat, townhouse, duplex, dual occupancy, including non rateable residential premises. It does not include service for a secondary dwelling (as defined in the Environmental Planning and Assessment Act 1979) which are charged as an additional service. For the 2018-19 financial year the domestic waste management charge will increase by 3% from the 2017-18 charges. Waste management charges must cover operating costs, including tip rehabilitation.

| Type                             | No. Services May 2018 | Domestic Waste Charge 2017-18 | Domestic Waste Charge 2018-19 | % Change | Projected Income 2018-19 |
|----------------------------------|-----------------------|-------------------------------|-------------------------------|----------|--------------------------|
| Domestic Waste Management Charge | 859                   | \$132                         | <b>\$136</b>                  | 5%       | \$ 116,824               |
| Additional Service               | 82                    | \$66                          | <b>\$68</b>                   | 5%       | \$ 5,576                 |
| Domestic Waste - Recycling       | 811                   | \$126                         | <b>\$130</b>                  | 0        | \$ 105,430               |
|                                  |                       |                               |                               |          | <b>\$ 227,830</b>        |

### Individual Servicing

The charge is based on the cost of providing the service. The charge reflects the reasonable operating and planning costs in providing the following services:

- ☑ weekly collection, removal and disposal of waste 240L mobile garbage bin
- ☑ fortnightly collection and removal of 240L bin of household recyclables

## Waste Management – Actual Use

In accordance with Section 502 of the Local Government Act Council adopted to levy the following charges on industrial properties that utilise Council tips for the dumping of large quantities of waste, which is an increase of 3% on the 2017/2018 charges.

| Type                    | No. Assess – May 2018 | Business Waste Charge 2017-18 | Business Waste Charge 2018-19 | % Change |
|-------------------------|-----------------------|-------------------------------|-------------------------------|----------|
| Industrial Waste charge | 1                     | \$2,095                       | <b>\$2,158</b>                | 3%       |

## Domestic Waste Management – Murrumbidgee South

| Type                        | Assessments | No of bins | Charge per unit | Charge Yield | Yield % increase |
|-----------------------------|-------------|------------|-----------------|--------------|------------------|
| Domestic - Urban Collection | 373         | 391        | \$ 183          | \$ 71,553    |                  |
| Domestic - Vacant land      | 19          | 19         | \$ 45           | \$ 855       |                  |
| Business - Collection       | 84          | 140        | \$ 183          | \$ 25,620    |                  |
| Business - Vacant land      | 48          | 48         | \$ 45           | \$ 2,160     |                  |
|                             |             |            |                 | \$ 100,188   | 0.00%            |

## Rubbish Tip Fees – Murrumbidgee North

Council has adopted to charge the following (GST Inclusive) rubbish tip fees on rural ratepayers for the use of Council tips. Subject to the following conditions:

- a) town residents to dump from car boot, sulo bin, utility truck or box trailer free of charge: and
- b) car boot or sulo bin annual charge to only be available to Murrumbidgee Council Rural Ratepayers.

Operation of the landfill site is under review. The charges will remain in place, subject to a future report being presented to Council.

| Category                           | Charge 2017-18 | Charge 2018-19  | % Change |
|------------------------------------|----------------|-----------------|----------|
| Car boot or sulo bin               | \$4.00         | <b>\$4.00</b>   | 0%       |
| Utility or box trailer             | \$7.00         | <b>\$7.00</b>   | 0%       |
| Bogie trailer or truck under 2t    | \$22.00        | <b>\$22.00</b>  | 0%       |
| Large Truck                        | 70.00          | <b>\$71.00</b>  | 0%       |
| Semi-Trailer                       | 145.00         | <b>\$148.00</b> | 0%       |
| Car bodies                         | \$30.00        | <b>\$31.00</b>  | 0%       |
| Car boot or sulo bin annual charge | \$125.00       | <b>\$127.00</b> | 0%       |

## Tyre Muster

Subject to compliance with Protection of the Environment Operations (Waste) Regulations 2014.

| Tyre                               | Charge 2017-18 | Charge 2018-19      | % Change |
|------------------------------------|----------------|---------------------|----------|
| Car                                | \$3.50         | <b>\$3.50</b>       | 0%       |
| Light Truck                        | \$8.00         | <b>\$8.00</b>       | 0%       |
| Truck                              | \$14.00        | <b>\$14.25</b>      | 0%       |
| Motor Cycle                        | \$2.50         | <b>\$2.50</b>       | 0%       |
| Grader                             | \$65.00        | <b>\$66.00</b>      | 0%       |
| Super single                       | \$27.00        | <b>\$27.50</b>      | 0%       |
| Earthmover – small (< 1m diameter) | \$69.00        | <b>\$70.00</b>      | 0%       |
| - medium (< 1.5m diameter)         | \$155.00       | <b>\$158.00</b>     | 0%       |
| - large                            | \$285.00       | <b>\$291.00</b>     | 0%       |
| Bobcat                             | \$11.00        | <b>\$11.00</b>      | 0%       |
| Tyres with rims                    | Extra \$3.50   | <b>extra \$3.50</b> | 0%       |

## Water and Sewerage Dividend

Section 409 (6) of the Act enables Council to declare a dividend from the water and sewerage businesses. At this time no dividend is proposed for 2018-19 from either business.

## Borrowing Policy

Council has no planned borrowings for 2018-2019.

## Sundry Debtors

The Act is silent in respect to charging interest on outstanding sundry debtor accounts.

## Pricing Policy

Council's pricing policy with respect to the fees and charges it makes has to take into account the greatest good to the community as well as market pressures. The pricing philosophy is designed to meet the needs of the community in that, whilst it is generally one of market pricing, it is flexible enough to provide for community service obligations. The market pricing philosophy can sometimes be incorrectly perceived as just passing on excessive costs to ratepayers. The real effect of the philosophy is a strong discipline on Council to bring its costs and prices into line with market rates. The effect is to promote cost efficiencies throughout all of Council's operations for the benefit of the community. In this respect, Council has developed four pricing types to meet operational requirement as follows:

### **A. Subsidised or Community Services Obligation**

To provide facilities, services or goods for members of the community who may not be able to afford full cost recovery, or the market rate for them. These may be covered by cross subsidisation (use of general revenue) or by specific purpose funding. This pricing policy is applied when either (a) it is known that the customers are unable to pay but should nonetheless have access to the services on social justice ground, or (b) it is impractical to start collecting more given the historical development of the facility, service or good.

### **B. Determined by Legislation**

The price is set by legislation (usually State Government legislation) and Council does not have the opportunity to vary the cost. Not all costs have been advised for 2017-18. The fees and charges currently default to the 2017-18 charge and will be updated when Council is advised of any changes for 2018-19.

### **C. Market**

To provide facilities, services or goods for customers at a price that enables Council to make a profit or to reduce losses of the services to keep them financially viable.

### **D. Cost Recovery**

To provide facilities, services or goods for customers at the actual cost of providing them where the cost is less than market rates. This pricing policy is applied when it is known that customers are willing and able to meet cost recovery, but it is viewed as inappropriate for a public authority to seek to profit from it.

## Schedule of Fees

Council's schedule of fees is detailed below in the Revenue Policy.

## Fees & Charges Table of Contents

|  |       |       |
|--|-------|-------|
| <b>Merged Statutory Fees &amp; Administration Fees</b> | ..... | 22-41 |
| <b>Murrumbidgee North Fees &amp; Charges</b>           | ..... | 42-53 |
| Administration Fees                                    | ..... | 42    |
| Environmental Fees                                     | ..... | 43-47 |
| Engineering Fees                                       | ..... | 48-53 |
| <b>Murrumbidgee South Fees &amp; Charges</b>           | ..... | 54-68 |
| Administration Fees                                    | ..... | 54-56 |
| Environmental Fees                                     | ..... | 57-60 |
| Engineering Fees                                       | ..... | 61-68 |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                           | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--|--|------------------------------|------------------------------|----------|
| GIPA Applications Formal                   | Individual – Fee including first hour  |                              | \$30.00                      | D        |
|  | Individual – Fee thereafter (per hour)   |                              | \$30.00                      | D        |
| GIPA Applications Informal                 | Subsequent Copies – refer to photocopying charges  |                              |                              |          |
|  | GIPA - Informal Access Information if produced in electronic format                            |                              | \$21.40                      | D        |
|  | Business Papers, Minutes, Management Plan and Annual Reports                                   |                              | No charge                    | D        |
| Business Papers                            | Supply of Council Business Papers/ Manuals (not including press)<br>*** hard copy on paper *** |                              | \$46.00                      | D        |
| Companion Animals<br>Lifetime Registration | Fees are per animal  |                              |                              |          |
|  | Assistance animal  |                              | No charge                    | B        |
|  | Not de-sexed   |                              | \$207.00                     | B        |
|  | De-sexed   |                              | \$57.00                      | B        |
|  | Pensioner with de-sexed dog  |                              | \$24.00                      | B        |
|  | Breeder  |                              | \$55.00                      | B        |
| Health Inspection Fees                     |  |                              |                              |          |
|  | Food Premise Inspection Fee (per inspection)   |                              | \$170.00                     | D        |
|  | Improvement Notice – Administration Fee  |                              | \$170.00                     | D        |
|  | Hairdresser/Beauty Salon/Skin Penetration or similar   |                              | \$170.00                     | D        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                                   | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--|---|------------------------------|------------------------------|----------|
| Itinerant Food Vendors                             | Limited approval up to one week   |                              | \$76.00                      | D        |
|  | Annual Approval   |                              | \$262.00                     | D        |
| Private Swimming Pool Inspections                  | NSW Swimming Pool Register  |                              | \$10.00                      | B        |
|  | Application for certificate of compliance for swimming pool including inspection      |                              | \$75.00                      | B        |
|  | 2nd inspection  |                              | \$100.00                     | B        |
|  | Resuscitation Charts  |                              | \$30.00                      | D        |
| Public Swimming Pools                              | Fees for inspection of pool water quality (public pools only) under Public Health Act |                              | \$150 plus sampling costs    | B        |
| Water Sampling                                     | Rain Water Tank Sampling & Analysis (Microbiology)                                    |                              | \$314.00                     | D        |
| Water Meter Readings ( Special) (Application Fees) | Water Meter Reading - Special Application (per inspection)                            | \$53.00                      |                              |          |
| Septic Tank Installations                          | Septic (OSSMS) application  |                              | \$125.00                     | D        |
|  | Septic (OSSMS) registration   |                              | \$25.00                      | D        |
|  | Septic (OSSMS) inspection (Compliance Certificate)                                    |                              | \$115.00                     | D        |
| On-site Sewerage Management Fees                   | Sewer management Facility Amended Application   |                              | \$62.00                      | 0.00     |
| On-site Sewerage Management Fees                   | OSSM Inspection Assessment  |                              | \$110.00                     | 0.00     |
| Sewerage Plans                                     | Request for copies of sewerage diagrams associated with property transfers            |                              | \$37.00                      | 0.00     |
| Sewer Disposal                                     | Effluent Disposal per load  |                              | \$58.00                      | 0.00     |
| Liquid Trade Waste (LTW)                           | Application Fee for approval to discharge liquid trade waste to sewer                 |                              |                              |          |
|  | Category 1 Discharger   |                              | \$72.00                      | B        |
|  | Category 2 Discharger   |                              | \$145.00                     | B        |
|  | Category 2S Discharger  |                              | \$145.00                     | B        |
|  | Category 3 Discharger   |                              | \$364.00                     | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion               | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--------------------------------|---|------------------------------|------------------------------|----------|
| LTW Annual Fees                | Annual Trade Water Fee  |                              |                              | B        |
|                                | Category 1 Discharger   |                              | \$96.00                      |          |
|                                | Category 2 Discharger   |                              | \$193.00                     |          |
|                                | Category 3 Discharger   |                              |                              |          |
|                                | * Large Discharger  |                              | \$646.00                     |          |
|                                | * Industrial Discharger   |                              | \$193.00-\$646.00            |          |
| LTW Re-inspection Fee          | Re-inspection fee per re-inspection all categories                | \$88.00                      |                              | B        |
| LTW Usage Charges              | Category 1 Discharger with appropriate equipment (per kL)         |                              | Nil                          | B        |
|                                | Category 1 Discharger without appropriate equipment (per kL)      |                              | \$1.80                       | B        |
|                                | Category 2 Discharger with appropriate pre-treatment (per kL)     |                              | \$1.80                       | B        |
|                                | Category 2 Discharger without appropriate pre-treatment (per kL)  |                              | \$16.51                      | B        |
| LTW Food Waste Disposal Charge | Food waste disposal charge per bed                                |                              | \$30.00                      | B        |
| LTW Non-compliance pH Charge   | Value of coefficient K in equation 3 of Liquid Trade Waste Policy |                              | \$0.45                       | B        |
| LTW Excess Mass Charges        | Excess Mass Charges (Prices in \$/kg)                             |                              |                              |          |
|                                | Applies only to Category 3 dischargers                            |                              |                              |          |
|                                | Aluminium   |                              | \$0.81                       | B        |
|                                | Ammonia (as N)  |                              | \$2.40                       | B        |
|                                | Arsenic   |                              | \$81.06                      | B        |
|                                | Barium  |                              | \$40.53                      | B        |
|                                | Biochemical oxygen demand (BOD)                                   |                              | \$0.81                       | B        |



## Merged Statutory Fees and Administration Fees

| Activity/Funtion              | Title of Fee/Charge                                   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|-------------------------------|---|------------------------------|------------------------------|----------|
| LTW Excess Mass Charges cont. | Boron   |                              | \$0.81                       | B        |
|                               | Bromine   |                              | \$16.21                      | B        |
|                               | Cadmium   |                              | \$375.00                     | B        |
|                               | Chloride  |                              | No charge                    | B        |
|                               | Chlorinated hydrocarbons                              |                              | \$40.53                      | B        |
|                               | Chlorinated phenolics                                 |                              | \$1621.00                    | B        |
|                               | Chlorine  |                              | \$1.65                       | B        |
|                               | Chromium  |                              | \$27.02                      | B        |
|                               | Cobalt  |                              | \$16.51                      | B        |
|                               | Copper  |                              | \$16.51                      | B        |
|                               | Cyanide   |                              | \$81.06                      | B        |
|                               | Fluoride  |                              | \$4.05                       | B        |
|                               | Formaldehyde  |                              | \$1.65                       | B        |
|                               | Oil and Grease* (Total O&G)                           |                              | \$1.46                       | B        |
|                               | Herbicides/defoliants                                 |                              | \$811.00                     | B        |
|                               | Iron  |                              | \$1.65                       | B        |
|                               | Lead  |                              | \$40.53                      | B        |
|                               | Lithium   |                              | \$8.11                       | B        |
|                               | Manganese   |                              | \$8.11                       | B        |
|                               | Mercaptans  |                              | \$81.06                      | B        |
|                               | Mercury   |                              | \$2702.00                    | B        |
|                               | Methylene blue active substances<br>(MBAS)            |                              | \$0.81                       | B        |
|                               | Molybdenum  |                              | \$0.81                       | B        |
|                               | Nickel  |                              | \$27.02                      | B        |
|                               | Nitrogen* (Total Kjeldahl Nitrogen –<br>Ammonia) as N |                              | \$0.21                       | B        |
|                               | Organoarsenic compounds                               |                              | \$811.00                     | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                               | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--|--|------------------------------|------------------------------|----------|
| LTW Excess Mass Charges continued.             | Pesticides general (excludes organochlorines and organophosphates) |                              | \$811.00                     | B        |
|  | Petroleum hydrocarbons (non-flammable)                             |                              | \$2.71                       | B        |
|  | Phenolic compounds (non-chlorinated)                               |                              | \$8.11                       | B        |
|  | Phosphorous* (Total P)   |                              | \$1.65                       | B        |
|  | Polynuclear aromatic hydrocarbons                                  |                              | \$16.51                      | B        |
|  | Selenium   |                              | \$57.04                      | B        |
|  | Silver   |                              | \$1.50                       | B        |
|  | Sulphate* (SO <sub>4</sub> )                                       |                              | \$0.17                       | B        |
|  | Sulphide   |                              | \$1.65                       | B        |
|  | Sulphite   |                              | \$1.80                       | B        |
|  | Suspended Solids* (SS)   |                              | \$1.04                       | B        |
|  | Thiosulphate   |                              | \$0.29                       | B        |
|  | Tin  |                              | \$8.11                       | B        |
|  | Total dissolved solids* (TDS)                                      |                              | \$0.07                       | B        |
|  | Uranium  |                              | \$8.11                       | B        |
|  | Zinc   |                              | \$16.51                      | B        |
| LTW Charges for Tankered Waste (Fees in \$/kL) | Charged for Tankered Waste (Fees in \$/kL)                         |                              |                              | B        |
|  | Chemical Toilet  |                              | \$18.02                      | B        |
|  | Septic Tank Waste  |                              |                              | B        |
|  | * Effluent   |                              | 2.40                         |          |
|  | * Septage  |                              | 24.02                        |          |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion             | Title of Fee/Charge                         | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive                   | Fee Type |
|------------------------------|---|------------------------------|--|----------|
| Development Application Fees | Minor Works in Heritage Precinct or Signage |                              | \$75.00  | B        |
|                              | Up to \$5,000                               |                              | \$110.00                                       | B        |
|                              | \$5,001 - \$50,000                          |                              | \$170 + \$3 for each \$1,000 above \$5k        | B        |
|                              | \$50,001 - \$250,000                        |                              | \$352 + \$3.64 for each \$1,000 above \$50k    | B        |
|                              | \$250,001 - \$500,000                       |                              | \$1160 + \$2.34 for each \$1,000 above \$250k  | B        |
|                              | \$500,001 - \$1,000,000                     |                              | \$1745 + \$1.64 for each \$1000 above \$500k   | B        |
|                              | \$1,000,001 - \$10,000,000                  |                              | \$2615 + \$1.44 for each \$1000 above \$1,000K | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                   | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive  | 2018-19 Fee<br>GST Exclusive                         | Fee Type |
|------------------------------------|--|---|--|----------|
| Development Application Fees cont. | More than \$10,000,000   |   | \$15,875 + \$1.19 for each<br>\$1000 above \$10,000k | B        |
|                                    | For dwelling house - construction cost<br>under \$100,000 (Clause 94 of Reg) |   | \$455  | B        |
| Construction Certificates          | Up to \$5,000  | \$100.00 plus \$6.00<br>for each \$1,000 (or<br>part thereof) of the<br>estimated cost                                |  | D        |
|                                    | \$5,001 - \$250,000  | \$130 plus \$4.00 for<br>each<br>\$1,000 (or part of<br>\$1,000) of the<br>estimated cost<br>which exceeds<br>\$5,000 |  | D        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                | Title of Fee/Charge        | 2018-19 Fee<br>GST Inclusive  | 2018-19 Fee<br>GST Exclusive | Fee Type |
|---------------------------------|----------------------------|---|------------------------------|----------|
| Construction Certificates cont. | \$250,000 - \$500,000      | \$1,325 plus \$4.00<br>for each \$1,000 (or<br>part of<br>\$1,000) by which<br>the estimated cost<br>exceeds<br>\$250,000   |                              | D        |
|                                 | \$500,001 - \$1,000,000    | \$2,325 plus \$3.00<br>for each \$1,000 (or<br>part of<br>\$1,000) by which<br>the estimated cost<br>exceeds<br>\$500,000   |                              | D        |
|                                 | \$1,000,001 - \$10,000,000 | \$3,825 plus \$1.00<br>for each \$1,000 (or<br>part of<br>\$1,000) by which<br>the estimated cost<br>exceeds<br>\$1,000,000 |                              | D        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                  | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive  | 2018-19 Fee<br>GST Exclusive | Fee Type |
|-----------------------------------|---|---|------------------------------|----------|
| Construction Certificates cont.   | More than \$10,000,000  | \$12,825 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 |                              | D        |
|                                   | Amendments to Construction Certificate  | 50% of the CC fee for the project   |                              |          |
|                                   | Works not involving erection of building or carrying out of works, the subdivision of land or the demolition of a building work | \$285.00  |                              |          |
| Complying Development Certificate | Complying Development Certificate   |   |                              |          |
|                                   | Project less than \$5,000   | \$110.00  |                              |          |
|                                   | Project \$5,001 - \$100,000   | \$110.00 plus an additional \$5.00 for each \$1,000 (or part thereof) of the estimated cost over \$5,000    |                              |          |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                             | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive   | 2018-19 Fee<br>GST Exclusive            | Fee Type |
|--|--|--|---|----------|
| Complying Development Certificate cont.      | Project \$100,001 - \$250,000  | \$585.00 plus an additional \$3.50 for each \$1,000 (or part thereof) of the estimated cost over \$100,000 |   |          |
|  | Project more than \$250,000  | \$1,110 plus an additional \$2.00 for each \$1,000 (or part thereof) of the estimated cost over \$250,000  |   |          |
|  | Amendments to Complying Development Certificate  | 50% of the CDC fee for the project   |   |          |
|  | Compliance Certificate Inspection  | \$110.00   |   |          |
|  | Administration fee for construction, compliance, occupation and complying development certificates | \$36.00  |   |          |
| Integrated/Designated/Advertised Development | LEP Amendment (Rezoning etc)   |  | At full cost to developer or land owner | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion  | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive  | Fee Type |
|---|--|------------------------------|---|----------|
| <b>Integrated/Designated/Advertised Development cont.</b> | Integrated approvals – fee for concurring authority (per approval)         |                              | \$320.00  | B        |
|   | Development Application Advertising Fees (includes integrated development) |                              | \$600.00  | D        |
|   | Designated Development Advertising Fees                                    |                              | \$2200.00   | D        |
|   | Advertised Development Advertising Fees                                    |                              | \$1105.00   |          |
|   | Prohibited Development Advertising Fees                                    |                              | \$1105.00   |          |
| <b>Long Service Levy</b>                                  | Long Service Levy (only on construction valued at \$25,000 and over)       |                              | 0.35% of estimated cost of development  | D        |
| <b>Modification of consent under Section 4.55</b>         | (1)Section 4.55 (1)  |                              | \$71.00   | B        |
|   | (1A) Section 4.55 (1A)   |                              | \$645 or 50% of the fee for the original development whichever is the lesser amount | B        |



## Merged Statutory Fees and Administration Fees

| Activity/Funtion  | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive                                   | Fee Type |
|---|---|------------------------------|--|----------|
| <b>Modification of consent under Section 4.55 cont.</b> | (2) Section 4.55(2)(a) if the fee for the original application was less than \$100  |                              | <b>50% of the fee for the original development application</b> | B        |
|   | (b) if the fee for the original application was \$100 or more<br>(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out or a work or the demolition of a work or building |                              | <b>50% of the fee for the original development application</b> | B        |
|   | (ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less   |                              | <b>\$190.00</b>  | B        |
|   | (iii) Table in the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000   |                              | <b>\$55.00</b>   | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                                 | Title of Fee/Charge     | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive   | Fee Type |
|--|-------------------------|------------------------------|--|----------|
| Modification of consent under Section 4.55 cont. | \$5001 - \$250,000      |                              | \$85.00 plus additional<br>\$1.50 for each \$1,000<br>(or part of \$1,000) of the<br>estimated cost                          | B        |
|  | \$250,001 - \$500,000   |                              | \$500 plus additional<br>\$0.85 for each \$1,000<br>(or part of \$1,000) by<br>which the estimated<br>cost exceeds \$250,000 | B        |
|  | \$500,001 - \$1,000,000 |                              | \$712 plus additional<br>\$0.50 for each \$1,000<br>(or part of \$1,000) by<br>which the estimated<br>cost exceeds \$500,000 | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion                                 | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive   | Fee Type |
|--|---|------------------------------|--|----------|
| Modification of consent under Section 4.55 cont. | \$1,000,001 - \$10,000,000  |                              | \$987 plus additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | B        |
|  | More than \$10,000,000  |                              | \$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by   | B        |
|  | An additional fee is payable for development to which clause 115(3) applies |                              | \$760.00   | B        |
|  | Application to vary a development standard                                  |                              | At cost to developer   | B        |
| Modification of consent under Section 4.55 cont. | Fee for review of Modification Application Section 8.9                      |                              | 50% of the fee that was payable in respect of the application that is the subjective of the review                 | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion   | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive  | Fee Type |
|--|--|------------------------------|---|----------|
| <b>Request for Review of Determination Section 82A (3)</b> | (a)The maximum fee for a request for a review of a determination under Section STET of the Act is:   |                              |   |          |
|  | (i)In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of work or the demolition of a work or building |                              | <b>50% of the fee for the original development application</b>                                    | B        |
|  | (ii) In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less  |                              | <b>\$190.00</b>   | B        |
|  | (iii) In the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000  |                              | <b>\$55.00</b>  | B        |
|  | \$5,001 - \$250,000  |                              | <b>\$85.00 plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost</b> | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion   | Title of Fee/Charge        | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive   | Fee Type |
|--|----------------------------|------------------------------|--|----------|
| Request for Review of Determination Section 82A (3)<br>cont. | \$250,001 - \$500,000      |                              | \$500 plus additional<br>\$0.85 for each \$1,000<br>(or part of \$1,000) by<br>which the estimated<br>cost exceeds \$250,000   | B        |
|  | \$500,001 - \$1,000,000    |                              | \$712 plus additional<br>\$0.50 for each \$1,000<br>(or part of \$1,000) by<br>which the estimated<br>cost exceeds \$500,000   | B        |
|  | \$1,000,001 - \$10,000,000 |                              | \$987 plus additional<br>\$0.40 for each \$1,000<br>(or part of \$1,000) by<br>which the estimated<br>cost exceeds \$1,000,000 | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion  | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive   | Fee Type |
|---|--|------------------------------|--|----------|
| Request for Review of Determination Section 82A (3) cont. | More than \$10,000,000   |                              | \$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | B        |
| Principal Certifying Authority Inspection                 | Per Inspection   | \$110.00                     |  |          |
| Occupation Certificate Fees                               | Occupation Certificate (interim and final)   | \$110.00                     |  | B        |
| Building Control - Sundry Activities (GST Free)           | Application for approval of temporary building   |                              | \$153.00   | B        |
|   | Application for inspection of dwelling to be re-sited – fee + \$2.00 per km travelled                                |                              | \$153.00   | B        |
|   | Local Approvals under Section 68 of the Local Government Act 1993  |                              | \$76.00  | B        |
|   | Refundable Bond to cover damage to roads, kerb & gutters – Security Deposit (only subject to GST if non- refundable) |                              | \$1020.00  | B        |
|   | Flood Level Peg installation   | \$110.00                     |  | B        |
| Planning Certificates                                     | Section 10.7(2) Certificate (per lot – up to 5 lots)   |                              | \$53.00  | B        |
|   | Section 10.7 (2) Certificate (6 lots plus)   |                              | \$318 plus \$10 per additional lot   | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion  | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive                                | Fee Type |
|---|--|------------------------------|---|----------|
| Planning Certificates cont.   | Section 10.7 (2) &(5) Certificate (per lot – up to 5 lots)                               |                              | <b>\$133.00</b>   | B        |
|   | Section 10.7 (2)&(5) Certificate (6 lots plus)   |                              | <b>\$503 plus \$20.00 per each additional lot</b>           | B        |
|   | Sewerage/ Drainage Diagram   | <b>\$37.00</b>               |   | D        |
|   | Section 735A LGA   |                              | <b>\$53.00</b>  | B        |
|   | Section 121ZP & EP&A Reg 2017  |                              | <b>\$53.00</b>  | B        |
|   | Administration Charge upon refund  |                              | <b>\$15.00</b>  | B        |
|   | Urgency Fee (within 3 working days of application)                                       | <b>\$100.00</b>              |   | B        |
|   | Reprint of S10.7 Certificate   |                              | <b>\$26.00</b>  | D        |
|   | Swimming Pool Compliance Certificate   |                              | <b>\$75.00</b>  |          |
| Section 10.7B Building Certificates (For Buildings which are lawfully erected) (clause 260) | Building Certificate under Section 149B of the EP&A Act Dwellings and Class 10 Buildings |                              | <b>\$250.00</b>   | B        |
|   | Non Dwellings not exceeding 200 sq/m   |                              | <b>\$250.00</b>   | B        |
|   | Non Dwelling exceeding 200 sq/m but not exceeding 2,000 sq/m                             |                              | <b>\$250.00 plus \$0.50 per sq/m for each sq/m over 200</b> | B        |

## Merged Statutory Fees and Administration Fees

| Activity/Funtion   | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive                                       | Fee Type |
|--|--|------------------------------|--|----------|
| Section 149B Building Certificates (For Buildings which are lawfully erected) (clause 260) cont. | Non dwelling exceeding 2,000 sq/m  |                              | \$1,165, plus an additional 7.5cents per sq/m over 2,000 sq/m      | B        |
|  | Any part of a building which does not otherwise have a floor area        |                              | \$250.00   | B        |
| Section 149B Building Certificates (For Buildings which are not lawfully erected)                | Additional Building Certificate Inspection                               | \$110.00                     |  | D        |
|  | Copy of a Building Certificate   |                              | \$13.00  | B        |
|  | Process variations to Building Code of Australia – Administration Charge |                              | \$306.00   |          |
| Section 603 Certificates   | Normal S603  |                              | \$80.00  | B        |
|  | Urgency Fee (Within 48hrs)   | \$20.00                      |  | D        |
|  | Noxious weeds certificate  |                              | \$53.00  | D        |
| Sub-Division Fees  | Involving the opening of a public road                                   |                              | \$665 plus \$65 for each additional lot created by the subdivision | D        |



## Merged Statutory Fees and Administration Fees

| Activity/Funtion   | Title of Fee/Charge                           | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive  | Fee Type |
|--|---|------------------------------|---|----------|
| Sub-Division Fees cont.  | Not involving the opening of a public road    |                              | <b>\$330 plus \$53 for each additional lot created by the subdivision</b> | D        |
|  | Strata subdivision                            |                              | <b>\$330 plus \$65 for each additional lot created by the subdivision</b> | D        |
|  | Release of Subdivision Certificate            |                              | <b>\$96.00</b>  | D        |
|  | Reinspection of Work Fee                      | <b>\$110.00</b>              |   | D        |
| Amendment to Local Environmental Plan Sundry Town Planning Activities (GST Free) | Amendment to LEP                              | <b>At cost to applicant</b>  |   |          |
|  | Clause 4.6 Director General's Concurrence Fee |                              | <b>\$320.00</b>   | D        |
|  | Application for Advertising Structures        |                              | <b>\$75.00</b>  | D        |
|  | Search Fee General Fee                        |                              | <b>Actual Cost<br/>\$55 minimum</b>                                       | D        |

## Murrumbidgee North - Administration Fees

| Activity/Function                                  | Title of Fee/Charge                                | 2018-19 Fee<br>GST Inclusive         | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--|--|--------------------------------------|------------------------------|----------|
| Sundry Admin Activities                            | Returned Cheque Fee                                |                                      | \$30.00                      | D        |
|  |  |                                      |                              |          |
| Valuation Properties Lists                         | Supply of Extract from Valuation Book              | \$11.00                              |                              | B        |
|  | Valuation Ownership Enquiry (Written Advice)       | \$13.00                              |                              | B        |
|  | Rate Enquiry Fee - per Property (Written Response) | \$26.00                              |                              | B        |
|  | - plus \$16.50 / 15 min staff time                 |                                      |                              |          |
|  | - 1 month  | \$52.00                              |                              | B        |
|  | - 6 months   | \$104.00                             |                              | B        |
|  | - 12 months  | \$208.00                             |                              | B        |
| Computer Sales Advice                              | - per property                                     | \$5.20                               |                              | B        |
|  | - up to 250 properties printed                     | \$26.00 + \$16.50/15 mins staff time |                              | B        |
|  | - 251 or more properties printed                   | No. of properties/5 x \$1 + \$16.50  |                              | B        |
| Copies of Council and Non-Council Maps & Documents | Computer Plan per single sheet                     | \$8.00                               |                              | B        |
|  | - Photocopies per single A3 sheet                  | \$1.20                               |                              | B        |
|  | - Photocopies A4 sheet up to 10 copies             | \$0.60                               |                              | B        |
|  | Photocopies A4 sheet over 10 copies                | \$0.45                               |                              | B        |
| Sundry Administration Activities                   | Administration Staff (per hr - 15 minimum)         | \$35.00                              |                              | D        |
|  | Professional / Technical Advice                    | \$92.00                              |                              | D        |
|  | Facsimile Cost                                     | \$2.50                               |                              | D        |
|  |  |                                      |                              |          |
| Shops/Offices Rental                               | Council Office Rental - per day                    | \$38.00                              |                              | D        |
|  | - per half day                                     | \$19.00                              |                              | D        |

## Murrumbidgee North - Environmental Fees

| Function/Activity                     | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive  | 2018-19 Fee<br>GST Exclusive | Fee<br>Type |
|---------------------------------------|--|-------------------------------|------------------------------|-------------|
| <b>Companion Animals</b>              |  |                               |                              |             |
| <b>Impounding Fees (per animal)</b>   | Seizure Fee  |                               | <b>\$23.50</b>               | D           |
|                                       | Seizure Fee for release of dog on second or subsequent occasion in 12 months |                               | <b>\$62.00</b>               | D           |
|                                       | Maintenance fee for each day dog is in pound - Weekday                       |                               | <b>\$12.00</b>               | D           |
|                                       | Maintenance fee for each day dog is in pound – Weekend                       |                               | <b>\$26.00</b>               | D           |
|                                       | Surrender of Animal (per animal)   | <b>\$114.00</b>               |                              | D           |
| <b>Horses, Cattle, Goats and Pigs</b> | 1st animal   |                               | <b>\$21.00</b>               | D           |
|                                       | 2nd and additional animals   |                               | <b>\$13.00</b>               | D           |
| <b>Rams, Ewes, Sheep and Lambs</b>    | 1 – 20   |                               | <b>\$6.00</b>                | D           |
|                                       | 21 - 50  |                               | <b>\$12.00</b>               | D           |
|                                       | 51 - 100   |                               | <b>\$25.00</b>               | D           |
|                                       | Each additional 100  |                               | <b>\$12.00</b>               | D           |
| <b>Driving/Transport Fee (per km)</b> |  |                               |                              |             |
| <b>Horses, Cattle, Goats and Pigs</b> | First Animal (per km)  |                               | <b>\$0.90</b>                | D           |
|                                       | Second Animal  |                               | <b>\$0.60</b>                | D           |
|                                       | Subsequent Animals   |                               | <b>\$0.30</b>                | D           |
| <b>Rams, Ewes, Sheep and Lambs</b>    | 1-100  |                               | <b>\$1.80</b>                | D           |
|                                       | 100+   |                               | <b>\$0.90</b>                | D           |
| <b>Sustenance Charges</b>             | Horses and cattle, sheep, goats and pigs (per day per animal)                |                               | <b>Actual cost +10%</b>      | D           |
|                                       | Advertising  | <b>Actual cost +10%</b>       |                              | D           |
|                                       | Entry and release fee (per animal)   |                               | <b>\$6.00</b>                | D           |
|                                       | Sale of Each Lot   | <b>\$10.50</b>                |                              | D           |
|                                       | Equestrian Centre (per annum)  | <b>\$552.50 + electricity</b> |                              | A           |

## Murrumbidgee North - Environmental Fees

| Function/Activity                                | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee<br>Type |
|--|---|------------------------------|------------------------------|-------------|
| <b>Cats</b>                                      | Seizure Fee (per animal)  |                              | \$23.50                      | D           |
|  | Maintenance fee for each day cat is in pound - Weekday (per day)  |                              | \$10.00                      | D           |
|  | Maintenance fee for each day cat is in pound – Weekend (per day)  |                              | \$18.50                      | D           |
|  | Queen Cat and Kittens (fee per day)   |                              | \$29.50                      | D           |
|  | Cat/Possum Trap Bond (fee per hire)   |                              | \$55.00                      | D           |
|  | Sale of cat to recognised rescue organisation with Section 16d exemption for cats held at the pound. (per animal) |                              | Nil                          | A           |
| <b>Health Sundry Activities</b>                  | Advisory Service by Public Health Professional (per hour)   | \$96.00                      |                              | D           |
| <b>Noxious Weeds</b>                             | Noxious Weeds Certificate Rural   |                              | \$53.00                      | D           |
|  | Noxious Weeds Inspection after Issue of Notice  | \$109.00                     |                              | D           |
|  | Noxious Weeds - Private Works   | Actual cost + 10%            |                              | D           |
| <b>Meals on Wheels</b>                           | Darlington Point - Meal (per meal)  |                              | \$6.60                       | A           |
|  | Coleambally - Full Meal   |                              | \$6.60                       | A           |
|  | Coleambally - Half Meal   |                              | \$5.60                       | A           |
|  | Respite Day Care - Coleambally Fees   |                              | \$6.60                       | A           |
| <b>Community Transport - Car Fees (per trip)</b> | Coleambally to Griffith/Leeton/Narrandera   |                              | \$17.25                      | A           |
|  | Darlington Point to Griffith/Leeton/Narrandera  |                              | \$13.25                      | A           |
|  | Coleambally and Darlington Point to Wagga/Albury/Wodonga  |                              | \$41.50                      | A           |
| <b>Community Transport - Bus Fees (per trip)</b> | To Griffith   |                              |                              |             |
|  | - From Coleambally  |                              | \$11.25                      | A           |
|  | - From Darlington Point   |                              | \$9.25                       | A           |
|  | (Note: Children 1/2 price)  |                              |                              |             |

## Murrumbidgee North - Environmental Fees

| Function/Activity                          | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee<br>Type |
|--|---|------------------------------|------------------------------|-------------|
| Sundry Town Planning Activities (GST Free) | Clause 4.6 Director General's Concurrence Fee                       |                              | \$332.00                     | D           |
|  | Application for Advertising Structures                              |                              | \$77.00                      | D           |
|  | Search Fee General Fee  |                              | Actual Cost<br>\$56 minimum  | D           |
|  | Ext of time to development and S.102 modifications Written response |                              | \$104.00                     | D           |
|  | List of Development Consents (6 months)                             |                              | \$150.00                     | D           |
| Garbage Service - Bin Sales (each)         | Sulo Bin – 240 litre  | \$90.00                      |                              | D           |
|  | Sulo Bin Wheels   | \$12.00                      |                              | D           |
|  | Sulo Bin Axle   | \$12.00                      |                              | D           |
|  | Sulo Bin Lid  | \$17.00                      |                              | D           |
|  | Sulo Lid Clips (per pair)   | \$4.60                       |                              | D           |
| Tipping Fees                               | See Pages 17-18   |                              |                              |             |
| Cemetery Fees                              | <b>Lawn Section</b>   |                              |                              |             |
|  | Burial site & maintenance   | \$1636.00                    |                              | D           |
|  | Burial Saturday or Public Holiday                                   | \$1973.00                    |                              | D           |
|  | Reopening for 2nd internment  | \$818.00                     |                              | D           |
|  | Infant Graves   | \$818.00                     |                              | D           |
|  | Interment of Ashes  | \$686.00                     |                              | D           |
|  | <b>Monumental Section</b>   |                              |                              |             |
|  | Burial site & maintenance   | \$1636.00                    |                              | D           |
|  | Reopening for 2nd internment  | \$818.00                     |                              | D           |
|  |   |                              |                              |             |
|  | <b>Exhumation – Approval Fee</b>                                    | \$68.00                      |                              | D           |

## Murrumbidgee North - Environmental Fees

| Function/Activity                              | Title of Fee/Charge   | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee<br>Type |
|--|---|------------------------------|------------------------------|-------------|
| Public Halls and Coleambally Stadium User Fees | Annual Users (community based activities) up to 100 days per year **<br>** annual booking required and clean up after use required by group | \$400.00                     |                              | A           |
|  | Regular Hirers (community) per day  | \$9.00                       |                              | A           |
|  | Regular Hirers (commercial)   |                              |                              | A           |
|  | Per day   | \$46.00                      |                              | A           |
|  | Per half day  | \$22.50                      |                              | A           |
|  | Per night   | \$46.00                      |                              | A           |
| Special Events/Private Function Hirers         | Community Halls per day   | \$82.00                      |                              | A           |
|  | Community Halls per half day  | \$41.00                      |                              | A           |
|  | Community Halls per night   | \$82.00                      |                              | A           |
|  | Cleaning deposit (refundable)   |                              |                              | A           |
|  | Coleambally   |                              |                              |             |
|  | Youth/Sports Centre per day   | \$82.00                      |                              | A           |
|  | Youth/Sports Centre per half Day  | \$41.00                      |                              | A           |
|  | Youth/Sports Centre per night   | \$82.00                      |                              | A           |
|  | Cleaning Deposit (refundable)   |                              |                              | A           |
|  | Coleambally   |                              |                              | A           |
|  | Stadium – private function  | \$82.00                      |                              | A           |
|  | Stadium – local org kiosk   | \$34.00                      |                              | A           |
|  | Stadium – local org meeting   | \$11.00                      |                              | A           |
|  | Cleaning Deposit (refundable)   |                              |                              | A           |
| Swimming Pools - Entry Fees                    | Adult – Entry Fee   | 3.50                         |                              | A           |
|  | Child – Entry Fee   | 2.00                         |                              | A           |
|  | Adult – Season Ticket   | 84.00                        |                              | A           |
|  | Child – Season Ticket (2-16 yrs)  | 51.00                        |                              | A           |
|  | Family – Season Ticket  | 170.00                       |                              | A           |

## Murrumbidgee North - Environmental Fees

| Function/Activity                | Title of Fee/Charge  | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee<br>Type |
|----------------------------------|--|------------------------------|------------------------------|-------------|
| Recreation Ground - User Charges | Hire Fee for Circuses or similar use (\$10M P/L Insurance) plus other service fees | 224.00                       |                              | A           |
|                                  | Security Deposit (only subject to GST if non-refundable)                           |                              | \$500.00                     | A           |
|                                  | Sport and Playing Fields annual hire rates   |                              |                              | A           |
|                                  | Cricket clubs  | 247.00                       |                              | A           |
|                                  | Football clubs   | 490.00                       |                              | A           |
|                                  | Touch football clubs   | 247.00                       |                              | A           |
|                                  | Other sporting bodies  | 247.00                       |                              | A           |
|                                  | Schools  | 0.00                         |                              | A           |
|                                  | Electricity Charges  | 45 cents per kilowatt hour   |                              | D           |
|                                  | Stadium – private function   | 112.00                       |                              | A           |
|                                  | Stadium – local org kiosk  | 34.00                        |                              | A           |
|                                  | Stadium – local org meeting  | 11.00                        |                              | A           |
|                                  | Cleaning Deposit (refundable)  | 112.00                       |                              | A           |

## Murrumbidgee North - Engineering Fees

| Function/Activity                                      | Title of Fee/Charge                               | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|--|---|------------------------------|------------------------------|----------|
| Caravan Park<br>Sale of Sand and Gravel (prices \$/m³) | Inspection Fees per site                          | \$5.70                       |                              |          |
|  | Loam & Red Sand (landfill, gardens, top dressing) |                              |                              |          |
|  | Ex Pit (Council loaded or self Loaded) per metre  | N/A                          |                              |          |
|  | Delivered or ex depot                             | \$26.50                      |                              |          |
|  |   |                              |                              |          |
|  | Pit Sand (For concreting)                         |                              |                              |          |
|  | Delivered or ex depot                             | \$35.70                      |                              | C        |
|  |   |                              |                              |          |
|  | Kyola Pit Sand (Bricky Sand)                      |                              |                              |          |
|  | Delivered or ex-Pit– per metre                    | \$60.00                      |                              | C        |
|  |   |                              |                              |          |
|  | River Sand  |                              |                              |          |
|  | Delivered or ex-Depot per metre                   |                              |                              |          |
|  | Darlington Point                                  | \$76.50                      |                              | C        |
|  | Coleambally                                       | \$87.50                      |                              | C        |
|  |   |                              |                              |          |
|  | Cracka Dust                                       |                              |                              |          |
|  | Delivered or ex-Depot                             |                              |                              |          |
|  | Darlington Point                                  | \$53.00                      |                              | C        |
|  | Coleambally                                       | \$63.00                      |                              | C        |
|  |   |                              |                              |          |
|  | Road Base 20mm (crushed rock)                     |                              |                              |          |
|  | Delivered or ex Depot – per metre                 |                              |                              |          |
|  | Darlington Point                                  | BLACK 59.00                  |                              | C        |



## Murrumbidgee North - Engineering Fees

| Function/Activity                 | Title of Fee/Charge               | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive | Fee Type |
|-----------------------------------|-----------------------------------|------------------------------|------------------------------|----------|
| Sale of Sand and Gravel (cont...) |                                   |                              |                              |          |
|                                   | Coleambally                       | <b>BLACK 69.50</b>           |                              | C        |
|                                   |                                   | <b>PINK 78.00</b>            |                              |          |
|                                   |                                   |                              |                              |          |
|                                   | Aggregate 20mm (Small Loads Only) |                              |                              |          |
|                                   | Delivered or ex-Depot – per metre |                              |                              |          |
|                                   | Darlington Point                  | <b>\$92.50</b>               |                              | C        |
|                                   | Coleambally                       | <b>\$103.00</b>              |                              | C        |
|                                   |                                   |                              |                              |          |
|                                   | Aggregate 10mm (Small Loads Only) |                              |                              |          |
|                                   | Delivered or ex-Depot – per metre |                              |                              |          |
|                                   | Darlington Point                  | <b>\$98.00</b>               |                              | C        |
|                                   | Coleambally                       | <b>\$109.00</b>              |                              | C        |
|                                   |                                   |                              |                              |          |
|                                   | Aggregate 7mm (Small Loads Only)  |                              |                              |          |
|                                   | Delivered or ex-Depot – per metre |                              |                              |          |
|                                   | Darlington Point                  | <b>Not available</b>         |                              | C        |
|                                   | Coleambally                       | <b>Not available</b>         |                              | C        |
|                                   |                                   |                              |                              |          |
|                                   | Aggregate 5mm (Small Loads Only)  |                              |                              |          |
|                                   | Delivered or ex-Depot – per metre |                              |                              |          |
|                                   | Darlington Point                  | <b>Not available</b>         |                              | C        |
|                                   | Coleambally                       | <b>Not available</b>         |                              | C        |

## Murrumbidgee North - Engineering Fees

| Function/Activity      | Title of Fee/Charge                                      | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive       | Fee Type |
|------------------------|--|------------------------------|------------------------------------|----------|
| Sale of Water          | <b>Water Delivery Charge (10,000Ltrs)</b>                |                              |                                    |          |
|                        | Within Shire   |                              | <b>\$139.00</b>                    | D        |
|                        | Outside Shire  |                              | <b>Price on<br/>Application</b>    | D        |
|                        |  |                              |                                    |          |
|                        | Water Sales from standpipes (up to 5kl)                  |                              | <b>\$35.00</b>                     | D        |
|                        | Per kl over 5kl  |                              | <b>\$1.10</b>                      | D        |
| Water Connection Fees  | 20mm service   |                              | <b>\$400.00</b>                    | D        |
|                        | Greater than 20mm or non-standard service                |                              | <b>Price on<br/>Application</b>    | D        |
| Other Water Activities | Location fee for public utilities (callout per employee) |                              | <b>\$46.00</b>                     | D        |
|                        | Service charge/per hr/per employee                       |                              | <b>\$68.00</b>                     | D        |
|                        |  |                              |                                    |          |
|                        | Water Headworks charge per lot created                   |                              | <b>Refer to Council<br/>Policy</b> | D        |

## Murrumbidgee North - Engineering Fees

| Function/Activity                | Title of Fee/Charge                                      | 2018-19 Fee<br>GST Inclusive | 2018-19 Fee<br>GST Exclusive   | Fee Type |
|----------------------------------|--|------------------------------|--------------------------------|----------|
| <b>Sewer Connection Fees</b>     |  |                              | <b>\$104.00</b>                |          |
| <b>Other Sewerage Activities</b> | Location fee for public utilities (callout per employee) |                              | <b>\$46.00</b>                 | D        |
|                                  | Service charge/per hr/per employee                       |                              | <b>\$68.00</b>                 | D        |
|                                  | Sewerage Inspection Fee                                  |                              | <b>\$73.00</b>                 | D        |
|                                  | Sewer Headworks Charge                                   |                              | <b>Refer to Council Policy</b> | D        |
|                                  | Nth D/Point Sewerage Contributions – Interest            |                              | <b>N/A</b>                     | D        |
|                                  | Liquid Waste Dump (per load)                             | <b>\$91.00</b>               |                                | D        |

## Murrumbidgee North - Plant Hire Rates

| PLANT NO. | DESCRIPTION                              | HOURLY RATE INC GST 18/19 |
|-----------|--|---------------------------|
| 20        | Western Star Truck                       | \$158.00                  |
| 21        | Western Star Truck                       | \$158.00                  |
| 44        | Hyundai Excavator R110 D-7               | \$158.00                  |
| 50        | ACCO International Garbage Compactor     | \$178.00                  |
| 52        | Canter Dump Truck                        | \$95.00                   |
| 60        | New Holland Backhoe                      | \$158.00                  |
| 64        | John Deere Tractor                       | \$126.00                  |
| 65        | Fiat 45-66 Tractor                       | \$126.00                  |
| 68        | John Deere Tractor 6520                  | \$126.00                  |
| 69        | New Holland Skid Steer Loader            | \$126.00                  |
| 70        | IVECO Stralis Water truck                | \$146.00                  |
| 80        | Tar Patching Truck (Paveline)            | \$158.00                  |
| 81        | Broons Roller                            | \$32.00                   |
| 83*       | 1981 Multi Tyred Drawn Roller            | \$32.00                   |
| 87        | Multipac VV1500D Roller                  | \$158.00                  |
| 88        | VP2400 Rubber Tyred Roller               | \$158.00                  |
| 90        | Howard Slasher 180B                      | \$32.00                   |
| 95        | EHD 180 Howard Slasher                   | \$32.00                   |
| 98        | Howard Rotary Hoe                        | \$32.00                   |
| 113       | Pump - Sludge Diaphragm Engine Driven    | \$32.00                   |
| 114       | Pump - Water Centrifugal 40mm Kohler Pri | \$32.00                   |

## Murrumbidgee North - Plant Hire Rates

| PLANT NO. | DESCRIPTION                            | HOURLY RATE INC GST 18/19 |
|-----------|--|---------------------------|
| 116       | Pump - Water Centrifugal 100mm Trailer | \$32.00                   |
| 118       | Vibrating Plate Compactor              | \$32.00                   |
| 120       | Midland Trailer                        | \$42.00                   |
| 121       | Midland Trailer                        | \$42.00                   |
| 124       | Super Dog Trailer Low Loader           | \$95.00                   |
| 125       | Emergency Trailer                      | \$95.00                   |
| 145       | Seca Sewerage Cleaner Jet Blaster      | \$158.00                  |
| 156       | CAT Grader 140                         | \$188.00                  |
| 157       | CAT Grader 140                         | \$188.00                  |
| 160       | Rotary Hoe Stabaliser                  | \$84.00                   |
| 167       | New Holland Backhoe/Loader             | \$158.00                  |
| 176       | Toro GM 360 Mower                      | \$79.00                   |
| 177       | Toro GM 360 Mower                      | \$79.00                   |

## Murrumbidgee South - Administration Fees

| Activity / Function                          | Title of Fee / Charge  | G S T Inclusive 2018-19 | G S T Exclusive 2018-19                  | Council's Pricing Policy | Job Number |
|--|--|-------------------------|--|--------------------------|------------|
| <b>Dishonoured Cheques</b>                   | Fee for dishonoured cheques (each instance)                                      |                         | as per cost to Council                   |                          | 10040842   |
| <b>Information Research Fee</b>              | Cemetery Enquires  |                         |  | A                        | 13690112   |
|  | First half hour  |                         | 45.00                                    |                          |            |
|  | Each additional half hour or part thereof  |                         | 45.00                                    |                          |            |
|  | Response to Enquires (sole benefit to applicant)                                 |                         |  | A                        | 10040848   |
|  | - First five minutes   |                         |  |                          |            |
|  | - Per half hour or part thereof  |                         | 45.00                                    |                          |            |
|  | Response to subpoena 1st hour or part thereof                                    |                         | 90.00                                    | A                        | 10040848   |
|  | Response to subpoena 2nd and subsequent hours                                    |                         | 90.00                                    |                          |            |
| <b>Interest on Overdue Rates and Charges</b> | Accrual of Interest on Rates and Charges (refer s 566 Local Government Act 1993) |                         | 7.5% per annum accruing on a daily basis | B                        | 13260246   |
| <b>Laminating Fees</b>                       | Laminating - A4  | 6.40                    |  | D                        | 10040848   |
|  | Laminating - Card Pouch  | 2.60                    |  | D                        |            |
|  | Laminating - A3  | 9.50                    |  | D                        |            |
|  | Laminating - Poster  | 18.00                   |  | D                        |            |
|  | Laminating - Map (shire, farm, etc)  | 25.00                   |  | D                        |            |
| <b>Library</b>                               | Inter Library Loans - Public Libraries other than WRL                            | At Cost                 |  | D                        | 12840842   |
|  | Inter Library Loans - NLA and University   | At Cost                 |  |                          | 12840842   |
|  | Inter branch loan service  | No Charge               |  |                          |            |
|  | Transfer from other branch   | No Charge               |  |                          |            |
|  | Temporary Borrower Fee   | 20.00                   |  | A                        | 12840842   |
|  | Library Bags   | 2.50                    |  | A                        | 12840842   |
|  | Photocopying per copy  | 0.60                    |  | D                        | 12840842   |
|  | Book reservation fee   |                         |  |                          |            |

## Murrumbidgee South - Administration Fees

| Activity / Function | Title of Fee / Charge   | G S T Inclusive 2018-19 | G S T Exclusive 2018-19 | Council's Pricing Policy | Job Number |
|---------------------|---|-------------------------|-------------------------|--------------------------|------------|
| Library cont.       | Provision of CD or USB Memory Stick                                 | At Cost                 |                         | D                        |            |
|                     | Latest fiction reservation  |                         |                         |                          |            |
|                     | Overdue items (Per overdue notice processing)                       | At Cost                 |                         | D                        | 12840884   |
|                     | Lost membership card  | 3.00                    |                         | A                        | 12840842   |
|                     | Lost items  | Replacement Cost        |                         | D                        | 12840842   |
|                     | Internet Booking Fee  | 2.00                    |                         | A                        | 12840456   |
|                     | Printing B&W (per page)   | 0.60                    |                         | D                        | 12840842   |
|                     | Printing - Colour (per page)  | 1.30                    |                         | D                        | 12840842   |
|                     | Laminating - Card Pouch   | 2.60                    |                         | D                        | 12840842   |
|                     | Laminating - A4   | 6.40                    |                         | D                        | 12840842   |
|                     | Laminating - A3   | 9.50                    |                         | D                        | 12840842   |
|                     | <i>Facsimile Machine Use</i>  |                         |                         |                          |            |
|                     | Fax Transmitting - First page                                       | 3.90                    |                         | D                        | 12840842   |
|                     | Fax Transmitting - Subsequent pages                                 | 0.00                    |                         | D                        | 12840842   |
|                     | Fax Receiving - First page  | 3.90                    |                         | D                        | 12840842   |
|                     | Fax Receiving - Subsequent pages                                    | 0.60                    |                         | D                        | 12840842   |
|                     | Scanning of documents   | 3.90                    |                         | D                        | 12840842   |
|                     | Information Research Fee -  |                         |                         |                          |            |
|                     | per half hour or part thereof                                       | 45.00                   |                         | A                        | 12840842   |
| Sales and Services  | Facsimile Machine Use   |                         |                         |                          | 10040848   |
|                     | Fax Transmitting - First page                                       | 3.90                    |                         | D                        |            |
|                     | Fax Transmitting - Subsequent pages                                 | 0.00                    |                         | D                        |            |
|                     | Fax Receiving - First page  | 3.90                    |                         | D                        |            |
|                     | Fax Receiving - Subsequent pages                                    | 0.60                    |                         | D                        |            |
|                     | Plan Printing - A2 Black & White                                    | 5.30                    |                         | D                        | 10040584   |
|                     | Plan Printing A2 Colour   | 10.60                   |                         | D                        |            |
|                     | Plan Printing - A1 Black & White                                    | 10.60                   |                         | D                        |            |
|                     | Plan Printing - A1 Colour   | 18.00                   |                         | D                        |            |
|                     | Plan Printing - A0 Black & White                                    | 13.00                   |                         | D                        |            |
|                     | Plan Printing - A0 Colour   | 22.50                   |                         | D                        |            |
|                     | Photocopies - up to 10 copies (per copy)                            | 0.60                    |                         | D                        | 10040584   |
|                     | Photocopies more than 10 copies and less than 100 copies (per copy) | 0.45                    |                         | D                        |            |
|                     | Photocopies more than 100 copies (per copy)                         | 0.35                    |                         | D                        |            |
|                     | Photocopies use own paper (per copy)                                | 0.30                    |                         | D                        |            |
|                     | Photocopies (Colour)  | 1.30                    |                         | D                        |            |



## Murrumbidgee South - Administration Fees

| Activity / Function                                      | Title of Fee / Charge  | G S T Inclusive 2018-19 | G S T Exclusive 2018-19   | Council's Pricing Policy | Job Number |
|--|--|-------------------------|---------------------------|--------------------------|------------|
| <b>Secretarial Support</b>                               | Secretarial Support per hour   | 92.00                   |                           | D                        | 10040848   |
| <b>Rates and Charges</b>                                 | Monthly property transfer sales                                      |                         |                           |                          | 10040848   |
|  | Rate inquiry fee - Non ratepayer - per hour                          |                         | No Charge                 |                          | 10040848   |
|  | Rate inquiry fee - Ratepayer - first half hour                       |                         | No Charge                 |                          |            |
|  | Rate inquiry fee - Ratepayer - each additional half hour             |                         | No Charge                 |                          |            |
|  | Use of Valuer General Books (without assistance and with time limit) |                         | No Charge                 |                          |            |
|  | Valuation Extract from Books (eg.. Crown Land Titles) per letter     |                         | No Charge                 |                          | 10040848   |
|  | Valuation or Ownership Enquiry (Verbal Advice)                       |                         | Not Given                 |                          |            |
|  | Valuation or Ownership Enquiry (Written Advice)                      |                         |                           |                          | 10040848   |
|  |  |                         | Apply for 603 Certificate |                          |            |
| <b>Sewer Usage Charge</b>                                | Non-Residential - 0-99999kl per Kl                                   |                         | 0.80                      | D                        | 34330136   |
| <b>Water Meter Readings (Special) (Application Fees)</b> | Water Meter Reading - Special Application                            | 53.00                   |                           | D                        | 24610842   |
| <b>Water Charges</b>                                     | Filtered Water (Nil allowance)                                       |                         |                           |                          | 24610944   |
|  | Residential - 0 to 250kl (per kilolitre)                             |                         | 1.88                      | D                        |            |
|  | Residential - remainder (per kilolitre)                              |                         | 2.19                      | D                        |            |
| <b>Water Charges - Raw</b>                               | Raw Water Charges per kl   |                         | 0.98                      | D                        | 24610954   |



## Murrumbidgee South - Environmental Fees

| Activity / Function             | Title of Fee / Charge   | G S T Inclusive 2018-19 | G S T Exclusive 2018-19        | Council's Pricing Policy | Job Number |
|---------------------------------|---|-------------------------|--------------------------------|--------------------------|------------|
| <b>Information Research Fee</b> | Response to subpoena per hour<br>- 1st hour or part thereof<br>- 2nd and subsequent hours |                         | 92.00                          | A                        | 12900842   |
| <b>Travelling Shows</b>         | Deposit against cleaning and restoration of site  |                         | 850.00                         | D                        | 12900842   |
| <b>Travelling Shows</b>         | Inspection of mobile food vending facilities per hour or part thereof                     |                         | 205.00                         | D                        | 12900514   |
| <b>Travelling Shows</b>         | Tent erection fee or site establishment fee   |                         |                                | D                        | 12900512   |
|                                 | Small circus  |                         | 233.00                         | D                        | 12900512   |
|                                 | Large circus  |                         | 347.00                         | D                        | 12900512   |
| <b>Sewer Connection Fees</b>    | Connection Fee where service exists   |                         | 600.00                         | D                        | 34690808   |
| <b>Sewer Connection Fees</b>    | Connection to unserviced area   |                         | as per quotation               | D                        |            |
| <b>Sewerage Fees</b>            | Sewer Reconnection Fee  |                         | \$133.00 + Inspections         | D                        | 12520546   |
| <b>Sewerage Fees</b>            | New Subdivision or existing non-sewer rateable properties                                 |                         | actual cost to connect service | D                        | 11440226   |

## Murrumbidgee South - Environmental Fees

| Activity / Function   | Title of Fee / Charge   | G S T Inclusive 2018-19  | G S T Exclusive 2018-19 | Council's Pricing Policy | Job Number |
|---|---|--------------------------|-------------------------|--------------------------|------------|
| <b>Sports Complex Charges</b>                                   | Annual Membership Fee (Per Person)  | 255.00                   |                         | A                        |            |
|   | Monthly Membership Fee<br>(or part there of)  | 28.00                    |                         | A                        |            |
|   | Hire of Complex<br>(for non private use) - per hour   | 26.00                    |                         | A                        |            |
|   | Family Membership (2 Adults and school aged Children)<br>Monthly Fee                                  | 61.00                    |                         | A                        |            |
|   | Family Annual Membership Fee  | 610.00                   |                         | A                        |            |
|   | Fob deposit (refundable on return)  | 50.00                    |                         | A                        |            |
|   |   |                          |                         |                          |            |
| <b>Swimming Pool Charges</b>                                    | Swimming Pool Entry   |                          |                         |                          | 14650856   |
|   | Family Season Tickets   | 205.00                   |                         | A                        | 14650856   |
|   | Single Adult Season Ticket  | 112.00                   |                         | A                        | 14650856   |
|   | Junior Season ticket  | 86.00                    |                         | A                        | 14650856   |
|   | Monthly Charge Adult  | 33.00                    |                         | A                        | 14650856   |
|   | Monthly Charge Child  | 22.00                    |                         | A                        | 14650856   |
|   | Entry Charge Non Swimmer  | 0.00                     |                         | A                        | 14650856   |
|   | Weekly Pass Family  | 56.00                    |                         | A                        | 14650856   |
|   | Weekly Pass Single  | 25.00                    |                         | A                        | 14650856   |
|   | Weekend Pass Family (Friday to Sunday)  | 31.00                    |                         | A                        | 14650856   |
|   | Weekend Pass Single (Friday to Sunday)  | 12.00                    |                         | A                        | 14650856   |
|   | Christmas Pass (24 December - 2 January)  | 56.00                    |                         | A                        | 14650856   |
|   | Schools (included in user agreement)  | 2.50 per student/session |                         | A                        | 14650856   |
|   | Other Sporting groups   | 31.00 per session        |                         | A                        | 14650856   |
|   | ALL USERS Fob deposit (Refundable upon return)  | 50.00                    |                         | D                        | 14650856   |
|   |   |                          |                         |                          |            |
| <b>Waste Management Charges - All Council<br/>Operated Tips</b> | Common Tip  |                          |                         | D                        |            |
|   | Load to be checked by Council Officer (Key for Common Pit to<br>be obtained during office hours only) |                          |                         |                          |            |

## Murrumbidgee South - Environmental Fees

| Activity / Function  | Title of Fee / Charge   | G S T Inclusive 2018-19 | G S T Exclusive 2018-19 | Council's Pricing Policy | Job Number |
|--|---|-------------------------|-------------------------|--------------------------|------------|
| Waste Management Charges - All Council Operated Tips cont. | Asbestos (only accepted from sources within the Council)      |                         | As per quotation        | D                        | 12320866   |
|  | Industrial, Commercial & Domestic per m3                      |                         | 18.50                   |                          | 12320866   |
|  | Car Bodies  |                         | 68.00                   |                          | 12320866   |
|  | White Goods per m3 (Gas Removed)                              |                         | 26.50                   |                          | 12320866   |
|  | Key Deposit (Refundable upon return)                          |                         | 50.00                   |                          | 12320866   |
| Waste Management Charges                                   | Replacement of Wheelie Bin                                    | 112.00                  |                         | D                        | 12240842   |
| Car Bodies   | Removal of Car bodies   | At Cost                 | At Cost                 | D                        | 12280842   |
| Water Supply Fees  | Filtered Water Connection Fees                                |                         |                         | D                        |            |
|  | Filtered Water 20mm Tapping                                   |                         | 600.00                  |                          | 24690266   |
|  | Filtered Water 25mm Tapping                                   |                         | 813.00                  |                          | 24690266   |
|  | Filtered Water 32mm Tapping                                   |                         | 1066.00                 |                          | 24690266   |
|  | Filtered Water 40mm Tapping                                   |                         | 1326.00                 |                          | 24690266   |
|  | Filtered Water 50mm Tapping                                   |                         | 1570.00                 |                          | 24690266   |
| Water Supply Fees  | Raw Water Connection Fees                                     |                         |                         | D                        |            |
|  | Raw Water 20mm Tapping  |                         | 600.00                  |                          | 24690686   |
|  | Raw Water 25mm Tapping  |                         | 813.00                  |                          | 24690686   |
|  | Raw Water 32mm Tapping  |                         | 1066.00                 |                          | 24690686   |
|  | Raw Water 40mm Tapping  |                         | 1326.00                 |                          | 24690686   |
|  | Raw Water 50mm Tapping  |                         | 1570.00                 |                          | 24690686   |
| Water Sample Testing                                       | Bacteriological   |                         |                         | D                        | 12520968   |
|  | Non urgent  | 156.00                  |                         |                          | 12520968   |
|  | Urgent  | 312.00                  |                         |                          | 12520968   |
| Water Sample Testing                                       | Chemical - flat rate (Sample requires - 2 x 1 litre bottles)  | 260.00                  |                         | D                        | 12520968   |
|  | Pesticide - flat rate (Sample requires - 2 x 1 litre bottles) | 260.00                  |                         |                          | 12520968   |
| Hire of Council Facilities Halls                           |   |                         |                         | D                        |            |
|  | Ian Gilbert Room & Kitchen Hire                               | 260.00                  |                         |                          | 13730360   |
|  |   |                         |                         |                          |            |
|  | Wunnamurra Hall & Kitchen Hire                                | 310.00                  |                         |                          | 13730360   |
|  | Dancing and Rehearsals  | 63.00                   |                         |                          | 13730360   |
|  | Tea and Coffee per head                                       | 5.00                    |                         |                          | 13730360   |

## Murrumbidgee South - Environmental Fees

| Activity / Function   | Title of Fee / Charge   | G S T Inclusive 2018-19 | G S T Exclusive 2018-19 | Council's Pricing Policy | Job Number |
|---|---|-------------------------|-------------------------|--------------------------|------------|
| <b>Hall</b>   | Setting up of seating/tables and other material (seating plan to be supplied by hirer)  |                         |                         | D                        |            |
|   | Setting up of Hall  | 192.00                  |                         |                          | 13730368   |
|   | Setting Up Ian Gilbert Room   | 135.00                  |                         |                          | 13730368   |
| <b>Bond</b>   | Bond<br>Fully refundable if hall left in clean and respectable condition at conclusion of function<br>Cleaning costs withheld from bond on refund if left in unsuitable condition |                         | 550.00                  |                          | 7222       |
| <b>Council Chambers</b><br>Only to be let with concurrence of General Manager | Hire of Council Chambers Half day   | 104.00                  |                         |                          | 10040210   |
|   | Hire of Council Chambers Full day   | 187.00                  |                         |                          | 10040210   |
|   | Hire of Council Chambers Tea and coffee per head  | 5.00                    |                         |                          | 10040210   |
| <b>Racecourse</b>   | Hire of Racecourse Facilities   |                         |                         | D                        |            |
|   | All Racecourse Facilities   | 663.00                  |                         |                          | 13950842   |
|   | Racecourse Tearooms & Kitchen   | 230.00                  |                         |                          | 13950842   |
|   | Apex Shed, Bar Tearooms & Kitchen   | 550.00                  |                         |                          | 13950842   |
|   | Racecourse Sheds and Stalls   | 337.00                  |                         |                          | 13950842   |
|   | Apex Shed   | 337.00                  |                         |                          | 13950842   |
|   | Hiring of Crockery and cutlery  | 88.00                   |                         |                          | 13950842   |
| <b>Monash Park</b>  | Hire of Club rooms for private function (please note venue will only be available if not being used by regular users)   | 230.00                  |                         | D                        | 13950360   |
| <b>Library - Monash Room</b>  | Multi purpose Room  | 82.00                   |                         | D                        | 12840500   |
|   | Tea and Coffee per head   | 5.00                    |                         |                          | 12840500   |
| <b>Library - Banksi Room</b>  | Room only - Limited seating<br>(No food or drink)<br>Library opening hours only   | 31.00                   |                         |                          | 12840500   |

## Murrumbidgee South - Engineering Fees

| Activity / Function  | Title of Fee / Charge  | G S T Inclusive<br>2018-19 | G S T Exclusive<br>2018-19 | Job Number |
|--|--|----------------------------|----------------------------|------------|
| <b>Cemetery Fees</b> <span style="float: right;">Note : Council will not be responsible for damage to monumental work when a grave is re-opened</span> |  |                            |                            |            |
|  | Charges for grave digging & backfilling in overtime                                      |                            |                            | 13690112   |
|  | Backfill only - single / double or re-opened   | 126.00                     |                            |            |
|  | Lawn Sunday single   | 2,346.00                   |                            |            |
|  | Sunday double  | 2,678.00                   |                            |            |
|  | Sat/Mon RDO single   | 1,882.00                   |                            |            |
|  | Sat/Mon RDO double   | 2,174.00                   |                            |            |
|  | Monumental Sunday single   | 1,766.00                   |                            |            |
|  | Sunday double  | 2,014.00                   |                            |            |
|  | Sat/Mon RDO single   | 1,418.00                   |                            |            |
|  | Sat/Mon RDO double   | 1,636.00                   |                            |            |
|  | Enquiries  |                            |                            |            |
|  | First half hour  | 45.00                      |                            | 13690112   |
|  | Each additional half hour  | 45.00                      |                            | 13690112   |
|  | Permission to erect monuments and headstones   |                            |                            |            |
|  | Single Grave   | 145.00                     |                            |            |
|  | Double Grave   | 145.00                     |                            |            |
|  | RSL  | 60.00                      |                            |            |
|  | Reservation of Burial site   |                            |                            | 13690112   |
|  | Single or double grave ( pre 1989 interment fee will attract a credit)                   | 237.00                     |                            |            |
|  | Burial of Ashes in Crematorium Wall (including inscription of bronze plaque)             | 674.00                     |                            | 13690112   |
| <b>Ashes</b>   | Burial of Ashes in Rose Garden (including inscription of bronze plaque & standard rose ) | 1,827.00                   |                            | 13690112   |

## Murrumbidgee South - Engineering Fees

| Activity / Function   | Title of Fee / Charge   | G S T Inclusive<br>2018-19 | G S T Exclusive<br>2018-19 | Job Number |
|---|---|----------------------------|----------------------------|------------|
| Lawn  | First internment and inscription of bronze plaque   |                            |                            | 13690112   |
|   | - single  | 1,824.00                   |                            |            |
|   | - double  | 2,024.00                   |                            |            |
|   | * - reopening for second internment additional inscription  | 1,349.00                   |                            |            |
|   | Stillborn baby  | 1,331.00                   |                            |            |
| <b>Note : Council will not be responsible for damage to monumental work when a grave is re-opened</b> |   |                            |                            |            |
| Monumental  | First internment  |                            |                            | 13690112   |
|   | - single  | 1,339.00                   |                            |            |
|   | - double  | 1,588.00                   |                            |            |
|   | * Re-opening for second interment   |                            |                            |            |
|   | - With monumental work  | 1,331.00                   |                            |            |
|   | - Without monumental work   | 1,188.00                   |                            |            |
|   | Stillborn Child - single grave  | 990.00                     |                            |            |
| Headstone   | Council construction of plinth inclusive of monumental fees, plaque & placement upon gravesite  | 728.00                     |                            |            |
| Common  | Lease of land   |                            |                            | 11280704   |
| Culverts  | Access culverts<br>(Standard culvert consists of a rubber ring jointed pipe 4.88 m x 375 mm diameter with precast headwalls and 5m <sup>3</sup> gravel) | 2,852.00                   |                            | 14930178   |
| Culverts  | each additional metre   | 306.00                     |                            | 14930178   |
| Dog Pound   | Out of working hours release fee  |                            | 100.00                     | 11480392   |
|   | Release fee per dog from pound (dogs must be registered prior to release from pound)  |                            | 29.00                      |            |
|   | Release fee - 2nd & subsequent release  |                            | 36.00                      |            |
|   | Sustenance per day per dog  |                            | 17.00                      |            |

## Murrumbidgee South - Engineering Fees

| Activity / Function | Title of Fee / Charge  | G S T Inclusive<br>2018-19 | G S T Exclusive<br>2018-19 | Job Number |
|---------------------|--|----------------------------|----------------------------|------------|
| Kerb & Guttering    | Kerb & Guttering   |                            |                            | 14930178   |
|                     | Kerb & Guttering - Full cost per lineal metre                                  | 175.00                     |                            |            |
|                     | Kerb & Guttering - Half cost per linear metre                                  | 87.00                      |                            |            |
|                     | Footpaving - Full cost per square metre  | 117.00                     |                            |            |
|                     | Footpaving - Half cost per square metre  | 57.00                      |                            |            |
| Noxious Weeds       | Spraying (per hour)<br>- One operator, vehicle and spray equipment             | 141.00                     |                            | 13120604   |
| Oversize Permit     | Class 1 permit   |                            | 72.00                      | 10040843   |
| Plant Hire          | Private Works  | As Attached                |                            | 13580588   |
| Private Works       | Delivery (in addition to material cost)  |                            |                            | 13650608   |
|                     | Delivery per load outside town plus cartage rate to haul                       | 35.00                      |                            |            |
|                     | Delivery per load - In town  | 56.00                      |                            |            |
| Private Works       | Materials - from Depot per metre   |                            |                            | 12480784   |
|                     | Aggregate  | 158.00                     |                            |            |
|                     | Red Sand   | 23.00                      |                            |            |
|                     | Concrete Sand  | 32.50                      |                            |            |
|                     | Gravel   | 27.00                      |                            |            |
|                     | Roadbase   | 66.00                      |                            |            |
|                     | Roadbase/Gravel mix  | 56.00                      |                            |            |
|                     | Metal Dust   | 56.00                      |                            |            |
|                     | Reject Aggregate   | 27.00                      |                            |            |
| Private Works       | Gravel   |                            |                            | 12480784   |
|                     | Fill loaded only   | 15.75                      |                            |            |
|                     | Fill load and haul -add cartage rates for haulage                              | 15.75                      |                            |            |
|                     | Materials from Gravel Pits - per metre <sup>3</sup>                            |                            |                            | 12480784   |
|                     | Loaded & Hauled by Council-plus cartage rate p/km per m <sup>3</sup>           | 19.00                      |                            |            |
|                     | Loaded by Council & Hauled Privately   | 19.00                      |                            |            |
|                     | Red Sand from Sandhill per m <sup>3</sup> plus cartage p/km per m <sup>3</sup> | 14.75                      |                            |            |
| Road Closure        | Road Closure Administration Fee  | At Cost                    |                            | 10040842   |



## Murrumbidgee South - Engineering Fees

| Activity / Function   | Title of Fee / Charge   | G S T Inclusive<br>2018-19   | G S T Exclusive<br>2018-19 | Job Number |
|-----------------------|---|------------------------------|----------------------------|------------|
| Road Opening Permit   | Road Opening Permit including Inspection Fee -Domestic Works              | 81.00                        |                            | 10040842   |
|                       | Road Opening Permit including Inspection Fee - Rural and Commerical Works | 265.00                       |                            |            |
| Sale of Old Materials | Secondhand Concrete Pipes   |                              |                            | 10040848   |
|                       | 300mm diameter  | 32.00                        |                            |            |
|                       | 375mm diameter  | 41.00                        |                            |            |
|                       | 450mm diameter  | 56.00                        |                            |            |
|                       | 525mm diameter  | 56.00                        |                            |            |
|                       | 600mm diameter  | 80.00                        |                            |            |
|                       | Secondhand Materials  |                              |                            | 10040848   |
|                       | Grader Blades   | 22.00                        |                            |            |
|                       | Grader Tyres  | 103.00                       |                            |            |
|                       | Truck Tyres 900x20 & 10x20  | 56.00                        |                            |            |
|                       | 200 litre drums   | 27.00                        |                            |            |
| Saleyards             | Sales   |                              |                            | 14090704   |
|                       | Minimum Opening fee per sale  | 1,266.00                     |                            |            |
|                       | Sheep sold Per head   | 0.33                         |                            |            |
|                       | Sheep unsold per head   | 0.21                         |                            |            |
|                       | Agents fee per head   | 0.15                         |                            |            |
|                       | Use of Yards - Overnight camping (wateryard)                              | 83.00                        |                            |            |
|                       | Use of Yards- Sheep (drafting, marking etc) per head per day              | 0.15 to a Minimum<br>\$77.00 |                            |            |
| Sewerage Charges      | Additional sewerage charges   |                              |                            | 34330136   |
|                       | Schools   |                              | 50.25                      |            |
|                       | Crown lands   |                              | 89.00                      |            |
| Sewerage Charges      | Urinal charges  |                              |                            | 34330136   |
|                       | Schools   |                              | 44.00                      |            |
|                       | Crown lands   |                              | 49.50                      |            |
| Sewerage Usage Charge | Non-Residential - 0-99999 per kilolitre                                   |                              | 0.80                       |            |



## Murrumbidgee South - Engineering Fees

| Activity / Function                 | Title of Fee / Charge   | G S T Inclusive<br>2018-19 | G S T Exclusive<br>2018-19 | Job Number |
|-------------------------------------|---|----------------------------|----------------------------|------------|
| Stock Pound                         | Release Fee   |                            |                            | 14450596   |
|                                     | Horse, ass, mule, cattle or camel   |                            | 33.25                      |            |
|                                     | Sheep   |                            | 17.50                      |            |
|                                     | Goat or pig   |                            | 17.50                      |            |
| Stock Pound                         | Deterrent fees These rates are double if re-impounding occurs within three months by the same owner |                            |                            | 14450272   |
|                                     | Horse, ass, mule, cattle or camel, goat or pig by same person first animal                          |                            | 29.00                      |            |
|                                     | Horse, ass, mule, cattle or camel, goat or pig by same person each additional animal                |                            | 16.50                      |            |
|                                     | Sheep - 1-20  |                            | 11.40                      |            |
|                                     | Sheep - 21 to 50  |                            | 17.65                      |            |
|                                     | Sheep - 51 to 100   |                            | 39.50                      |            |
|                                     | each additional animal per head   |                            | 0.41                       |            |
| Stock Pound                         | Driving & transportation costs (including pre pound release)  | At Cost                    |                            | 14450596   |
| Stock Pound                         | Inspection Charges of the books of the pound - per hour   | 88.00                      |                            | 14450272   |
| Stock Pound                         | Pound fees  |                            |                            | 14450596   |
|                                     | Entry to pound  | 9.50                       |                            |            |
|                                     | Release   | 9.50                       |                            |            |
|                                     | Advertising actual cost plus  | 50Actual Cost + \$30.00    |                            |            |
|                                     | Notice served by post   | 6.25                       |                            |            |
|                                     | Sale of animals or each sale of a lot   | 35.30                      |                            |            |
|                                     | Letter sent by messenger per kilometer  | at cost                    |                            |            |
|                                     | Each entry of sale  | 15.60                      |                            |            |
|                                     | Each letter in reply  | 15.60                      |                            |            |
| Stock Pound                         | Sustenance Charges (per day per head)   |                            |                            | 14450596   |
|                                     | Horses and cattle   |                            | 12.45                      |            |
|                                     | Sheep   |                            | 4.20                       |            |
|                                     | Goats and Pigs  |                            | 8.30                       |            |
| Truck Wash Charges<br>Avdata System | Truck Wash per minute   |                            | 0.60                       | 15130871   |
|                                     | Truck Wash Avdata Key Deposit   | 38.00                      |                            |            |

## Murrumbidgee South - Engineering Fees

| Activity / Function                | Title of Fee / Charge                    | G S T Inclusive<br>2018-19 | G S T Exclusive<br>2018-19 | Job Number |
|------------------------------------|--|----------------------------|----------------------------|------------|
| <b>Water Charges</b>               | Meter Test Fee (Refunded if faulty)      | 60.00                      |                            |            |
| <b>Water Charges</b>               | Filtered Water (Nil allowance )          |                            |                            | 24610944   |
|                                    | Residential - 0 to 250 kilolitres per kl |                            | 1.88                       |            |
|                                    | Remainder per Kl                         |                            | 2.19                       |            |
| <b>Water Charges - Raw</b>         | Raw Water Charges per kl                 |                            | 0.98                       | 24610944   |
| <b>Water - Sale In Truck Loads</b> | Water Charges per kilolitre              |                            |                            |            |
|                                    | 0 to 5000 lt                             |                            | 33.00 + 1.88 per kl        | 24610944   |
|                                    | 5001 to 10,000 lt                        |                            | 43.00 + 1.88 per kl        |            |
|                                    | 10,001 to 15,000 lt                      |                            | 50.00 + 1.88 per kl        |            |
|                                    | 15,001 and above                         |                            | 61.00 + 1.88 per kl        |            |

## Murrumbidgee South - Plant Hire Rates

| PLANT HOURLY HIRE RATES 2018/19 |                             |                    |                                       |
|---------------------------------|-----------------------------|--------------------|---------------------------------------|
| Plant No.                       | Type                        | Make               | TOTAL Comprehensive inc GST 2018/2019 |
| 1                               | Grader                      | Caterpillar 140M   | 240.00                                |
| 2                               | Grader                      | Caterpillar 140M   | 240.00                                |
| 3                               | Grader                      | Caterpillar 140M   | 240.00                                |
| 10                              | Grader                      | Caterpillar 140G   | 240.00                                |
| 5                               | Loader                      | Volvo L90F         | 240.00                                |
| 6                               | Tractor                     | Case IH FWA        | 134.00                                |
| 7                               | Tractor                     | Case IH Maxxum 140 | 134.00                                |
| 42                              | Tractor                     | Case IH 5150       | 127.00                                |
| 54                              | Tractor                     | Case IH 5130       | 127.00                                |
| 8                               | Roller-Vibrating            | Dynapac CA236D     | 174.00                                |
| 20                              | Roller - Padfoot Vibrating  | Hamm 20t           | 174.00                                |
| 25                              | Multi Tyred Roller          | Hamm 20t           | 166.00                                |
| 18                              | Vibrating Roller            | Wacker             | 73.00                                 |
| 22                              | Wacker                      | B560Y              | Minor Plant                           |
| 13                              | Skid Steer Loader           | Case               | 149.00                                |
| 24                              | Dual Axle Trailer           | Tag-Along Skid     | 64.00                                 |
| 26                              | Multi Tyred Roller          | Pacific RP16       | 166.00                                |
| 29                              | Concrete Saw                | Echo               | 36.00                                 |
| 34                              | Mower - Ride on             | Husqvarna          | 67.00                                 |
| 35                              | Trailer                     |                    | 59.00                                 |
| 38                              | Vibrating Plate             | Wacker             | 41.00                                 |
| 39                              | Vibrating Roller            | Mustang - Benford  | 62.00                                 |
| 40                              | Backhoe                     | Komatsu            | 174.00                                |
| 44                              | Concrete Saw                | Stihl              | Minor Plant plus blades               |
| 45                              | Trailer Tilt/Bed            | Target/Arrow 14T   | 94.00                                 |
| 46                              | Mini Weed Sprayer           |                    | Minor Plant                           |
| 48                              | Vibrating Plate             | Wacker VPH 70      | 45.00                                 |
| 50                              | Water Tank (14,000 Lt)      | Stainless Steel    | 24.00                                 |
| 11                              | Mower -Ride On              | MTD Yardman        | 67.00                                 |
| 59                              | Breaker                     | Wacker             | 69.00                                 |
| 60                              | Slasher                     | Page UDZ           | 44.00                                 |
| 70                              | Trash Pump                  | Wacker             | 41.00                                 |
| 137                             | Mower - Out Front - Ride on | Iseki              | 84.00                                 |
| 83                              | Concrete Cutter             | Ceterford          | 55.00                                 |
| 85                              | Brush Cutter                | Echo               | Minor Plant                           |
| 86                              | Chainsaw                    | Echo               | Minor Plant                           |
| 89                              | Rotary Hoe                  | Celli K230         | 31.00                                 |
| 90                              | Noxious Weed Unit           | Quick Spray        | 25.00                                 |
| 93                              | Rotary Hoe                  | Celli K230         | 31.00                                 |
| 96                              | Trailer 6 x 4 Box           | Single Axle        | 37.00                                 |
| 97                              | Slasher                     | Jon Berends        | 37.00                                 |
| 99                              | Woodchipper                 | Rivett             | 134.00                                |
| 100                             | Roller SP Ped.              | Bomag              | 35.00                                 |
| 101                             | Roller - Grader             | Free Roll          | 27.00                                 |
| 102                             | Roller - Grader             | Free Roll          | 27.00                                 |
| 103                             | Roller - Grader             | Free Roll          | 27.00                                 |
| 104                             | Welder                      | Megajet            | 65.00                                 |
| 107                             | Pump                        | Portex 230         | 65.00                                 |

## Murrumbidgee South - Plant Hire Rates

| PLANT HOURLY HIRE RATES 2018/19 |  |  |                                       |
|---------------------------------|--|--|---------------------------------------|
| Plant No.                       | Type                                       | Make   | TOTAL Comprehensive inc GST 2018/2019 |
| 108                             | Broom                                      | Pacific 85RMP                                | 92.00                                 |
| 123                             | Dog Trailer                                | Hamelex                                      | 48.00                                 |
| 140                             | Dog Trailer                                | CBB  | 48.00                                 |
| 157                             | Dog Trailer                                | North Star Tri Axle                          | 48.00                                 |
| 116                             | Pig Trailer                                | Hercules                                     | 48.00                                 |
| 120                             | Pig Trailer                                | Hercules                                     | 48.00                                 |
| 127                             | Roller - Grader                            | Free Roll                                    | 27.00                                 |
| <b>Vehicles</b>                 |  |  |                                       |
| 7                               | Holden Colorado(Workshop) - per km         | Crew Cab                                     | 1.04                                  |
| 11                              | Holden Colorada (Development) - per km     |  | 1.04                                  |
| 147                             | Holden Colorado - per km                   | Space Cab                                    | 1.04                                  |
| 9                               | Nissan Utility(Weeds) - per km             | Patrol                                       | 1.12                                  |
| 28                              | Truck (Maintenance) - per hour<br>- per km | Volvo<br>Minimum Charge 1/2 hour             | 78.50<br>1.12                         |
| 62                              | Truck (Maintenance) - per hour<br>- per km | Fuson Tipper<br>Minimum Charge 1/2 hour      | 78.50<br>1.12                         |
| 119                             | Truck (Water Tanker)- per hour<br>- per km | Scania<br>Minimum Charge 1/2 hour            | 150.00<br>1.12                        |
| 29                              | Truck (Gravel) - per hour<br>- per km      | Volvo FM 12<br>Minimum Charge 1/2 hour       | 125.00<br>1.12                        |
| 21                              | Paveliner - per hour<br>- per km           | Patchmobile<br>Minimum Charge 1/2 hour       | 150.00<br>1.12                        |
| 27                              | Truck (Gravel) - per hour<br>- per km      | Volvo FM 12<br>Minimum Charge 1/2 hour       | 125.00<br>1.12                        |
| 22                              | Truck (Maintenance) - per hour<br>- per km | Mitsubishi FK 415<br>Minimum Charge 1/2 hour | 79.00<br>1.12                         |
| 24                              | Ford Ranger(Storeman) - per km             | Ranger                                       | 1.04                                  |
| 142                             | Truck (Gravel) - per hour<br>- per km      | Volvo FM 13<br>Minimum Charge 1/2 hour       | 125.00<br>1.12                        |
| 60                              | Truck (Maintenance) - per hour<br>- per km | Mitsubishi<br>Minimum Charge 1/2 hour        | 79.50<br>1.12                         |
| 117                             | Isuzu Truck(Construction) - per km         | Crew Cab Truck                               | 1.12                                  |
| 10                              | Ford Ranger(Sewerage) - per km             | Ford   | 1.04                                  |
| 5                               | Holden Utility (Overseer)                  | Colorado                                     | 1.04                                  |

### Notes:

1. Backhoe and Loader will be charged at hourly rate plus travelling one way.
2. Graders will be charged at hourly rate plus travel cost of \$50.00 per job.
3. Minor Items of plant are only available with the operator at the rate of \$20.00 (inclusive of GST) per hour **plus operator wages & oncosts.**
4. All plant items are only to be hired with an operator.